

3	1	1	6	8
---	---	---	---	---

SEC Registration Number

A	B	R	O	W	N	C	O	M	P	A	N	Y	,	I	N	C	.
---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---

(Company's Full Name)

X	A	V	I	E	R	E	S	T	A	T	E	S	U	P	T	O	W	N
A	I	R	P	O	R	T	R	O	A	D	B	A	L	U	L	A	N	G

C	A	G	A	Y	A	N	D	E	O	R	O	C	I	T	Y
---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---

(Business Address: No. Street City/Town/Province)

Marie Antonette U. Quinito

Contact Person

02- 8631 8890

Company Telephone Number

1	2	3	1
---	---	---	---

Month Day
Fiscal Year

1	7	-	A
---	---	---	---

FORM TYPE

0	6		
---	---	--	--

Month Day
Annual Meeting

--

Secondary License Type, if applicable

M	S	R	D
---	---	---	---

Dept. Requiring this Doc.

--

Amended Articles Number/Section

Total Amount of Borrowings

2,090 (December 31, 2020)

Total No. of Stockholders

₱1,235,033,968 (December 31, 2020)

Domestic

- 0 -

Foreign

To be accomplished by SEC Personnel concerned

--	--	--	--	--	--	--	--	--	--

File number

LCU

--	--	--	--	--	--	--	--	--	--

Document I.D.

Cashier

STAMPS

Remarks = pls. use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
SEC FORM 17-A

ANNUAL REPORT PURSUANT TO SECTION 17
OF THE SECURITIES REGULATION CODE AND SECTION 141
OF CORPORATION CODE OF THE PHILIPPINES

1. For the fiscal year ended : **December 31, 2020**
2. SEC Identification Number : **31168**
3. BIR Tax Identification No. : **002-724-446-000**
4. Exact Name of issuer as specified in its charter : **A Brown Company, Inc.**
5. Country of Incorporation : **Philippines**
6. Industry Classification Code (SEC Use Only):
7. Address of principal office / Postal Code : **Xavier Estates Uptown
Airport Road, Balulang
Cagayan de Oro City 9000**
8. Issuer's telephone number, including area code : **02-8631 8890 or (02) 8633-3135
(Liaison Office)**
9. Former name, former address, and former fiscal year, if changed since last report :

10. Securities registered pursuant to Section 8 and 12 of the SRC, or Sec. 4 and 8 of the RSA
- | Title of Each Class | Number of Common Shares Outstanding
and Amount of Debt Outstanding |
|----------------------|---|
| <u>Common</u> | <u>2,452,004,911 Shares and Php 2,248,019,948*</u> |
- *total liabilities*

11. Are any or all of these securities listed on the Stock Exchange
Yes [] No [] except for the following:

Stock Exchange
Philippine Stock Exchange

Classes of Securities
Common

12. Check whether the issuer:

- (a) Has filed all reports required to be filed by Section 17 of the SRC or SRC Rule 17 thereunder or Section 11 of the RSA and RSA 11 (a)-1 thereunder, and Sections 26 and 141 of The Corporation Code of the Philippines during the preceding twelve (12) months (or for such shorter period that the registrant was required to file such reports);

Yes []

No []

- (b) Has been subject to such filing requirements for the past 90 days.

Yes []

No []

13. State the aggregate market value of the voting stock held by non - affiliates of the registrant.

The aggregate market value of voting stock held by non-affiliates representing 885,058,595 of the outstanding common shares is ₱796,552,735.50 computed based on the close price as at Dec. 29, 2020 of ₱0.90 per common share.

APPLICABLE ONLY TO ISSUERS INVOLVED IN
INSOLVENCY/SUSPENSION OF PAYMENT PROCEEDINGS
DURING THE PRECEDING FIVE YEARS:

14. Check whether the issuer has filed all documents and reports required to be filed by Section 17 of the code subsequent to the distribution of securities under a plan confirmed by a court or the commission.

Yes [] No [] **not applicable**

15. Documents Incorporated by Reference

- i) List of Suppliers – Exhibit I (Page 88-89)
- ii) List of Properties – Exhibit IIa, IIb & IIc (Page 90-93)
- iii) List of Top 20 Stockholders of Record as of December 31, 2020 – Exhibit III (Page 94)
- iv) Financial Soundness Indicators – Exhibit IV (Page 95)
- v) SEC Form 17-C Report – Exhibit V (Page 96-97)
- vi.) 2020 Audited Parent Financial Statements - Exhibit VI
- vii.) 2020 Audited Consolidated Financial Statements of A Brown Company, Inc. – Exhibit VII with Statement of Management Responsibility and Supplementary Schedules including the Schedule of Retained Earnings Available for Dividend (Schedule II)
- viii) 2020 Sustainability Report (Annex A)

TABLE OF CONTENTS

	Page No.
PART 1 – BUSINESS AND GENERAL INFORMATION	
Item 1. Business	5-31
Item 2. Properties	31
Item 3. Legal Proceedings	31
Item 4. Submission of Matters to a Vote of Security Holders	31
PART II – SECURITIES OF THE REGISTRANT	
Item 5. Market for Registrant’s Common Equity and Related Stockholder Matters	31-34
PART III – FINANCIAL INFORMATION	
Item 6. Management’s Discussion and Analysis or Plan of Operation	35-71
Item 7. Financial Statements	71
Item 8. Information on Independent Accountant and Other Related Matters	71-72
PART IV – MANAGEMENT AND CERTAIN SECURITY HOLDERS	
Item 9. Directors and Executive Officers of the Issuer	72-78
Item 10. Executive Compensation	79-80
Item 11. Security Ownership of Certain Beneficial Owners and Management	80-81
Item 12. Certain Relationships and Related Transactions	81
PART V – CORPORATE GOVERNANCE	
Item 13. Compliance with leading practice on Corporate Governance	82-84
PART VI – CORPORATE SOCIAL RESPONSIBILITY	
84-85	
PART VII – EXHIBITS AND SCHEDULES	
85	
Item 14. Exhibits and Reports on SEC Form 17-C	
a. Exhibit I (Suppliers)	88-89
b. Exhibit IIa, IIb & IIc (Properties)	90-93
c. Exhibit III (Top 20 Stockholders of Record)	94
d. Exhibit IV (Financial Soundness Indicators)	95
e. Exhibit V (Reports on SEC Form 17-C)	96-97
f. Exhibit VI (2020 Audited Parent Financial Statements)	
g. Exhibit VII (2020 Audited Consolidated Financial Statements of A Brown Co., Inc. - with Statement of Management Responsibility and Supplementary Schedules including the Schedule of Retained Earnings Available for Dividend – Schedule II)	
h. 2020 Sustainability Report (Annex A)	
SIGNATURES	86
INDEX TO EXHIBITS	87
AUDIT COMMITTEE REPORT	98-99

PART 1. BUSINESS AND GENERAL INFORMATION

Item 1. BUSINESS

Business Development

On 01 October 1992, the Securities and Exchange Commission (SEC) approved the amended Articles of the Incorporation and By-laws of Bendana, Brown, Pizarro & Associates, Inc. (incorporated on December 21, 1966) which changed the parent Company's name to Epic Holdings Corporation and effected a 5:1 stock split by reducing the par value of shares from ₱5 to ₱1 while increasing the total number of authorized shares from 20,000,000 to 100,000,000.

On 25 June 1993, the SEC approved the plan of merger of Brown Chemical Corporation and Brown Chemical Sales Corporation (absorbed corporations) into Epic Holdings Corporation as the surviving corporation. Subsequently, Epic Holdings Corp. changed its name to A Brown Company, Inc. (its current name) as approved by SEC on 01 July 1993. ABCI was thereafter listed with the Philippine Stock Exchange on February 8, 1994 and became the holding company of the Brown Group of Companies.

On 24 December 1999, the SEC approved the plan of merger of A Brown Company, Inc. ("ABCI") (surviving company) and five of its wholly-owned subsidiaries, namely: A Brown Chemical Corporation, Geoex Farms, Inc., East Pacific Investors Corporation, Terra Asia Pacific Development Manager, Inc and Victorsons Trans Cargo System, Inc. (absorbed corporations).

On 27 June 2002, the Securities and Exchange Commission approved the plan of merger of A Brown Company, Inc. (surviving corporation) and five (5) of its wholly owned subsidiaries (absorbed corporations) namely: Another Brown Co., Inc. (formerly W. Brown Co., Inc.), Geoex Drilling Corp., Northmin Mining and Development Corp., Manresa Golf and Country Club and Norphil Properties, Inc.

Investment in Power Companies

Mid 2006 marked the entry of ABCI in the energy business through its investment in Monte Oro Resources and Energy, Inc. (MORE). ABCI's 11.70% equity interest in MORE was reduced to 7.59% after the non-subscription to the increase in authorized capital stock (ACS).

In October 2014, the Parent Company sold all its 388,694,698 shares in MORE to Apex Mining Company, Inc. (APEX).

In 2010, the Parent Company subscribed 2,850,000 shares and 3,000,000 shares of Palm Thermal Consolidated Holdings Corp. (PTCHC) and Panay Consolidated Land Holdings Corp. (PCLHC) representing 95% and 100% shareholdings, respectively, at par value. On December 8, 2010, Palm Thermal Consolidated Holdings Corp. (PTCHC) acquired 100% of the outstanding capital stock of DMCI Concepcion Power Corporation, the former corporate name of Palm Concepcion Power Corporation (PCPC). PCLHC acquired thirty (30) hectares of land from DMCI Power Corporation ("DPC") with the intention of using it as the site for a coal-fired power plant project. PTCHC is the corporate entity that initiated the ABCI's entry in the power generation business. PCPC is the corporate vehicle that constructed and operated a 1x135MW coal-fired power plant project in Concepcion, Iloilo.

In 2012, Palm Thermal entered into various agreements and deeds which decreased its shareholdings in Palm Concepcion Power Corporation (PCPC) from 100% to 30% and acquired 30% equity stake in Panay Consolidated Land Holdings Corporation (PCLHC) from the previous shares of the Parent Company as of December 31, 2012.

With the divestment of AC Energy Holdings, Inc. (ACEHI) in May 2013, PTCHC acquired ACEHI's 40% interest in PCPC and PCLHC, increasing PTCHC interest in the coal-fired project to 70%. With the entry of new investor, Oriental Knight Limited (OKL) in PCPC and new subscription of the PTCHC and Jin Navitas Resources, Inc. (JNRI) in December 2013, the equity interest resulted to the following: PTCHC (39.54%); JNRI (30%) and OKL (30.46%). PTCHC's interest in PCLHC remained at 70% as of December 31, 2013.

During the third quarter of 2014, the SEC approved the Plan of Merger of PCPC and PCLHC with PCPC as the surviving entity as well as the increase in authorized capital stock (ACS) of PCPC. The merger and the increase in ACS resulted to the 30% equity interest of the Company in PCPC.

On December 2014, PCPC applied for an increase in its authorized capital stock which was approved by SEC on January 6, 2015. Palm Thermal's shareholdings have been reduced from 30% to 20% due to non-subscription on the increase of PCPC's authorized capital stock.

On January 12, 2011, ABCI and Hydro Link Projects Corp. (HLPC) entered into a deed of subscription with an aggregate share of 37,500 common shares which will be taken from the 150,000 increase of the authorized capital stock which represents 93.75% of the outstanding capital. HLPC amended its articles of incorporation to effect the deed of subscription and subsequently approved by the SEC on July 21, 2011. On December 2011, a deed of assignment was entered into by ABCI and HLPC's stockholder, assigning the remaining 6.25% of HLPC shares to ABCI bringing the total subscription to 40,000 shares. On October 2012, ABCI subscribed to the remaining 120,000 unsubscribed share capital of HLPC.

In February 2013, the company caused the incorporation of Peakpower Energy, Inc. (PEI), the holding company that ventured on projects designed to generate peaking energy in Mindanao using brand new bunker-fired engines. The company is working to develop, construct, and operate diesel power plants in Mindanao through PEI's subsidiaries: Peakpower SOCCSARGEN, Inc. (PSI) and Peakpower San Francisco, Inc. (PSFI).

On July 24, 2014, a new subsidiary, Peakpower Bukidnon Inc. (PBI), was incorporated for a 15-year Build-Operate-Maintain and Transfer agreement with the Bukidnon II Electric Cooperative Inc. (Buseco). PBI and Buseco signed a Power Purchase and Transfer Agreement for 10.4MW Diesel/Bunker-fired power plant to be constructed in Manolo Fortich, Bukidnon. On October 16, 2016, the company sold all its 100% interest in PBI to Peakpower Energy Inc. (PEI) to consolidate its investment in peaking project under one holding company.

Equity Pick-up	2020			Total
	PCPC	PEI	EWRTC	
Net income (loss)	309,056,994.00	570,792,505.00	(242,902.74)	879,606,596.26
% of ownership	20%	20%	33.33%	
Share in net income (loss)	61,811,398.80	114,158,501.00	(80,959.48)	175,888,940.32
Other comprehensive income (loss)	3,657,620	-	-	3,657,620
Share in other comprehensive income (loss)	731,524	-	-	731,524

Investment in Mining Company

In November 2011, ABCI acquired the 22.87% outstanding equity of PhiGold Limited. It is a holding company incorporated in the Cayman Islands on October 20, 2010 with its principal activity of investing in gold mining assets. It has invested 40% in the total voting rights in PhiGold Metallic Ore Inc. (PMOI), a gold mining company incorporated in the Philippines last January 7, 2008. PMOI is the contractor of its acquired mining property covered by Mineral Production Sharing Agreement 190-2009-XIII (MPSA 190) granted by the Philippine Government. As of December 31, 2020, the company's equity interest was reduced to 18.7% with the entry of new investors.

Last October 2014, the Parent company sold all its 388,694,698 shares in Monte Oro Resources and Energy Inc. (MORE) to Apex Mining Co., Inc. (Apex) and subsequently subscribed the same number of shares of Apex. The Parent Company has 8.89% shareholdings in Apex after the SEC approved the increase in its authorized

capital stock on January 12, 2015. After the next round of subscription, the company's interest was reduced to 6.24%. At the end of 2020, the Parent Company sold all its remaining 1.03% equity interest from last year.

Apex Mining Co., Inc. is principally engaged in the business of mining and production of gold, silver, copper, lead and other precious metals. Apex acquisition of MORE gives it access to another mineral processing plant, as well as expansion opportunities in Jose Panganiban in Camarines Norte since Monte Oro fully owns Paracale Gold Ltd. that runs a mineral processing plant in Jose Panganiban, Camarines Norte, and 40 percent of Bunawan Mineral Resources Corporation which has two mining lease contracts covering 652.2891 hectares and pending applications for production sharing agreement and exploration permits. Moreover, Monte Oro has 30 percent participating interest in Service Contract No. 72 for natural gas in the Sampaguita gas field offshore northwest of Palawan in the West Philippine Sea, as well as a 52 percent stake in International Cleanenvironment Systems Inc. that has a solid waste management contract with the Philippine government for Metro Manila. Monte Oro's other assets include holdings in foreign firms engaged in mining and exploration work in Mongolia, Uganda and Sierra Leone in Africa and also in Myanmar. Apex Mining also has an expansion program that sought a production hike of 1,500 tons of ore per day in its Maco mine in Campostela Valley from 850 tons per day. The Maco mine produces bullions containing gold and silver which are smelted in a Metalor refinery in Switzerland. Apex also acquired Itogon-Suyoc Resources, Inc. which has mining claims and owns the mill and production facilities in Sangilo, Itogon, Benguet and Suyoc mine in Mankayan, Benguet.

Amendment to Articles of Incorporation and By-Laws

The Board of Directors during their meeting held on November 28, 2011 and by the stockholders of the Parent Company holding at least two-thirds (2/3) of the outstanding capital stock, through written assent on December 27, 2011, amended the Articles of Incorporation, changing the principal office to Xavier Estates Uptown, Airport Road, Balulang, Cagayan de Oro City. The amendment was approved by SEC on December 28, 2011.

On June 13, 2012, the SEC approved the amendment of the Company's By-Laws to amend and define the functions of its Executive Chairman and President, remove the requirement that the Company's vice presidents must be a member of the Board and to impose certain requirements on granting of bonuses to its BOD, officers and employees.

In a Board of Directors meeting held on May 2, 2012 and the annual stockholders meeting on June 1, 2012, the Board of Directors and the shareholders representing 2/3 of the outstanding capital stock approved the following amendments in the Articles of Incorporation:

- a. Amendment to paragraph 4: "That the term for which the Corporation is to exist is extended for another fifty (50) years from and after the date of the expiration of the original corporate term on 20 December 2016".
- b. Amendment to paragraph 6: "That the number of directors of this Corporation shall be Nine (9)....."
- c. Amendment to paragraph 7: "That the amount of the capital stock of this Corporation is One Billion Six Hundred Twenty Million Pesos (₱ 1,620,000,000.00), Philippine Currency, and the said capital stock is divided into One Billion Six Hundred Twenty Million (1,620,000,000) shares with a par value of One Peso (₱ 1.00) each, provided that, stockholders shall have no pre-emptive right to subscribe to unissued shares unless otherwise approved by the Board of Directors".

The SEC approved the said amendments on December 28, 2012.

Pursuant to Section 11 (Corporate Term) of the Revised Corporation Code of the Philippines with effectivity date on February 23, 2019, the law provides in part:

"Corporations with certificates of incorporation issued prior to the effectivity of this Code, and which continue to exist, shall have perpetual existence, unless the corporation, upon a vote of its stockholders representing a majority of its outstanding capital stock, notifies the Commission that it elects to retain its specific corporate

term pursuant to its articles of incorporation: Provided, That any change in the corporate term under this section is without prejudice to the appraisal right of dissenting stockholders in accordance with the provisions of this Code.”

SEC Memorandum Circular No. 22 Series of 2020 dated August 18, 2020 provides the guidelines on corporate term.

The Company has not notified the Commission that it elects to retain its specific corporate term pursuant to its articles of incorporation and thus considered to have perpetual existence.

During the annual stockholders' meeting on June 7, 2013, the shareholders approved the amendment of the Corporation's Articles of Incorporation to increase the authorized capital stock from One Billion Six Hundred Twenty Million Pesos (P 1,620,000,000.00) and the declaration of 25% stock dividend, equivalent to 346,573,307 common shares which will be issued out of the increase in the Corporation's authorized capital stock. The SEC approved the amendment on August 16, 2013.

In the Board of Directors meeting held on April 4, 2014 and the annual stockholders meeting on May 9, 2014, the Board of Directors and shareholders representing 2/3 of the outstanding capital stock approved the increase in authorized capital stock (ACS) to Three Billion (P 3,000,000,000). This proposal to increase ACS to 3 Billion was superseded with the approval of the increase in ACS as approved by the Board on May 19, 2016 and August 8, 2016.

On May 19, 2016, the Board of Directors initially approved the amendment of the Corporation's Articles of Incorporation to increase its authorized capital stock (ACS) from the current Two Billion Pesos (P2,000,000,000.00) divided into Two Billion (2,000,000,000) Common Shares to up to Four Billion Pesos (P4,000,000,000.00) divided into Five Billion (4,000,000,000) Common Shares. On August 8, 2016, the BOD's earlier approved amendment was further amended to increase It was later on amended on August 8, 2016 to increase its authorized capital stock (ACS) from the current Two Billion Pesos (P2,000,000,000.00) divided into Two Billion (2,000,000,000) Common Shares to up to Five Billion Pesos (P5,000,000,000.00) divided into Five Billion (5,000,000,000) Common Shares.

The increase in the Corporation's authorized capital stock, however, will be implemented in two tranches, as follows:

a.) First, an increase by One Billion Three Hundred Million Pesos (P1,300,000,000.00), divided into One Billion Three Hundred Million (1,300,000,000) Common Shares will be immediately implemented, and out of said increase, the Twenty Percent (20%) stock dividend declared on May 19, 2016 will be issued. This was approved by the Securities and Exchange Commission (SEC) on January 11, 2017.

b.) Second, an increase of up to One Billion Seven Hundred Million Pesos (P1,700,000,000.00), divided into One Billion Seven Hundred Million (1,700,000,000) Common Shares, to be issued, together with the remaining authorized but unissued capital stock of the Corporation in a capital raising exercise that may be undertaken by the Corporation subsequent to the issuance and listing of the 20% stock dividend declaration.

The August 8, 2016 BOD's proposed amendments in the Articles of Incorporation were approved by stockholders representing at least 2/3 of the outstanding capital stock during the Annual Stockholders' Meeting on September 28, 2016.

The application on the first tranche of the increase in authorized capital stock was submitted to the Securities and Exchange Commission on December 29, 2016 and subsequently approved the amendment on January 11, 2017, to wit:

“Amendment to paragraph 7: "That the amount of capital stock of this Corporation is Three Billion Three Hundred Million Pesos (P 3,300,000,000.00), Philippine Currency and the said capital stock is divided into Three Billion Three Hundred Million (3,300,000,000) shares with a par value of One Peso (P1.00)

each, provided that, stockholders shall have no preemptive right to subscribe to unissued shares unless otherwise approved by the Board of Directors."

The documents required on the application to the increase in authorized capital stock for the second tranche were not yet submitted to the SEC as of April 23, 2021.

On March 8, 2017 the Parent Company distributed 20% stock dividend totaling 346,572,301 shares, net of fractional shares, of the Parent Company's outstanding shares to the stockholders of record as at February 10, 2017.

On November 28, 2018, the Corporation's Board of Directors approved to amend the Corporation's By-Laws to enshrine the positions of Chairman of the Board of Directors and the Chief Executive Officer shall be held by different persons. Accordingly, Section 3, Article III of the Corporation's By-Laws shall be amended to delete "shall be the chief executive officer" as part of the functions of the Chairman; while the succeeding Section 4 shall likewise be amended to indicate that the President shall be the Chief Executive Officer.

Article and Section Numbers	From	To
Article III, Section 3	<i>"The Chairman of the Board shall be the chief executive officer of the Corporation and shall have a general control and management of the business affairs of the Corporation. He shall preside xxxx"</i>	<i>"The Chairman of the Board of Directors shall preside xxxx"</i>
Article III, Section 4	<i>"The President, subject to the control of the Board, shall have general supervision of the business affairs of the Corporation."</i>	<i>"The President, subject to the control of the Board, shall be the chief executive officer and shall have general control of the business and affairs of the Corporation."</i>

The amendment of the Corporation's By-Laws shall no longer require approval by the shareholders since the power to do so was previously delegated to the Board of Directors by the Corporation's shareholders.

The documents required on the application to the amendment of By-Laws were not yet submitted to the SEC as of April 23, 2021.

The Company is not under bankruptcy, receivership or similar proceedings. There is no material reclassification, merger, consolidation, or purchase or sale of a significant amount of assets not in the ordinary course of business during the past three years.

As a holding company, the following are the other businesses and investments (refer also to Note 2 – *Summary of Significant Accounting Policies - Basis of Preparation and Basis of Consolidation* of the attached Notes to Consolidated Financial Statement):

A BROWN ENERGY AND RESOURCES DEVELOPMENT, INC. is 100% owned

ABERDI (formerly A Brown Energy, Inc. amended on August 27, 2002) was registered with the Securities and Exchange Commission on 21 February 2001 under SEC Registration No. A200102288 and started commercial operations in April 2002. The main purpose is to engage in the business of manufacturing and trading goods such as crude oil and petroleum products on wholesale/retail basis. Its principal place of business is at Malubog, Impasug-ong, Bukidnon. It has 41 employees as of December 31, 2020.

Likewise, on August 2006, ABERDI entered into a Development Contract (DC) with Kapunungan Sa Mga Mag-Uuma sa Kaanibungan (KASAMAKA) now Kaanibungan Farmers Association (KAFA) at the Barangay

Kalabugao, Municipality of Impasugong, Bukidnon concerning the development of Oil Palm Commercial Plantation.

The Peoples Organization (PO) has been granted Community Based Forest Management Agreement (CBFMA) No. 55093, by the Department of Environment and Natural Resources (DENR) on December 22, 2000, covering an area of 2,510.80 hectares of forest lands located at Sitio Kaanibungan, Barangay Kalabugao, Impasugong, Bukidnon. Under the said CBFMA No. 55093, the PO is mandated to develop, manage, and protect the allocated Community Forest Project Area. Article II, Sec. 2 (vii) of DENR Administrative Order (DAO) No. 96-29 dated October 10, 1966, otherwise known as the CBFM Implementing Rules and Regulations, the PO is allowed to “enter into agreements or contracts with private or government entities for the development of the whole or portion of the CBFM area; provided that the development is consistent with the approved Community Resource Management Framework (CRMF) Plan of the CBFM area. The PO is desirous in engaging the participation of ABERDI Inc. for the development of the said area into an Oil Palm commercial plantation.

The project’s objective is to establish approximately 894 hectares into a commercial palm plantation. ABERDI (the Developer) may intercrop suitable agricultural crops in the plantation and raise livestock, the harvest and produce of which shall belong to the Developer. The responsibilities of KASAMAKA now KAFA in regard to the project are: 1) to provide the land area of 894 hectares within the CBFMA area 2) to provide manpower needs of the Developer in all developmental activities such as land preparation, planting, weeding, fertilization, harvesting, maintenance and others 3) To secure all the required documents pertinent to this agreement from concerned agencies. On the other hand, ABERDI will provide the technical and financial resources to develop the 894 hectares into Palm Oil Plantation. The rights and responsibilities of the Development Contract were transferred to Nakeen Corporation starting year 2006.

The status of the other development contracts between ABERDI and other Peoples’ Organization are as follows:

- Kalabugao Ulayanon Farmer's Association (KUFA) Kalabugao, Impasugong, Bukidnon –DENR survey of plantation perimeter map done. The issue on the Free Prior Informed Consent (FPIC)-Certification Precondition (CP) with the National Commission on Indigenous Peoples (NCIP) is yet to be resolved. The Environmental Compliance Certificate (ECC) has been issued by DENR-Environment Management Bureau in 2007.
- Kapunungan sa mga Mag-uuma sa Barangay Tingalan (KMBT) in Tingalan, Opol, Bukidnon – The CP-FPIC has been approved and issued by the NCIP in 2013 that covers two other big tribal groups – the Dulanga Unified Tribal Council and the Unified Higaonon Tribal Council of Bagooboc. However, the issuance of the ECC was still pending in the EMB- DENR.
- Kapunungan sa mga Mag-uuma sa Barangay Tignapolan (KMBT) – CBFM application submitted to DENR. Tribal resolution supporting CBFM application is done. CP-FPIC application on process with NCIP as well as the ECC.

The Company has paid advance rental of ₱ 6 million for 20 years up to 2026. On 26 March 2007, the Board of Directors passed and approved the transfer of its oil palm nursery and plantation operations to its subsidiary Nakeen Corporation (NC) effective 1 March 2007 to facilitate efficiency and profitability. Likewise, ABERDI is into palm oil milling operations. Its mini mill constructed in 2006 is located in Impasug-ong, Bukidnon. The refinery with fractionation machine is operational in full capacity of 50 MT/day.

Fresh Fruit Bunches (FFB) processed for year 2020 was 10,925 MT as compared to 8,262.89 MT in 2019. A total of 2,103 MT of Crude Palm Oil (CPO) was recovered at an oil extraction rate (OER) of 19.25% in 2020 as compared with the extraction rate of 18.55% in 2019 with 1,533.05 MT of Crude Palm Oil (CPO) recovered. The Refined Bleached Deodorized Oil (RBDO) produced this year were processed further into Palm Olein. There were no palm kernel sales in 2020 and RBDO sales in 2020 and 2019.

Sales were as follows:

Product	2020 Sales (MT)	2019 Sales (MT)
Crude Palm Oil	2,139.80	1,606.02
Palm Kernel	-	102.47
Palm Kernel Cake	132.15	452.67
Palm Acid Oil	280.82	224.04
Palm Fatty Acid Distillate	302.42	54.12
Palm Olein	206,460.00	268,057.47
Palm Stearin	192.70	60.61

On March 6, 2012, the BOD of ABERDI and NC approved and authorized the application of merger of the two subsidiaries. Before the SEC approved the Articles and Plan of Merger, the BOD and the stockholders of both companies approved and ratified the subscription of ABERDI to the 750,000 unsubscribed shares of Nakeen Corp. at P1.00 per share with 50M as additional paid-in capital. The BOD and shareholders of the company also approved the filing with Securities and Exchange Commission (SEC) the amended Articles and Plan of Merger reflecting the new capital structure of the Nakeen Corp. and specifying the effectivity date of the revised merger to be the first day of the subsequent month following the SEC approval.

On February 19, 2013, the BOD of Nakeen approved the filing of the amended Articles and Plan of Merger using the 2012 audited Financial Statements. The amended articles and plan was filed with the SEC on July 24, 2013 to amend certain provision on the articles and plan of merger as follows:

1. Issuance of the Company's shares to Nakeen's shareholders in exchange of the net assets of the latter as result of the merger.
2. Specify the effectivity date of the merger which will be the first day of the month succeeding the month of approval of the merger by the SEC.

On February 11, 2015, SEC denied the petition to amend plan of merger. The Company and Nakeen's management filed a request for reconsideration to approve the petition. As of April 23, 2021, the request for reconsideration is still pending before the SEC.

The Company entered into a lease agreement with Nakeen Corporation for the plantation area inclusive of the standing crops, properties and equipment effective January 1, 2013 which expired on December 31, 2013 with an option to pre-terminate the lease agreement as agreed by both parties. Also provided in the lease agreement, from October 1, 2012 up to December 31, 2012, the Company shall be given access to enter Nakeen's premises for the set-up, construction and preparation for its intended use of the plantation area. The lease was extended up to April 1, 2020. The lease contract with NAKEEN was renewed and will expire on April 1, 2022.

The operating performance of the company for year 2020 posted a lower net loss from previous year's net loss of ₱60.6 million to ₱51.8 million. The gross profit increased from ₱14.0 million to ₱19.0 million while the general and administrative expenses slightly decreased from ₱64.5 million to ₱60.1 million, with loss before income tax of ₱54.9 million after deducting other charges – net amounting to ₱13.7 million for 2020. The sales of crude palm oil increased by 24% from ₱45.9 million in 2019 to ₱57.2 million this year. The quantity sold increased by 33% from a volume 1,606.02 MT in 2019 to 2,139.80 MT in 2020 with the average selling price per MT slightly increased by 4% from ₱28,608.12 per MT last year to ₱26,720.73 per MT this year. There were no sales from palm kernel this year. There were no RBDO Sales in 2020 and 2019 because Refined Bleached Deodorized Oil (RBDO) being produced were processed further into Palm Olein. Sales of palm fatty acid distillate (PFAD) increased by ₱4.8 million from last year's ₱580k. Sales from palm acid oil is 280.82 MT compared from last year of 224.02 MT. Sales Volume variance is ₱465 thousand or 25% favorable. The price this year is 52% higher than that of last year. Sales of Palm Olein in 2020 was 2% or ₱182k less than that in 2019. Sale of Palm

Stearin increased by 284% from that of 2019. Cost of sales increased by 21% from last year's P49.7 million to P60 million this year. General and administrative expenses decreased by P4.4 million or 7% due to decrease in professional fees; taxes and licenses; depreciation expense and outside services. The net loss before income tax amounted to P62.7 million in 2019 as compared to the net loss of P54.9 million this year due to higher sales and lower operating expenses.

Total assets decreased by 2% or P22.1 million from P1.046 billion in 2019 to P1.024 billion in 2020. Current receivables were recorded at P9.7 million in 2019 and increased by P2.3 million in 2020. Inventories decreased by 12% or P11.4 million this year. Deposit for stock subscription - Liability increased by 8% or P55.1 million. Total liabilities grew from P831.5 million in 2019 to P861.4 million in 2020, a 4% increase.

SIMPLE HOMES DEVELOPMENT INC. is 100% owned by ABCI

Andesite Corporation was originally registered as Andesite Holdings Corporation, it was incorporated in 1997 under SEC registration no. A199703502. Its registered office address is at Cagayan de Oro City. Its primary purpose prior to the new amendment application is to engage in the business of agriculture.

ABCI bought Andesite Corporation from A Brown Energy Resources and Development Inc. (ABERDI) to undertake its socialized housing projects in December 2014.

On March 13, 2015, an application to amend its Articles of incorporation was filed to the Securities and Exchange Commission (SEC) to amend its corporate name to **Simple Homes Development, Inc.** and its primary purpose to invest in, purchase or otherwise acquire and own, hold sell, assign, transfer, mortgage, pledge, exchange, or otherwise dispose of real and personal property of every kind and description, including shares of stocks, bonds, debentures, notes, evidences of indebtedness, and other securities or obligations of any other corporation or association, domestic or foreign, for whatever legal purpose or purposes the same may have been organized without being a stock broker or dealer, and to pay therefore in money or by exchanging therefore stocks, bonds, or other evidences of indebtedness or securities of this or any other corporation and while the owner or holder of any such real or personal property, stocks, bonds, debentures, contracts or obligations, to receive, collect and dispose of the interest, dividends, and income arising from such property and to possess and exercise in respect thereof all the rights, powers, and privileges of ownership, provided the corporation shall not exercise the functions of a trust corporation. This was approved by SEC on April 10, 2015.

PHIVIDEC Industrial Authority (PIA) has awarded to the Corporation's subsidiary, Simple Homes Development, Inc. (SHDI), a twenty-five (25)-year land lease, renewable for another 25 years, and with option to purchase, over a 400-hectare land in Misamis Oriental subject to conditions to be approved by both parties. SHDI plans to partner with Huili Investment Fund Philippines to develop the property leased from PIA into a steel mill complex.

As of April 23, 2021, the Company has not yet started its commercial operations and has no employee as of December 31, 2020.

The Company incurred net loss amounting to P239,869 and P730,123 in 2020 and 2019, respectively. The reduction in net loss was due to the 81% decline in travel and transportation. Total Assets amounted to P100 thousand at year end as compared from last year's P50 thousand. Total current liability increased by P290 thousand this year as against last year with capital deficiency of P1.4 million as of December 31, 2020.

NAKEEN CORPORATION is 100% owned by ABERDI

Nakeen Corporation (the "Company") was incorporated on February 26, 1997 under SEC registration no. A199703509. Its primary purpose, as amended, is to engage in the business of agriculture in all aspects, including but not limited to, the operation of fishponds and fish pens, the raising of cattle, both large and small, the raising of hogs and chicken and any and all other activities related to or incidental to the foregoing markets. The Company is also engaged in selling palm seedlings and bunch.

The Company's registered office address and principal place of business is Lonucan, Manolo Fortich, Bukidnon. Its commercial operations started on March 1, 2007 in line with the approval of the Board of Directors of ABERDI (parent company) to transfer the oil palm nursery and plantation operations.

On August 30, 2012, the Philippine Securities and Exchange Commission (SEC) approved the Company and ABERDI's Articles and Plan of Merger which was approved by their Board of Directors (BOD), in their meeting on March 6, 2012.

However, on July 31, 2012, before the SEC approved the Company's Articles and Plan of Merger which was filed on July 12, 2012, the BOD and the Stockholders of the Company approved and ratified the subscription by ABERDI to the 750,000 unsubscribed shares of the Company at ₱1 per share with ₱50 million as Additional paid-in capital. The BOD and the Stockholders of the Company also approved the filing with SEC of the amended Articles and Plan of Merger reflecting the new capital structure of the Company and specifying the effectivity date of the revised merger to be the first day of the subsequent month following the SEC approval.

On February 19, 2013, the BOD of Nakeen approved the filing of the amended Articles and Plan of Merger using the 2012 audited financial statements. The amended articles and plan was filed to the SEC on July 24, 2013 to amend certain provision on the Articles and Plan of Merger. On February 11, 2015, SEC denied the petition to amend the plan of merger. The Company filed for a request for reconsideration to approve the petition. As of April 23, 2021, the motion for reconsideration is still pending before the SEC.

As of December 31, 2020, it has no employee since all its existing personnel were transferred to ABERDI in anticipation of the merger.

ABERDI entered into a lease agreement with the Company for the plantation area inclusive of the standing crops, properties and equipment effective January 1, 2013 with the option to pre-terminate the lease agreement as agreed by both parties. Also, as provided in the lease agreement, that from October 1, 2012 up to December 31, 2012, ABERDI shall be given access to enter the Company's premises for the set-up, construction and preparation for its intended use of the plantation area. The lease was extended up to April 1, 2020. The lease contract with ABERDI was renewed and will expire on April 1, 2022.

Currently, the following are the status of the four plantation areas:

As of December 31, 2020

Location	Gross Area	Area That Can Be	Area Planted	Number	Flowering	Vegetative
				Of Trees		
Kalabugao	1,276.53	1,087.75	920.55*			
Phase I				29,439	100%	0%
Phase II				28,964	100%	0%
Phase III				15,899	100%;70%;100%	0%;30%;0%
Phase IV				22,318	20%;0%	80%;100%
Phase V				10,652	20%	80%
Impasug-ong	4.14	4.14	4.14	563	100%	-
Opol	1,089.85	630.77**	623.27	85,392		
Phase I a					100%	0%
Phase I b					100%	0%
Phase I c					100%	0%
Phase II a					100%	0%
Phase II b					100%	0%
Phase III a					100%	0%
Phase III b					80%	20%
Phase IV a					50%	50%
Phase V a					0%	100%
Tignapoloan	1,328.56	929.96	-			

*Total area planted in Kalabugao is net of 55 has. of trees that were uprooted due to severe diseases.

**Total area that can be planted in Opol is net of 60.03 has. which was discovered not suitable for planting due to soil

As of December 31, 2019

Location	Gross Area	Area That Can Be Planted	Area Planted	Number	Flowering	Vegetative
				Of Trees		
Kalabugao	1,276.53	1,087.75	920.55*			
Phase I				29,439	100%	0%
Phase II				28,964	100%	0%
Phase III				15,899	100%;70%;100%	0%;30%;0%
Phase IV				22,318	20%;0%	80%;100%
Phase V				10,652	20%	80%
Impasug-ong	4.14	4.14	4.14	563	100%	-
Opol	1,089.85	630.77**	623.27	85,392		
Phase I a					100%	0%
Phase I b					100%	0%
Phase I c					100%	0%
Phase II a					100%	0%
Phase II b					100%	0%
Phase III a					100%	0%
Phase III b					80%	20%
Phase IV a					50%	50%
Phase V a					0%	100%
Tignapoloan	1,328.56	929.96	-			

*Total area planted in Kalabugao is net of 55 has. of trees that were uprooted due to severe diseases.

**Total area that can be planted in Opol is net of 60.03 has. which was discovered not suitable for planting due to soil

Kalabugao and Impasug-ong plantation and/or nursery are all located in Bukidnon, while Opol and Tignapoloan are located in Misamis Oriental. A total of 193,227 trees (net of mortality) were planted as of December 31, 2020.

Total Assets decreased by 4% from ₱232M to ₱ 223M. Leasehold rights decreased by 5% being at ₱21.7M in 2019 and at ₱20.6M in 2020. Rental income amounted to ₱3.0M in 2020 as compared to ₱3.57M in 2019. Direct plantation costs amounted to ₱465 thousand for both 2020 and 2019. Operating expenses increased by 91% in 2020 which amounted to ₱1.8 million as compared to previous year's ₱962 thousand. The company recognized impairment losses amounting to ₱9.1 million and ₱8.8 million in 2020 and 2019, respectively, which resulted to net losses amounting to ₱8.4 million and ₱6.3 million.

BONSAI AGRI CORPORATION is 100% owned by ABERDI

The Company is wholly owned subsidiary of ABERDI. It was incorporated on February 26, 1997 under SEC Registration No. A199703510. The primary purpose of the Company as amended, is to engage in the business of agriculture in all aspect, including but not limited to, the operation of fishponds and fish pens, the raising of cattle, both large and small, the raising of hogs and chicken and any and all other activities related to or incidental to the foregoing, and to market, sell, or otherwise dispose of any and all produce and products in both local and foreign markets. The Company has not started its commercial operations as of April 23, 2021. Its principal place of business is in Manolo Fortich, Bukidnon and has no employee as of December 31, 2020.

The Company's pre-operating loss decreased to ₱117,964 from previous year's ₱163,586 due to lower professional fees and miscellaneous expenses. Its total assets remained at ₱2.2M from last year.

MASINLOC CONSOLIDATED POWER, INC. (MCPI) 49% owned

MCPI was registered with the Securities and Exchange Commission on 4 July 2007 with SEC Registration No. CS200710562. Its primary purpose is to engage in, conduct and carry on the business of construction, planning, purchasing, management and operation of power plants and the purchase, generation, production, supply and sale of electricity, to enter into all kinds of contracts for the accomplishment of the aforementioned purpose. Its current address is at Unit 103-B Cedar Mansion 1 Saint Jose Maria Escriva Drive, Ortigas Center, Brgy San Antonio, Pasig City. The Company has not started its commercial operations as of April 23, 2021 and has no employee as of December 31, 2020.

The Company incurred higher net loss amounting to ₱100,617 compared to last year's net loss of ₱75,481. Professional fees which amounted to ₱25,000 decreased as compared to last year's ₱52,500. The significant increase in total pre-operating loss before income tax this year is due to the provision of impairment losses of ₱52,898. The total assets of the Company remained at ₱6.8 million.

PALM THERMAL CONSOLIDATED HOLDINGS CORP. (PTCHC) is 100% owned

Palm Thermal Consolidated Holdings Corp. (PTCHC) was registered with the Securities and Exchange Commission on 22 November 2010 with SEC Registration No. CS201018744. Its current address is at Unit 103-B Cedar Mansion 1 Saint Jose Maria Escriva Drive, Ortigas Center, Brgy San Antonio, Pasig City. Its primary purpose is to purchase, acquire, own, hold, lease, sell and convey properties of every kind and description, including lands, buildings, factories and warehouses and machinery, equipment, the goodwill, shares of stock, equity, rights, and property of any person, firm, association, or corporation and other personal properties as may be necessary or incidental to the conduct of the corporate business, and to pay in cash, shares of its capital stock, debentures and other evidences of indebtedness, or other securities, as may be deemed expedient, for any business or property acquired by the corporation.

Palm Thermal is the corporate vehicle for ABCI's entry in the power generation business. After the acquisition of PCPC by PTCHC, it entered into various agreements with other investors. PCPC and PCLHC had merged with PCPC as the surviving entity. As of December 31, 2020, the company has no employees.

On January 6, 2015, the SEC approved PCPC's application of the increase in authorized capital stock to 6,000,000,000 shares divided into 1,500,000,000 common shares and 4,500,000,000 redeemable preferred shares both with a par value of P1.00 per share which reduced PTCHC equity interest in PCPC to 20%.

PTCHC posted a net income amounting to ₱78.6 million in 2020 which is lower than the net income of ₱104.7 million in 2019. The 25% decrease in net income was primarily due to the dividend income from its investee company amounting to ₱110 million last year and only ₱80 million this year. The operating expenses also increased from ₱275 thousand in 2019 to ₱1.2 million in 2020. As of the end of the year, the total assets of PTCHC decreased by 3% from previous year's ₱ 1.031 billion to ₱ 1.001 billion inclusive of the ₱920.7 million investment in associate. The deposits for future subscription amounted to ₱ 747.9 million as of end of this year.

PALM CONCEPCION POWER CORPORATION (PCPC) is 20% owned by PTCHC

Palm Concepcion Power Corporation (formerly DMCI Concepcion Power Corporation) (PCPC) was registered with the Securities and Exchange Commission on 08 November 2007 with SEC Registration No. CS200718932. Its primary purpose is to acquire, design, construct, invest in, and operate power generating plants in the Municipality of Concepcion, Province of Iloilo and engage in the business of a Generation Company in accordance with Republic Act No. 9136 otherwise known as the Electric Power Industry Reform Act of 2001 (the "EPIRA"); and its implementing rules and regulations; and to design, develop assemble and operate other power related facilities, appliances and devices. Its principal place of business is at Sitio Puntales, Brgy. Nipa, Concepcion, Iloilo, Philippines (as amended on 07 January 2011 by the Board of Directors and approved by the SEC on 09 March 2011).

PCPC is the project company for the 2 x 135-megawatt coal-fired power plant in Concepcion, Iloilo. The power plant project is a base load plant that uses Circulating Fluidized Bed Combustion (CFBC) technology that is highly efficient and low-pollution. The first 135MW unit was designed to address the power supply requirements of the Visayas grid and provide a steady flow of power to the growing businesses and economic development in the islands of Panay, Negros, Cebu and even Leyte.

In July 2013, the lending banks signed the term loan financing totaling to Php 10B to partially finance the Engineering, Procurement and Construction (EPC) and finance costs of the project. These were China Banking Corporation (Php 3.5B); Asian United Bank (Php 2.5B) and BDO Unibank, Inc. (Php 4B). BDO Capital & Investment Corporation acted as the Lead Arranger and Sole Bookrunner for the term loan facilities.

PCPC started construction of the first 135MW in 2013 and was able to complete the project after 37 months and 22 days. Its commercial operations commenced on August 16, 2016. Ten (10) electric cooperatives have signed up offtake agreements with PCPC's first 135MW unit for their base load power capacity requirements. The project site is designed to operate and support two units of 135MW.

The new Environmental Compliance Certificate (ECC-OC-1911-0033) was released by the Environmental Management Bureau of DENR last October 8, 2020 which now covers both Units 1 and 2 of the 2 x 135-MW CFBC Coal-Fired Power Plant Project of PCPC.

At present, PCPC still takes pride in its environmental performance in which its emission levels are way below the standards set by DENR. On the average, as per 2020 YTD, Sulphur Oxides (SOx) is at 383.16mg/Nm³ compared to the standard value of 700mg/Nm³; nitrogen oxides (NOx) is at 191.60mg/Nm³ versus the limit of 1000mg/Nm³; carbon oxide (CO) is 11.39mg/Nm³ versus the DENR set value at 150mg/Nm³; while the particulate matter is at 0.77mg/Nm³ compared to the 150mg/Nm³ standards.

PCPC Power Plant's Gross Generation for the period December 2019-October2020 is at 626,019.91MWh.

HYDRO LINK PROJECTS CORP. (HLPC) is 100% owned

Hydro Link Projects Corp. (HLPC) was registered with the Securities and Exchange Commission on 6 May 2010 with SEC Registration No. CS201006733. Its primary purpose is to engage in, conduct, and carry on the business of developing, constructing, operating, and maintaining hydro-electrical plants and system and other power generating or converting stations, manufacture, operation, and repair of related mechanical and electric equipment.

HLPC is a registered renewable energy developer with the Department of Energy. It is currently pursuing the 16.3 MW Carac-an Hydroelectric Power Project under Hydropower Service Contract (HSC) No. 2013-04-244 from the Department of Energy (DOE) for the development of the Carac-an river in Cantilan, Surigao del Sur. HLPC is ABCI's first foray in the renewable energy field and forms part of ABCI's plans to develop much-needed additional power capacities using renewable energy sources.

As of December 31, 2020, the company has no employee and not started commercial operations. Its current address is at Unit 103-B Cedar Mansion 1 Saint Jose Maria Escriva Drive, Ortigas Center, Brgy San Antonio, Pasig City.

Hydro Link's pre-operating expenses was increased by 13,920% from ₱101 thousand in 2019 to ₱14.2 million in 2020 primarily due to impairment loss. The property and equipment – net decreased by 76% from ₱18.6 million in 2019 to ₱4.6 million in 2020. The deposit for future stock subscription is still at ₱26 million. Total Assets decreased by 68% or ₱14.1 million from ₱20.8 million in 2019 to ₱6.7 million in 2020.

PEAKPOWER ENERGY, INC. (PEI) is 20% owned

Peakpower Energy, Inc. (PEI) was registered with the Securities and Exchange Commission on 19 February 2013 with SEC Registration No. CS201303004. Its primary purpose is to purchase, acquire, own and hold, shares of stock, equity, rights and property of energy companies and to others and to provide management services and/or shared services to its subsidiaries and affiliates or to third parties engaged in the energy business. Its principal place of business is at 3/F Joy-Nostalg Center, # 17 ADB Ave., Ortigas Center, Pasig City.

Peakpower Energy, Inc. was formed in 2013 to construct diesel/bunker-fired power plant projects designed to generate peaking energy in various A+/Green-rated electric cooperatives in Mindanao. These projects are Build-Operate-Maintain and Transfer (BOMT) agreements for brand new engines, which will last for 15 years through its subsidiaries as operating units: Peakpower Soccsargen, Inc., Peakpower San Francisco, Inc. and Peakpower Bukidnon, Inc.

PEAKPOWER SOCCSARGEN, INC. (PSI) is 100% owned by PEI

Peakpower SOCCSARGEN Inc. (PSI) was registered with the Securities and Exchange Commission on 18 February 2013 with SEC Registration No. CS201302468. Its primary purpose is to acquire, design, develop, invest in, and operate power generating plants in the General Santos City and engage in the business of a generation company in accordance with Republic Act No. 9136 otherwise known as the Electric Power Industry Reform Act of 2001 (EPIRA) and its implementing rules and regulations, develop and operate conventional and renewable energy resources, sell electricity and carbon credits, act as a wholesale and retail electricity supplier and aggregator and maintain power plants, among others.

Peakpower Soccsargen Inc. (PSI) is a 34.8MW diesel/bunker-fired power plant located in General Santos City. It has a 15-year BOMT agreement with the South Cotabato II Electric Cooperative Inc. (SOCOTECO 2).

The Energy Regulatory Commission (ERC) issued the Certificate of Compliance (COC) for PSI's first 20.9MW (3 units of 6.97MW) capacity last December 1, 2014. Commercial operations started on January 27, 2015.

The 13.9MW (2 units of 6.97MW) Power Plant expansion declared commercial operations last September 12, 2017. ERC granted the COC of the expansion on February 20, 2018.

SOCOTECO 2 is the largest distribution utility in Mindanao and its franchise area includes General Santos City, the municipalities of Glan, Malapatan, Alabel, Malungon, Kiamba, Maasim and Maitum in Sarangani and the municipalities of Polomolok and Tupi in South Cotabato.

PEAKPOWER SAN FRANCISCO, INC. (PSFI) is 100% owned by PEI

Peakpower San Francisco, Inc. (PSFI) was registered with the Securities and Exchange Commission on 22 May 2013 with SEC Registration No. CS201309160. Its primary purpose is to acquire, design, develop, invest in, and operate power generating plants in the Agusan del Sur and engage in the business of a generation company in accordance with Republic Act No. 9136 otherwise known as the Electric Power Industry Reform Act of 2001 (EPIRA) and its implementing rules and regulations, develop and operate conventional and renewable energy resources, sell electricity and carbon credits, act as a wholesale and retail electricity supplier and aggregator and maintain power plants, among others.

Peakpower San Francisco Inc. (PSFI) is a 10.4MW diesel/bunker-fired power plant with business address located in San Francisco, Agusan del Sur. It has a 15-year BOMT agreement with the Agusan del Sur Electric Cooperative Inc. (ASELCO).

ERC issued the Certificate of Compliance (COC) for the first 5.2MW capacity on March 23, 2015. Commercial operations started on January 26, 2018.

The 5.2MW power plant expansion was granted its Provisional Certificate of Compliance on September 27, 2017, which was extended on February 20, 2018. The expansion plant started commercial operations on January 26, 2018.

ASELCO's franchise area includes the municipalities of San Francisco, Prosperidad, Rosario, Trento, Bunawan, Veruela, Sta. Josefa, Loreto, Sibagat, Esperanza, Talacogon, La Paz, San Luis and Bayugan City.

PEAKPOWER BUKIDNON, INC. (PBI) - 100% owned by PEI

Peakpower Bukidnon Inc. (PBI) was registered with the Securities and Exchange Commission (SEC) on July 24, 2014 with SEC Registration No. CS201414293 primarily to acquire, develop, construct, invest in and operate power generating plants in Bukidnon and engage in the business of a generation company in accordance with Republic Act No. (RA) 9136 otherwise known as the Electric Power Industry Reform Act of 2001 (the "EPIRA") and its implementing rules and regulations, and to develop, assemble and operate other power related facilities, appliances, and devices, and develop and operate conventional and renewable energy resources, sell electricity and carbon credits, act as a wholesale and retail electricity supplier and aggregator, operate and maintain power plants, securing any needed licenses to engage in such business activities and purchasing or otherwise acquiring, for the purpose of holding or disposing of the same, shares of stock, equity, rights, and property of any person, firm, association, or corporation engaged in industries or activities related to energy development, paying for the same in cash, shares of stocks, or bonds of this corporation.

Peakpower Bukidnon Inc. (PBI) is a 10.4MW diesel/bunker-fired power plant with business address located in Barangay Alae, Manolo Fortich, Bukidnon. It has a 15-year BOMT agreement with the Bukidnon Second Electric Cooperative Inc. (BUSECO).

ERC issued a Provisional Certificate of Compliance for the 10.4MW (2 units of 5.2MW) on November 21, 2017, which was extended on February 20, 2018. PBI commenced commercial operation on March 26, 2018.

BUSECO's franchise area includes the municipalities of Libona, Manolo Fortich, Sumilao, Baungon, Malitbog, Talakag, Impasug-ong, Malaybalay, Lantapan and Cabanglasan, all in the Province of Bukidnon.

AB BULK WATER COMPANY, INC. (ABWCI) is 100% owned by ABCI

AB Bulk Water Company, Inc. (ABWCI) was incorporated on March 31, 2015 to engage in the business of holding and providing rights to water, to public utilities and cooperatives or in water distribution in the Municipality of Opol or to engage in business activities related to water development.

ABWCI is currently pursuing the proposed Bulk Water Supply Project for the Municipality of Opol in Misamis Oriental. The Project will tap the water resources of Lumayagan River and aims to supply about 15 to 20 million liters per day (MLD) of potable water. The project with potential capacity of up to 25 MLD is the company's first venture in the bulk water supply project. Other potential service areas include the neighboring municipalities of Opol – the city of El Salvador, and the municipalities of Alubijid, Laguindingan, and Gitagum. Based on study, these municipalities are potential growth areas.

The detailed engineering design of the Project has been completed confirming the technical viability of the project as defined during the pre-feasibility study. The Water Permit has already been granted by the National Water Resources Board (NWRB). NWRB has approved the applied quantity required for the project. Likewise, the Environmental Compliance Certificate (ECC) has been secured from the Department of Environment and Natural Resources (DENR). The Watershed Management Study was also completed with the involvement of different LGU sectors and stakeholders. The project was submitted to the local government of Opol for their evaluation and consideration as a PPP project.

Pre-operating loss before income tax amounted to ₱58 thousand and ₱ 295 thousand as of December 31, 2020 and 2019, respectively. The decrease is due to lower professional fees and taxes and licenses. The Company's total assets remained at ₱19.3 million this year which consists primarily of construction in progress amounting to ₱18.7 million as of December 31, 2020 and 2019, respectively. It pertains to costs incurred by the Company related to development of its facilities such as the cost for the design of water treatment plant and transmission, permits and registration fees, professional fees and other costs.

BLAZE CAPITAL LIMITED – 100% owned by ABCI

Blaze Capital Limited is a British Virgin Islands company, incorporated and registered on August 8, 2011. It was acquired by ABCI on May 22, 2017. Blaze Capital Limited has a 33.33% ownership in East West Rail Transit Corporation (EWRTC) which is part of a consortium for the East-West Railway Project under the unsolicited track of the BOT Law and its IRR.

The Consortium, composed of EWRTC and Alloy MTD Group (represented by MTD Philippines Inc.) submitted an unsolicited proposal to the Philippine National Railways (PNR) to finance, build and then operate and maintain the East-West Rail Project. The East-West Rail Project is an integrated light rail mass transportation system and is intended to help alleviate the gap in the transportation infrastructure in the metropolis. It will traverse the corridor of Quezon Avenue in Quezon City and España Boulevard in the City of Manila. This project is in line with the objective of the government to provide the most efficient and appropriate

solution/system to address the large volume of commuters in Metro Manila and other major urban cities. The Project will involve the development, design, construction, supply, completion, testing, commissioning, operation and maintenance.

The project has already been accepted by PNR and was already endorsed to NEDA for evaluation and approval by the Investment Coordination Committee.

In 2020, the PNR has re-granted the Original Proponent Status (OPS) to the Consortium. PNR has also re-endorsed the project to NEDA. NEDA has formally received the updated project documents and has begun its NEDA-ICC review.

In addition, the project proposal was submitted by PNR to Metro Manila Development Authority (MMDA) to favorably obtain endorsement from Metro Manila Council (MMC). PNR also requested an endorsement from the two-project host LGUs - Quezon City and City of Manila.

The Consortium is now working for the completion of the requirements to get the ECC. The Consortium has engaged the services of consultants to undertake the environmental impact statement study to eventually secure of the Environmental Compliance Certificate (ECC).

The Consortium also remains in active discussions with foreign entities for possible entry and investment in the project.

Blaze Capital Ltd. posted a net loss of \$3,853 and \$3,442 in 2020 and 2019, respectively. The Company recognized an unrealized foreign exchange gain of \$108 and \$73 in 2020 and 2019, respectively. It also incurred \$3,961 operating expenses in 2020 as compared to \$3,515 in 2019. Its total assets amounted to \$2.3 million in 2020 and to \$2.2 million in 2019.

VIRES ENERGY CORPORATION (VEC) – 99.995% owned by ABCI

On June 18, 2020, A Brown Company, Inc. acquired 99.995% of the outstanding capital of Vires Energy Corporation (VEC) owned by Argo Group Pte. Ltd. of Singapore at a total price of Php 50,200,000.

VEC was incorporated in 2015 and is the proponent for the Integrated Floating LNG Storage and Regasification Terminal and the 506MW Floating Natural Gas-Fired Power Plant Project located in Barangay Simlong, Batangas City. VEC has already secured the Environmental Compliance Certificate (ECC) for the project and has also registered the project with the Board of Investments to avail of incentives.

Natural gas supply from Malampaya is expected to decline and reach its economic production threshold by the Mid-2020s. VEC will build the necessary infrastructure to allow the importation of liquefied natural gas (LNG) as early as 2022.

The project will have a Floating Storage and Regasification Unit (FSRU) Terminal in Batangas Bay, Philippines and will deliver natural gas through a pipeline to supply existing and new natural gas-fired power plants.

Vires Energy Corporation (VEC) posted a net loss of ₱57.4 million this year and ₱13.8 million last year. The Company recognized an impairment loss of ₱52.7 million this year. Advances to related party was reduced by 80% or ₱2.6 million which amounted to ₱60k and ₱3.2 million in 2020 and 2019, respectively. Other current assets declined from ₱1.5 million to none. The property, plant and equipment -net was reduced by 40% or ₱51.3 million from ₱129.8 million in 2019 to ₱78.5 million in 2020. Its total assets decreased by 42% which amounted to ₱81.0 million in 2020 and ₱138.7 million in 2019. Trade and other payables decreased by 100% or ₱26.8 million. Advances from related party also decreased by 100% or ₱99.5 million. ₱51.3 million. Equity increased by 556% or ₱68.7 million from ₱12.3 million in 2019 to ₱81.0 million in 2020.

PHIGOLD LTD. (PhiGold) - 18.70%

PhiGold Limited, a company incorporated in the Cayman Islands on October 20, 2010, is the holding company of the Group comprising PhiGold Plc (100%) and its wholly owned subsidiary PhiGold Mining Limited, both incorporated in England and Wales. The two subsidiaries, however, are currently inactive. PhiGold with its principal activity of investing in gold mining assets has invested 40% in the total voting rights in PhiGold Metallic Ore Inc. (PMOI), a gold mining company incorporated in the Philippines last January 7, 2008. Upon the sale of PMOI shares from PhiGold Mining Limited to PhiGold Limited in March 2011, PMOI is already a direct subsidiary of PhiGold Limited.

PMOI is the contractor of its acquired mining property covered by Mineral Production Sharing Agreement 190-2009-XIII (MPSA 190) granted by the Philippine Government through the Mines and Geosciences Bureau (MGB) under the Department of Environment and Natural Resources (DENR). It has a term of 25 years and is renewable for another term of 25 years. MPSA 190, which has gold and other mineral deposits, is situated in Barobo, Surigao del Sur and has an area of 449.49 hectares. Its exploration period is two (2) years initially and renewable every two years but not to exceed eight (8) years in total. On August 24, 2011, all documentary requirements submitted to MGB Regional Office in Surigao have been forwarded to MGB Central Office in Manila. These documents are required in the conversion of MPSA from Exploration status into Development and Production. On October 11, 2011, the provincial board of Surigao del Sur has resolved to approved and endorsed the mining operations of PMOI. The provincial board resolution has also been submitted to MGB.

With the promising prospect in mining industry due to the increasing gold prices in the world market, A Brown Company's Board of Directors approved on November 29, 2011 the acquisition of 29,376,039 of PhiGold Limited shares representing 22.87% of its outstanding equity. With the entry of the new investor in Phigold, ABCI's equity interest reduced to 18.7%.

APEX MINING COMPANY, INC. (APEX) –

Apex Mining Company, Inc. was incorporated on February 26, 1970, principally engaged in the business of mining and production of gold, silver, copper, lead and other precious metals. The company is listed in the Philippine Stock Exchange.

In October 2014, the Parent company sold all its 388,694,698 shares in Monte Oro Resources and Energy Inc. (MORE) to Apex Mining Co., Inc. (Apex) and subsequently subscribed the same number of shares of Apex. The Parent Company has 8.89% shareholdings in Apex after the SEC approved the increase in its authorized capital stock on January 12, 2015. After the next round of subscription, the company's interest was reduced to 6.24%. At the end of 2020, the Parent Company sold all its remaining 1.03% equity interest from last year.

(2) Business of Issuer

Principal Products and Services

A Brown Company, Inc. ("ABCI") is a publicly listed corporation which has major interest in the property development and investment in listed and non-listed companies. It is engaged in the business of real estate development located in Cagayan de Oro City and Initao in Misamis Oriental, Cainta, Rizal; Valencia City, Bukidnon and Butuan City, Agusan del Norte. ABCI, through its subsidiaries, also ventured into palm oil milling, power generation, investment in gold mining assets and real estate brokerage.

Real estate is one of the core businesses of A Brown. Its prime real estate development property is Xavier Estates in Cagayan de Oro City. It is Mindanao's most successful high-end residential subdivision. All real

estate developments follow the concept of a mixed-use, nature-themed, well-planned integrated community. In recent years, the Company has expanded to economic and socialized housing projects.

HIGH-END PROPERTIES

Xavier Estates ("XE") - located in Fr. Masterson Avenue, Upper Balulang, is the pioneer in premier mixed-use development in Northern Mindanao. This 220-hectare development sprawled on a panoramic plateau overlooking the City has now become 288 hectares through additional acquisitions of adjacent developable areas over the years. It is a perfectly master planned community which guarantees luxury, elegance, prestige, convenience and security. It has 24-hour security, tree-lined streets and landscaped roadways, high pressure sodium streetlamps, centralized water supply system and water treatment facility, parks and playground, jogging and bicycle paths, forest park and bird sanctuary. Within the Estates, there is a fully air-conditioned chapel. Nearby is a school offering preparatory and elementary education, convenience stores, gasoline station and the Xavier Sports and Country Club – *the first and only country club with proprietary membership*. Other modern conveniences are also within reach such as SM mall and a par 72-hole golf course. Just across it, is Xavier University – a grade school and high school university run by the Jesuits including the newly built IT College. Corpus Cristi School, a grade and high school, non-sectarian institution run by lay Christians is also minutes away from Xavier Estates. For the year 2020, there were six (6) lots sold as compared to five (5) lots in 2019.

Teakwood Hills Subdivision is located in Barangay Agusan, Cagayan de Oro City, some 2.3 kilometers from the national highway going uphill. This new and idyllic enclave has a breathtaking endless view of the mountains and the sea. It was inaugurated on September 22, 2007. Part of its master plan development is a perimeter fence with ingress and egress controlled by two gates, 24 hour security, private cul-de-sac with esplanades and parks designed to create a pastoral ambience. The roads are eight meters wide and lined with trees. It has a club house with recreational amenities such as infinity swimming pool and basketball court. Lot sizes starts from a minimum cut of 250 sq.m., all with a 180-degree scenic view of the famous Macajalar bay and an elevation of 220 meters above sea level. A total of seven (7) lots were sold in 2020 and 22 lots in 2019.

Valencia Estates is located in Barangay Lumbo, Valencia City, Bukidnon was launched in October 2008. It is a 11.72 hectares project with an estimated 351 saleable lots ranging from 150 to 293 sq.m. each. Valencia Estates' amenities are patterned after the excellent standards of a plush subdivision with a road network of 15 meters for the main road, 10 meters for the service roads complete with sodium street lamps; a basketball court, a clubhouse with a swimming pool. It also has open spaces and playground, perimeter fence and a 24-hour security service. There were seven (7) lots and 23 lots sold in 2020 and 2019, respectively.

Coral Resort Estates is a mixed-use development located at Brgy. Pagahan, Initao, Misamis Oriental, between the cities of Cagayan de Oro and Iligan. The project is 60 kilometers from Cagayan de Oro and is 27 kilometers away from the Laguindingan International Airport. The development includes a ₱ 30 million clubhouse. The total land area is 10 hectares with a total development area of 5.397 hectares with an average lot cut of 250 sqm. Phase 1 of the project will comprise 82 lots. Cluster A has 42 saleable lots with an area of 2.5 hectares while Cluster B has 40 saleable lots with an area of 2.9 hectares. There was only one (1) lot sold this year and three (3) lots sold last year.

West Highlands is a residential estate located in Brgy. Bonbon, Butuan City. The project is just 3 kilometers from the JC Aquino Avenue junction and approximately a five-kilometer drive to all major establishments and service facilities in the city. The total area of development of Phase 1 is 25.9 hectares and 289 feet above sea level which gives you an opportunity to have an exclusive view of the historic Mt. Mayapay or the cityscape. Situated at the delta of the mighty Agusan River, Butuan was a trading entrepot that flourished about 900-1000AD within the Southeast Asian maritime trading empire. It is also in Butuan that actual specimens of the ancient boats known as balanghai-today aptly renamed the Butuan Boats- were found. There were 13 lots that were sold this year as compared to 28 lots last year.

West Highlands Phase 2 was launched in October 2017 with a total of 156 lots for sale. There are 75 fairway and 81 inner lots. Fairway Lots have an average of 360 sq.m. lot cut while inner lots have an average of 250 sq.m. lot cut.

West Highlands Golf Club features a 9-hole golf course. Opened for public use in November 2016, the golf course is frequented by local and national golfers. This one-of-a-kind executive all-weather golf course offers Mindanao's first paspalum re: eco-friendly turf grass and moderately undulated green and fairways. A 16-lane driving range is also one of the features in the area.

Xavier Estates Phase 6 – Ignatius Enclave features house and lot units and prime lots. House and Lot units are single detached with lot area of 110 to 120 sq.m. and floor area of 60 sq.m. Prime lots have lot cuts of 250 to 400 sq.m. Aimed at fostering The Happy Community concept, the modern minimalist houses introduced ABCI's first venture into the vibrant house colors of yellow, orange, blue and green accents. Abundant green open spaces shall also highlight the subdivision. There were 49 units that were sold this year as compared to 76 last year.

The Terraces in Xavier Estates highlights prime cascading ridge lots of 180 to 400 sq.m. in size. Located in the terraces-like land configuration, this area commands a 180-view of the city of Cagayan de Oro and the mountains of Bukidnon and is low dense with less than 46 lots for sale. Five (5) units were sold this year and three (3) for last year.

Economic Housing

Xavier Estates Ventura Residences (Phase V-A) is the first venture of A Brown Company, Inc. into the middle market house-and-lot package. Ventura Residences is nestled inside the Xavier Estates, a secluded place in a guarded gated community. Alicia-modified model house has three rooms and a master's bedroom; three toilet and bath (T & B); a maid's quarter with separate T & B; a carport and terrace. Ventura Residences has parks and playground and 6-meter wide service roads. There were eight (8) house and lot packages sold in 2020 compared to two (2) house & lot sold in 2019.

Ventura Lane is located beside Ventura Residences with lot cuts of 250 sq.m. while Cluster B & C have lots cut at 110sq.m. One unit was sold in 2020 and nil (0) lots in 2019.

Xavierville Homes Subdivision is adjacent to the Xavier Estates project. It is an economic housing development under BP 220. Phase 1 has an area of 1.8 hectares while Phase 2 has an area of 0.60 hectares for a total of 131 saleable lots. There were no units sold for the year as compared to three (3) house and lot packages for last year.

East Cove Village is located in Barangay Sto. Domingo, Cainta, Rizal which is conveniently situated at the back of Robinsons shopping center and very accessible by public transportation along Ortigas Extension. This master planned mini subdivision will have the atmosphere of resolute safety and conspicuous ambiance of a first-rate community and neighborhood, truly an affordable world of enclave living. It is a 2.6 hectares project with 140 lots. It was opened to the market in 2005 and was sold out in less than 2 years. It has a perimeter fence for security and privacy, landscaped entrance gate, wide cemented roads – 10 meters wide main road and 8 meters wide auxiliary roads, concrete curbs and gutters, paved sidewalks lined with trees, storm drainage system, mercury lamps along the road, park and playground, street lamps and centralized water system. The HLURB had issued the Certificate of Completion of the project in February 2009 and the Local Government Unit has already accepted the donation of its open spaces and road lots. On January 21, 2012, the village administration was turned over by ABCI to the new set of officers of the Homeowner's Association.

Adelaida Park Residences located below Xavier Estates is the first residential subdivision in the region offering a ridgeview linear park. The linear park is 410 linear meters in length with park lights along the jogging path/bicycle path. Single detached and attached house and lot units are offered with lot area ranging 90-161 sq.m. with floor area ranging 60-60.5 sq.m. Adelaida Park Residences has single houses sufficiently spaced

from each other with its own parking space; is a gated community with ranch-type perimeter fence; has proposed pavilion; and is certified flood-free with an elevation of 157 feet above river bank. A total of 13 house and lot were booked as sale in 2020 compared to 22 house and lot in 2019.

Xavier Estates Phase 5B – Ventura Residences II also features house and lot units and prime lots. Located at the back of Ventura Residences I, this second phase have the identical house colors of orange and cream as the first phase. House and Lot units are single detached with a lot area of 110 to 170 sq.m. and floor area of 80 sq.m.. Prime lots with lot cuts of 110 to 500 sq.m. are located by the ridge. For the year 2020, there were 14 units that were sold as compared to 46 last year.

Socialized Housing

St. Therese Subdivision is a socialized housing project located in mid-Balulang, Cagayan de Oro City. It is about 1.67-hectare project with 155 saleable lots ranging from 50 to 75 sq. m. with floor area of 25 to 28 square meters. There are 91 units of row houses; 38 units of duplexes and 17 units of single-attached that have been for the project. Nine (9) units are up for new design. No units were booked in 2020 and two (2) lots in 2019.

Mountain View Homes. is another socialized housing project of ABCI. Phase 1 opened in February 2015 with 215 houses and lot units while Phase 2 was opened in November 2016 with 83 house and lots units. Located in Mid-Balulang, Cagayan de Oro City. Mountain View Homes is accessible to churches, schools, malls and commercial establishments. The socialized housing project has row houses with lot area of 50 sq.m. and floor area of 26sq.m. Single detached units for economic housing have a lot area of 75-143 sq.m. and floor area of 36-38 sq.m. A total of 2 house and lot were booked as sale in 2020 and 37 house and lots in 2019.

Mangoville. The “Sosyal Socialized Housing” project of A Brown Company located in Barangay Agusan, Cagayan de Oro features duplex house designs and with own parking space; with 10-meter wide main roads and 8-meter wide inner roads; with guardhouse and perimeter fence; and with an elevation of 169 meters above sea level overlooking Macajalar Bay. Mangoville is built on a 3.5 hectares area with a total of 235 housing units. Each unit of the duplex house has a lot area of 67.5 sq. m. and a floor area of 22 sq.m. No units were booked as sale in 2020 while another two (2) house and lots in 2019.

Foreign Sales not applicable

Product Lines:

Net Sales	81.30%
Equity in Net Gain of an Associate	16.43%
Gain on Sale of EIFPVL	1.17%
Financial Income	0.19%
Others	0.90%

The Company has five categories for products and services. The **first** category covers real estate activities, sale of palm olein, palm stearin, refined bleached deodorized oil, palm acid oil, palm fatty acid distillate and crude palm oil processed from the mill plant of ABERDI, water services and kernels. The revenue from this category accounts for about 81.30% of the total income. The **second** category covers equity in net income of an associate. The **third** covers the gain on sale of equity investment on listed companies. The **fourth** category covers interest income for saving accounts and in-house financed lot sales. The **fifth** category is an income derived from water tapping fees, **transfer fees and other water charges**, service fees, penalties on late payments and income from forfeited deposits, dividend income, unrealized forex gain and gain on bargain purchase.

Distribution Methods of Products and Services

In 2020, ABCI affirmed its pioneering edge in real estate selling in this part of the country by asserting a proactive stance by bringing in new ideas. First off, ABCI has opened the sellers' market. From 5 partner realties, there are now 32 accredited realties selling ABCI properties in Cagayan de Oro; in Initao, Misamis Oriental; in Butuan; and in Bukidnon.

The accredited realties are the following: Arka Realty, BCP Realty, Cdo Brokers and Associates, Chee Realty and Development Corp, Gambe Realty, JCA Realty Corporation, Leuterio Realty and Brokerage, Power Properties Realty Mgt and Devt Corp, and Truly Wealthy Realty; Abejo Realty, Alphatierra Realty, Bachelors Realty and Brokerage, CLM Realty, Divine Graceian Realty, DK Realty Broker, ES Realty, Genuine CDO Properties Realty Co, Golden Nest Realty and Brokerage, Icon Ideal Concepts, Irene Ramos Realty, JAC Homes Realty, La Breeza, Land Asia Global Properties, Landswem Infinite Realty, Marialee Realty and Brokerage, Marlyn Jugao Realty, Rebace Real Estate and Devt Corp, Ro-land Harvest, Ryra Realty and Consultancy, Seankirsten Realty, Sios-e Real Estate Center, and U-1st Realty and Brokerage.

Significantly, on top of the regular commissions, sellers receive novel incentives such as huge cash incentives, travel perks, and branded bags or watches or jackets. They also receive mugs and wine with personal messages from the President.

The first Hall of Famer Award was presented to Rizalinda Chee-de Jong of Chee Realty and Development Corporation. A loyal broker of ABCI for 25 years, Ms. de Jong was a consistent gold awardee and has exhibited outstanding sales leadership and exemplary and unparalleled sales performance all these years. Moreso, outstanding brokers and realties are recognized through Monthly Sales Achievers Ceremonies, Quarterly Awarding Ceremonies and the Annual Sales Conference.

The Brokers' Care and Engagement Programs were instituted and has significantly increased the brokers' attention to ABCI projects, making it top-of-the-mind when selling. Aside from the personal chat and exchange with the individual brokers, company activities included them such as health and wellness programs and the women's talk. Regular personal exchanges between ABCI heads and sellers have boosted loyalty.

With onset of COVID-19 in 2020, much of the interaction between sellers and buyers were done online. There was an intensified presence in the social media as this was the primary means of correspondences apart from Brooky and private messages. Videos of the projects were enhanced, walk-through to the model houses were created, announcements were converted into online posters.

Under the Chief Executive Officer, the ABCI Sales and Marketing Department continues to brainstorm for promotions and advertisements aimed to respond to the market's preferred choice of real estate products.

Lastly, these changes are all anchored on the ABCI vision of "Creating enlightened and happier communities for the common good".

New Products or Services

Three projects were introduced to the market: Ventura Residences 2, Ignatius Enclave and The Terraces. Ventura Residences 2 is an economic housing featuring single detached houses. Prime lot cuts are also available and located by the ridge. And the two high-end (open market) projects are Xavier Estates Phase 6 Ignatius Enclave and The Terraces. Ignatius Enclave features single detached houses and prime lots. The Terraces is a low dense community featuring lots for sale.

Competition

Among several real estate business developments in Cagayan de Oro City, Camella Homes and Johndorf Ventures Inc. **Pueblo de Oro Development Corporation, and Cebu Landmasters** are competitors offering same product and pricing packages as that of Adelaida Park Residences, Ignatius Enclave and Ventura Residences under the economic housing category. Ayala Land's Alegria Hills claim to be a competitor of Teakwood Hills' magnificent and endless view. For the project in Valencia City, Mountain Breeze is the project in the same category. For Butuan City, other players are the developers of Camella, Filinvest and VCDU projects. Ayala Land, Johndorf Ventures Inc., and Camella are competitors in the socialized housing. For the lot only market in Cagayan de Oro, competitor is Pueblo de Oro Development Corporation (mixed use development) **and Robinson's**.

Most buyers of ABCI real estate projects regard its value appreciation potentials as highly attractive. Another plus factor is the dynamism of its marketing group which is ably handled by its very able marketing personnel in tandem with its well-trained sales agents/brokers. This is the Company's commitment to offer affordable lot and house and lot packages for a well-planned project focused on family oriented and nature-themes environment. The key is security, good location and accessibility to basic locations (supermarkets, churches, public utilities, etc.). It is able to compete for its ability to attract customers which greatly depend on the quality and location of the projects, reputation as a developer, and reasonable prices and pricing schemes and the concept of a well-planned integrated community.

For the Oil Palm Mill, the competitors are Filipinas Palm Oil Plantation, Inc. (Rosario, Agusan del Sur), Kenram Industrial & Development, Inc. (Kenram, Isulan Kultan Kudarat), Agumil Philippines, Inc. (Trento, Agusan del Sur), Univanich Palm Oil Inc. (Carmen, North Cotabato) and Palm Asia Milling Corp. (Matanao, Davao del Sur).

Sources and Availability of Raw Materials

Construction materials for the Cagayan de Oro project were mostly sourced within the city while those used for Manila Operations were also sourced in Manila. The company is not dependent upon any single supplier. Projects are awarded to qualified bidders. Thus, the Company's suppliers are just related to supplies needed for maintenance and/or office needs. List of its principal suppliers are provided on Exhibit I, page 88-89.

For Palm Oil Operations, fresh fruit bunch suppliers are from nearby towns of Bukidnon, Misamis Oriental, Cagayan de Oro City, Cotabato City, Agusan del Sur, Sultan Kudarat, and North Cotabato while the buyers for the crude palm oil (CPO) are from Cagayan de Oro City, Surigao de Norte, Iligan City and Butuan City.

Customer Profile

For the projects offered 2020, there is a 20% representation from the OFW market particularly nurses, doctors, seafarers, engineers and retirees. Ten per cent (10%) of the market of ABCI products are married to foreigner. And the remaining 70% are businessmen and professionals from Northern Mindanao and the Caraga region.

Payment habits are good and very keen on the project's completion. For East Cove Village, the lot buyers are 72 local and 68 from OFWs. On the other hand, the buyers for Teakwood Hills Subdivision, Valencia Estates and West Highlands are local businessmen and professionals and OFWs who want to upgrade their location. Buyers for Mountain View Homes are teachers, government employees and professionals. Adelaida Park Residences' buyers are local professionals and businessmen while Ignatius Enclave and Ventura Residences II attracted OFWs, managers and executives of private companies, businessmen, and second-home buyers.

Buyers for Crude Palm Oil (CPO) are from Davao, Bukidnon, Butuan, Cagayan De Oro, Iligan City. However, we have bulk sales for processed palm oil products like palm olein same with palm stearin. Likewise, our Golden Belle brand packaging products (18 kgs in Plastic Container and 50 ml Roll Type Pouches) are focus

within Northern Mindanao Areas. While other processed palm oil by products like Palm Fatty Acid and Palm Acid Oil are sold to export buyers.

Related Parties

The Company and its subsidiaries and certain affiliates, in the ordinary course of business have entered into transactions with each other principally consisting of reimbursement of expenses and management agreements. All transactions were done on commercial terms and arms-length basis. See Note 15 of the attached Notes to the Consolidated Financial Statements.

Patents, Trademarks, etc. Not applicable

Government Regulations

There are no existing governmental regulations which may have adverse effects on the business. Licenses to sell for all on-going projects have been secured.

Phases 1 to 4 of Xavier Estates have accordingly been secured and compliance with all the requirements of HLURB have been undertaken. The existing real estate project called Xavier Estates has been granted an Environmental Clearance Certificate (ECC) No. 10(43)00-01-31-1502-50110 which was released on January 31, 2000 consolidating the four phases (I, II, III, IV) of the project. The said certificate supersedes the ECCs previously issued to Phases I, II and III. Xavier Estates Block 62 and 63 belong to Phase 1 of XE project which has an alteration permit no. 026-2008 while its ECC is 10(43)00 01-31-1502-50110. Phase V of Xavier Estates has been issued an ECC No. R10-0912-0091. It supersedes ECC No. 10(43)00 01-31-1502-50110. The project is being visited twice a year by the Multi-partite Monitoring Team to check the Company's compliance to the ECC issued. ABCI pays an annual fee for its Mindanao projects and its being handled by the Guardians of the Earth Association, Inc.

Teakwood Hills Subdivision's ECCs are (43)06 09-11 4294-50200 and R10-0912-0090, Development Permit No. is 014-2007, and License to Sell are 25268 and 030226 which amends LTS Nos. 18507/24800/28390. For Xavierville Homes Subdivision its ECC is 10(43)05 05-16 4004-50200, Development permit no. is 010-2007 and License to Sell are 18500/22399. Valencia Estates ECC license is R10-1001-0009/10(13)07 07-30 4456-50200 while its Development Permit is 07/01 and its License to Sell are 19846 and 24770. For the Cainta project, an ECC has been issued last November 6, 2003 under no. 4A-2003-1100-8410 and a development permit issued by the Sangguniang Bayan of Cainta, Rizal under Resolution No. 2003-084. The HLURB License to Sell No. 11990 was released in February 2005. Saint Therese Socialized Housing has been issued with ECC No. R10-0912-0089, Development Permit No. 002-2011 and License to Sell No. 24799 while Initao Coral Resort Estates has an ECC No. R10-1001-0013 with Development Permit No. 2011-04-01 and License to Sell Nos. 28380/28404/029461. Ventura Residences ECC License is R10-0912-0091, Development Permit No. 007-2011 and License to Sell are 25834/25265/029473/030205 while for Ventura Lane's ECC No. is R10-0912-0091, Development Permit is 007-2011 and License to Sell No. is 02469. In Butuan City's West Highlands, the only golf and residential estates in Caraga region has an ECC No. R13-1204-037, Certificate of Registration No. 23586 and License to Sell Nos. 25889 which was amended to 28412, 28413 & 029465. The LTS for West Highland Phase 2A is 031773. Mt. View Homes has an ECC No. R10-1408-0217 with Development Permit No. 005-2014 and License to Sell No. 029442 for its socialized housing and License to Sell No. 029443 for its economic housing. Mt. View Homes 2 has License to Sell No. 031712 for its economic housing and License to Sell No. 031713 for its socialized housing. Adelaida Park Residences has License to Sell No. 031714.

The Mangoville project has secured its Development Permit No. 004-2017 and License to Sell No. 031789. Xavier Estates Phase 6 - Ignatius Enclave has an ECC No. R10-0912-0091, Development Permit No. 006-2018 and License to Sell No. 033723. Xavier Estates Phase 5B - Ventura Residences 2 has an ECC No. OL-R10-2018-0091, Development Permit No. 007-2018 and License to Sell No. 033724. Development Permit No. 005-2018 and License to Sell No. 033722 were also issued for The Terraces in Xavier Estates.

The Palm Oil Mill's ECC 10(13)06 04-19 4210-31171 was issued on April 19, 2006. It was amended to include Palm Oil Refinery with Fractionation Plant which was approved on February 6, 2013. For the oil palm plantation project, its ECC no. 10(13)07 03-20 4384-31171 was issued on March 20, 2007. For Kalabugao nursery, the Philippine Coconut Authority registration was approved and released last December 24, 2008. While the permit to import oil palm seeds were released on January 12, 2009.

ABERDI received its License to Operate as Food Manufacturer with LTO NO. CFRR-RX-FM-1195 from Food and Drug Administration on July 1, 2016. In addition, the company also received the HALAL registration certificate for the Refined Palm Oil Products on April 29, 2016 with IDCP-NO. 2016-F-828,

Palm Concepcion Power Corp. (formerly DMCI Concepcion Power Corp.) was granted ECC No. 0606-006-4021 dated May 27, 2007 as amended in November 4, 2010 for the proposed construction of the power plant. Endorsements from different levels of the local government units were also issued for the project, namely: Sangguniang Barangay Resolution No. 2004-17 dated December 22, 2004; SB Resolution No. 2005-06 dated January 24, 2005 and SB Resolution No. 2011-068 dated June 13, 2011 (which affirms earlier Resolution and recognizing new corporate name), Provincial Development Council through Resolution No.2005-031 dated July 5, 2005 which favorably endorsing the project to the Regional Development Council; from the Office of the Provincial Governor of Iloilo dated November 10, 2011 and from the Office of the Municipal Mayor of Concepcion, Iloilo dated November 10, 2011.

The Department of Energy (DOE) endorsed the project to the National Grid Corporation of the Philippines (NGCP) to conduct Grid Impact Study (GIS) on February 16, 2011 and classified the project from "Indicative" to "Committed" on February 10, 2012.

The Department of Natural Resources (DENR) granted PCPC's request for ECC extension on May 9, 2012 and likewise approved the request for ECC amendment for the increase in capacity from 100 MW to 135 MW and relocation of certain project components on October 12, 2012.

With the ECC amendment, the company once again consulted the local government units and appropriate Resolutions interposing no objections were passed and issued as follows: "Sangguniang Barangay Resolution No. 2012-19 dated October 17, 2012 affirming Resolution No. 2012-04; Sangguniang Bayan Resolution No. 2012-99 dated November 5, 2012 affirming SB Resolution No, 2011-69 and Provincial Development Council Executive Committee Resolution No. 2013-034 dated March 13, 2013 affirming the Provincial Development Council's Resolution No. 2005-031.

The Board of Investments (BOI) issued the Certificate of Registration (2012-114) to PCPC on June 27, 2012 and approved PCPC's request for amendment for the change in ownership and increase in capacity from 100 MW to 135 MW on October 2, 2012.

The Environmental Management Bureau (EMB)- Region 6, granted PCPC the Authority to Construct (14-AC-F-0630-1258) and Permit to Operate (14-POA-F-0630-1258) Air Pollution Source and Control Installations on November 3, 2014. A Discharge Permit (15-DPW-F-0630-1258) was also issued by EMB on January 5, 2015, allowing PCPC to discharge treated wastewater to Concepcion Bay.

With the request of PCPC to DENR to amend its ECC for the extension of the 350-meter pier conveyor facility, DENR issued a new ECC (ECC-CO-1409-0022) to PCPC on June 19, 2015.

The National Water Resources Board (NWRB) issued a Conditional Water Permit (CWP No. 11-26-14-036) to PCPC on November 26, 2014 granting PCPC to use Concepcion Bay as water source for its desalination plant. Thereafter, the CWP issued was superseded by NWRB as they issued a Water Permit to PCPC with No. 023707 on January 22, 2016.

The Philippine Ports Authority (PPA) granted a Permit to Construct with No. 2015-001 to PCPC on April 24, 2015 granting PCPC to construct a Private Non-commercial port in Barangay Nipa, Concepcion, Iloilo. PPA, then, issued a Certificate of Registration/Permit to Operate (No.491) to PCPC effective February 29, 2016.

The Energy Regulatory Commission issued to PCPC a Provisional Authority to Operate on July 14, 2016 for its 135 MW Circulating Fluidized Bed Coal-Fired Power Plant. Moreover, the Department of Labor & Employment (DOLE) issued to PCPC Permit to Operate for its various power plant equipment in August 2016. Hence, on August 16, 2016, the said plant started its commercial operations. Ten (10) distribution utilities and electric cooperatives have signed up with PCPC for their base load power capacity requirements.

To date, PCPC has renewed its permits as required by various government agencies and is continuously fulfilling its purpose by serving the needs of its customers, helping ensure that homes and businesses have dependable and uninterrupted power supply, which they can afford, as it continues to uphold its commitment to the environment and host communities.

Personnel complement of A Brown Group of Companies as of December 2020 is presented below.

As to position:

Positions	No. of Personnel
Officers	9
Managers (including AVPs)	17
Supervisors	33
Rank and File	121
Total	180

As to function:

Functions	No. of Personnel
Operations	88
Sales and Marketing	22
Accounting/Credit and Collection/Finance	18
Administration	52
Total	180

The Company expects to maintain its number of employees in the next 12 months.

Risks

A Brown Co., Inc. and its subsidiaries are exposed to financial, operational and administrative risks which are normal in the course of the business, depending on the business industry sector where each of the subsidiaries operate. It is subject to significant competition in each of its principal businesses. ABCI competes with other developers and developments to attract lot buyers and customers for its real estate and palm oil operation. Other risks that the company may be exposed to are the following: changes in Philippine interest rates, changes in the value of the Peso, changes in construction material and labor costs, power rates and other costs, changes in laws and regulations that apply to the Philippine real estate industry and changes in the country's political and economic conditions as well as global health risk or pandemic. Please refer to Note 24 of the Notes to the Audited Consolidated Financial Statements for the discussion on Financial Risk Management Objectives and Policies.

The Company and its subsidiaries have formed board committees composed by their respective directors to mitigate if not to avoid these risks. The Audit Committee and Risk Committee in cooperation with the Company's external and internal auditors exercise the oversight role in managing these risks. It also manages the financial and business risks in accordance with the company's risk profile and risk culture to strengthen the company's position when faced with these risks.

Even larger economies are confronted with downside risk on its credit ratings. Other sovereignties have also been feared to default on its obligations. Global financial crisis if not contained will have a ripple effect to other volatile economies as investors lost confidence and hold back investment.

In recent years, the Philippines enjoys an unprecedented level of confidence among international business community and has improved its global competitiveness rankings. It has received an investment grade and stable outlook on its long-term sovereign credit ratings among the three major credit ratings agencies. The improvement of credit ratings will provide a lower cost of capital on its borrowings.

In spite of opportunities, downside risks to growth exist with the presence of external and domestic shocks. The slowdown in large emerging economies, and conflicts in Middle East are some of the external forces that would pull growth opportunities down. Disasters arising from natural hazards, delays in infrastructure and reconstruction projects, logistics bottlenecks and thin power reserves are perceived to be internal forces that will hamper growth.

As the heat of the global recession hampers growth, the country may be able to weather a global economic slowdown for as long as the fiscal reforms are sustained. Regulatory agencies are also key partners in combating financial crisis through continued vigilance in their examination of compliance to rules and regulations, pro-active in implementing economic programs to sustain pump-priming activities and responsive to the needs of time like the implementation of economic bail-out plan in order to curtail the systemic effect of sectoral crisis trickling down to the whole economy that will affect all local business sectors. Bangko Sentral ng Pilipinas in particular should remain steadfast in its mandate to maintain effective financial system and institute preventive and corrective measures to alleviate the ill-effects of the startling financial difficulty i.e. credit crunch resulting to home foreclosures that became the housing crisis which will ultimately affect the whole economy if not resolved in immediacy. The government should also have the capacity to fix and clean-up the mess that scandals and accusations of graft and corruption within the bureaucracy to encourage and boost foreign and domestic investors' confidence. Although this may have an indirect impact on the company's growth but if the economic slowdown will set in, inevitably this will weaken the business volume, revenue and profits. It may affect the Company's business activity – low demand, higher interest rates and stiff competition. Global pandemic like COVID-19 is creating unprecedented economic havoc due to lockdowns that limit economic activities and to practice physical distancing to curb widespread infection to the populace.

The company is also subject to risks inherent in real estate development. There is a risk that financing for development may not be available on favourable terms; that construction may not be completed on schedule or within budget due to shortages of materials, work stoppages due to unfavourable weather conditions, unforeseen engineering, environmental and geological problems and unanticipated cost increases; that new governmental regulations including changes in building and planning regulations and delays to obtain requisite construction and occupancy permits; and developed properties may not be leased or sold in profitable terms and the risk of purchaser and/or tenant defaults.

On the other hand, there are also factors that expose the Plantation to risks. These are the peace and order condition of the plantation sites, infestation of pests and diseases and farm to market road (provincial and barangay roads). Generally, the peace and order situation in the plantation area is stable. Coordination for security is made with the cooperation from the local government. Weather disturbance which causes landslides making the roads impassable also delay transporting the fruit bunches to the mill plant.

Risk factors for the mill business are as follows: i) breakdown of one major equipment such as purifier, steam boiler, turbo-alternator and/or fruit digester will paralyze the operation for days, weeks or months; ii) non-adherence to environmental restrictions may cause plant closure or work stoppage; iii) unplanned breakdown of High Power Boiler equipment for Refinery and Chiller for Fractionation can cause to cease operation.

Research and Development

The company is currently doing market studies for a possible expansion of its palm oil plantation and possible projects related to energy and power. The company does not expect to conduct any significant product research and development in the foreseeable future other than related to its existing operations.

Item 2. PROPERTIES

Real properties owned by A Brown Company, Inc. and its subsidiaries are shown on Exhibit IIa, IIb and IIc, page 90-93. Most of the properties were already transferred under ABCI's name. The merger of ABCI and several of its subsidiaries in December 1999 and June 2002 as mentioned in Item 1 of Part 1, has caused the inclusion of properties under East Pacific Investors Corp. (EPIC), but legally, the owner is already ABCI. For properties with individual names indicated, the documentation on the transfer of ownership is still on process. Some real properties were on lease with contracts providing for renewal options subject to mutual agreement of the parties. Rental rates are based on prevailing market rates for the said properties. Other real properties that the Company intends to acquire are still under review depending on the factor/s such as demographics and accessibility to public transport. ABCI's preferred mode of acquisition would be thru purchase or joint ventures with landowners. It continues to assess its landholdings to identify properties which no longer fit its overall business strategy and hence, can be disposed of.

Item 3. LEGAL PROCEEDINGS

The Company has contingent liabilities for lawsuits and various other matters occurring in the ordinary course of business. On the basis of information furnished by the legal counsel, management believes that none of these contingencies will materially affect the Company's financial position and results of operation.

Item 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

Except for the matters taken up during the Annual Stockholders' Meeting, there was no other matter submitted to a vote of security holders during the period covered by this report.

PART II SECURITIES OF THE REGISTRANT

Item 5. MARKET FOR REGISTRANT'S COMMON SHARES AND RELATED STOCKHOLDER MATTERS

Market Information

The common shares of ABCI have been listed at the Philippine Stock Exchange (PSE) since February 1994. The table below shows the high and low sales prices of the Company's shares on the PSE for each quarter within the last two (2) fiscal years, to wit:

Quarter	Year 2020		Year 2019	
	High	Low	High	Low
Jan-Mar	0.90	0.455	0.88	0.76
Apr-Jun	0.81	0.50	0.85	0.70
Jul-Sept	0.88	0.68	0.95	0.77
Oct-Dec	1.13	0.73	0.87	0.69

The Company's stock price was trading as high as ₱1.13 and as low as ₱0.455 for the four quarters of the year. It also closed at ₱0.90 on December 29, 2020 as compared to the closing price of ₱0.71 on December 27, 2019.

The table below shows the high and low sales prices of the Company's shares on the PSE for the first (1st) quarter of 2021 and April 2021 to wit:

Month	Year 2021	
	High	Low
January	1.18	0.83
February	1.01	0.86
March	0.99	0.82
April	1.04	0.84

On April 30, 2021, ABCI's shares of common stock were traded at a high of ₱0.97 and a low of ₱0.93 at the Philippine Stock Exchange with closing price of ₱0.95. The stocks are not traded in any foreign market.

Holders of Common Equity

The number of holders of common stock as of December 31, 2020 is 2,090. Please refer to Exhibit III, page 94 on the top twenty shareholders, the number of common shares and the percentage of the total common shares outstanding held by each as of December 31, 2020. As of March 31, 2021, the number of holders of common stock is 2,089.

As of December 31, 2020 and 2019, the company is compliant with the minimum public float requirement by the Philippine Stock Exchange (PSE) at 36.10% and 37.35%, respectively. The Company's public float of 36.10% is equivalent to 885,058,595 shares out of the 2,452,004,911 outstanding shares.

Shares Buy-Back Program

On August 17, 2020, the Board of Directors approved the implementation of a share buyback program of up to Fifty Million Pesos (₱50,000,000.00) worth of the Company's common shares to be sourced from its internally generated funds, with the following terms and conditions:

- a. The objective of the share buyback program is to enhance shareholder value. Through the buying back of common shares, capital is distributed back to the shareholders while taking advantage of the undervalued market price.
- b. Subject to appropriate disclosures to the Philippine Stock Exchange and the Securities and Exchange Commission, the share buyback program shall commence upon approval by the Board of Directors of the Company and will be effective for a period of One (1) year from commencement or upon utilization of the approved amount, or as may otherwise be approved by the Board of Directors.
- c. The share buyback program will be implemented in the open market through trading facilities of the Philippine Stock Exchange.
- d. Mr. Robertino E. Pizarro, President and CEO, and Mr. Paul B. Juat, Vice President have been authorized by the Board to implement the share buyback program.
- e. The share buyback program will not affect the Company's ability to invest in existing business and projects in development.

As of December 31, 2020, the Company bought back its 25,663,000 own shares for a total amount of Php 21,172,800.00 thereby increasing its total treasury shares to 25,664,014 which includes the 1,014 aggregate fractional shares.

Dividend

A Php 0.05/share cash dividend was declared by the Company for the year 2006 and was given to stockholders of record as at the close of business on January 15, 2007 and paid on February 8, 2007. The previous declaration was on June 1998 where a 10% stock dividend was given to stockholders of record as at the close of business on July 17, 1998.

On July 9, 2010, the BOD of the Parent Company resolved to declare a cash dividend equal to Php .20/share to shareholders of record as of August 6, 2010 payable on August 30, 2010.

On August 18, 2010, the Parent Company's Board of Directors approved the declaration of a total 63,120,433 of the Parent's treasury shares as property dividends. After the regulatory examination of the Securities and Exchange Commission (SEC), the Parent Company was directed on October 4, 2010 to set the record date. The Parent Company's Board of Directors set November 3, 2010 as the record date for the determination of Company's shareholders entitled to receive the property dividend. Shareholders as of the record date owning sixteen (16) shares shall be entitled to one (1) BRN treasury share. No fractional shares shall be issued. The Company was expected to complete the distribution of the property dividends by November 29, 2010.

The Board of Directors approved the 25% stock dividend equivalent to 346,573,307 shares on June 7, 2013. The record date was set on September 12, 2013 after the approval by the Securities and Exchange Commission of the Corporation's increase of its authorized capital stock from which the stock dividends were to be issued. The Corporation was to issue the said stock dividend shares on or before October 8, 2013.

On November 27, 2013, the company notified the investing public of the publication in a newspaper of general circulation of the Notice that the cash dividends which remain unpaid will be reverted to the corporation after thirty (30) days from publication. The said Notice was published in Manila Bulletin on November 28, 2013.

On 7 June 2013, the shareholders of A Brown Company, Inc. (the "Corporation") approved the issuance of stock dividends to the Corporation's shareholders. The stock dividend shares were to be issued out of an increase in the Corporation's authorized capital stock, which increase was approved by the Securities and Exchange Commission on 16 August 2013. The Corporation further indicated that it was not to issue fractional shares which were expected to arise from the stock dividend declaration; instead, the Corporation undertook to acquire said fractional shares from the shareholders concerned and pay the latter the monetary value thereof.

As of 28 November 2016, pursuant to the authority granted under Section 41 of the Corporation Code, the Corporation has acquired all of the unissued fractional shares arising from the 2013 stock dividend declaration, constituting an aggregate of One Thousand Fourteen (1,014) shares. These 1,014 shares shall henceforth be treated as Treasury Shares in the books of the Corporation.

On May 19, 2016 the Board of Directors approved the declaration of a twenty percent (20%) stock dividend, consisting of approximately 346,573,104 shares, to the Corporation's shareholders. The same was approved by SEC on January 27, 2017.

On March 8, 2017 the Parent Company distributed 20% stock dividend totalling to 346,572,301 shares, net of fractional shares, of the Parent Company's outstanding shares to the stockholders of record as at February 10, 2017.

There was no dividend declaration in 2020, 2019, 2018, 2017, 2015 and 2014.

Dividend policy:

Dividends are declared by the Company on its shares of stocks and are payable in cash or in additional shares of stock. The declaration and payment of dividends in the future will depend upon the earnings, cash flow and

financial condition of the Company and other factors affecting the availability of unrestricted retained earnings, as prescribed under the Corporation Code. Dividend declaration must also take into account the Company's capital expenditure and project requirements and settlement of its credit. Cash and property dividends are subject to approval by the Company's Board of Directors while stock dividends require the approval of both the Company's Board of Directors and Stockholders. In addition, the payment of stock dividends is likewise subject to the approval of the SEC and PSE, if shares are to be listed with the Exchange. Other than the restrictions imposed by the Corporation Code of the Philippines, there is no other restriction that limits the Company's ability to pay dividends on common equity.

Recent Sales of Unregistered Securities or Exempt Securities, Including Recent Issuance of Securities Constituting an Exempt Transaction

On May 19, 2016, the Board of Directors initially approved the amendment of the Corporation's Articles of Incorporation to increase its authorized capital stock (ACS) which was amended later on August 8, 2016 to increase its authorized capital stock (ACS) from the current Two Billion Pesos (P2,000,000,000.00) divided into Two Billion (2,000,000,000) Common Shares to up to Five Billion Pesos (P5,000,000,000.00) divided into Five Billion (5,000,000,000) Common Shares.

The first tranche of the increase in the Corporation's authorized capital stock, is implemented with an increase by One Billion Three Hundred Million Pesos (P1,300,000,000.00), divided into One Billion Three Hundred Million (1,300,000,000) Common Shares and out of said increase, the Twenty Percent (20%) stock dividend declared on May 19, 2016 are issued. This was approved by the Securities and Exchange Commission (SEC) on January 11, 2017. On March 8, 2017, 346,572,301 shares were distributed to stockholders as 20% stock dividend.

On 12 October 2017, the Board approved the conversion of the Company's debt and deposits for future subscription amounting to Php 450,000,000 to equity at Php 1.13/share based on the 15-day volume weighted average price for the period ending on October 11, 2017. This conversion is broken down as follows:

<u>Debt</u>	Liability	Number of Shares
Brownfield Holdings Incorporated	₱250,000,000.00	221,238,938
<u>Deposits for future subscription</u>		
Valueleases, Inc.	₱100,000,000.00	88,495,575
RMEscalona Consulting, Inc.	<u>100,000,000.00</u>	<u>88,495,575</u>
Total	<u>₱450,000,000.00</u>	<u>398,230,088</u>

The transaction is intended to settle outstanding loan obligations as well as convert the deposits and at the same time strengthen the balance sheet of the Company. This allowed the Company to raise funds for expansion of existing businesses and investments in new projects.

Brownfield Holdings Incorporated (BHI) is an existing shareholder and a related party to the Issuer with an equity interest of 20.49% as of the transaction date. Valueleases Inc. and RMEscalona Consulting, Inc. are new investors and are not related parties to the Issuer or any existing shareholder.

The new issuance of shares to BHI, Valueleases, Inc. and RMEscalona Consulting, Inc. represent 8.93%; 3.57% and 3.57%, respectively to the resulting total issued and outstanding shares. The three subscribers are not related to each other and are not acting in concert. This represents the culmination of several months of fund-raising exercises that A Brown Company, Inc. has undertaken to enable it to strengthen its financial base as well as fund some of its on-going investments to ensure growth for the company.

There was no sale of unregistered securities by the registrant during the past three years except as discussed above.

PART III FINANCIAL INFORMATION

Item 6. MANAGEMENT'S DISCUSSION AND ANALYSIS OR PLAN OF OPERATION

Current Period (2020 & 2019) Operational and Financial Information

Financial Condition

In Thousand Pesos			Horizontal Analysis Increase (Decrease)		Vertical Analysis	
	Audited 2020	Audited 2019	Amount	%	Audited 2020	Audited 2019
Current Assets	3,666,756	3,213,597	453,159	14%	56%	53%
Noncurrent Assets	2,835,696	2,881,868	(46,172)	-2%	44%	47%
Total Assets	6,502,452	6,095,465	406,987	7%	100%	100%
Current Liabilities	1,465,955	1,312,702	153,253	12%	23%	22%
Noncurrent Liabilities	782,065	806,277	(24,213)	-3%	12%	13%
Equity	4,254,433	3,976,486	277,947	7%	65%	65%
Total Liabilities and Equity	6,502,452	6,095,465	406,987	7%	100%	100%

A Brown Company - CONSOLIDATED

Statement of Financial Position items – December 2020 vs. December 2019

The Group's total assets increased by 7% or **₱407.0 million**, from a balance of **₱6.1 billion** as of end of the year 2019 to **₱6.5 billion** as of December 31, 2020.

Current Assets increased by 14% or ₱453.2 million as a result of the net effect of the following:

208% or ₱156.3M increase in Cash – due to the net effect of the net cash provided by operating and investing activities and net cash used by financing activities.

35% or ₱262.7M increase in Current Portion of Receivables – net due to the net effect of:

- a) **24% or ₱44.2M decrease in dividend receivable** - due to collection of previously declared dividend net of the recently declared dividend
- b) **71% or ₱319.9M increase in installment contract receivables on sale of real estate** - due to reclassification of contract assets and noncurrent ICRs to current ICRs in 2020
- c) **45% or ₱6.1M increase in Trade Receivable** – directly related from the receivable from water service and sale of crude palm oil (CPO), palm olein, palm stearin and other palm products
- d) **126% or ₱1.7M increase in advances to officers and employees** – due to the increase in the advances of employees for liquidation
- e) **17% or ₱17.0M decrease in other receivables** - due to the collection of receivable from sale of equity instrument
- f.) **798% or ₱3.8M increase in allowance for impairment losses** - pertain to increase in the allowance for impairment losses

41% or ₱52.6M decrease in Current portion of Contract Assets – pertains to the reclassification of contract assets to ICRs since these are already due for collection

1% or ₱7.9M decrease in Real estate inventories – due to the net effect of the development of new projects as against units sold in all projects

4% or P6.5M decrease in Inventories – due to higher inventory turn-over of crude palm oil

3% or P3.3M increase in Advances to a related party – this pertains to additional advances to a related party made during the year

100% or P63.5M decrease in Equity Instruments at Fair Value through Profit and Loss (EIFVPL) – the reduction is due to the sale of equity instruments at FVPL

46% or P161.4M increase in Other current assets – due to the net effect of:

- a) 98% or P158.3M increase in deposit for land acquisition – as a result of installment payments to the sellers of land where sales contracts have yet to be executed
- b) 27% or P26.4M decrease in creditable withholding taxes – as a result of lower creditable withholding taxes on sale of real estate versus utilization of creditable withholding taxes.
- c) 41% or P27.7M increase in prepaid expenses – directly related to increase in prepaid expenses made by the group during the year
- d) 2% or P350k decrease in prepaid commission – directly related to decrease pre-payments of commission to brokers and marketing agents
- e) 2% or P166k increase in other refundable deposits
- f) 741% P2.5M increase in other current assets – miscellaneous – increase in advances to suppliers and contractors.

Non-Current Assets decreased by 2% or P46.2 million as a result of the net effect of the following:

82% or P119.9M decrease in Non-current portion of Receivables-net – due to reclassification to current ICR since these are already due for collection

227% or P14.3M increase in Non-current portion of Contract Assets – due to increase in sales to which revenue is already recognized to the extent of POC prior to billing.

5% or P8.0M increase in Equity Instruments at Fair Value through Other Comprehensive Income (EIFVOCI) – due to the increase in share price of equity instruments at FVOCI

P157k increase in Investment in Associates – due to the Group's share/equity in the net profit of associates which is higher as compared to dividend received and/or receivable during the year

4% or P32.2M increase in Property, Plant and Equipment - net due to the net effect in:

- a) 8% or P6.5M decrease in Leasehold improvements – net due to depreciation
- b) 5% or P14.5M decrease in Bearer Plants – net due to depreciation and impairment of bearer plants-trees
- c) 4% or P10.5M decrease in RBD and Fractionation Machineries - net due to depreciation
- d) 1% or P124k decrease in Building and Improvements - net due to depreciation and reclassifications
- e) 2% or P2.9M decrease in Machinery and Equipment- net due to higher depreciation as compared to new additions and disposal
- f) 148% or P63.8M increase in Construction in Progress - net due to additions of assets acquired from Vires Energy Corporation (VEC)
- g) 4% or P1.1M decrease in Right-of-Use Assets – net due to amortization
- h) 16% or P4M increase in Other equipment – net due to new purchases which is higher than the depreciation and disposal

27% or P3.5M increase in Deferred Tax Assets – directly related to the increase in the tax effect of the allowance for impairment loss on PPE and increase in tax effect of retirement liability of the group during the year.

11% or ₱15.7M increase in Other Non-current assets – due to the increase in refundable deposits - net of current portion by 9% or **₱3.3M** and increase advances to third party by 12% or **₱12.6M**.

Total liabilities increased by 6% or ₱129.0 million as a result of the net effect on current and no-current liabilities:

Current liabilities increased by 12% of ₱153.3 million as a result of the net effect of the following:

8% or ₱45.9M increase in Accounts payable and accrued expenses – primarily due to the net effect of the following:

- a) 3% or ₱13.9M decrease in trade accounts payable – due to decrease trade payables
- b) 37% or ₱40.3M increase in accrued expenses – due to accrual of contractual services, professional fees, rentals and other recurring expenses
- c) 64k increase in retention payable- due to increase in the amount withheld by the Group on contractor's billings
- d) 281% or ₱22.4M increase in statutory payables – due to increase in dues for remittance to SSS, PHIC, HDMF and withholding taxes
- e) 58% or ₱3.0M decrease in accrued interest payable – due to decrease in accrued interest

21% or ₱29.5M increase in Contract liabilities – due to the net effect of the new sales reservations of new projects and increase in book sales settled through end buyer's financing.

10% or ₱36.1M increase in Short term Debt – due to the net effect additional loan availed and payments made by the group during the year

20% or ₱41.8M increase in Current portion of long-term debt – effect on the current year due against paid in 2020

Non-Current liabilities decreased by 3% or ₱24.2 million as a result of the net effect of the following:

7% or ₱42.62M decrease in Non-current portion of long-term debt – due to the net effect of the repayments, increase in long term loans availed and reclassification of the principal amount that will be due within one year.

32% or ₱14.8M increase in Retirement liability – as a result of the actuarial valuation of the retirement benefit obligation of the existing employees

2% or ₱3.6M increase in Deferred tax liabilities - due to the increase in the tax effect of sales on deferred payment scheme

Equity increased by 7% or ₱277.9 million as a result of the net effect of the following:

26% or ₱294.1M increase in the Retained Earnings – the increase pertains to the net income of the group

2,094,221% or ₱22.2M increase in the Treasury Shares – the increase pertains to the shares buy-back program of the Company which started on August 17, 2020.

3% or ₱8.0M increase in Fair Value Reserve of EIFVOCI – due to the increase in market value of available for sale investments

731k increase in Remeasurement loss on defined benefit plan of an associate, net of tax - pertains to the actuarial loss incurred by an associate's retirement plan

26% or ₱5.2M decrease in Cumulative re-measurement loss on retirement benefits, net of tax – related to the actuarial valuation of retirement benefits obligation

297% or ₱3.0M increase in Cumulative translation adjustment – related to the exchange differences in foreign currency translation

Results of Operation

In Thousand Pesos				Horizontal Analysis Increase (Decrease)				Vertical Analysis		
	Audited 2020	Audited 2019	Audited 2018	Amount 2020 vs 2019	%	Amount 2019 vs 2018	%	Audited 2020	Audited 2019	Audited 2018
Real estate sales	761,538	942,736	705,186	(181,197)	-19%	237,550	34%	88%	92%	85%
Sale of agricultural goods	79,089	63,725	100,440	15,364	24%	(36,716)	-37%	9%	6%	12%
Water service income	23,417	21,350	20,442	2,068	10%	908	4%	3%	2%	2%
REVENUES	864,044	1,027,810	826,068	(163,766)	-16%	201,742	24%	100%	100%	100%
Cost of real estate sales	353,432	355,232	293,666	(1,800)	-1%	61,566	21%	41%	35%	36%
Cost of agricultural goods sold	60,136	49,685	82,826	10,451	21%	(33,141)	-40%	7%	5%	10%
Cost of water service income	5,733	11,990	9,625	(6,256)	-52%	2,364	25%	1%	1%	1%
COST OF SALES AND SERVICES	419,300	416,906	386,117	2,394	1%	30,789	8%	49%	41%	47%
GROSS PROFIT	444,744	610,904	439,951	(166,160)	-27%	606,110	-365%	51%	59%	53%
General, Administrative and Selling Expenses	273,386	287,159	335,961	(13,774)	-5%	(48,801)	-15%	32%	28%	41%
Equity in net earnings of associates	175,889	380,304	252,093	(204,415)	-54%	128,211	51%	20%	37%	31%
Interest expense	(25,246)	(23,059)	(84,031)	(2,187)	9%	60,972	-73%	-3%	-2%	-10%
Realized gain (loss) on sale of EIFVPL	12,478	(32,095)	10,099	44,573	-139%	(42,194)		1%	-3%	1%
Gain on bargain purchase	2,659	-	-	2,659		-	#DIV/0!	0%	0%	0%
Unrealized foreign exchange gain (loss)	1	11	14,705	(10)	-89%	(14,694)	-100%	0%	0%	2%
Unrealized gain (loss) on EIFVPL	-	(43,514)	16,673							
Other income (expense) - net	8,784	20,993	35,301	(12,209)	-58%	(14,307)	-41%	1%	2%	4%
Other Income (Expenses)	174,566	302,640	244,839	(128,074)	-42%	57,801	24%	20%	34%	28%
Income (Loss) Before Income Tax	345,924	626,385	348,830	(280,460)	-45%	277,555	80%	40%	61%	42%
Provision for (Benefit from) Income Tax	51,820	131,592	60,074	(79,771)	-61%	71,518	119%	6%	13%	7%
NET INCOME (LOSS)	294,104	494,793	288,756	(200,689)	-41%	206,037	71%	34%	48%	35%
Cumulative translation adjustment	2,994	4,111	(6,585)	(1,117)	-27%	10,696	-162%			
Net change in fair value of EIFVOCI	8,026	(1,086)	28,900	9,112	-839%	(29,986)	-104%			
Remeasurement gain (loss) on defined benefit plan-net of tax	(5,210)	(10,048)	4,806	4,839	-48%	(14,855)	-309%			
Equity in other comprehensive loss of associate	(732)	-	-	(732)		-				
OTHER COMPREHENSIVE INCOME (LOSS)	5,078	(7,023)	27,122	12,102	-172%	(34,145)	-126%			
TOTAL COMPREHENSIVE INCOME (LOSS)	299,182	487,770	315,878	(188,587)	-39%	171,892	54%			

**A Brown Company - CONSOLIDATED
Results of Operations
For the Year Ended December 31, 2020**

The consolidated financial statements for the year ending December 31, 2020 resulted to an after-tax net income of **₱294.1 million** compared to a **₱494.8 million** net income of last year due to the net effect of the following:

16% or ₱163.8M increase in Revenues due to:

- a) **Decrease in Real estate Sales by 19% or ₱181.2M** - Sales in 2019 were mostly high end and economic units compared to the sales this year
- b) **Increase in Sales of crude palm oil by 24% or ₱11.2M** – this is due to the increase in quantity sold by 33% or 534 metric tons, from a volume of 1,606 metric tons in 2019 to 2,140 metric tons in 2020; the average selling price increased by **₱1,887** per metric ton from **₱28,608** per metric ton last year to **₱26,721** per metric ton in 2020.
- c) **Increase in Palm Fatty Acid Distillate Sales by 828% or ₱4.8M** – this is due to the increase in quantity sold by 459% or 248 metric tons, from a volume of 54 metric tons in 2019 to 302 metric tons in 2020; the average selling price increased by **₱7,083** per metric ton from **₱10,714** per metric ton last year to **₱17,797** per metric ton in 2020.
- d) **Decrease in Palm Olein Sales by 2% or ₱0.2M** – this is due to the decrease in quantity sold by 23% or 61,597 metric tons, from a volume of 268,057 metric tons in 2019 to 206,460 metric tons in 2020; the average selling price decreased by **₱9.7** per metric ton from **₱35.6** per metric ton in 2019 to **₱45.4** per metric ton in 2020.
- e) **Increase in Palm Stearin Sales by 284% or ₱2.5M** - this is due to the increase in quantity sold by 218% or 132 metric tons, from a volume of 61 metric tons in 2019 to 193 metric tons in 2020; the average selling price increased by **₱2,980** per metric ton from **₱14,286** per metric ton in 2019 to **₱17,266** per metric ton in 2020
- f) **Decrease in Kernel Nuts by 100% or ₱1.3M** - the decrease is due to no sale of kernel nuts for this year
- g) **Decrease in Palm Kernel Cake by 91% or ₱3.3M**– this is due to the decrease in quantity sold by 71% or 321 metric tons, from a volume of 453 metric tons in 2019 to 132 metric tons in 2020; the average selling price decreased by **₱5,409** in 2020.
- h) **Increase in sale of Palm acid oil by 91% or ₱1.7M** - this is due to the increase in quantity sold by 25% or 57 metric tons, from a volume of 224 metric tons in 2019 to 281 metric tons in 2020; the average selling price increased by **₱4,273** per metric ton from **₱8,197** per metric ton in 2019 to **₱12,469** per metric ton in 2020
- i) **Increase in Sales from water services by 10% or ₱2.1M** due to the increase in the turn-over of units and consumption of water by residents

1% or ₱2.4M increase in Cost of Sales and Services due to:

- a) **1% or ₱1.8M decrease in cost of real estate** – the decrease is relatively due to lower sales of high end and economic units during year as compared in 2019
- b) **21% or ₱7.5M increase in cost of production of Crude palm oil** – the increase is relatively due to the proportionate increase in sales of crude palm oil
- c) **680% or ₱5.5M increase in cost of Palm Fatty Acid Distillate** - the increase is relatively to the proportionate to the increase in sales of palm fatty acid distillate
- d) **Decrease in cost of Kernel Nuts by 100% or ₱661k** - the decrease is due to no sale of kernel nuts for this year
- e) **Decrease in cost of Palm Acid Oil by 8% or ₱160k** – the decrease is related to lower cost of production as compared last year
- f) **Increase in cost of Palm Olein by 26% or ₱1.1M** - the increase is due to the increase in the cost of producing palm olein

- g) Increase in cost of Palm Stearin by 39% or P705k**- the increase is directly related to the increase sale of palm stearin
- h) Decrease in cost of water services by 52% or P6.3M** – due to the reduced costs related to rendering water services

5% or P13.8M decrease in General, Administrative and Selling Expenses - due to the following net effect of:

- a) 10% or P8.4M decrease in Personnel expenses** - due to the lower compensation and other benefits for those who filled-up vacancies in manpower in 2020
- b) 22% or P11.3M decrease in Marketing expenses** – due to the decrease in various sponsorships of events for ads and promotions and various training activities of accredited real estate brokers and agents of the parent company
- c) 43% or P9.4M increase in Impairment Loss** – this pertains to the impairment of bearer plants-trees
- d) 3% or P764k increase in Taxes and Licenses** – pertains to the increase in documentary stamp taxes on loans in 2020 and application of tax credit with LGU
- e) 36% or P4M increase in Outside Services** - due to the increase in requirement on additional project
- f) 33% or P3.3M decrease in Professional Fees** – directly related to the decrease in consultancy services incurred by the group
- g) 11% or P2.8M increase in Depreciation** – due to increase wear and tear and usage of PPEs
- h) 36% or P4.8M decrease in Rental expense** – due to prepaid land rights reclassification to ROU asset in 2019; hence, a decrease in rent expense (from prepaid land rights)
- i) 4% or P323k decrease in Utilities and supplies** – due to the decrease in usage of utilities and supplies during the year.
- j) 75% or P4.9M increase in Transportation and Travel**– directly related to the various site visitations for real estate projects, plantation operations and power group operations.
- k) 44% or P2.2M increase in Retirement Benefits expense**
- l) 22% or P992k decrease in Repairs and Maintenance** – due to the decrease in cost of repairs and maintenance during the year.
- m) . 41% or P221k decrease in Insurance** – due to reduction of properties and units insured
- n) 61% or P578k increase in Director Fees** – directly related to the per diem paid to directors on various directors' meetings conducted during the year.
- o) 16% or P3.1M decrease in Others** – pertain to expenses arising from business and research development and software maintenance

54% or P204.4M decrease in Share in net income (loss) of associates – this pertains to the group's 20% share on the net income of associates, e.g. PCPC and Peakpower Energy, Inc. totaling to **P176M versus P 380.4M**, dividends of **P175M versus P182.2M** and 33.33% share in the net loss of EWRTC

100% or P43.5M decrease in Unrealized gain (loss) on sale of equity instruments at fair value through profit and loss (EIFVPL) – this pertains to the decrease in unrealized gain (loss) on sale of equity instruments with none for 2020 as compared to 2019. As of end of 2020, EIFVPL is zero.

139% or P44.6M increase in Realized Gain on sale of equity instruments at fair value through profit and loss (EIFVPL) – this pertains to the sale of equity instruments in 2020 that were classified as EIFVPL in 2018 upon adoption of PFRS 9

89% or P9.5k decrease in Unrealized foreign exchange gain (loss) – this pertains to the related to the lower foreign exchange gain translation

9% or P2.2M increase in Interest Expense – directly related to the group's various loan availment

58% or P12.2M decrease in Other Income - net – due to the net effect of the following:

- a.) **Increase in Income from forfeited deposits by 86% or P1.1M** – foreclosed accounts in 2019 is lower compared to that of this year.
- b.) **Increase in Dividend Income by 201k** – this pertains dividend income received from EIFVOCI
- c.) **Decrease in Gain on sale of Investment Property by 100% or P5.1M** – this pertains to sale of investment property in 2019
- d.) **Decrease in Gain on disposal of PPE by 105% or P3.7M** – this pertains to the sale of machinery and other equipment which is higher in 2019 as compared in 2020
- e.) **Decrease in Interest income by 25% or P696k** – due to the decrease in the in-house financing of real estate sales this year as compared last year.
- f.) **Decrease in Other income by 48% or P4M** – income from tapping fees due to decrease turn-over of units; transfer fees and other water charges

Key Performance Indicator

Financial Ratios Consolidated Figures	Audited 12/31/2020	Audited 12/31/2019
Current ratio ¹	2.50:1	2.45:1
Current Debt to Equity Ratio ²	0.34:1	0.33:1
Total Debt to Equity ratio ³	0.53:1	0.53:1
Return on Assets ⁴	4.67%	8.56%
Return on Equity ⁵	7.15%	13.26%

¹Current assets/Current liabilities

²Current liabilities/Stockholders' equity

³Total liabilities/Stockholders' equity

⁴Net income/Average Total assets

⁵Net income/ Average Stockholders' equity

Prior Period (2019 & 2018) Operational and Financial Information

Financial Condition

In Thousand Pesos			Horizontal Analysis Increase (Decrease)		Vertical Analysis	
	Audited 2019	Audited 2018	Amount	%	Audited 2019	Audited 2018
Current Assets	3,213,597	2,799,762	413,835	15%	53%	51%
Noncurrent Assets	2,881,868	2,666,464	215,404	8%	47%	49%
Total Assets	6,095,465	5,466,226	629,239	12%	100%	100%
Current Liabilities	1,312,702	1,618,936	(306,233)	-19%	22%	30%
Noncurrent Liabilities	806,277	358,575	447,703	125%	13%	7%
Equity	3,976,486	3,488,716	487,770	14%	65%	64%
Total Liabilities and Equity	6,095,465	5,466,226	629,239	12%	100%	100%

A Brown Company - CONSOLIDATED

Balance Sheet items – December 2019 vs. December 2018

The Group's total assets increased by 12% or **₱629.2 million**, from a balance of **₱5.5 billion** as of end of the year 2018 to **₱6.1 billion** as of December 31, 2019.

Current Assets increased by 15% or **₱414 million** as a result of the net effect of the following:

1% or ₱730k decrease in Cash – due to the net effect of the net cash provided by operating and investing activities and net cash used by financing activities.

389% or ₱593.7M increase in Current Portion of Receivables due to the net effect of:

- a.) **128% or ₱102.2M increase in dividend receivable** – due to the declaration of dividends by an associate
- b.) **624% or ₱516M increase in installment contract receivables on sale of real estate** – due to classification of land portion of sold inventories per PIC Q & A No. 2018-12 and PIC Q & A No. 2018-14
- c.) **173% or ₱8.6M increase in Trade Receivable** – directly related from the receivable from water service and sale of crude palm oil (CPO), palm olein, palm stearin and other palm products
- d.) **15% or ₱12.3M increase in other receivables** - pertain to increase in receivables for the sale of equity

45% or ₱104.2M decrease in Current portion of Contract Assets – due to classification of land portion of sold inventories

1% or ₱15.8M decrease in Real estate inventories – due to the net effect of the development of new projects as against units sold in all projects

3% or ₱4.4M increase in Inventories – due to lower inventory turn-over of crude palm oil

32% or ₱27.5M increase in Advances to a related party – this pertains to additional advances to a related party made during the year

73% or ₱169.7M decrease in Equity Instruments at Fair Value through Profit and Loss (EIFVPL) – the reduction is due to the decrease in share price of and sale of equity instruments at FVPL

29% or ₱78.7M increase in Other current assets – due to the net effect of:

- a.) 23% or ₱29.8M increase in deposit for land acquisition – as a result of installment payments to the sellers of land where sales contracts have yet to be executed
- b.) 54% or ₱34.4M increase in creditable withholding taxes – as a result of higher creditable withholding taxes on sale of real estate versus utilization of creditable withholding taxes.
- c.) 11% or ₱6.9M increase in prepaid expenses – directly related to increase in prepaid expenses made by the group during the year
- d.) 35% or ₱4.2M increase in prepaid commission – directly related to increase pre-payments of commission to brokers and marketing agents
- e.) 88% or ₱3.4M increase in other refundable deposits

Non-Current Assets increased by 8% or ₱215.4 million as a result of the net effect of the following:

43% or ₱43.8M increase in Non-current portion of Receivables-net – due to the lower collectible of long-term receivables

92% or ₱71.4M decrease in Non-current portion of Contract Assets – due to classification of land portion of sold inventories

1% or ₱1.1M decrease in Equity Instruments at Fair Value through Other Comprehensive Income (EIFVOCI) – due to the decrease in share price of equity instruments at FVOCI

16% or ₱198.1M increase in Investment in Associates – due to the Group's share/equity in the net profit of associates which is higher as compared to dividend received and/or receivable during the year

16% or ₱18.1M decrease in Investment Properties – due to the effect of the transfer of land held for capitalization to real estate held for sale

1% or ₱11.8M decrease in Property, Plant and Equipment - net due to the net effect in:

- a.) 8% or ₱6.5M decrease in Leasehold improvements – net due to depreciation
- b.) 5% or ₱16.6M decrease in Bearer Plants – net due to depreciation and impairment of bearer plants-trees
- c.) 4% or ₱10.1M decrease in RBD and Fractionation Machineries - net due to depreciation
- d.) 9% or ₱0.8M decrease in Building and Improvements - net due to depreciation
- e.) 4% or ₱4.4M decrease in Machinery and Equipment- net due to higher depreciation as compared to new additions and disposal
- f.) 48% or ₱26.6M increase in Other equipment – net due to new purchases is higher than the depreciation and disposal and due to recognition of ROU asset in effect of PFRS 16 adoption

4% or ₱481k increase in Deferred Tax Assets – directly related to the increase in the tax effect of the allowance for impairment loss on PPE and increase in tax effect of retirement liability of the group during the year.

115% or ₱75.4M increase in Other Non-current assets – due to the increase in refundable deposits - net of current portion and advances to third party.

Total liabilities increased by 7% or ₱141.5 million as a result of the net effect on current and no-current liabilities:

Current liabilities decreased by 19% of ₱306.2 million as a result of the net effect of the following:

8% or 44 million increase in Accounts payable and accrued expenses – primarily due to the net effect of the following:

- a.) 6% or ₱22.5M increase in trade accounts payable
- b.) 32% or ₱26.3M increase in accrued expenses
- c.) 37% or ₱8.9M increase in retention payable
- d.) 32% or ₱3.8M decrease in statutory payables
- e.) 48% or ₱4.8M decrease in accrued interest payable
- f.) 71% or ₱4.2M decrease in other payables

104% or ₱71.1M increase in Contract liabilities and Deposit from Customers – due to the net effect of the new sales reservations of new projects and increase in book sales settled through end buyer's financing.

45% or ₱308.9M decrease in Short term Debt – due to the net effect additional loan availed and payments made by the group during the year and is also due to reclassification of short-term debt to long-term loans

35% or ₱113.3M decrease in Current portion of long-term debt – effect on the current year due against paid in 2019

Non-Current liabilities increased by 125% or ₱447.7 million as a result of the net effect of the following:

124% or ₱337.2M increase in Non-current portion of long-term debt – due to the net effect of the repayments, increase in long term loans availed and reclassification of the principal amount that will be due within one year.

62% or ₱17.8M increase in Retirement liability – as a result of the actuarial valuation of the retirement benefit obligation of the existing employees

160% or ₱92.8M increase in Deferred tax liabilities - due to the increase in the tax effect of sales on deferred payment scheme and the adoption of PFRS 15.

Equity increased by 14% or ₱487.8 million as a result of the net effect of the following:

₱1.1M decrease in Fair Value Reserve of EIFVOCI – due to the decrease in market value of available for sale investments

76% or ₱494.9M increase in the Retained Earnings – the increase pertains to the net income of the group

68% or ₱8.9M decrease in the Other Components of Equity – due to the net effect of the following:

- a.) **100% or ₱10.0M increase in Cumulative re-measurement loss on retirement benefits**, net of tax – related to the actuarial valuation of retirement benefits obligation
- b.) **132% or ₱4.1M increase in Cumulative translation adjustment** – related to the exchange differences in foreign currency translation

Results of Operation

In Thousand Pesos				Horizontal Analysis Increase (Decrease)				Vertical Analysis		
	Audited 2019	Audited 2018	Audited 2017	Amount 2019 vs 2018	%	Amount 2018 vs 2017	%	Audited 2019	Audited 2018	Audited 2017
Real estate sales	942,736	705,186	470,335	237,550	34%	234,850	50%	92%	85%	85%
Sale of agricultural goods	63,725	100,440	62,845	(36,716)	-37%	37,596	60%	6%	12%	11%
Water service income	21,350	20,442	18,245	908	4%	2,197	12%	2%	2%	3%
REVENUES	1,027,810	826,068	551,425	201,742	24%	274,643	50%	100%	100%	100%
Cost of real estate sales	355,232	293,666	235,024	61,566	21%	58,642	25%	35%	36%	43%
Cost of agricultural goods sold	49,685	82,826	50,887	(33,141)	-40%	31,939	63%	5%	10%	9%
Cost of water service income	11,990	9,625	7,643	2,364	25%	1,983	26%	1%	1%	1%
COST OF SALES AND SERVICES	416,906	386,117	293,553	30,789	8%	92,564	32%	41%	47%	53%
GROSS PROFIT	610,904	439,951	257,872	170,953	39%	86,919	51%	59%	53%	47%
General, Administrative and Selling Expenses	265,202	318,401	253,654	(53,199)	-17%	64,748	26%	26%	39%	46%
Share in net income (loss) of associates	380,304	252,093	92,018	128,211	51%	160,075	174%	37%	31%	17%
Gain on sale of AFS investments	-	-	265,838	-		(265,838)	-100%	0%	0%	48%
Unrealized gain (loss) on EIFVPL	(43,514)	10,099	-							
Gain on sale of EIFVPL	(32,095)	50,039	-	(82,134)	-164%	50,039		-3%	6%	0%
Unrealized foreign exchange gain (loss)	11	14,705	347	(14,694)	-100%	14,358	4133%	0%	2%	0%
Impairment loss	(21,957)	(17,560)	-	(4,397)	25%	(17,560)		-2%	-2%	0%
Interest expense	(23,059)	(84,031)	(85,542)	60,972	-73%	1,511	-2%	-2%	-10%	-16%
Other income (expense) -net	20,993	12,033	18,906	8,960	74%	(6,873)	-36%	2%	1%	3%
Other Income (Expenses)	280,683	237,379	291,567	43,304	18%	(54,188)	-19%	32%	28%	53%
Income (Loss) Before Income Tax	626,385	358,929	295,786	267,456	75%	63,143	21%	61%	43%	54%
Provision for (Benefit from) Income Tax	131,592	60,074	(3,796)	71,518	119%	63,870	-1682%	13%	7%	-1%
NET INCOME (LOSS)	494,793	298,855	299,582	195,938	66%	(727)	0%	48%	36%	54%
Remeasurement gain (loss) on defined benefit plan-net of tax	(10,048)	4,806	(1,212)	(14,855)	-309%	6,019	-496%			
Exchange difference in foreign currency translation	4,111	(6,585)	3,480	10,696	-162%	(10,065)	-289%			
Net change in fair value of EIFVOCI and AFS investments	(1,086)	28,900	(613,818)	(29,986)	-104%	642,718	-105%			
OTHER COMPREHENSIVE INCOME (LOSS)	(7,023)	27,122	(611,550)	(34,145)	-126%	638,672	-104%			
TOTAL COMPREHENSIVE INCOME (LOSS)	487,770	325,977	(311,968)	161,793	50%	637,945	-204%			

**A Brown Company - CONSOLIDATED
Results of Operations
For the Year Ended December 31, 2019**

The consolidated financial statements for the year ending December 31, 2019 resulted to an after-tax net income of **₱494.8 million** compared to a **₱288.8 million** net income of last year due to the net effect of the following:

24% or ₱201.7M increase in Revenues due to:

- a.) **Increase in Real estate Sales by 34% or ₱237.6M** - Sales in 2019 were mostly high end and economic units compared to last year which were mostly economic and socialized housing units
- b.) **Decrease in Sales of crude palm oil by 39% or ₱29.3M** – this is due to the decrease in quantity sold by 34% or 840 metric tons, from a volume of 2,446 metric tons in 2018 to 1,606 metric tons in 2019; the average selling price decreased by **₱1,010** per metric ton from **₱29,628** per metric ton last year to **₱28,618** per metric ton in 2019.
- c.) **Increase in Palm Fatty Acid Distillate Sales by 49% or ₱192k** – this is due to the increase in quantity sold by 199% or 36 metric tons, from a volume of 18 metric tons in 2018 to 54 metric tons in 2019; the average selling price decreased by **₱10,709** per metric ton from **₱21,423** per metric ton last year to **₱10,714** per metric ton in 2019.
- d.) **Decrease in RBDO Sales by 100% or ₱6.5M**– this is due to the decrease in quantity sold by 100% or 165 metric tons, from a volume of 165 metric tons in 2018 to none metric tons in 2019; the average selling price was **₱39,394** in 2018
- e.) **Increase in Palm Olein Sales- net by 14% or ₱1.2M** – this is due to the decrease in quantity sold by 131572% or 267,854 metric tons, from a volume of 204 metric tons in 2018 to 268,057 metric tons in 2019; the average selling price decreased by **₱4,075** per metric ton from **₱41,111** per metric ton in 2018 to **₱35.54** per metric ton in 2019.
- f.) **Decrease in Palm Stearin Sales by 82% or ₱3.9M** - this is due to the decrease in quantity sold by 62% or 101 metric tons, from a volume of 161 metric tons in 2018 to 61 metric tons in 2019; the average selling price decreased by **₱15,175** per metric ton from **₱29,461** per metric ton in 2018 to **₱14,286** per metric ton in 2019
- g.) **Decrease in Kernel Nuts by 57% or ₱1.8M** - this is due to the decrease in quantity sold by 54% or 122 metric tons, from a volume of 225 metric tons in 2018 to 102 metric tons in 2019; the average selling price decreased by **₱467** per metric ton from **₱13,945** per metric ton in 2018 to **₱13,478** per metric ton in 2019
- h.) **Increase in Palm Kernel Cake by 100% or ₱3.6M**– this is due to the increase in quantity sold by 100% or 453 metric tons, from a volume of zero metric tons in 2018 to 453 metric tons in 2019; the average selling price was **₱7,958** in 2019.
- i.) **Decrease in sale of Palm acid oil by 12% or ₱245k** - this is due to the decrease in quantity sold by 11% or 22 metric tons, from a volume of 202 metric tons in 2018 to 224 metric tons in 2019; the average selling price decreased by **₱2,120** per metric ton from **₱10,317** per metric ton in 2018 to **₱8,197** per metric ton in 2019
- j.) **Increase in Sales from water services by 4% or ₱0.9M** due to the increase in the turn-over of units and consumption of water by residents

8% or ₱30.8M increase in Cost of Sales and Services due to:

- a.) **21% or ₱61.6M increase in cost of real estate** – the increase is relatively due to sales of high end and economic units during the year as compared to economic and socialized units in 2018 with relatively lower costs
- b.) **40% or ₱24.4M decrease in cost of production of Crude palm oil** – the decrease is relatively due to the proportionate decrease in sales of crude palm oil
- c.) **227% or ₱562k decrease in cost of Palm Fatty Acid Distillate** - the decrease is relatively to the proportionate to the decrease in sales of palm fatty acid distillate

- d.) **Decrease in cost of Kernel Nuts by 74% or ₱1.9M** - the decrease is relatively due to proportionate decrease in sales of kernel nuts
- e.) **Decrease in cost of RBDO by 100% or ₱5.5M--** the decrease is relatively due to proportionate decrease in sales in RBDO
- f.) **Decrease in cost of Palm Acid Oil by 13% or ₱0.3M** – the decrease is directly related to the proportionate decrease sale of palm acid oil
- g.) **Decrease in cost of Palm Olein by 45% or ₱3.4M** - the decrease is directly related to the decrease sale of palm olein
- h.) **Decrease in cost of Palm Stearin by 56% or ₱2.3M-** the decrease is directly related to the decrease sale of palm stearin
- i.) **Increase in cost of water services by 25% or ₱2.4M** – due to the additional costs related to the proportionate to the increase in sales

17% or ₱53.2M decrease in General, Administrative and Selling Expenses - due to the following net effect of:

- a.) **12% or ₱10.8M decrease in Personnel expenses** - due to the decrease in manpower and other benefits in 2019
- b.) **8% or ₱4.7M decrease in Marketing expenses** – due to the decrease in various sponsorships of events for ads and promotions and various training activities of accredited real estate brokers and agents of the parent company
- c.) **24% or ₱8.1M decrease in Taxes and Licenses** – pertains to the decrease in documentary stamp taxes on loans in 2019 and application of tax credit with LGU
- d.) **58% or ₱15.2M decrease in Outside Services** - due to the decrease in requirement on additional project
- e.) **49% or ₱9.7M decrease in Professional Fees** – directly related to the decrease in consultancy services incurred by the group
- f.) **52% or ₱8.6M increase in Depreciation** – due to increase wear and tear and usage of PPEs
- g.) **10% or ₱1.5M decrease in Rental expense** – due to prepaid land rights reclassification to ROU asset in 2019; hence, a decrease in rent expense (from prepaid land rights)
- h.) **22% or ₱2.4M decrease in Utilities and supplies** – due to the decrease in usage of utilities and supplies during the year.
- i.) **33% or ₱3.2M decrease in Transportation and Travel**– directly related to the various site visitations for real estate projects, plantation operations and power group operations.
- j.) **41% or ₱3.6M decrease in Retirement Benefits expense**
- k.) **8% or ₱0.4M decrease in Repairs and Maintenance** – due to the decrease in cost of repairs and maintenance during the year.
- l.) **74% or ₱1.6M decrease in Insurance** – due to reduction of properties and units insured
- m.) **37% or ₱0.5M decrease in Board Meeting expenses** – due to the decrease in the number of meetings conducted by the Board of Directors and Board Committees including various materials and other expenses incurred related to board meetings and annual reports in 2019.
- n.) **30% or ₱0.4M decrease in Director Fees** – directly related to the per diem paid to directors on various directors' meetings conducted during the year.
- o.) **2% or ₱0.4M increase in Others** – pertain to expenses arising from business and research development and software maintenance

51% or ₱128.2M increase in Share in net income (loss) of associates – this pertains to the group's 20% share on the net income of associates, e.g. PCPC and Peakpower Energy, Inc. totaling to ₱380.4M, dividends of 182.2M and 33.33% share in the net loss of EWRTC

293% or ₱48.8M increase in Gain on sale of equity instruments at fair value through profit and loss (EIFVPL) – this pertains to the sale of equity instruments that are classified as EIFVPL in 2018 upon adoption of PFRS 9

100% or ₱14.7M decrease in Unrealized foreign exchange gain (loss) – this pertains to the related to the foreign exchange gain translation

25% or ₱4.4M increase in Impairment Loss – this pertains to the impairment of bearer plants-trees

73% or ₱61M decrease in Interest Expense – directly related to the group’s various loan availment

41% or ₱14.3M decrease in Other Income - net – due to the net effect of the following:

- a.) **Decrease in Management fees income by 100% or ₱16.0M** – due to the fee received to manage the business operations and administer the associate’s affairs received in 2018
- b.) **Decrease in Income from forfeited deposits by 78% or ₱4.6M** – foreclosed accounts in 2019 is lower compared to that of last year.
- c.) **Increase in Gain (loss) on sale of Investment Property by ₱5.1M** – this pertains to sale of investment property in 2019
- d.) **Increase in Gain (loss) on disposal of PPE by 190% or ₱509k** – this pertains to scrap sales
- e.) **Increase in Interest income by 20% or ₱460k** – due to the increase in the in-house financing of real estate sales this year as compared last year.
- f.) **Decrease in Rental income by 100% or ₱905k** – due to the sale of an Investment Property for lease in 2017 and no rental income in 2019.
- g.) **Increase in Other income by 15% or ₱1.1M** – income from tapping fees due to increase turn-over of units; transfer fees and other water charges

Key Performance Indicator

Financial Ratios Consolidated Figures	Audited 12/31/2019	Audited 12/31/2018
Current ratio ¹	2.45:1	1.73:1
Current Debt to Equity Ratio ²	0.33:1	0.46:1
Total Debt to Equity ratio ³	0.53:1	0.57:1
Return on Assets ⁴	8.56%	5.42%
Return on Equity ⁵	13.26%	8.66%

¹Current assets/Current liabilities

²Current liabilities/Stockholders’ equity

³Total liabilities/Stockholders’ equity

⁴Net income/Average Total assets

⁵Net income/ Average Stockholders’ equity

Prior Period (2018 & 2017) Operational and Financial Information

Financial Condition

In Thousand Pesos			Horizontal Analysis Increase (Decrease)		Vertical Analysis	
	Audited 2018	Audited 2017 (as restated)	Amount	%	Audited 2018	Audited 2017 (as restated)
Current Assets	2,751,435	2,319,539	431,896	19%	50%	45%
Noncurrent Assets	2,714,791	2,871,460	(156,669)	-5%	50%	55%
Total Assets	5,466,226	5,190,999	275,227	5%	100%	100%
Current Liabilities	1,613,834	1,414,899	198,935	14%	30%	27%
Noncurrent Liabilities	363,676	598,077	(234,400)	-39%	7%	12%
Capital	3,488,716	3,178,023	310,693	10%	64%	61%
Total Liabilities and Capital	5,466,226	5,190,999	275,227	5%	100%	100%

A Brown Company - CONSOLIDATED Balance Sheet items – December 2018 vs. December 2017

The Group's total assets increased by 5% or **₱275.2 million**, from a balance of **₱5.2 billion** as of end of the year 2017 to **₱5.5 billion** as of December 31, 2018.

Current Assets increased by 19% or **₱431.9 million** as a result of the net effect of the following:

19% or ₱18.1M decrease in Cash – due to the net effect of the net cash provided by operating and investing activities and net cash used by financing activities.

37% or ₱103.2M increase in Current Portion of Receivables and Contract Assets due to the net effect of:

- ₱310.8M increase in contract assets** – due to classification of land portion of sold inventories
- ₱80.0M increase in dividend receivable** – due to the declaration of dividends by an associate
- 87% or ₱290.3M decrease in installment contract receivables on sale of real estate** – due to classification of land portion of sold inventories per PIC Q & A No. 2018-12 and PIC Q & A No. 2018-14
- 302% or ₱33.8M increase in Trade Receivable** – directly related from the receivable from water service and sale of crude palm oil (CPO), palm olein, palm stearin and other palm products
- 13% or ₱10.0M increase in other receivables** - various advances to suppliers and contractors

18% or ₱248.7M increase in Real estate held for sale – due to the net effect of the development of four (4) new projects as against units sold in all projects

6% or ₱5.4M decrease in Inventories – due to higher inventory turn-over of crude palm oil

19% or ₱53.5M decrease in Prepayments and other current assets – due to the net effect of:

- 8% or **₱8.5M increase in deposit for land acquisition** – as a result of installment payments to the sellers of land where sales contracts have yet to be executed
- 23% or **₱19.3M decrease in creditable withholding taxes** – as a result of utilization of creditable withholding taxes.
- 56% or **₱28.8M decrease in input VAT** - due to utilization of input VAT against output VAT
- 3% or **₱0.8M increase in prepaid expenses** – directly related to increase in prepaid expenses made by the group during the year

- e.) 30% or ₱2.8M increase in prepaid commission – directly related to increase pre-payments of commission to brokers and marketing agents
- f.) 7% or ₱0.3M decrease in other refundable deposits

47% or ₱76.3M decrease in Advances to a related party – this pertains to the settlement of related party transactions made during the year

₱233.2M increase in Equity Instruments at Fair Value through Profit and Loss (EIFVPL) – this pertains to the new classification of equity financial instruments upon adoption of PFRS 9

Non-Current Assets decreased by 5% or ₱156.7 million as a result of the net effect of the following:

29% or ₱41.0M increase in Non-current portion of receivables-net – due to the sale of four (4) new projects

100% or ₱457.0M decrease in Available-for-sale investments – this pertains to the new classification of equity financial instruments upon adoption of PFRS 9

₱168.6M increase in Equity Instruments at Fair Value through Other Comprehensive Income (EIFVOCI) – this pertains to the new classification of equity financial instruments upon adoption of PFRS 9

15% or ₱159.1M increase in Investment in Associates – due to the Group's share/equity in the net profit of associates which is higher as compared to dividend received and/or receivable during the year

36% or ₱66.2M decrease in Investment Properties – due to the effect of the transfer of land held for capitalization to real estate held for sale

2% or ₱21.8M decrease in Property, Plant and Equipment - net due to the net effect in:

- a.) 5% or ₱4M decrease in Leasehold improvements – net due to depreciation
- b.) 5% or ₱18M decrease in Bearer Plants – net due to depreciation and impairment of bearer plants-trees
- c.) ₱4k decrease in RBD and Fractionation Machineries - net due to depreciation
- d.) 15% or ₱1.7M decrease in Building and Improvements - net due to depreciation
- e.) 5% or ₱6.4M decrease in Machinery and Equipment- net due to higher depreciation as compared to new additions and disposal
- f.) 3.5% or ₱1.5M increase in Construction in progress – due to additions to the cost of construction
- i) 37% or ₱7.8M increase in Other equipment – net due to new purchases is higher than the depreciation and disposal

67% or ₱25.9M decrease in Deferred Tax Assets – directly related to the decrease in the net operating loss carry over (NOLCO) and decrease in tax effect of retirement liability of the group during the year.

67% or ₱45.5M increase in Other Non-current assets – due to the increase in refundable deposits

Current liabilities increased by 14% of ₱199.0 million as a result of the net effect of the following:

28% or ₱115.0M increase in Accounts payable and accrued expenses – primarily due to the net effect of the following:

- a.) 17% or ₱60.1M increase in trade accounts payable
- b.) 117% or ₱23.6M increase in accrued expenses
- c.) 247% or ₱23.0M increase in output VAT
- d.) 13% or ₱2.9M increase in retention payable
- e.) 46% or ₱3.7M increase in statutory payables

- f.) 41% or ₱2.9M increase in accrued interest payable
- g.) 16% or ₱1.1M decrease in other payables

20% or ₱11.2M increase in Contract liabilities and Deposit from Customers – due to the net effect of the new sales reservations of four (4) new projects and increase in book sales settled through end buyer's financing.

26% or ₱142.5M increase in Short term Debt – due to the net effect additional loan availed and payments made by the group during the year

18% or ₱69.9M decrease in Current portion of long-term debt – effect on the current year due against paid in 2018

Non-Current liabilities decreased by 39% or ₱234.4 million as a result of the net effect of the following:

45% or ₱225.0M decrease in Non-current portion of long-term debt – due to the net effect of the repayments, decrease in long term loans availed and reclassification of the principal amount that will be due within one year.

26% or ₱6.9M increase in Retirement liability – as a result of the actuarial valuation of the retirement benefit obligation of the existing employees

22% or ₱16.3M decrease in Deferred tax liabilities - due to the decrease in the tax effect of sales on deferred payment scheme and the adoption of PFRS 15.

Equity increased by 10% or ₱310.7 million as a result of the net effect of the following:

40% or ₱76.1M increase in Cumulative unrealized loss of AFS investments and EIFVOCI – due to the decrease in market value of available for sale investments

150% or ₱388.6M increase in the Retained Earnings – the increase pertains to the net income of the group (₱288.8M)

16% or ₱1.8M decrease in the Other Components of Equity – due to the net effect of the following:

- a.) **32% or ₱4.8M decrease in Cumulative re-measurement loss on retirement benefits** – related to the actuarial valuation of retirement benefits obligation
- b.) **189% or ₱6.6M decrease in Cumulative translation adjustment** – related to the exchange differences in foreign currency translation

Results of Operation

In Thousand Pesos				Horizontal Analysis Increase (Decrease)				Vertical Analysis		
	Audited 2018	Audited 2017	Audited 2016	Amount 2018 vs 2017	%	Amount 2017 vs 2016	%	Audited 2018	Audited 2017	Audited 2016
Real estate sales	705,186	470,335	352,538	234,850	50%	117,797	33%	85%	85%	73%
Sale of agricultural goods	100,440	62,845	113,740	37,596	60%	(50,895)	-45%	12%	11%	23%
Water service income	20,442	18,245	17,791	2,197	12%	453	3%	2%	3%	4%
REVENUES	826,068	551,425	484,069	274,643	50%	67,355	14%	100%	100%	100%
Cost of real estate sales	293,666	235,024	168,539	58,642	25%	66,484	39%	36%	43%	35%
Cost of agricultural goods sold	82,826	50,887	90,551	31,939	63%	(39,664)	-44%	10%	9%	19%
Cost of water service income	9,625	7,643	5,431	1,983	26%	2,212	41%	1%	1%	1%
COST OF SALES AND SERVICES	386,117	293,553	264,520	92,564	32%	29,032	11%	47%	53%	55%
GROSS PROFIT	439,951	257,872	219,549	182,079	71%	37,470	21%	53%	47%	45%
General, Administrative and Selling Expenses	318,401	253,654	178,596	64,748	26%	75,057	42%	39%	46%	37%
Share in net income (loss) of associates	252,093	92,018	(85,627)	160,075	174%	177,645	-207%	31%	17%	-18%
Gain on sale of AFS investments	-	265,838	-	(265,838)	-100%	265,838		0%	48%	0%
Gain on sale of EIFVPL	50,039	-	-	50,039		-		6%	0%	0%
Unrealized foreign exchange gain (loss)	14,705	347	(71)	14,358	4133%	418	-589%	2%	0%	0%
Impairment loss	(17,560)	-	-	(17,560)		-		-2%	0%	0%
Interest expense	(84,031)	(85,542)	(102,197)	1,511	-2%	16,655	-16%	-10%	-16%	-21%
Other income-net	12,033	18,906	104,847	(6,873)	-36%	(85,941)	-82%	1%	3%	22%
Other Income (Expenses)	227,280	291,567	(83,048)	(64,287)	-22%	374,615	-451%	28%	53%	-17%
Income (Loss) Before Income Tax	348,830	295,786	(42,095)	53,044	18%	337,881	-803%	42%	54%	-9%
Provision for (Benefit from) Income Tax	60,074	(3,796)	34,712	63,870	-1682%	(38,508)	-111%	7%	-1%	7%
NET INCOME (LOSS)	288,756	299,582	(76,807)	(10,826)	-4%	376,389	-490%	35%	54%	-16%
Remeasurement gain (loss) on defined benefit plan-net of tax	4,806	(1,212)	9,669	6,019	-496%	(10,882)	-113%			
Exchange difference in foreign currency translation	(6,585)	3,480	-	(10,065)	-289%	3,480				
Net change in fair value of EIFVOCI and AFS investments	28,900	(613,818)	273,458	642,718	-105%	(887,276)	-324%			
OTHER COMPREHENSIVE INCOME (LOSS)	27,122	(611,550)	283,127	638,672	-104%	(894,677)	-316%			
TOTAL COMPREHENSIVE INCOME (LOSS)	315,878	(311,968)	206,320	627,846	-201%	(518,288)	-251%			

**A Brown Company - CONSOLIDATED
Results of Operations
For the Year Ended December 31, 2018**

The consolidated financial statements for the year ending December 31, 2018 resulted to an after tax net income of **₱288.9 million** compared to a **₱299.6 million** net income of last year due to the net effect of the following:

50% or ₱274.6M increase in Revenues due to:

- a.) **Increase in Real estate Sales by 50% or ₱234.9M** - Sales in 2018 were mostly high end and economic units compared to last year which were mostly economic and socialized housing units
- b.) **Increase in Sales of crude palm oil by 158% or ₱46.1M** – this is due to the increase in quantity sold by 149% or 1,464 metric tons, from a volume of 983 metric tons in 2017 to 2,446 metric tons in 2018; the average selling price increased by **₱1,113** per metric ton from **₱29,628** per metric ton last year to **₱30,740** per metric ton in 2018.
- c.) **Decrease in Palm Fatty Acid Distillate Sales by 85% or ₱2.1M-** – this is due to the decrease in quantity sold by 19% or 122 metric tons, from a volume of 140 metric tons in 2017 to 18 metric tons in 2018; the average selling price increased by **₱3,487** per metric ton from **₱17,936** per metric ton last year to **₱21,423** per metric ton in 2018.
- d.) **Increase in RBDO Sales by 55% or ₱2.3M-** this is due to the increase in quantity sold by 58% or 60 metric tons, from a volume of 105 metric tons in 2017 to 165 metric tons in 2018; the average selling price decreased by **₱606** per metric ton from **₱40,000** in 2017 to **₱39,394** per metric ton in 2018
- e.) **Decrease in Palm Olein Sales- net by 52% or ₱9.2M** – this is due to the decrease in quantity sold by 23% or 62 metric tons, from a volume of 266 metric tons in 2017 to 204 metric tons in 2018; the average selling price decreased by **₱24,915** per metric ton from **₱66,026** per metric ton in 2017 to **₱41,111** per metric ton in 2018. CPO and RBDO were sold in its stead rather than further process to palm olein and palm sterin.
- f.) **Increase in Palm Stearin Sales by 4% or ₱0.2k** - this is due to the decrease in quantity sold by 11% or 20 metric tons, from a volume of 181 metric tons in 2017 to 161 metric tons in 2018; the average selling price increased by **₱4,296** per metric ton from **₱25,164** per metric ton in 2017 to **₱29,461** per metric ton in 2018
- g.) **Increase in Kernel Nuts by 51% or ₱1.1M** - this is due to the increase in quantity sold by 55% or 80 metric tons, from a volume of 145 metric tons in 2017 to 225 metric tons in 2018; the average selling price decreased by **₱341** per metric ton from **₱14,205** per metric ton in 2017 to **₱13,945** per metric ton in 2018
- h.) **Decrease in sale of Palm acid oil by 25% or ₱0.7k** - this is due to the decrease in quantity sold by 29% or 81 metric tons, from a volume of 283 metric tons in 2017 to 202 metric tons in 2018; the average selling price increased by **₱508** per metric ton from **₱9,810** per metric ton in 2017 to **₱10,317** per metric ton in 2018
- i.) **Increase in Sales from water services by 12% or ₱2.2M** due to the increase in the turn-over of units

32% or ₱92.6M increase in Cost of Sales and Services due to:

- a) **25% or ₱58.6M increase in cost of real estate** – the increase is relatively due to sales of high end and economic units during the year as compared to economic and socialized units in 2017 with relatively lower costs
- b) **128% or ₱34.6M increase in cost of production of Crude palm oil** – the increase is relatively due to the proportionate increase in sales of crude palm oil
- c) **Decrease in cost of Palm Fatty Acid Distillate by 83% or ₱1.2M** - the decrease is relatively to the proportionate to the decrease in sales of palm fatty acid distillate
- d) **Increase in cost of Kernel Nuts by 105% or ₱1.4M** - the increase is relatively due to proportionate increase in sales of kernel nuts

- e) **Increase in cost of RBDO by 51% or ₱1.8M**-- the increase is relatively due to proportionate increase in sales in RBDO
- f) **Decrease in cost of Palm Acid Oil by 22% or ₱0.5M** – the decrease is directly related to the proportionate decrease sale of palm acid oil
- g) **Decrease in cost of Palm Olein by 23% or ₱1.2M** - the decrease is directly related to the decrease sale of palm olein
- h) **Decrease in cost of Palm Stearin by 12% or ₱0.5M**- the decrease is directly related to the decrease sale of palm stearin
- i) **Increase in cost of water services by 26% or ₱2.0M** – due to the additional costs related to the proportionate to the increase in sales

26% or ₱64.7M increase in General, Administrative and Selling Expenses - due to the following net effect of:

- a) **38% or ₱25.7M increase in Personnel expenses** - due to the increase in manpower and other benefits in 2018
- b) **30% or ₱12.8M increase in Marketing expenses** – due to the increase in various sponsorships of events for ads and promotions and various training activities of accredited real estate brokers and agents of the parent company
- c) **2% or ₱0.7M decrease in Taxes and Licenses** – pertains to the decrease in documentary stamp taxes on loans in 2018 and application of tax credit with LGU and there was issuance of stock dividends in 2017
- d) **47% or ₱8.3M increase in Outside Services** - due to the increase in requirement due to additional project
- e) **16% or ₱3.8M decrease in Professional Fees** – directly related to the various consultancy services incurred by the group
- f) **40% or ₱4.7M increase in Depreciation**
- g) **94% or ₱7.2M increase in Rental expense** – pertains to the escalation of rates related to the office spaces occupied by the parent company
- h) **30% or ₱2.6M increase in Utilities and supplies** – due to the increase in usage of utilities and supplies during the year.
- i) **3% or ₱0.3M increase in Transportation and Travel**– directly related to the various site visitations for real estate projects, plantation operations and power group operations.
- j) **65% or ₱3.4M increase in Retirement Benefits expense**
- k) **7% or ₱0.3M increase in Repairs and Maintenance** – due to the increase in cost of repairs and maintenance during the year.
- l) **23% or ₱0.4M increase in Insurance** – due to additional properties and units insured
- m) **66% or ₱0.5M increase in Board Meeting expenses** – due to the increase in the number of meetings conducted by the Board of Directors and Board Committees including various materials and other expenses incurred related to board meetings and annual reports in 2018.
- n) **41% or ₱0.9M decrease in Director Fees** – directly related to the per diem paid to directors on various directors' meetings conducted during the year.
- o) **29% or ₱0.2M increase in Subscription and Dues**
- p) **36% or ₱0.2M increase in Entertainment, Amusement and Recreation** – this refers to the cost of providing comfort/convenience (e.g. meals) to the prospective clients.
- q) **42% or ₱0.3M increase in Training and Seminars** – due to the more training and seminars conducted and attended during the year.
- r) **29% or ₱17k increase in Bank Charges** – this pertains to the charges related to borrowings.
- s) **100% or ₱21K increase in Bad Debts** – this is related to bad debts recorded in 2017
- t) **26% or ₱3.1M increase in Others** – pertain to expenses arising from business and research development and software maintenance

174% or P160.1M increase in Share in net income (loss) of associates – this pertains to the group’s 20% share on the net income of associates, e.g. PCPC and Peakpower Energy, Inc. totaling to P252.1M, dividends of 93M and 33.33% share in the net loss of EWRTC

100% or P265.8M decrease in Gain on sale of available-for-sale investments – this pertains to the sale of investment in stocks in 2017

P50.0M increase in Gain on sale of equity instruments at fair value through profit and loss (EIFVPL) – this pertains to the sale of equity instruments that are classified as EIFVPL in 2018 upon adoption of PFRS 9

4133% or P14.4M increase in Unrealized foreign exchange gain (loss) – this pertains to the related to the foreign exchange translation

P17.6M increase in Impairment Loss – this pertains to the impairment of bearer plants-trees

2% or P1.5M decrease in Interest Expense – directly related to the group’s various loan availment

36% or P6.9M decrease in Other Income - net – due to the net effect of the following:

- a.) **Increase in Management fees income by P16.0M** – due to the fee received to manage the business operations and administer the associate’s affairs
- b.) **Increase in Income from forfeited deposits by 24% or P1.1M** – foreclosed accounts in 2018 is higher compared to that of last year’s.
- c.) **Increase in Gain (loss) on disposal of PPE by 10,098% or P3.0M** – this pertains to scrap sales
- d.) **Decrease in Interest income by 64% or P4.1M** – due to the increase in end buyer’s financing by the bank leading to decrease in the in-house financing of real estate sales.
- e.) **Decrease in Rental income by 58% or P1.2M** – due to the sale of an Investment Property for lease in 2017.
- f.) **Increase in Unrealized loss on EIFVPL by P23.3M** – this pertains to the loss in market value of equity instruments that are classified as EIFVPL in 2018 upon adoption of PFRS 9
- g.) **Increase in Other income by 29% or P1.6M** – income from tapping fees due to increase turn-over of units; transfer fees and other water charges

Key Performance Indicator

Financial Ratios Consolidated Figures	Audited 12/31/2018	Audited 12/31/2017
Current ratio ¹	1.70:1	1.64:1
Current Debt to Equity ratio ²	0.46:1	0.45:1
Total Debt to Equity ratio ³	0.57:1	0.63:1
Return on Assets ⁴	5.42%	5.56%
Return on Equity ⁵	8.66%	9.67%

The December 31, 2017 figures are based on the restated amount in the 2018 Audited Consolidated FS.

¹Current assets/Current liabilities

²Current liabilities/Stockholders’ equity

³Total liabilities/Stockholders’ equity

⁴Net income/Average Total assets

⁵Net income/ Average Stockholders’ equity

Financial soundness indicators are also shown on Exhibit IV, page 95.

Material Event/s and Uncertainties

The Company has no other events to report on the following:

- a) Any known trends, demands, commitments, events or uncertainties that will have a material impact on its liquidity.
- b) Any material commitments for capital expenditures.
- c) Any known trends, events or uncertainties that have had or that are reasonably expected to have a material favorable or unfavorable impact on net sales/revenues/income from continuing operations.
- d) Any significant elements of income or loss that did not arise from the issuer's continuing operations.
- e) Any seasonal aspects that had a material effect on the financial condition or results of operations.
- f) Events that will trigger direct or contingent financial obligation that is material to the company, including any default or acceleration of an obligation
- g) All material off-balance sheet transactions, arrangement, obligations (including contingent obligations), and other relationships of the company with unconsolidated entities or other persons created during the reporting period.

Company's Vision, Mission and Objectives

ABCI Group of Companies has envisioned to be an enterprise working towards enlightened and happier communities for the common good. For the property sector, it envisioned in making dreams come true for happier families. For the Agri-business sector, it envisioned to be the country's leader in producing basic products sustainably for the world. For the Utilities sector, it envisioned in energizing the country's development.

Its mission is to commit to deliver excellent products and services that will ensure growth, financial stability and sustainability by: thinking innovatively, building lasting relationships and acting with genuine concern for all our stakeholders and the environment, responsibly utilizing and managing resources for the development of products and services for love of the common good, incessantly providing means for its workers to develop their potentials to the fullest and living the company's shared values of love for work and passion for excellence, family spirit, integrity in everything we do.

To maximize the shareholders' value and achieve its vision, mission and objectives, the company plans to undertake activities in the short-term to long-term as discussed below.

Prospects of Real Property Development:

Real estate is and will still continue to be a good investment at all economic levels of society (Villegas, 2020). As shelter is one of the three basic necessities of human beings including food and clothing.

There is still a demand for low-cost and economic housing. Households of low-middle income and middle-middle income are the potential buyers. Many of these households are dependent on the foreign exchange remittances from relatives working overseas. Despite the displaced OFWs who have returned to the country due to the pandemic, there still continues to be close to 10 million abroad who are expected to send remittances in 2020.

OFW remittances are expected to bounce back after the pandemic is put under worldwide control. And Philippines population with a 1.6% growth shall be factors to increase housing demand.

For the upper middle-income households, they are markets for lots only. They also buy house and lots units to either acquire their own homes or invest for these units to be rented out. They are the market to be watched out for in 2020 and 2021 because a great deal of them had businesses who suffered from the pandemic.

The real estate sector is still a major contributor to employment and income growth as it continues to be an attractive choice of investment for both domestic and foreign investors. Looking at the young and growing population, the transition of the country from a low-middle income economy to a high-middle income one, and, the expansion of economic activities to the provinces are some of the reasons for this bullish outlook on the real estate sector.

There is a huge unmet demand for housing thus the local real estate market is seen to be resilient. In a downturn, real estate market will naturally correct itself and will be picking up again. The demand for more than 6 million housing units is very clear (Soriano, 2020).

Real-estate investment trusts or REITs, helping to democratize the Philippine property market by allowing smaller investors to participate in high-value real-estate assets, shall pick up (Santos Knight Frank, 2020).

And more developers will be environmentally conscious which are basic attractions for people who prefer the low-density areas coupled with green, open spaces.

High demand and low interest rates will benefit the residential market greatly once things go relatively back to normal (Colliers International Philippines, 2020).

Sources:

The Resilience of the Real Estate Industry In The Face of the Pandemic, editorial Business Mirror, April 2020
Prospects for the Real Estate Sector, Business Inquirer, September 2020

However, despite the annual increase in real estate developments, the Philippine housing backlog is still high. Industry players foresee that this may even increase in the next years through 2030 if the demand for socialized houses or mass houses in particular is not addressed. Sixty-seven percent (67%) of the housing needs in the country are economic and socialized houses. Demand for low cost and socialized housing is actually increasing faster than what the developers can deliver.

New Housing Need, 2012-2030

Market Segment	Price Range	Units Needed	% of TOTAL Need
Can't Afford/Needs Subsidy	400K & below	1,449,854	23%
Socialized Housing	400K & below	1,582,497	25%
Economic Housing	400K – 1.25M	2,588,897	42%
Low Cost Housing	1.25M – 3M	605,692	10%
Mid Cost Housing	3M – 6M	No need	
High End Housing	> 6M	No need	
TOTAL Need		6,226,940	

Total New Need Average: **345,941** housing units per year

Estimated Backlog by 2030*

Those who can't afford	832,046
Backlog, as of 2011	3,087,520
Total Housing Backlog, as of 2011	3,919,566
New Housing Need, 2012-2030 (345,941 units/yr X 18 yrs.)	6,226,540
Housing Production Capacity (200,000 units/yr X 18 yrs.)	3,600,000

**If no special housing program is created.*

Source: <http://industry.gov.ph/industry/housing/>

Plan of Action

Short Term Prospects

Real Property Development:

Being at the forefront in real estate development in Mindanao, the management and the Board of ABCI will continue to pursue its real estate projects in key cities in the Land of Promise. Overtime, ABCI was able to build a reputation and credibility to deliver first class development. It has created a niche in Mindanao and has carved a name to beckon with when it comes to property development. It shall take advantage of the continuous demand in Xavier Estates lots since it is still the preferred place due to its aura. Xavier Estates Phase V-A Ventura Residences offered Ventura Lane and Clusters B&C for the lot-only market. The strongest factor especially among the OFWs and foreigners married to a Filipino are its tree-lined streets now fully-grown, its in-house water system, strict security system, the largest clubhouse in Mindanao as well as having a luxurious view of nature on top of a plateau. Teakwood sales are beginning to pick-up and are also the preferred place compared to its competitors due to its magnificent location which is overlooking the Macajalar Bay. Coral Resort Estates is gaining popularity among local residents due to the tranquility the water front offers. Adelaida Park Residences is ABCI's response to the growing demand for economic house and lot packages. The project gained edge because of its ridgeview linear park and single houses sufficiently spaced from each other. Mountain View Homes Phase 2 attracted teachers, government employees and managers. ABCI will continue to focus on increasing revenue generation and profit through innovation by introducing new products and services that would meet customer expectations and satisfaction, reduction of costs and expenses, and increasing efficiency in its operations to continuously provide the growth of shareholder value. Through its subsidiaries' diversified ventures, it will keep on pursuing businesses which will eventually replace the adhesive and chemical business ABCI was known for.

Cagayan de Oro City projects:

Teakwood Hills: Horizontal development has three (3) phases. Phase 1 & 2 are expected to produce a total of 543 saleable lots after an alteration has been made for the development area of 40 and 5.2 hectares, respectively. Phase 1 is 81% complete while Phase 2 is 100% complete.

On the other hand, **Xavierville Homes** is already 100% complete as to horizontal works. There were 131 saleable lots that were subdivided from the 4.8 hectares of development.

Xavier Estates Phase 5A – Ventura Residences is 100% complete. Cluster A is subdivided to produce 130 saleable house and lot packages which were already completed. Cluster B and C also provided 139 saleable lots. **Ventura Lane** on the other hand is already 100% developed, it offers 30 lots with cuts starting at 250sq.m. Clusters B & C have lot cuts at 110 sq.m.

Xavier Estates Phase 5B – Ventura Residences II also features house and lot units and prime lots. Located at the back of Ventura Residences I, this second phase have the identical house colors of orange and cream as the first phase. House and Lot units are single detached with a lot area of 110 to 170 sq.m. and floor area of 80 sq.m.. Prime lots with lot cuts of 110 to 500 sq.m. are located by the ridge. Its horizontal development is 100% complete while its vertical construction is at 93% complete. The project has 74 units with 33 already complete and 17 are in progress.

ABCI launched **Adelaida Park Residences**, located in Upper Balulang, Cagayan de Oro. Economic house and lot units are sold in 90sq.m. lot area with floor area of 60 sq.m. and single detached houses in 115-161 sq.m. of

65.5 sq.m. Total development area is 4.4 hectares with a total of 215 saleable units. Its horizontal development is 100% complete while its vertical construction is at 90% complete.

Xavier Estates Phase 6 – Ignatius Enclave features house and lot units and prime lots. House and Lot units are single detached with lot area of 110 to 120 sq.m. and floor area of 60 sq.m. Prime lots have lot cuts of 250 to 400 sq.m. Its horizontal development is 100% complete while its vertical construction is at 74% complete.

The Terraces in Xavier Estates highlights prime cascading ridge lots of 180 to 400 sq.m. in size. Located in the terraces-like land configuration, this area commands a 180-view of the city of Cagayan de Oro and the mountains of Bukidnon and is low dense with less than 46 lots for sale. Its horizontal development is 52% complete.

Socialized Housing project:

St. Therese Subdivision located in mid- Balulang, Cagayan de Oro is a 1.67-hectare socialized housing that will provide 155 lots of which 91 lots have row houses with lot area of 50 sq.m. while 38 units are duplexes and 26 are single-attached with lot area of either 68 sq.m. or 75 sq.m.

Mountain View Homes Phase 1 is located in mid-Balulang, Cagayan de Oro City. This has a development area of 2.3 hectares with 216 saleable house and lots. Project development is 100% accomplished with amenities.

Mountain View Homes Phase 2 with 1.3 hectares development area, it offers 83 saleable houses and lot units. The row houses have lot area of 50 sq.m. and floor area of 26sq.m. while single detached units for economic housing have a lot area of 75-143 sq.m. and floor area of 36-38 sq.m.

Mangoville. The “Sosyal Socialized Housing” project of A Brown Company located in Barangay Agusan, Cagayan de Oro features duplex house designs and with own parking space; with 10-meter wide main roads and 8-meter wide inner roads; with guardhouse and perimeter fence; and with an elevation of 169 meters above sea level overlooking Macajalar Bay. Mangoville is built on a 3.5 hectares area with a total of 235 housing units. Each unit of the duplex house has a lot area of 67.5 sq. m. and a floor area of 22 sq.m. Its horizontal development is 95% complete while its vertical construction is at 81% complete.

Misamis Oriental project:

Another residential development is located in Initao, Misamis Oriental with a total land area of 10 hectares. This development, **Coral Resort Estates** is currently working on its Phase 1 with two clusters. Cluster A has 40 saleable lots and 2 house and lot units with a development area of 2.5 hectares. Cluster B has developmental area of 2.9 hectares with 40 saleable lots. As of the end of the year, 100% has already been accomplished for Cluster A and Cluster B is already 100% done.

Butuan project:

West Highlands Phase 1 is a residential estate located in Brgy. Bonbon, Butuan City with a total development area of 25.9 hectares. Phase 1 of the project is expected to generate 322 saleable lots. The project development is 100% accomplished with spillway, concrete barrier, riprap and spine road.

In October 2017, **West Highlands Phase 2** was launched. West Highlands Phase 2 is a community located beside holes Number 5, 6, 7, 8 of the West Highlands Golf Club. Lot cuts range from 350 sq.m. to 717 sq.m. for Fairway Lots; while Inner Fairway Lots range from 219 sq.m. to 344 sq.m. The project development is 96% done.

Medium to Long-Term Prospects.

Real Property Development:

There is a rise in the demand of housing requirements for middle income, starter families and single market. To address these markets, ABCI intends to develop socialized and economic housing in Cagayan de Oro City.

The Uptown Metropolis located in the east side of Xavier Estates shall soon rise. It shall have a space for a commercial mall, shoppe houses, town houses, condominium and a central business district. This plan shall soon put the uptown area of Cagayan de Oro City in the new places to be.

PROSPECTS OF PALM OIL:

The palm oil industry is a promising enterprise as the palm oil continuously being considered as the most important tropical vegetable oil in the global oils and fats industry, in terms of production and trade.

Citing a study published by the University of Asia and the Pacific, Mindanao Economic Development Council (Medco) said palm oil's domestic demand will continue to increase 5 percent a year in the next 10 years to 2020. (<http://ppdci.org/?p=20>)

According to industry estimates, the current local demand for palm oil is at 1,100,000 metric tons (MT). However, the country produces only an average of 300,000 MT a year. This means the Philippines imports as much as 800,000 MT of palm oil from Indonesia and Malaysia just to meet local demand.

Data from the PPDCI showed that the country's crude palm-oil production in 2014 increased by 10.67 percent to 135,000 MT, from 122,000 MT in 2013. Production in 2015 & 2016 grew by 137,000 MT and 155,000 MT respectively, as the low price of oil palm slightly discouraged farmers from planting the crop.

For 2017, the price of oil palm (fresh fruit bunch) reached P3,900 per MT, lower than the "comfortable" price of P5,000 per MT. The inventory was high, but the demand for palm oil declined last year, causing prices to fall (<http://www.businessmirror.com.ph/2016/06/07/pinol-eyes-palm-oil-regulatory-body/>).

Key industry players are positive about the bright prospects of increasing palm oil production in the world market not to mention the great demand from the domestic market and the prospect of eventually exporting palm oil globally. This growing demand presents an opportunity for ABERDI to expand its current crude oil capacity of 10 tons per hour to 30 tons per hour. This expansion requires an additional 2,800 hectares of oil palm plantation representing 50% of the additional requirement of 5,500 hectares. Suitable lands for expansion are available in Misamis Oriental and Bukidnon Provinces due to its strategic proximity to the mill. More importantly, these areas have adequate and ideal available land; in good climatic conditions; and has a vast potential area for oil palm plantation.

There are now seven (7) out of nine (9) milling plants in the country which are located in Mindanao. On top of this, two (2) additional milling plants are in the pipeline. Out of the nine (9) plants, two (2) have upgraded into refinery plants. ABERDI is the second next to Caraga Oil Refinery Inc. (CORI).

Plan of Action

To respond to the lack of adequate local production, the management has targeted to develop 2,000 hectares of oil palm plantation in Province of Bukidnon and Misamis Oriental areas through growership program. As of the end of 2020, about 3,699.085 (gross area) hectares were already acquired for development, of which almost 1,547.96 hectares were planted while about 1,697.53 hectares total area potential for planting. The company is anticipating the signing of agreements with local communities in Misamis Oriental and Bukidnon interested for its expansion program aggregating to 2,000 hectares. Due to the synergy and tax efficiency, ABERDI and

Nakeen Corp. have applied for an Amended Articles and Plan of Merger as approved by its Board of Directors and shareholders.

ABERDI's refinery with fractionation machine is now operational in full capacity of 50 MT/day. Likewise, the company is producing Palm Olein, Palm Stearin and Palm Fatty Acid Distillate in bulk sales. In 2016, it has already engaged in branding and packaging of premium cooking oil labelled as "Golden Belle". Its products are now FDA and HALAL-certified.

The company's strategic Route to Market design is divided into two (2) service packages. First service package is direct serve outlets which will cover industrial or food processing companies, supermarkets, hyper-marts, wholesalers, groceries, catering services, hotels and restaurants around Mindanao region. Second service package will be indirect serve outlets like sari-sari stores, traditional food outlets, mini marts, direct household consumptions or specials events markets will serve by our potential Trade Execution Partners (TRP). This Dealership System has good functional discounts plus variable incentive scheme. This will provide customers and consumers excellent service and good margin to the best quality products.

PROSPECTS OF POWER GENERATION:

Vision

The "Build, Build, Build" program of the Duterte administration serves as a guide of the Department of Energy (DOE) in its programs for 2020. This program emphasizes the crucial role of energy, particularly building sufficient capacity, as the key to sustaining the country's economic growth.

At present, the country is still on its quest to obtain energy security and equity, considering the affordability and access of electric supply. However, the Philippine Power System remained generally stable and that the DOE will ensure the sustainable implementation of the rules and laws for the security of our energy supply through competition, access to bilateral markets, anti-monopoly measures, least-cost power, and the protection of the environment.

Demand and Forecast

Increase in energy demand are expected from the distinct growth in the industrial, commercial, and domestic sectors of the country. In addition, electrification continues—households in areas such as parts of Mindanao and Mindoro, which are not fully grid-connected, are likely to gain better access to electricity supply in the coming years with the target to reach 100% electrification across the Philippines by 2022.

By 2040, the country's electricity demand is projected to grow by about 5% annually. And to meet this demand including reserve requirements, a total of 43,765 MW additional capacities must come online.

Peak electricity demand is predicted at 12,285 megawatts (MW) for Luzon; 2,519 MW for Visayas and 2,278 MW for Mindanao, for 2020, according to DOE.

With the additional 237MW on 2017—comprising of 63% coal, 33% solar, and 4% oil-based sources, the energy department is expecting that enough power reserves will meet the demand. In addition, 19,934 MW of capacity is still under development with committed and "indicative" projects until 2025.

Adequate power supply across all three grids—Luzon, Visayas, Mindanao, is forecasted assuming that nothing deviates from the projections based on planned outages, the maintenance program, and the historical peaks and these projected rise in demand by DOE.

Solutions

To solve the country's energy security woes, DOE initiated the issuance of policies for resiliency, conducted of performance assessment and technical audit for all energy facilities, and reactivated the Inter-Agency Task Force on Securing Energy Facilities, among others.

DOE also called for the full cooperation of all industry stakeholders in monitoring and responding to the power demand-supply situations, they also encourage consumers to practice energy efficiency and conservation measures.

Coal Power Generation

Coal consumption in the Philippines is relatively high as the energy sector is highly reliant on coal-fired power plants. Coal power plants generated 46.8 million MWh in 2017, making up half of the country's power generation mix.

According to forecasts, the share of coal power plants will increase from about 30% in 2010 to around 50% in 2030. This share will further increase to 65% by 2050 since the existing natural gas plants are retired in the future. Over 25% of 2050 capacity will be diesel. It is also assumed that all of electricity demand will be supplied through electricity grids in which plants are dispatched to minimize variable costs.

In conclusion, energy remains a crucial element in economic growth and development of any country. According to the National Economic and Development Authority (NEDA), the potential of the Philippines of reaching high-income status by 2040 provided the economy grows consistently by 7.0 percent annually.

Meanwhile, the Philippines scored 4.2 out of 7 in terms of sufficiency and reliability of power supply, as showed in a World Economic Forum report, and still showing great probability of improvement in the energy industry. Strong coordination among energy stakeholders, coupled with the additional power generation capacities, are paving way in responding to the challenges of the industry.

Sources: DOE, NGCP, ADB, NEDA, Philippine Star

Plan of Action

Coal-Fired Power Project:

As economic activities continue to expand in the Visayas, specifically in Panay, a need for a more stable and sufficient power supply situation is a must. The 2 x 135 MW coal-fired power plant project in Concepcion, Iloilo was developed due to the foreseen power capacity requirements in the Visayas region. The first unit of this new base load plant was designed to address the power supply requirements of the Visayas grid and provide a steady flow of power when it goes on line. Palm Concepcion Power Corporation (PCPC), the project proponent, constructed the power plant in 2013. The power plant is equipped with a steam turbine generator manufactured by Alstom of Europe.

PCPC started commercial operations of the first unit of the 135 MW Circulating Fluidized Bed Combustion (CFBC) power plant on August 16, 2016. It was inaugurated by the Philippine President Rodrigo R. Duterte in Malacañang on November 28, 2016. It is now delivering power supply to Panay, Negros, and the rest of Visayas.

Ten (10) distribution utilities and electric cooperatives have signed up with PCPC for their base load power capacity requirements in order to deliver reliable and stable power generation supply to industrial, commercial, and residential consumers.

For the second unit, requirements for the Environment Compliance Certificate (ECC) have been completed and were already submitted to the Department of Environment and Natural Resources (DENR).

The power plant takes pride with the capability of its CFBC Technology and the sound environmental measures being practiced in the power plant as it maintained its excellent emission performance vis-a-vis the DENR standards.

At present, PCPC is fulfilling its purpose by serving the needs of its customers, helping ensure that homes and businesses have dependable and uninterrupted power supply, which they can afford, as it continues to uphold its commitment to the environment and host communities.

Bunker-Fired Power Project:

Peakpower Energy, Inc. (PEI) was set up in 2013 to implement projects designed to generate peaking energy across various A+/Green rated electric cooperatives in Mindanao. These are Build-Operate-Transfer agreements for brand new bunker-fired engines, which will last for 15 years.

After signing a Power Purchase and Transfer Agreements for 20-megawatt of peaking power supply with South Cotabato II Electric Cooperative (SOCOTECO II) and 5-megawatt supply with Agusan del Sur Electric Cooperative (ASELCO) in 2013, the respective plants Peakpower Soccsargen, Inc. (PSI) and Peakpower San Francisco, Inc. (PSFI) are commercially operational, supplying the very much needed power capacities in their franchise areas.

Expansion of these two plants are also completed and has already declared their commercial operations last September 2017 and January 2018, respectively. A third plant, Peakpower Bukidnon, Inc. (PBI) which is a 2 x 5.2MW peaking plant and embedded to Bukidnon Second Electric Cooperative (BUSECO) declared commercial operations on March 2018, and was inaugurated a year after.

Recently, PEI officially appointed Wartsila Philippines Inc., a leading supplier of power solutions in the country, to operate the mobilization and maintain the facilities of PEI's three diesel power plants in Mindanao. On October 11, 2019, PEI and Wartsila Philippines Inc. signed an operations and maintenance contract agreement for all its three power plants.

Hydro Power Project:

Hydro Link Projects Corporation (HLPC) is ABCI's corporate vehicle in the development of hydroelectric power across the Philippines pursuant of ABCI's Vision of energizing the country through the development of hydropower resources. HLPC is currently pursuing the Carac-an Hydroelectric Project (CHP) in Cantilan, Surigao del Sur. It is a run-of-river type of hydroelectric development along the Carac-an River, the largest river stream around the Carac-an watershed area. This 16.3MW hydroelectric plant is HLPC's first foray in the renewable energy market under the auspices of ABCI.

Mindanao is rich in natural resources and has a huge potential for renewable energy, especially hydropower. The Carac-an Hydropower Project is in line with the objective of the government to accelerate the development of renewable energy resources and to achieve energy self-reliance to reduce the country's dependence on imported fuel.

The DOE has granted HLPC the Hydropower Service Contract for the exclusive right to explore, develop and utilize the hydropower potential of the Caracan River located in Barangay Lobo and Cabangahan, Municipality of Cantilan, Surigao del Sur. It is likewise the source of Cantilan National Irrigation System, however, the water for the irrigation system will not be affected by this project.

The project covers a drainage area of about 161 sq. km. measured at the proposed dam site. The result of the feasibility study shows that it would necessitate to build a diversion dam with a height of about 42 meters to attain the projected capacity and energy. The water will be diverted to a powerhouse located about four (4) kms downstream via a 4.4-km length of associated headrace and 140-m penstock. The powerhouse will be

equipped with two (2) units of 8.15MW (2 x 8.15MW) of Francis Turbine for a total of installed capacity of 16.3MW with an estimated annual energy generation of about 78.9 GWh.

The output of the power station is proposed to be connected to the nearest sub-station of the Surigao del Sur Electric Cooperative II (SURSECO II), located in Madrid Sub-station. Currently SURSECO II has a peak demand of about 13MW. The excess power can be sold to other customer around the Mindanao Grid.

The proposed Project, being an indigenous source, can offer a very competitive energy price and is projected to help the stability of power in the area. In the economic terms, the Project can help in the environmental preservation and protection by displacing part of the energy generated by fossil-fired power plants.

The Project is also seen as an integral part of the economic development in the area and will further boost the economic and living condition of the constituents.

Along with the Hydropower Service Contract (HSC), the project has been granted its corresponding Certificate of Registration. After the Feasibility Study was completed, the project has been presented to the DOE as part of the process in its evaluation on the granting of the Certificate of Commerciality (COC).

The application for Water Permit has also been filed. In the application for water permit, NWRB requires the submission of "River System Ecological Study and Sustainability Plan." This additional requirement of NWRB will be included during the conduct of the environmental study.

Likewise, procurement for other permitting and approvals shall follow which include: Environmental Study, NCIP Clearance, Endorsement and Resolution of Support from LGUs, and Public Consultation. The acquisition of the above approvals is the requirement of DOE in order for the Project to advance to the next phase of project implementation which is the development/commercial stage.

Impact of Economic/Political Uncertainties:

The Company's performance will continue to hinge on the overall economic performance of the country. Interest rate movements may affect the performance of the real estate industry, including the Company. Good governance will definitely lead to better economy and better business environment and vice-versa. Political stability encourages people to work better and spend more and the investors to infuse funds for additional investment. Given the other positive economic indicators like recovery in exports, sustained rise in remittances and growing liquidity in the domestic financial market, the government's projected growth targets are attainable.

The annual average headline inflation of the country for the year 2020 at 2.6% was slightly higher than the 2.5% in 2019 which was within the government's 2 to 4 percent target band and way lower than the 5.2% in 2018. The 2018 rate was also the highest since 2008's 8.2 percent year-on-year increase in prices, making it a 10-year high, Philippine Statistics Authority (PSA) data showed. Relative to their annual average rates in 2019, the indices of the following commodity groups recorded faster annual average increments in 2020: Food and non-alcoholic beverages, 2.7 percent; Alcoholic beverages and tobacco, 16.1 percent; Furnishing, household equipment and routine maintenance of the house, 3.8 percent; Transport, 3.2 percent; and Education, 2.5 percent.

On the other hand, annual average inflation rates during the year were slower for the rest of the commodity groups such as clothing and footwear; housing, water, electricity, gas and other fuels; health; communication, recreation and culture; and restaurant and miscellaneous goods and services.

Excluding selected food and energy items, core inflation inched up by 3.3 percent in December 2020, from 3.2 percent in the previous month. In December 2019, core inflation was posted at 3.1 percent. The annual average core inflation in 2020 was recorded at 3.2 percent, the same rate observed in 2019.

The Development Budget and Coordination Committee (DBCC), an inter-agency economic planning body together with the BSP decided to keep the current inflation target at 3.0 percent \pm 1.0 percentage point for 2021 – 2022. The 3.0 percent \pm 1.0 percentage point inflation target for 2020 – 2022 and set the inflation target range at 3.0 percent \pm 1.0 ppt for 2023 – 2024. In previous years, the inflation target was an appropriate quantitative representation of the BSP's medium-term price stability goal that is conducive to the balanced and sustainable growth of the Philippine economy.

The BSP also revised its inflation forecast upwards for 2021 to 3.2 percent (from 2.7 percent) while the projection for 2022 was maintained at 2.9 percent. These are still within the government's annual inflation target range of 2.0 to 4.0 percent until 2022. Despite the benign inflation outlook, the ongoing La Niña which may bring above normal rainfall conditions and continued presence of African Swine Fever (ASF) may continue to push food prices upward. On the external front, global oil prices remain volatile as uncertainties emanate from new lockdown restrictions in major cities around the world amid the emergence of new coronavirus strains.

According to NEDA, the strict execution of biosecurity and food security measures along with the setting-up of animal disease diagnostic facilities are necessary to avert the spread of ASF and other animal-borne diseases. Amid the low inflation environment, there is still a need to improve supply chain efficiency to ensure that prices of essential goods and services remain low and stable. These include the establishment of processing facilities that will prevent wastage and spoilage of farm harvests; setting-up of additional cold storage facilities, warehouses, and post-harvest centers to improve supply management in the agriculture sector especially in times of natural disasters or harvest surplus; the online platforms that directly links buyers to producers will also help address issues on logistics and promoting urban agriculture and backyard gardening to help ensure food security.

Based on the latest climate monitoring of PAG-ASA, the ongoing La Niña will bring above normal rainfall conditions in the country and surges of northeast monsoon will also be felt. The imminent threat of natural calamities every year highlights the need for long-term solutions such as infrastructure investments that would improve water management and irrigation systems, reforestation, climate-resilient production and processing facilities, among others. The continued provision of production inputs for crops, livestock, poultry, and fishery sectors, including the distribution of climate-resilient varieties of seeds and technologies is also advised.

Considering the sustained double-digit transport services inflation since July 2020, the Land Transportation Franchising and Regulatory Board (LTFRB) need to accelerate its implementation of the service contracting program under Bayanihan 2 and strengthen its monitoring and law enforcement against unwarranted fare increases among public utility vehicles such as buses and jeepneys. On the other hand, the local government units (LGU) are advised to regularly review tricycle fares within their localities to reflect current market conditions. All of these while ensuring that public transportation maintains minimum health standards to help curb the spread of COVID-19. These measures are necessary as more routes were reopened along with public mass transportation that resumed operations.

The improved market sentiment resulting from the onset of distribution and administration of vaccines in major economies have supported higher global oil prices in December 2020. Nonetheless, the new lockdown restrictions in major European countries brought by the detection of a new coronavirus strain along with the persistence of COVID-19 in many parts of the world continue to pose downside risks in global demand for oil.

The Philippine economy shrank by another 8.3% in the last three months of 2020 as the COVID-19 pandemic continues to cripple consumer spending and business activity, bringing full-year economic growth to -9.5% in 2020, the worst contraction since 1946 and sharpest among the largest economies of Asia-Pacific. This was due to uncontrolled COVID-19 outbreak combined with strict nationwide lockdowns and mobility restrictions, a succession of natural disasters, and delays in budget execution which weighed on public investment. This contraction was the low end of the -8.5 to -9.5 percent estimate of the Development Budget and Coordination Committee (DBCC) in light of the lingering public health crisis. In 2019, the Philippine economy grew by 6% (base year 2018).

Agriculture also posted the lowest negative growth for the entire year at -0.2%. The industrial sector logged a 13.1% decrease, while services fell at -9.1%. Back-to-back typhoons pummeled parts of Luzon in October and November, leaving billions of pesos worth of damage to crops. Households still spent less during the fourth quarter even after the government eased certain restrictions on the supply side through allowing higher capacities for public transport and business operations. Private consumption fell by 7.2% year-on-year in the whole of 2020.

The official said this is because hindrances to children's mobility, and by extension their households, have gotten in the way of a rebound in private spending, a huge chunk of the country's economic activity. Economic growth will be hard-pressed to make a stronger economic recovery if children and families are restricted from participating in the economy, as up to 50% of non-essential retail sales are driven by family spending.

Quarantine restrictions likewise resulted in household spending losses of ₱801 billion, or an average of around ₱2.2 billion per day, for 2020. Coupled with unemployment, losses reached around ₱1.04 trillion worth of income of families, or around ₱2.8 billion per day, with a worker incurring an average annual income loss of ₱23,000.

A support package to address multiple concerns of businesses and individuals have been given attention by the government. The government has supported individuals and firms after the deferment of fixed payments and taxes, along with lower taxation rates. These were addressed in the Bayanihan I and II, along with the Corporate Recovery and Tax Incentives for Enterprises Act. Billions of pesos in cash transfers shall also be provided for under the 2021 national budget. Apart from consumer spending, investments also posted deep contraction along with imports and exports. Government spending, however, went up during the period.

The country has declared strict lockdowns and shut its doors to domestic and international travel during the onset of the COVID-19 pandemic in a bid to curb the spread of the coronavirus.

The National Economic and Development Authority (NEDA) updated its growth target to 6.5 to 7.5 percent next year, which was lower than the 8 to 10 percent growth forecast announced last year by government economic managers in the cabinet-level Development Budget Coordination Committee (DBCC). The 2022 target range was also lower than the average 7 to 8 percent growth target for the medium-term set in the original 2017-2022 Philippine Development Plan (PDP), the country's growth blueprint. The growth target for 2021 meanwhile remains at 6.5 to 7.5 percent, NEDA said, as it presented revisions to the 2017-2022 PDP amid the disruptions caused by the COVID-19 crisis.

The revised growth target this year is dependent on the following factors: shift to a modified general community quarantine (MGCQ), implementation of the recovery program, and timely COVID vaccination. The delay in shifting to the "less restrictive" MGCQ was a significant setback to economic recovery. The government is "very concerned" with the current situation and looking to "find a better balance" between health and economic decisions moving forward. The roll out the vaccine so as to build herd immunity would help further open the economy. It was reported that the Philippine was losing P2 billion a day due to COVID-19.

To achieve these goals, there are risks that lie ahead. Extreme weather disturbances like global warming and strong typhoons will be the biggest roadblock. The agriculture sector challenge is to make it resilient to such shocks. Reducing the cost of food, especially of rice, is important in reducing poverty. At the same time, there's need to raise productivity in the agricultural sector by helping farmers transition to higher value crops and making technology easily accessible. Other potential downside risks also include greater volatility in capital flows, and geopolitical risks and global pandemic. Thus, the government needs to remain vigilant and consider potential repercussions to the Philippine economy.

There's a need as well to nurture entrepreneurship and attract investments to produce higher-paying, higher quality jobs especially outside of Metro Manila. In turn, such investments will require a truly secure and stable economic and political environment. Moreover, the sectors should be resilient and diversified in both of products and markets, in particular, championing innovation and diversification in the industry sector. In the services sector, there is a need for a policy environment that makes it easier for firms to set up and operate businesses, as well as to comply with regulations. The government also needs to make the regulatory system much more efficient and transparent.

The crafting of the Philippine Development Plan (PDP) of the present administration will provide a holistic and comprehensive approach to equipping the economy to accommodate higher growth in the following years. Importantly, this PDP is people-centered, as it is anchored on the people's aspirations for the long-term, as articulated in AmBisyon Natin 2040. Among the government's priorities are infrastructure development, human capital investment, regional development, social protection and humanistic governance in order to lay the foundation for inclusive growth, a high-trust society, resilient communities, and a globally competitive knowledge economy.

The implementation of the "Build, Build, Build" infrastructure program and the focus on improving the performance of services exports would boost economic growth to hit 6.5% to 7.5% until 2022. Under the ambitious "Build, Build, Build," the government plans to roll out flagship, "game-changing" projects, with about half targeted to be finished within President Duterte's term, alongside plans to spend up to P9 trillion on infrastructure until 2022 to usher in "the golden age of infrastructure." With the government's political will, it has been able to institute policy reforms like liberalizing some areas from farm restriction.

COVID-19 Global Health Crisis

However, health crisis that became pandemic will certainly have tremendous impact on the economy.

After the spread of COVID-19 led to the lockdown of the entire island of Luzon, which accounts for 73 percent of the country's GDP, economic managers were not so optimistic of its impact

The government has adopted measures including the relaxation of regulation for those affected by the epidemic, utilized programs providing unemployment/sickness benefits and established strategic commodities inventory, among others. The Socioeconomic Planning Office recommended in preparing the economy for a rebound by taking advantage of the situation and boosting infrastructure, rehabilitate the ecosystem, craft local government tourism master plans and the upgrading of facilities by the private sector. Additional suggestions include promoting domestic tourism by developing a new campaign for domestic travel, the provision of retooling measures like livelihood training, encouraging strategic investments in the field of medicine and the establishment of a Center for Disease Control-like network.

After the number of confirmed cases of coronavirus disease 2019 (COVID-19) increased, the President declared on March 16, 2020 a state of calamity throughout the country and imposed the Enhanced Community Quarantine (ECQ) in Luzon. Since the declaration, the number has continued to rise while businesses have stalled, disrupting economic activities and affecting the livelihood of Filipinos.

To combat the COVID-19 pandemic in the country, the President signed into law the Bayanihan to Heal as One Act (RA 11469) which was effective on March 25, 2020 and valid for three months unless extended by Congress. The law would allow the President to "reallocate, realign, and reprogram" a budget of almost ₱275 billion (\$5.37 billion) from the estimated ₱438 billion (\$8.55 billion) national budget approved for 2020, in response to the pandemic; enable him to "temporarily take over or direct the operations" of public utilities and privately owned health facilities and other necessary facilities "when the public interest so requires" for quarantine, the accommodation of health professionals, and the distribution and storage of medical relief; and "facilitate and streamline" the accreditation of testing kits. Some of the powers of the President include the following: 1.) Expedite and streamline the accreditation of testing kits and facilitate the testing of PUIs and

PUMs by public and private hospitals, as well as the immediate isolation and treatment of patients; 2.) The authority to give 18 million low-income families P5,000 to P8,000 a month in emergency cash aid — depending on the prevailing minimum wage in the region— for two months; 3.) Give health workers a special risk allowance on top of their regular hazard pay; 4.) Mandate that public and private health workers who contract the virus will be given P100,000, and P1 million for the families of health workers who succumbed to the virus while in the line of duty; 5.) Ensure the availability of credit to the productive sectors of the economy by lowering the lending interest rates and reserve requirements of lending institutions; 6.) Ease up grant incentives for the manufacture or importation of much-needed equipment or supplies, including medical equipment and supplies; 7.) Ensure the availability of essential goods through measures that will reduce interference to the supply chain; 8.) Regulate and limit the operation of land, sea and air transportation, private or public; 9.) Regulate traffic on all roads, streets, bridges, et al; 10.) Direct banks and other financial institutions — including GSIS, SSS and Pag-IBIG Fund — to implement a 30-day grace period for payments of loans and credit card bills; 11.) Implement an expanded Pantawid Pamilya Pilipino Program to include persons working in informal economy (self-employed, construction, etc.) and those who are not recipients of the current Pantawid Pamilya Pilipino Program; 12.) Undertake other reasonable and necessary measures to carry out the law subject to the constitution.

In addition, two of the 30 special powers will be reserved and will only be used when absolutely necessary. These are the powers to take over and direct the operations of privately-owned hospitals, and to require businesses to prioritize contracts for materials and services necessary for the crisis.

After the expiry of Bayanihan to Heal as One Act (Bayanihan I) law on June 25, 2020, Bayanihan to Recover as One Act (Bayanihan II) was signed into law which provides for a PHP165.5-billion fund to finance the country's response and recovery interventions intended to mitigate the impact of the coronavirus disease 2019 (Covid-19) pandemic and also grants special powers anew to the President to best deal with the pandemic. Bayanihan II was considered crucial in government's efforts to gradually re-open the economy, support businesses and revitalize growth to make the country resilient to Covid-19 by strengthening the health sector, particularly the healthcare capacity and pandemic response. The stimulus package consists of PHP140 billion of regular appropriations and an additional standby fund of PHP25.5 billion. Under the law, PHP3 billion will be allotted for the procurement of personal protective equipment, face masks, and face shields; PHP4.5 billion for the construction of temporary medical isolation and quarantine facilities and the expansion of government hospital capacity; and PHP13.5 billion for emergency employment and compensation of health workers. A total of PHP4.5 billion will be used to finance isolation facilities, hotel accommodation, food, and transportation of Covid-19 patients; and PHP5 billion for the hiring of contact tracers. Furthermore, PHP13 billion will be allocated for the cash-for-work program; PHP9.5 billion for assistance to public utility drivers and other programs of the transportation department; PHP6 billion for "individuals in crisis" and other programs of the social welfare department; PHP4 billion for the tourism industry; and PHP4 billion for the education department's implementation of digital learning.

Jumpstarting the Economy from the Impact of COVID-19

The government's flagship "Build, Build, Build" infrastructure project will help "jumpstart" the economy from the impact of the coronavirus disease 2019 (Covid-19) crisis. However, the government has yet to determine which infrastructure projects already appropriated under Build, Build, Build would be discontinued to prioritize the government response to Covid-19.

Although the Bayanihan to Heal as One Act (Republic Act 11469) has provision that allows the "direct discontinuance" of appropriated programs, projects or activities of any agency of the Executive Department in the 2019 and 2020 national budget to use savings to augment Covid-19 response allocation, the government is still trying to determine other sources of funds to augment the current PHP275-billion budget for Covid-19 response. The government needs more funds for relief efforts as the country continues to deal with the Covid-19 pandemic.

The Build, Build, Build program, which has helped generate thousands of jobs, would also be crucial in helping the economy recover. Under the Build, Build, Build program, the government has improved the country's key infrastructures -- bridges, roads, railways, urban mass transport, railways, airports, seaports, and new and better cities. The Department of Public Works and Highways (DPWH) was able to construct and rehabilitate about 9,845 km. of roads, 2,709 bridges, 4,536 flood mitigation structures, and 71,803 classrooms. The program also generated 4,199,288 jobs and helped reduce the unemployment rate to 4.5 percent, the lowest rate since 2005.

Source: NEDA Reports, Various News Articles

Impact on Real Estate Sales

There is a continued rise in the demand for real estate in Northern Mindanao and Caraga shown in the current sales reservations for 2020. The Company made an unprecedented move to immediately shift to the digital platform. These include regular online presence through Facebook and direct messaging to the brokers. These are also online facilities implemented to ensure continuity in equity payments and sales reservation. A challenge was posted by buyers who had difficulty transitioning from their traditional banking style to online payments but these were being responded to. There were reduced foot traffic at the onset of COVID-19 to sites. However, this has gradually increased as the Company implemented safety protocols on site. Website upgrade is ongoing.

Supply Chain Risks

There is a potential risk of shortage of construction materials and supplies because of supply issues from sources in COVID-19 affected countries. Shortage of imported construction materials might lead to an increase in development costs.

To mitigate the impact of potential shortages, we have implemented contingency strategies such as increased inventory and advanced procurement of construction materials.

With the recommended social distancing and adoption of flexible work arrangements, our personnel and brokers' efficiency in handling administrative work (e.g. processing of sale documents; processing of government permits and license; etc.) may be impaired.

We have also instituted increased health awareness in all our offices and project sites. Constant disinfecting and sanitation of the offices and model houses in the all project sites is done. Constant hand-washing is promoted and health and temperature monitoring is conducted with the use of thermal scanners.

We believe that the Company's available cash, including cash flow from operations and drawings from existing and anticipated credit facilities, will provide sufficient liquidity to fund our projected operating, investment, capital expenditures and debt service requirements for the next twelve months. We have also implemented a number of initiatives under our liability management program to meet our debt service requirements in the short and medium term.

The Company does not expect to conduct any product research and development in the foreseeable future. No extraordinary purchase or sale of plant and equipment are expected beyond those in the regular course of the Company's operations. There are no events that will trigger direct or contingent financial obligation that is material to the company, including any default or acceleration of an obligation nor material off-balance sheet transactions, arrangements, obligations (including contingent obligations), and other relationships of the company with unconsolidated entities or other persons created during the reporting period.

Significant Change in the number of employees

The Brown Group of Companies foresees to maintain the number of employees. Hiring of employees will continue in the regular course of the business as the need arises.

Item 7. FINANCIAL STATEMENTS

Please see the attached Audited Parent and Consolidated Financial Statements and schedules listed in the accompanying Index to Financial Statements and Supplementary Schedules, presented herewith as Exhibit VI and Exhibit VII.

Item 8. CHANGES IN AND DISAGREEMENT WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURES

In the best interest of the Corporation, as well as the shareholders, higher standards of governance have been followed including the change of external auditor as mandated by SRC Rule 68(3)(b), as amended. Accordingly, the Board of Directors on 02 May 2018, upon the recommendation of the Audit Committee, with the approval of the stockholders of A Brown Company, Inc. on 28 June 2018, has appointed SGV & Co. as the new external auditor for the year ended December 31, 2018. The recommendation has not been prompted by any disagreement that has arisen between the Corporation and the previous external auditor.

For the year 2018, the Partner-In-Charge of the independent examination is John T. Villa. For the audit year 2020 and 2019, Alvin M. Pinpin is the Partner-In-Charge.

Representatives of the external auditor shall be present during annual meetings and will be given the opportunity to make a statement if they desire to do so. They are also expected to respond to appropriate questions if needed.

External Auditor Prior to 2018

The accounting firm of Constantino Guadalquiver & Co., (CG & Co.) was duly appointed as the Independent Public Accountants on 28 August 2009.

There was no instance that CG & Co. had any disagreement relating to accounting principles or practices, financial statement disclosures or auditing scope or procedure. Per SEC Memo Circular of 2005 – Amendments to SRC Rules 68 and 68.1, "... the external auditors shall be rotated every after five (5) years of engagement. In case of a firm, the signing partner shall be rotated every after said period. The reckoning date for such rotation shall commence in year 2002 ...". For five consecutive years (2009 to 2013), Rogelio M. Guadalquiver is the Partner-In-Charge of the independent examination who was replaced by Annalyn B. Artuz for audit year 2014 to 2016. For the audit year 2017, Rogelio M. Guadalquiver is the Partner-In-Charge.

External Audit Fees and Services

A) Aggregate fees billed for the calendar years 2020 and 2019 for the audit of financial statements:

	<u>2020</u>	<u>2019</u>
1) Regular Annual Audit of Financial Statements (inclusive of VAT)	P 1,360,800	P 1,248,800
2) The nature of services comprising the fees includes the following:		
a) Audit in accordance with generally accepted auditing standards.		

- b) Examination of the company's internal control structure for the purpose of establishing a basis for determining the nature, timing and extent of auditing procedures necessary for expressing an opinion.
- c) Procedures designed to provide reasonable assurance of detecting errors and irregularities that are material to the financial statements.
- d) Audit and Business Advisory

The audit fee of the parent's ten (10) subsidiaries in 2020 and nine (9) subsidiaries in 2019 were ₱920,640 and ₱892,640, respectively.

B) Aggregate fees billed for the calendar years 2020 and 2019 for Tax Compliance Audit are as follows:

	2020	2019
1) Tax Compliance Audit (Inclusive of VAT)	P -	P -
2) The nature of services comprising the fees includes the following:		
a)	In-depth review of company's records to ascertain compliance with the rules and regulations of the Bureau of Internal Revenue and the local government;	
b)	Review completeness of documents for BIR and local government purposes;	
c)	Evaluation of income and business tax positions based on past and current operations to determine tax savings and/or exposures;	
d)	Recommend corrective measures to ensure compliance with tax laws; and	
e)	Recommend measures for tax- savings purposes.	

C) There are no services other than the services reported under items (a) and (b).

The ABCI Audit Committee recommends to the Board and stockholders the appointment of the external auditor and the fixing of audit fees. The Board and stockholders approve the Audit Committee's recommendation.

During end-of-audit, an initial conference by the external auditors with the management's authorized representatives discuss the initial findings. After the clarification conference, the external auditors together with the partner in-charge will discuss before the rest of the Audit Committee. If there are any revisions, another round of discussion will be set before the audited reports are finalized, accepted and approved.

Part IV MANAGEMENT AND CERTAIN SECURITY HOLDERS

Item 9. DIRECTORS AND EXECUTIVE OFFICERS OF THE ISSUER

Board of Directors for July 2020 to June 2021

Listed below are ABCI's directors with their corresponding positions and offices held. The directors assumed their directorship during the annual stockholders' meeting for a term of one year or until the election of new directors in the next stockholders' meeting.

INFORMATION ABOUT EACH DIRECTOR AND EXECUTIVE OFFICER

WALTER W. BROWN, Director and Chairman

Walter W. Brown, Filipino, 81, is Director and Chairman of A Brown Company, Inc. Prior to his re-election in December 2018 as Chairman of the Company, he was conferred as Chairman Emeritus in September 2016. He is also the Chairman of A Brown Energy & Resources Development Inc., Palm Thermal Consolidated Holdings Corporation, PeakPower Energy Inc. and Monte Oro Resources and Energy, Inc. He is the Chairman Emeritus of Apex Mining Co., Inc., a company listed in the Philippine Stock Exchange.

He received two undergraduate degrees: B.S. Physical Science (1959) and B.S. Geology (1960), both from the University of the Philippines, and postgraduate degrees from Stanford University: M.S. Economic Geology (1963), and Ph.D. in Geology, Major in Geochemistry (1965). He was also a candidate in Master of Business Economics (1980) from the University of Asia & Pacific (formerly Center for Research & Communications).

He was formerly associated with the following companies as Chairman or as President or Director: Atok Big Wedge Co, Inc., Philex Mining Corporation, National Grid Corporation of the Philippines, Atlas Consolidated Mining Co., Philodrill Corporation, Petroenergy, Philippine Realty & Holdings Corporation, Dominion Asia Equities, Inc. (Belle Corp.), Palawan Oil & Gas Exploration (Vantage Equities), 7 Seas Oil Company, Inc. (Abacus), Universal Petroleum (Universal Rightfield), Sinophil Corporation, Asian Petroleum Corporation, Acoje Mining Corporation, Semirara Coal Corporation, Surigao Consolidated Mining Inc. (Suricon), Vulcan Industrial and Mining Corporation, San Jose Oil, Seafont Petroleum, and Basic Petroleum. He was also Technical Director of Dragon Oil, a company listed on the London Stock Exchange.

He is currently Chairman and Director of Family Farm School (PPAI), Chairman and President of Studium Theologiae Foundation, and President of Philippine Mine Safety & Environment Association (PMSEA), and lifetime member of the Geological Society of the Philippines. He was a member of the Board of Trustees of Xavier University from 2003 to 2014, concurrently serving as Vice Chairman from 2006 to 2014.

ANNABELLE P. BROWN, Director

Ms. Annabelle P. Brown, Filipino, 78. Director of A Brown Company, Inc. from 1992 to present. She holds the position of: Treasurer since 1993 to July 2011, and Member of the Executive Committee and Corporate Governance Committee.

She is President and Director of PBJ Corporation; Chairman of the Board of Petwindra Media Inc.; Treasurer of Brown Resources Corporation; Treasurer/ Director of Bendana-Brown Holdings Corporation, Pine Mountain Properties Corporation. She is also a Director of the following corporations: North Kitanglad Agricultural Corp., Cogon Corporation, Shellac Petrol Corp and Palm Concepcion Power Corporation. She has no directorship in other listed companies.

Her civic involvement includes: Founding Chairperson of Alalay sa Pamilya at Bayan (APB) Foundation, Inc. (2009 to present), Development Advocacy for Women Volunteerism (DAWV) Foundation, Inc. (1988 to present), Professional and Cultural Development for Women (PCDW) Foundation, Inc. (1979 to present); Consultant/Moderator of EDUCHILD Foundation, Inc. (1985 to present) and Chair of the Rosevale School, CDO (2011 to present).

Mrs. Brown holds a Bachelor of Science in Business Administration degree from the University of the Philippines, Diliman, Quezon City and is a candidate for a degree in Masters in Business Economics at the University of Asia and Pacific (formerly CRC).

For her outstanding contribution to the academe, business and socio-community development, Mrs. Brown is a recipient of several awards and citation, latest are the 2010 Soroptimists Award and 2010 UPCBA Distinguished Alumna Award.

ROBERTINO E. PIZARRO, Director and President and Chief Executive Officer

Mr. Robertino E. Pizarro, Filipino, 66, was elected as President and Chief Executive Officer on December 7, 2018. Prior to his current position, he was an Executive Chairman beginning September 2016 until March 2017 when it was changed to Chairman. He was the President of the company from August 2003 to Sept. 2016. He finished the course on Strategic Business Economic Program at University of Asia and the Pacific (Aug 2002–Aug 2003). He was the former (2017 to 2018) and is the present President and Member of the Board of Directors of Cagayan de Oro Chamber of Commerce and Industry. He is also the President of ABERDI, Brown Resources Corporation, NAKEEN Corporation (February 26, 1997 to present), Xavier Sports and Country Club (1999 to present), Simple Homes Development, Inc., Bonsai Agricultural Corporation and Minpalm Agricultural Co., Inc. (2004 to present). He was the former President and now Director of Philippine Palmoil Development Council, Inc. (PPDCI).

As three-time elected President of Cagayan de Oro Chamber of Commerce and Industry Foundation (2017, 2018 and 2020), Mr. Pizarro presides the 422-member chamber. He will espouse increased and satisfied membership; and calls for its members to take advantage of the Duterte administration's thrust to develop the countryside and to ramp up economic activities in the rural areas. These economic benefits mean development of the city and its neighboring areas, bringing in tourists, increasing the number of business meetings and conventions, and promoting a conducive business atmosphere. He is also an advocate of the Metro Cagayan de Oro.

Mr. Pizarro is in the forefront of introducing new concepts for urban planning, infrastructure and land management focusing on real estate development in Mindanao. Under his leadership, ABCI introduced Cagayan de Oro's first mixed-use, nature-themed, well-planned integrated residential subdivision, the Xavier Estates. ABCI also developed Northern Mindanao's first agri-residential subdivision in Bukidnon; first residential resort in Misamis Oriental; and the first residential estates in Caraga Region located beside a driving range and a golf course. The demand for ABCI real estate properties continue to be strong due to its idyllic views, high elevation and flood-free locations, well-developed infrastructure with wide main roads, centralized water system and tree-lined streets and landscaped roadways.

As Director and former President of the Philippine Palm Oil Development Council, Inc. (PPDCI), he espoused agriculture development and job creation in the countryside. New interests and investments in the oil palm industry were created during his term. During the 8th National Palm Oil Congress, which he chaired, the utilization of unproductive lands and promotion of economic stability through investments in the palm oil industry was highlighted.

He has no directorship in other publicly-listed companies.

ELPIDIO M. PARAS, Independent Director

Engr. Elpidio M. Paras, Filipino, 68, Independent Director, June 28, 2002 to present. He obtained his Bachelor of Science major in Mechanical Engineering from the De La Salle University (1974). He is the President and CEO of Parasat Cable TV, Inc. (1991 to present), UC-1 Corporation (2002 to present), President - Promote Northern Mindanao Foundation, Inc. (2019 to present), President – Cagayan de Oro Chamber (2007), Chairman of the Board of Trustees – Xavier University (2007 to 2016) and independent director of Southbank. He is a founding member of the Philippine Society for Orphan Disorders (PSOD). He was also a Board member of the Cagayan de Oro International Trade and Convention Center Foundation, Inc. (2005). He is also a member of PhilAAPA (Philippine Association of Amusement Parks & Attractions). He was also three-time Pres. and Chairman of the Philippine Cable TV Association and currently he is a Vice President for the Mindanao area. He is a member in the Tourism Congress of the Philippines.

He has no directorship in other publicly-listed companies.

THOMAS G. AQUINO, Independent Director

Dr. Thomas G. Aquino, Filipino, 72, Independent Director since March 12, 2012 to present. He has professional expertise in several fields namely business strategy, trade, investments and technology promotions, industrial policy and international trade negotiations.

He is Senior Fellow at the Center for Research and Communication of the University of Asia and the Pacific (UA&P). He specializes in economic policy related to reinvigorating manufacturing for regional and global competition. He is Chairman of NOW Corporation, and an Independent Director of ACR Corporation and Holcim Philippines Inc., publicly listed firms with new technology undertakings in each of their businesses. He is Chairman of REID Foundation, a provider of economic solutions experts to partners on reform packages to facilitate inclusive economic growth and development.

Dr. Aquino was formerly Senior Undersecretary of the Philippine Department of Trade and Industry. He managed international trade promotions by assisting exporters to the country's trade partners and led the country's trade policy negotiations in the World Trade Organization and ASEAN Economic Community and representation in Asia Pacific Economic Cooperation. He was the lead negotiator for the Japan-Philippines Economic Partnership Agreement, the first modern bilateral free trade agreement for the Philippines. He was conferred the Presidential Service Award (or Lingkod Bayan) for extraordinary contribution of national impact on public interest, security, and patrimony and was a recipient of the Gawad Mabini Award with the rank of Grand Cross (or Dakilang Kamanong) for distinguished service to the country at home and abroad by the President of the Republic of the Philippines. He is a member of the Philippines APEC Vision Group 2020.

He obtained a Doctorate in Management from IESE Business School, University of Navarre (Spain) in 1980, an MS in Industrial Economics from the CRC Graduate School (now UA&P) in 1972 and an AB in Economics from the School of Economics, University of the Philippines in 1970.

ANTONIO S. SORIANO, Director

Atty. Antonio S. Soriano, Filipino, 72, Director from Aug 2007 to present and Corporate Secretary (June 2002 to Nov. 2008). He obtained his Bachelor of Laws Degree from the University of the East in 1974 and was admitted to the Bar in 1975. He is the Senior Managing Partner of Soriano, Saarenas & Llido Law Office. He acts as the Corporate Secretary of the following: RISE Foundation, Inc. (1994 to present), ICS Development Corporation (1980 to present), PACEMAN General Services (1993 to present), Kagayhaan-Davao Resources Management Corporation (1994 to present), Kagayhaan - Cagayan de Oro City Resources Management Corporation (1993 to present), Chairman of Xavier Sports and Country Club (2000 to present), and Roadside Shops, Inc. (2000 to present). He is the Chairman of Cagayan de Oro Medical Centre, Philippine National Red Cross and First Industrial Plastic Ventures, Inc. (present). He is also active in civic and professional organizations like Integrated Bar of the Phils. – Misamis Oriental Chapter (Vice-President 1984-1986), Rotary Club of Cagayan de Oro City (IPP & SAG), Philippine Association of Voluntary Arbitrators (member - 1994) and Court of Appeals Mediation-Mindanao Station (member - 2007). He was also elected as Vice Mayor of Cagayan de Oro City from 1992-1995 and member of the City Council of the same city from 1988-1992. During his tenure he was able to pass several ordinances and resolutions that contributed to the development of the City. He has no directorship in other publicly-listed companies.

JOSELITO H. SIBAYAN, Director

Joselito H. Sibayan, Filipino, 62, was appointed as Director and Treasurer of A Brown Company, Inc. on March 28, 2017. His designation as Treasurer has ceased with the appointment of Mr. Joel A. Bañares on May 04, 2017. Currently, he is an Independent Director of Apex Mining Co. Inc. and SM Prime Holdings, Inc., publicly-listed companies. He is also President and CEO of Mabuhay Capital.

Prior to forming Mabuhay Capital, he was the Vice-Chairman of Investment Banking-Philippines and Philippine Country Manager for Credit Suisse First Boston (1998-2005). He held various positions from Senior Vice-President, Head of International Fixed Income Sales to Executive Director and Chief Representative at Natwest Markets (1993-1998). He was also the Head of International Fixed Income Sales at Deutsche Bank in New York (1988-1993). He spent 32 years in investment banking with experience spanning securities sales and trading, capital-raising, and mergers & acquisitions advisory.

Mr. Sibayan obtained his MBA from the University of California in Los Angeles and his B.S. Chemical Engineering from De La Salle University – Manila.

RENATO N. MIGRIÑO, Director and Treasurer

Mr. Renato N. Migriño, Filipino, 71, is currently also an Independent Director of Mabuhay Vinyl Corporation, a listed company. He was formerly Treasurer of Apex Mining Co., Inc., and a Director and Treasurer of Monte Oro Resources & Energy, Inc. Prior to his joining Apex Mining Co., Inc., Mr. Migriño was Treasurer, Chief Financial Officer, Senior Vice President for Finance, and Compliance Officer of Philex Mining Corporation, Director and Chief Financial Officer of Philex Gold Inc., and Director of FEC Resources Inc., Silangan Mindanao Mining Co., Inc., Brixton Energy & Mining Corporation and Lascogon Mining Corporation. He was also formerly Senior Vice President & Controller of Benguet Corporation.

He was formerly the Treasurer (from September 1, 2015 to March 28, 2017) and a Director (from September 28, 2016 to March 28, 2017) of A Brown Company, Inc.

JUN HOU, Director

Mr. Jun Hou, Chinese, 50, holds the position of Executive Chairman of Huli Fund Philippines, a firm that specializes in buyout investments especially in real estate, energy, minerals, and health industries. He is the President of Yi Ding Tai International Corporation from 2012 to present, a company which conducts its operations in the Philippines and based in the People's Republic of China.

Mr. Hou has been with Bank of America Merrill Lynch in both the United States and Hong Kong branches. He has extensive experience in international investment banking.

Mr. Hou obtained his Bachelor of Science degree from Northeastern Financial University and attended SBEP at the University of Asia & the Pacific.

Company Officers of A Brown Company, Inc.

WALTER W. BROWN, Chairman (refer above for his profile)

ROBERTINO E. PIZARRO, President & Chief Executive Officer
(refer above for his profile)

RENATO N. MIGRIÑO, Director and Treasurer (refer above for his profile)

MARIE ANTONETTE U. QUINITO, Chief Finance Officer

Atty. Marie Antonette U. Quinito, Filipino, 44, joined the A Brown Group of Companies in November 2013 as Comptroller. She was appointed as Chief Finance Officer effective September 1, 2015 until December 31, 2017. Thereafter, she was appointed as Vice President-Comptroller effective January 1, 2018. She assumed

the Chief Finance Officer effective March 1, 2019 upon the resignation of Ignacio A. Manipula. She was formerly a Director of the company.

She finished her Bachelor of Science in Accountancy at the University of San Carlos Cum Laude in 1997. She became a Certified Public Accountant in December the same year. She finished her Master's in Business Administration at Southwestern University last May 2003. She finished her Bachelor in Laws at Xavier University Ateneo de Cagayan last May 2009 and passed the bar examination given last November 2011. She is a candidate for Doctor in Education Planning and Supervision. She has also taken courses with institutions such as the Asian Institute of Management and American Management Association.

She started as a Staff Auditor of Sycip, Gorres Velayo and Company, CPAs in November 1997. She joined the Multi Stores Corporation, Operator of SM Department Store Cebu in July 1998. After almost five years she was promoted to Finance and Admin Manager and was transferred to Shopping Center Management Corporation-Cagayan de Oro, the operator of SM Mall Cagayan de Oro. She spent fifteen (15) years of her life with the SM Group of Companies.

JOHN L. BATAAC, Vice-President – Construction and Development & Chief Operating Officer

Engr. John L. Bataac, Filipino, 52, AVP from Aug 2008 until he was appointed as VP effective June 2014. He was elected concurrently as Chief Operating Officer starting January 1, 2019. He is a Civil, Sanitary and Geodetic Engineer. He graduated from the University of the East in 1991 for his Civil Engineering course, at National University in 1994 for Sanitary Engineering and at The University of Northern Eastern Philippines in 1998 for Geodetic Engineering. He used to be an Instructor at International Training Center for Surveyors (Sept 1991 to April 1995), a Manager for Project Development of A Brown Company, Inc. (May 1995 to July 2000) and a Technical Consultant of Green Square Properties Corp. (2000 to 2008). He is also a member of the following organizations: Philippine Institute of Civil Engineers (PICE), Philippine Society of Sanitary Engineers (PSSE) and Geodetic Engineers of the Philippines (GEP).

PAUL FRANCIS B. JUAT, Vice President

Mr. Paul Francis B. Juat, Filipino, 28, was appointed as Vice President of A Brown Company Inc. effective January 1, 2019. He is also the President of Irradiation Solutions Inc. He is a director of Atok-Big Wedge Co., a publicly listed company. He is also a director of Brownfield Holdings Corporation, North Kitanglad Agricultural Company, Inc., PBJ Corporation, and Pacific Bougainville Holdings Corporation.

He started his career as Business Development Analyst under the Wind Business Unit of Energy Development Corporation. He also served as Assistant to President & CEO of Apex Mining Co., Inc.

He obtained his Bachelor's degree in Industrial Engineering from the University of the Philippines Diliman in 2015.

JASON C. NALUPTA, Corporate Secretary

Jason C. Nalupta, Filipino, 49, is the Corporate Secretary of the Corporation. He is also currently the Corporate Secretary or Assistant Corporate Secretary of listed firms Asia United Bank, Crown Asia Chemicals Corporation, and Pacific Online Systems Corporation. He is also a Director and/or Corporate Secretary or Assistant Corporate Secretary of private companies Sino Cargoworks Agencies, Inc., Falcon Resources, Inc., Mercury Ventures, Inc., Total Gaming Technologies, Inc., Parallax Resources, Inc., SLW Development Corporation, Metropolitan Leisure & Tourism Corporation, Sagesoft Solutions, Inc., Radenta Technologies, Inc., Xirrus, Inc., Glyphstudios, Inc., Loto Pacific Leisure Corporation, and Sta. Clara International Corporation. He is a Partner at Tan Venturanza Valdez Law Offices specializing on corporate, securities, and business laws. Mr. Nalupta earned his Juris Doctor degree, as well as his Bachelor of Science degree in Management (major in

Legal Management), from the Ateneo de Manila University in 1996 and 1992, respectively. Mr. Nalupta was admitted to the Philippine Bar in 1997.

DANIEL WINSTON C. TAN-CHI, Assistant Corporate Secretary

Daniel Winston C. Tan-chi, Filipino, 42, is appointed Assistant Corporate Secretary of A Brown Company Inc. effective October 25, 2017.

Currently, he is the Corporate Secretary of Palm Thermal Consolidated Holdings, Hydro Link Projects Corp., Masinloc Consolidated Power, Inc., AB Bulk Water Company, Inc. and another 33 non-listed companies. He has 16 years of experience in the legal services industry with a solid background in the areas of Project and Debt Financing, Mergers & Acquisitions, Joint Ventures, Labor Disputes and Real Estate.

Mr. Tan-chi is a Partner in the law firm of Picazo Buyco Tan Fider & Santos where he started his career in 2005. He graduated from the Ateneo de Manila University with a degree in Bachelor of Science in Legal Management in 2000. He also received his Juris Doctor from the Ateneo de Manila Law School in 2004.

ALLAN ACE MAGDALUYO, Compliance Officer

Allan Ace Magdaluyo, Filipino, 40, is appointed Compliance Officer of A Brown Company Inc. effective October 25, 2017. He started his career in A Brown Company, Inc. as Investor Relations Officer in June 2010 and promoted as Finance Manager and Senior Finance Manager in 2012. He graduated his BS Accountancy degree at Mindanao State University – Marawi as Magna Cum Laude and College Leadership Awardee in 2000. He took and passed the May 2001 CPA Board Examination. After obtaining his CPA license, he worked as an Accountant II in the Department of Education – Division of Agusan del Sur before he embarked on his graduate studies. He graduated his Master of Science in Finance degree at University of the Philippines – Diliman in 2008 and had completed his academic units for a Master in Public Administration at Bukidnon State University – San Francisco External Studies in 2004. He obtained his license as a Real Estate Broker in 2011 and Real Estate Appraiser in 2013.

Previously, he worked as internal auditor for an IT software firm in Makati and had also a short stint as a college instructor when he was still working in his province.

b) Identify Significant Employees

Every employee of the Company is expected to perform the function assigned to him and contribute his share to the business. While each employee's role is important, there is no employee who is not an executive officer who is expected by the company to make a significant contribution to the business.

c) Family Relationship

Walter W. Brown, the Chairman of the Company, is married to Annabelle Pizarro Brown. Robertino E. Pizarro, the President and Chief Executive of the Corporation, is the brother of Annabelle Pizarro Brown. Paul Francis B. Juat is the grandson of Walter W. Brown and Annabelle P. Brown.

d) Involvement in Certain Legal Proceedings

The Company has no knowledge of any involvement by the members of the Board of Directors or Executive Officers in any legal proceeding affecting or involving themselves or their properties, or of said persons being subject to any order, judgment or decree before any court of law or administrative body in the Philippines. Neither have said persons filed any petition for suspension of payments or bankruptcy/ insolvency nor have been convicted by final judgment of any violation of a securities or commodities law or any offense punishable by laws of the Republic of the Philippines or any other country during the past five (5) years up to the latest date.

Item 10. EXECUTIVE COMPENSATION

Directors

The regular directors receive P10,000 while the Chairman of the Board and the independent directors receive P15,000 as per diem for every board and committee meeting. As provided in the By-Laws Article V, Section 1 (as amended and adopted by the BOD on March 12, 2012 pursuant to the power delegated by the stockholders representing at least two-thirds (2/3) of the outstanding capital stock of the corporation), a bonus may be distributed to the members of the Board of Directors, officers and employees “upon the recommendation of the Compensation and Remuneration Committee and shall not exceed ten (10) per centum of the net income of the corporation (excluding the unrealized equity in the net earnings of affiliated and subsidiary corporations) before this bonus and taxes of the preceding year or preceding years if in a cumulative basis...” The said bonus is to be pro-rated with respect to Director’s attendance and for those who have served for less than one year.

Officers The Company adopts a performance-based compensation scheme as incentive. Payments to all senior personnel from Manager and up were all paid in cash. The total annual compensation includes the basic salary and other variable pay (performance bonus and other taxable income). Each executive officer executed an employment contract with the Company for an indefinite period (the terms and conditions of which are in accordance with existing laws) and is entitled to receive retirement benefits in accordance with the terms and conditions of the Company’s BIR-registered Employees’ Retirement Fund.

Other than the previously exercised stock option plan, there are no stock, non-cash compensation, warrants or options granted to the officers and directors. There are no other material term or other arrangement, other than the above to which any Director / Officer named above was compensated.

Summary of Compensation

Name	Position	As of December 31, 2020			2021 (Estimates)		
		Salary	Per Diem*	Others/Bonus	Salary	Per Diem*	Others/Bonus
Walter W. Brown	Chairman						
Robertino E. Pizarro	President & CEO						
Paul Francis B. Juat	Vice President						
John L. Batac	VP - Construction and Development/ Chief Operating Officer						
Marie Antonette Quinito	Chief Finance Officer						
all above-named Directors & Officers as a group		27,221,162	120,000	4,592,378	27,222,000	120,000	4,593,000
all other officers including managers and directors as a group unnamed		19,281,270	600,000	3,203,991	19,282,000	600,000	3,204,000
<i>* includes travel allowance</i>							

Name	Position	2019		
		Salary	Per Diem*	Others/ Bonus
Walter W. Brown Robertino E. Pizarro Paul Francis B. Juat** John L. Batac Marie Antonette Quinito all above-named Directors & Officers as a group	Chairman President & CEO Vice President VP - Construction and Development/ Chief Operating Officer Chief Finance Officer	22,771,508	215,000	3,210,024
all other officers and directors as a group unnamed <i>* includes travel allowance</i> <i>** effective January 1, 2019</i>		21,588,948	608,000	2,970,191

Item 11. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNER

a) As of December 31, 2020, the company knows of no beneficial owner of 5% or more among stockholders except as set forth below:

Title of Class	Name and Address of Record / Beneficial Owner	Relationship with Issuer	Name of Beneficial Ownership & Relationship with Record Owner	Citizenship	No. of Shares Owned	Percent of Class
Common	PCD Nominee Corporation** (adjusted) 37/F Enterprise Bldg., Makati City	PCD Nominee	various shareholders	Filipino/Alien	759,903,905	30.99%
Common	Walter W. Brown No. 10 Giraffe St., Greenmeadows Q. C.	Chairman	direct & indirect	Filipino	697,243,335	28.44%
Common	Annabelle P. Brown No. 10 Giraffe St., Greenmeadows Q. C.	Director	direct & indirect	Filipino	205,444,488	8.38%
Common	Brownfield Holdings Inc. 3301-C PSE Tektite West Tower, Exchange Road, Ortigas Center, Pasig City	Stockholder	direct	Domestic Corp.	647,238,938	26.40%
Total					2,309,830,666	94.20%
<p><i>** PCD Nominee Corporation has a total shares of 2,057,088,849 or 83.8942% of the outstanding capital stock (OCS) including clients - beneficial owners owning 5% or more as enumerated below:</i></p> <p><i>** The following are the PCD participants with shareholdings of 5% or more of the OCS:</i></p> <p>COL Financial Group, Inc. 901,505,350 36.77% 2401-B East Tower, PSE Centre, Exchange Road, Ortigas Center, Pasig City</p> <p>Campos, Lanuza & Company, Inc. 371,509,665 15.15% Unit 2003B East Tower, PSE Centre, Exchange Road, Ortigas Center, Pasig City</p> <p>F. Yap Securities, Inc. 177,534,161 7.17% 17F, Lepanto Building, 8747 Paseo de Roxas, Makati City</p> <p>Maybank ATR-Kim Eng Securities, Inc. 146,347,107 5.97% 17F, Tower One & Exchange Plaza, Makati City</p> <p><i>** The following are the clients - beneficial owners of the PCD participants owning 5% or more of the OCS:</i></p> <p>Walter W. Brown (direct and indirect) 518,810,132 21.16% No. 10 Giraffe St., Greenmeadows Q. C.</p> <p>Annabelle P. Brown (direct and indirect) 131,135,874 5.35% No. 10 Giraffe St., Greenmeadows Q. C.</p> <p>Brownfield Holdings Inc. 647,238,938 26.40% 3301-C PSE Tektite West Tower, Exchange Road, Ortigas Center, Pasig City</p>						

- PCD Nominee Corporation, a wholly-owned subsidiary of Philippine Central Depository, Inc. ("PCD"), is the registered owner of the shares in the books of the Company's transfer agent in the Philippines. The beneficial owners of such shares are PCD's participants who hold shares on their behalf or in behalf of their clients. PCD is a private company organized by major institutions actively participating in the Philippine capital markets to implement an automated book-entry system of handling securities transaction in the Philippines.
- Brownfield Holdings Inc. (BHC) is represented by its authorized officer as approved by its Board of Directors to vote or direct the voting or disposition of BHC's shareholdings in the company.

(b) Shares held by Directors and Officers as of December 31, 2020:

Title of Class	Name of Beneficial Owner	Citizenship	No. of Shares Owned	Nature of Ownership (r/b)	% of Class
Common	Walter W. Brown	Filipino	697,243,335	direct & indirect	28.4356%
Common	Annabelle P. Brown	Filipino	205,444,488	direct & indirect	8.3786%
Common	Robertino E. Pizarro	Filipino	3,105,143	direct & indirect	0.1266%
Common	Antonio S. Soriano	Filipino	911,581	r/b	0.0372%
Common	Elpidio M. Paras	Filipino	1,581	r/b	0.0001%
Common	Thomas G. Aquino	Filipino	3,500	r/b	0.0001%
Common	Joselito H. Sibayan	Filipino	146,400	r/b	0.0060%
Common	Renato N. Migriño	Filipino	120	r/b	0.0000%
Common	Jun Hou	Chinese	100	r/b	0.0000%
Common	Marie Antonette U. Quinito	Filipino	120	r/b	0.0000%
Common	John L. Batac	Filipino	-		0.0000%
Common	Paul Francis B. Juat	Filipino	5,703,410	r/b	0.2326%
Common	Jason C. Nalupta	Filipino	-		0.0000%
Common	Daniel Winston C. Tan-Chi	Filipino	7,147,600	r/b	0.2915%
Common	Allan Ace R. Magdaluyo	Filipino	-		0.0000%
	Total		919,707,378		

(c) Changes on control – There had been no change of control in the company that had occurred since the beginning of the last fiscal year. Furthermore, management is not aware of any arrangement which may result in a change in control of the company.

(d) Voting Trust Holder – A Brown Company, Inc. knows no person/s holding more than 5% of common shares under a voting trust or similar agreement.

Item 12. CERTAIN RELATIONSHIP AND RELATED TRANSACTIONS

The company, being a parent company, in its regular course of trade or business, enters into transactions with its subsidiaries consisting of reimbursement of expenses, purchase of other assets, construction and development contracts, management, marketing and service agreements. Sales and purchases of goods and services to and from related parties are made at arms-length transaction.

No other transaction was undertaken by the Company in which any Director or Executive Officers was involved or had a direct or indirect material interest except on the receipt of non-interest bearing loans from the family of Dr. Walter W. Brown. On 12 October 2017, the Board approved the conversion of the Company's debt amounting to ₱250,000,000 to equity at Php 1.13/share based on the 15-day volume weighted average price for the period ending on October 11, 2017. Please refer to Note 15 of the accompanying Notes to the Consolidated Financial Statement for a discussion on other Related Party transactions.

For the past five years, the Company did not enter into any contract with promoters.

PART V - CORPORATE GOVERNANCE

Item 13. Discussion of Compliance with leading practices on Corporate Governance:

- a. The Company's Board of Directors approved on May 31, 2017 the Revised Manual on Corporate Governance pursuant to SEC Memorandum Circular No. 19, Series of 2016.
- b. The Company has participated in the Corporate Governance Survey per SEC Memorandum Circular No. 8, series of 2008 and used the CG Scorecard as its performance evaluation checklist for year 2009 to 2012. With the issuance of SEC Memorandum Circular No. 5 Series of 2013, as amended, the Company submitted its Annual Corporate Governance Report (SEC Form ACGR) for 2012 on July 1, 2013. Thereafter, the company submitted the ACGR on the following dates:

Report	Date Submitted
Consolidated Changes in the Annual Corporate Governance Report for 2013 (with updates as of May 9, 2014)	May 13, 2014
Consolidated Changes in the Annual Corporate Governance Report for 2014	January 09, 2015
Consolidated Changes in the Annual Corporate Governance Report for 2014 (with updates as of June 19, 2015)	June 24, 2015
Consolidated Changes in the Annual Corporate Governance Report for 2015	January 08, 2016
Consolidated Changes in the Annual Corporate Governance Report for 2015 (with updates as of September 28, 2016)	October 03, 2016
Consolidated Changes in the Annual Corporate Governance Report for 2016	May 30, 2017
Changes in the Annual Corporate Governance Report as of October 25, 2017	November 02, 2017

- c. The Company's Corporate Governance Compliance Officer submitted the Certification on Compliance with its Revised Manual on Corporate Governance for Year 2012 to the SEC on January 29, 2013 and to the PSE on February 04, 2013 confirming that ABCI has conformed to and complied with the provisions and leading practices and principles on good corporate governance as set forth in the Manual and SEC Code of Corporate Governance, as amended. The Company likewise submitted its 2015 PSE Corporate Governance Guidelines Disclosure Template to the exchange and duly posted on the PSE website on March 29, 2016 reflecting the company's level of adoption of the PSE recommended corporate governance guidelines as embodied under PSE Memorandum No. 2010-0574 dated November 26, 2010. The 2016 PSE Corporate Guidelines Disclosure Template was submitted to the exchange on March 30, 2017.

The Securities and Exchange Commission (SEC) and the Philippine Stock Exchange, Inc. (PSE) have completed the harmonization of the SEC Annual Corporate Governance Report (ACGR) and PSE Corporate Governance Guidelines Disclosure Survey (CGR-1) into one report dubbed as the "Integrated Annual Corporate Governance Report" (I-ACGR). For the year 2017, listed companies are no longer required to submit the ACGR and CGR-1. SEC mandated all publicly-listed companies to submit an Integrated Annual Corporate Governance Report ("I-ACGR") on May 30 of the following year per Memorandum Circular No. 15, Series of 2017. The Company submitted its I-ACGR on May 31, 2019 and May 30, 2018 covering the year 2018 and 2017, respectively. The I-ACGR for 2019 was filed on August 28, 2020 through PSE Edge and email to SEC CGFD and posted on PSE Website and acknowledged through email by SEC on September 1, 2020.

- d. The Company's Corporate Secretary submitted to the SEC on January 6, 2017 the Certification on attendance of members of Board of Directors for the year 2016. For the year 2017, pursuant to the provision of Memorandum Circular No. 15, Series of 2017, the companies are no longer be required to file updates and changes on the I-ACGR within five (5) days from the occurrence of the reportable changes. The directors' attendance to the eight (8) Board meetings held for the year is as follows:

	Date of Meeting - 2020							
	May 21	June 11	June 18	August 17	Sept 3	Sept 3*	Nov 23	Dec 11
Walter W. Brown	✓	✓	✓	✓	✓	✓	✓	✓
Annabelle P. Brown	✓	✓	✓	✓	✓	✓	✓	✓
Robertino E. Pizarro	✓	✓	✓	✓	✓	✓	✓	✓
Elpidio M. Paras	✓	✓	✓	✓	✓	✓	✓	✓
Thomas G. Aquino	✓	✓	✓	✓	✓	✓	✓	✓
Antonio S. Soriano	✓	✓	✓	✓	✓	✓	✓	✓
Joselito H. Sibayan	✓	✓	✓	✓	✓	✓	✓	✓
Renato N. Migriño	✓	✓	✓	✓	✓	✓	✓	✓
Jun Hou	✓	✓	✓	✓	✓	✓	✓	✓

Note : * Organizational Meeting

- e. Part of the measures being adopted by ABCI in order to comply with the leading practices is the participation and attendance by members of the Board and top level management in corporate governance initiated by accredited institutions. For 2020 and 2019, sixteen (16) directors and officers attended a seminar on Corporate Governance in compliance with SEC Memorandum Circular No. 20 Series of 2013.
- f. Annual self-assessment of the Board of Directors to determine compliance not only with its Manual of Corporate Governance but also all other regulations and rules prescribing good corporate governance is regularly being done.
- g. Adoption of best practices and creation of different committees such as Audit, Nomination, Compensation and Governance. The Board of Directors organized the committee - Committee on Corporate Culture and Values Formation to promote, foster, and institutionalize the corporate vision, mission, core values, good corporate governance and ethical conduct among the members of the Board, officers and employees of the company. The formation of the Risk Committee to effectively manage financial and business risks in accordance with company's risk profile and risk culture will strengthen the company's position in terms of mitigated exposures. The different board and management committees also perform oversight functions over compliance with the Manual and other corporate policies of ABCI. On December 20, 2018, the Board of Directors re-organized its Board Committees, with the Compensation Committee and Corporate Culture and Values Formation Committee being subsumed under the Corporate Governance Committee. The existing Board Committees are as follows: Executive Committee, Audit Committee, Risk Committee, Corporate Governance Committee and Related Party Transaction Committee.
- h. The Board of Directors through the recommendation of the Governance Committee has approved in December 2014 the Company's whistle blowing policy which provided the guidelines on handling employee disclosure or complaints of violation of the corporate governance rules which protects whistleblower from retaliation and ensures confidentiality and fairness in the handling of a disclosure or complaint. Likewise, the Insider Trading Policy has been approved to apprise and ensure compliance by all members of the Board of Directors, officers and employees of their obligations under the applicable securities laws to refrain from trading (buying and selling) the Issuer's securities based on inside information and tipping or passing information to someone who may use such information to trade Issuer's securities during prescribed blackout periods. The policy also includes the requirement to report their direct and indirect beneficial ownership of the Issuer's shares as well as any changes in such beneficial ownership within the prescribed period. The policy was adopted in keeping with the trend on sound corporate governance practices that support the integrity of capital market based on the principle of "equal opportunity based on equal access of information".
- i. The Company acknowledges the importance of the role of stakeholders in corporate governance which includes customers' welfare, supplier/contractor selection practices, environmentally friendly value-chain, community interaction, anti-corruption programs and procedures and creditors' rights.

The company is dedicated to satisfying its customers, listening to their requests and understanding their expectations. It likewise strives to meet their expectations in affordability, quality and on-time delivery. The suppliers deserve fair and equitable treatment, clear agreements and honest feedback on performance and delivery. While cultivating professional relationships with the suppliers, the company shall maintain an honest, objective and efficient procurement process which is in accordance with Company's procurement policies and procedures. The Company's officers and employees may not solicit or accept gifts, payment or gratuities from our suppliers. (Promotional items of nominal value may be accepted.) Any financial interests in a company's supplier or someone seeking to become a supplier must be reported to the company. The company's policies in this area go beyond the law of prohibiting kickbacks. It must avoid even the appearance of improper conduct in all our business dealings. The company has been long committed to minimizing our environmental impact by complying with all the laws and regulations relating to environmental protection in the communities we operate: developing land into residential communities, from planting to milling of the agricultural produce and building essential energy infrastructure. In the communities where we operate, the company works to make a positive and lasting difference in people's lives. The Company does so by building homes for happier families, by producing basic products sustainably for the world, by energizing the country's development and by providing financial support on improving its road networks, rehabilitation of its utility systems, promoting and preserving the cultural beliefs, customs and education of indigenous people and by protecting the environment. The Company's Employee Code of Conduct seeks a behavior that manifests Love for Truth. This includes the practice of such virtues as honesty, concern and loyalty towards our company which should go beyond self-interest. This hopes to instill a true spirit of service with a high sense of responsibility. Employees are re-oriented of Company's procedures and policies and it sponsors retreat and recollection for renewal including attendance to seminar and workshops for improvement of skills and competence as part of Company's employee's health, safety and welfare. The company acknowledges the creditors' rights to transparency or full disclosure of financial and key performance information, compliance to the loan covenants and their rights of possession of the collateral and reorganization and liquidation rights. Their rights shall be protected and shall hold appropriate means of redress for infringement of right. The corporation shall notify beforehand the creditors concerned for matters that may bring changes in the creditors' priority or may have material influence on the possibility of collecting credit.

- j. The Compliance Officer of ABCI coordinates with the Board and management committees in monitoring compliance with the Manual, determine the violations, if any, and recommend penalties for such violations. He/She also helps identify, monitor and control compliance risks.

There are no known material deviations from the Revised Manual on Corporate Governance by ABCI.

PART VI – 2020 Corporate Social Responsibility

CSR Initiative	Beneficiaries
1.) ABCI Scholarship Program (on going since 2011)	Out of the three (3) remaining scholars in 2019, one (1) graduated in 2020 with Bachelor's Degree in Business Administration. The other 2 scholars are currently enrolled in 1st and 2nd year college in Opol Community College.
2.) Blood-Letting Activity	In partnership with Philippine Red Cross, Human Resource and Development Department of the Company organized and/or facilitated bloodletting activity Dugong ABrown Year 11 in Cagayan de Oro City on February 13, 2020, with a total of 67 bags of blood or 30,150 cc of blood were donated. A total of 89,100 cc or almost 598 bags of blood were donated already by ABCI employees

	in the last eleven (11) years. This blood-letting activity is an annual humanitarian activity of A Brown Group of Companies participated by employees of the company.
3.) Relief Goods for Agency Workers	As part of Company's assistance to the agency workers during the quarantine due to the pandemic, the Company distributed on May 19, 2020 relief goods containing food and Vitamin C for 534 Agency Workers.
4.) Relief Goods for the Communities the Company is Serving –	On March 2020, the Compliance Department also initiated the distribution of 20 sacks of rice to Brgy. Balulang for its constituents. Relief Goods (Alcohol & Face mask) were also given to Brgy Bonbon and Brgy Kinamlutan, Butuan for its residents.

PART VII – EXHIBITS AND SCHEDULES

Item 14. Exhibits and Reports on SEC Form 17-C

(a) Exhibits – See accompanying Index to Exhibits (page 87)

The following exhibit is incorporated by reference in this report:

(10) 2020 Consolidated Audited Financial Statements and Supplementary Schedules

The other exhibits, as indicated in the Index to Exhibits are either not applicable to the company or require no answer

(b) Reports on SEC Form 17-C - Exhibit V (page 96-97)

UPON THE WRITTEN REQUEST OF A STOCKHOLDER, THE COMPANY WILL PROVIDE WITHOUT CHARGE A COPY OF THE COMPANY'S ANNUAL REPORT ON SEC FORM 17-A FREE OF CHARGE. THE STOCKHOLDER MAY BE CHARGED A REASONABLE COST FOR PHOTOCOPYING THE EXHIBITS.

ALL REQUESTS MAY BE SENT TO THE FOLLOWING ADDRESS:

A BROWN COMPANY, INC.
194 Tomas Morato Avenue, Sacred Heart, Quezon City
(Liaison Office)

Attention: **Atty. Jason C. Nalupta**
Corporate Secretary

SIGNATURES

Pursuant to the requirements of Section 17 of the Code and Section 141 of the Corporation Code, this report is signed on behalf of the issuer by the undersigned, thereunto duly authorized, in the City of Makati City on MAY 12 2021, 2021.

A BROWN COMPANY, INC.
Issuer

By:


Walter W. Brown
Chairman


Marie Antonette U. Quinito
Chief Finance Officer



Robertino E. Pizarro
President & Chief Executive Officer


Jason C. Nalupta
Corporate Secretary

SUBSCRIBED AND SWORN to before me this MAY 12 2021 2021, affiants exhibiting to me their respective passports, as follows:

NAMES	COMPETENT EVIDENCE OF IDENTITY	DATE OF ISSUE	PLACE OF ISSUE
Walter W. Brown	Senior Citizen ID No. 00020-Q	January 19, 2017	OSCA – Quezon City
Robertino E. Pizarro	Passport No. P4275745A	September 6, 2017	DFA Cagayan de Oro
Marie Antonette U. Quinito	Passport No. P0153658A	September 3, 2016	DFA Cagayan de Oro
Jason C. Nalupta	Passport No. P7670714A	June 26, 2018	DFA NCR South

Doc. No. 26
Page No. 7
Book No. VII
Series of 2021


APRIL JOY B. GUIANG
Appointment No. M-533
Notary Public for Makati City
Until December 31, 2020
Liberty Center- Picazo Law
104 H.V. Dela Costa Street, Makati City
Roll of Attorney's No. 73268
PTR No. 8535726/Makati City/01-05-2021
IBP No. 137918/Makati City/01-06-2021
MCLE Exempted-Admitted to the bar in 2019
Extended until June 30, 2021

INDEX TO EXHIBITS
FORM 17-A

No.		Page No.
(3)	Plan of Acquisition, Reorganization, Arrangement, Liquidation, or Succession	n.a.
(5)	Instruments Defining the Rights of Security Holders, Including Indentures	n.a.
(8)	Voting Trust Agreement	n.a.
(9)	Material Contracts	n.a.
(10)	Annual Report to Security Holders, Form 11-Q or Quarterly Report to Security Holders	n.a.
(13)	Letter re Change in Certifying Accountant	n.a.
(16)	Report Furnished to Security Holders	n.a.
(18)	Subsidiaries of the Registrant (refer below – Exhibit 18)	p. 87
(19)	Published Report Regarding Matters Submitted to Vote of Security Holders	n.a.
(20)	Consent of Experts and Independent Counsel	n.a.
(21)	Power of Attorney	n.a.
(29)	Additional Exhibits	n.a.

n.a. not applicable or require no answer.

EXHIBIT 18 SUBSIDIARIES OF THE REGISTRANT

Please refer to Note 1 of the accompanying Notes to Consolidated Financial Statement for details.

Item 1. Business

LIST OF ACCREDITED SUPPLIERS (TOP 20) – ABCI
FOR THE YEAR 2020

Supplier's Name	Address
ARA INDUSTRIAL SUPPLY	SACRET HEART,CARMEN,CDO
BME Partners, Inc.	Dr7 GSC/RA Bldg, Gusa, CDO City
BUTUAN METRO HARDWARE INCORPORATED	MONT. BOULEVARD COR. BURGOS ST.,TANDANG SORA BUTUAN CITY
CITI HARDWARE BACOLOD, INC.	NATL HIGHWAY, TABLON, CDO CITY
Dataworld Computer Center	T. Neri St., CDO City
FMV DRILLING INDUSTRIES SALES AND SERVICES	DR 2 RAAGAS CMPD, ZONE 2 KAUSWAGAN, CDOC
GSC-RAC COMPANY, INC.	GUSA HIGHWAY, CDOC
GTS Construction Supply & Devt Corp.	Corrales Ext., CDO City
HEAVENLY SPARE PARTS TRADING	ZONE 5, ILAYA VAMENTA BLVD., CARMEN, CDOC
JAS Trading & Gen. Services	T.NERI ST., BALOY, TABLON, CDO CITY
JHAYCOR INDUSTRIES, INC.	KM10 Diversion Road, Sasa, Davao City 8000
JWL SOURCING GROUP, INC.	J.C AQUINO AVE., LAPU-LAPU, BUTUAN CITY
L & B CONCRETE PRODUCTS	CALANGAN, CANITOAN
MCKUPLER, INC.	Unit 2508 High Street South Corporation Plaza Tower 2 11th Ave Cor 26th St, Fort Bonifacio, 1630 Taguig City NCR, Philippines
MDS Aggregates and Trucking Services	ZONE 9 ANHAWON BULUA, CAG. DE ORO CITY
NEOBOULDER RESOURCES & DEVELOPMENT	1263 GARAME ST., BRGY.5, CABADBARAN CITY 8605
NJJ GENERAL MERCHANDISE	DR 2 DAYANDAYAN APT., CROSSING CAMAMAN-AN, CDOC
Oro Mighty Enterprises	196 Corrales Ave., CDO City
UP Marketing	#11 LAPASAN HI-WAY, CDO CITY
Wilcon Depot, Inc.	ZONE 5 CUGMAN, CAGAYAN DE ORO CITY (CAPITAL) MIS. OR. PHILIPPINES 9000

**LIST OF ACCREDITED SUPPLIERS (TOP 20) – ABERDI
FOR THE YEAR 2020**

SUPPLIERS' NAME	ADDRESS
22 KARATS PRINTING & PUBLISHING	VAMENTA,CARMEN CDOC
ARA INDUSTRIAL SUPPLY	PUEBLO BUSINESS DISTRICT, CDOC
ASIA PHIL TYRES CORP	OSMENA ST.CAG.DE ORO CITY
BETA TECHNOLOGIES, INC	301 F RAMOS ST.CEBU CITY
BME PARTNERS, INC	GUSA, CAG.DE ORO CITY
CAGAYAN DE ORO GAS CORP	IGPIT, CG.DE ORO CITY
CHEMI SOURCE UNLIMITED CORP	SASA, DAVAO CITY
DAVAO SUN ASIA & GENERAL MDSE	CORRALES EXTN.CDOC
DEGALEN CORP.	GUSA, CAG.DE ORO CITY
F.D.J ROSMAR CORP	BALOY, CAG.DE ORO CITY
FIL CONVEYOR COMPONENT	TAMBO, NAZARETH,CAG.DE ORO CITY
GOODWISH ENTERPRISES	OSMENA EXTN.CAG.DE ORO CITY
JET TECH ENERGY & CONST. GROUP	ALAMONOS,LAGUNA
JNK TRADING & GEN.MDSE	LOWER JASAAN,MIS.OR
KING G AGRO INDUSTRIAL & EQUIPMENT	BUTUAN CITY
MAINFRAME INDUSTRIAL SALES	DAGOHOY ROAD,BUTUAN CITY
MCKUPLER INC	BULUA, CAG.DE ORO CITY
MR.ELECTRIC INDUSTRIAL SUPPLY	MACASANDIG, CAG.DE ORO CITY
ORO MIGHTY ENTERPRISES	LAPASAN HI-WAY, CAG.DE ORO CITY
VRM BUKID	MAMPAYAG,MANOLO FORTICH

Item 2. Properties

List of Properties as of December 31, 2020

Location	Area in Sq. Meters	Condition	Owner
Luzon: Angono, Rizal	263	An idle residential lot subject for sale Aurora Hills Subd., Kalayaan, Pelican cor. Sandpiper, Lakeview Executive Village	A Brown Company, Inc.
Binangonan, Rizal	148,953	Raw land which is suitable for residential development and near the vicinity of East Ridge Golf and Country Club - Cala Lily & Orchid Road	A Brown Company, Inc.
Ortigas Ave., Pasig	87.30	Lot easement subject to expropriation - DPWH (688.78 sold to Mission Hospital)	A Brown Company, Inc.
Culiat, Quezon City	5,550	Residential property with informal settlers and ongoing land litigation	A Brown Company, Inc.
Tanay, Rizal	2,509,371	mostly raw land	A Brown Company, Inc.

EXHIBIT- Iib

Location	Area in Sq. Meters	Condition	Owner
Mindanao: Initao, Misamis Oriental	54,261	developed residential subdivision - Corral Resort Estate	A Brown Company, Inc.
	51,867	undeveloped land for residential use	A Brown Company, Inc.
	11,856	undeveloped land for residential use	A Brown Company, Inc.
	52,764	undeveloped land for residential use	A Brown Company, Inc.
Cugman, Cagayan de Oro City	1,160	developed w ith infrastructure containing w arehouse facilities. staff house w as demolished in December 2019	Epic Holdings Corp./ ABCI
Upper Balulang, Cagayan de Oro City	463,599	developed residential subdivision Xavier Estates - Phase 4	A Brown Company, Inc.
Lower Balulang, Cagayan de Oro City	48,396	developed residential subdivision; economic housing; Xavierville Homes	A Brown Company, Inc.
Panginuman, Balulang, Cagayan de Oro City	56,859	developed residential subdivision Xavier Estates - Phase 5A (Ventura Residences 1)	A Brown Company, Inc.
	20,924	developed residential subdivision Xavier Estates - Phase 5B (Ventura Residences 2)	A Brown Company, Inc.
	73,735	developed residential subdivision Xavier Estates - Phase 6 (Ignatius Enclave)	A Brown Company, Inc.
	25,360	developed residential subdivision ; socialized housing - Mt. View Homes Phase 1	A Brown Company, Inc.
	49,703	on-going development residential subdivision ; socialized housing - Mt. View Homes Phase 2	A Brown Company, Inc.
	48,165	developed residential subdivision ; Adelaida Residences	A Brown Company, Inc.
	28,764	developed residential subdivision ; The Terraces	A Brown Company, Inc.
	131,308	undeveloped land for residential use	A Brown Company, Inc.
	106,937	undeveloped land for residential use	A Brown Company, Inc.
Brgy. Balulang, Cagayan de Oro City	16,720	developed residential subdivision; socialized housing; St. Therese Subd.	MGCC (merged w/ ABCI)
	23,618	undeveloped land for residential use	MGCC (merged w/ ABCI)
	5,198	undeveloped land for residential use	MGCC (merged w/ ABCI)
	10,900	undeveloped land for residential use, accretion	MGCC (merged w/ ABCI)
	11,968	undeveloped land	A Brown Company, Inc.
	38,832	undeveloped land	A Brown Company, Inc.

Location	Area in Sq. Meters	Condition	Owner
Mindanao:			
Lumbo, Valencia	117,244	developed residential subdivision - Valencia Estates Phase 1	EPIC (merged w/ABCI)
	211,277	undeveloped land for residential development - Valencia Estates	EPIC (merged w/ABCI)
Brgy. Agusan, Cagayan de Oro City	278,136	developed residential subdivision - Teakwood Hills	A Brown Company, Inc.
	35,834	developed residential subdivision - Mangoville	A Brown Company, Inc.
	11,366	undeveloped land for residential use - Teakwood Hills 4	A Brown Company, Inc.
	30,914	undeveloped land for residential use - Teakwood Hills 2	A Brown Company, Inc.
	21,761	undeveloped land for residential use - Teakwood Hills 3	A Brown Company, Inc.
	28,610	undeveloped land for residential use - Teakwood Hills 5	A Brown Company, Inc.
	13,355	undeveloped land for residential use - Teakwood Hills 6	A Brown Company, Inc.
	11,657	undeveloped land for residential use - Teakwood Hills 6	A Brown Company, Inc.
	19,054	undeveloped land for residential use - Teakwood Hills	A Brown Company, Inc.
	Bonbon, Butuan City	126,169	developed residential subdivision - West Highlands
91,007		developed residential subdivision - West Highlands Phase 2A	A Brown Company, Inc.
48,000		undeveloped land	A Brown Company, Inc.
169,439		undeveloped land	A Brown Company, Inc.
2,334		undeveloped land	A Brown Company, Inc.
1,551		undeveloped land	A Brown Company, Inc.
54,908		undeveloped land	A Brown Company, Inc.
5,671		undeveloped land	A Brown Company, Inc.
5,671		undeveloped land	A Brown Company, Inc.
59,440		undeveloped land for residential use	A Brown Company, Inc.
36,698		undeveloped land for residential use	A Brown Company, Inc.
53,694		undeveloped land for residential use	A Brown Company, Inc.
300		undeveloped land for residential use	A Brown Company, Inc.
35,606.32		undeveloped land for residential use	A Brown Company, Inc.
46,874		undeveloped land for residential use	A Brown Company, Inc.
Talakag, Bukidnon	221,230	raw land, utilized for quarrying; source of aggregates	Northmin Mining & Dev't. Corp. (merged with ABCI)
Casisang, Malaybalay City	36,898	undeveloped land	A Brown Company, Inc.
MAMBUAYA, Cagayan de Oro City	28,464	undeveloped land	A Brown Company, Inc.
BAYANGA, Cagayan de Oro City	10,795	undeveloped land	A Brown Company, Inc.
DANSOLIHON, Cagayan de Oro City	1,077,000	undeveloped land	A Brown Company, Inc.
TIGNAPOLOAN, Cagayan de Oro City	782,000	undeveloped land	A Brown Company, Inc.

Properties owned by the Subsidiaries

Location	Area in Sq. Meters	Condition	Owner
Pagahan, Initao Mis.Or.	7,840 T-27642	agricultural land for development in the future as a beach-front property	Bonsai Agri. Corp.
Impasug-ong, Bukidnon	16 hec. T-90115	agricultural land; 10 has. converted to agro-industrial & currently the site of 10 T/hr palm oil mill and the 50T/day refinery (construction on-going)	ABERDI = 5 has Nakeen Corp. = 5 has. Bonsai Agri. Corp. = 4 has. RFI (merged w/ BRC) = 2 has.
Libertad, Butuan City	20,000	undeveloped land for residential use	Andesite Corp. (Now Simple Homes Development Inc.)

A BROWN COMPANY, INC.
LIST OF TOP 20 STOCKHOLDERS
AS OF DECEMBER 31, 2020

Rank	Name of Stockholders	Total Number of Shares Subscribed	Percent to Total Outstanding
1	PCD NOMINEE CORPORATION**	2,057,088,849	83.8942%
2	BROWN, WALTER W.	176,880,000	7.2137%
3	JIN NATURA RESOURCES CORPORATION	102,000,000	4.1599%
4	PBJ CORPORATION	74,306,496	3.0304%
5	TAN, A. BAYANI K.	2,033,120	0.0829%
6	BROWN, WALTER W. OR ANNABELLE P. BROWN	1,550,566	0.0632%
7	TAN, MA. GRACIA P.	1,123,089	0.0458%
8	PIZARRO, ROBERTINO E.	1,060,613	0.0433%
9	DAVILA REGINA	938,462	0.0383%
10	FERNANDEZ, LUISITO	853,147	0.0348%
	GANDIONCO, ANDREA L.	853,147	0.0348%
11	LORENZO, ALICIA P.	750,769	0.0306%
12	LAGDAMEO, JR., ERNESTO R.	602,690	0.0246%
13	KALINANGAN YOUTH FOUNDATION, INC.	561,123	0.0229%
14	KING, JOSEFINA B.	557,334	0.0227%
15	GAMILIA, JULIANA	544,615	0.0222%
16	EBC SECURITIES CORPORATION	518,221	0.0211%
17	TAN, JOAQUIN T.Q.	511,885	0.0209%
18	TRIFELS, INC.	481,905	0.0197%
19	IGNACIO, EDGARDO	472,512	0.0193%
20	CABALUNA, ANGELITO R.	431,173	0.0176%
		2,424,119,716	98.8628%
	** The following are the clients - beneficial owners owning 5% or more:		
	<i>Walter W. Brown (direct and indirect)</i>	<i>518,810,132</i>	<i>21.1586%</i>
	<i>Annabelle P. Brown (direct and indirect)</i>	<i>131,135,874</i>	<i>5.3481%</i>
	<i>Brownfield Holdings Inc.</i>	<i>647,238,938</i>	<i>26.3963%</i>

Item 6. Management Discussion and Analysis

FINANCIAL SOUNDNESS INDICATORS

Financial Ratios Consolidated Figures	Audited 12/31/2020	Audited 12/31/2019	Audited 12/31/2018
Current ratio ¹	2.50:1	2.45:1	1.73:1
Quick ratio ²	0.93:1	0.76:1	0.34:1
Solvency ratio ³	0.14:1	0.25:1	0.15:1
Total Debt to Equity ratio ⁴	0.53:1	0.53:1	0.57:1
Asset to Equity ratio ⁵	1.53:1	1.53:1	1.57:1
Interest coverage ratio ⁶	6.20x	10.45x	5.54x
Return on Equity ⁷	7.15%	13.26%	8.66%
Return on Assets ⁸	4.67%	8.56%	5.42%
Net Profit Margin ratio ⁹	34.04%	48.14%	34.96%

¹Current assets/Current liabilities

²Current assets less contract assets, inventories and prepayments/Current liabilities

³Net Income plus depreciation/Total liabilities

⁴Total liabilities/Stockholders' equity

⁵Total assets/Stockholders' equity

⁶Earnings before income tax, interest, depreciation and amortization/Total Interest Payment

⁷Net Income/ Average Total stockholders' equity

⁸Net income/Average Total assets

⁹Net income/Revenue

Item 14. Exhibits and Reports on SEC Form 17-C

Reports on SEC Form 17-C that were filed for the year covered by this report are listed below:

Date of the Report	Particulars
December 23, 2020	A Brown Company's Shares Buy-Back Transaction- 541,000 shares at an average price of ₱0.9215/share
December 22, 2020	A Brown Company's Shares Buy-Back Transaction- 550,000 shares at an average price of ₱0.9427/share
December 21, 2020	A Brown Company's Shares Buy-Back Transaction- 600,000 shares at an average price of ₱0.9708/share
December 17, 2020	A Brown Company's Shares Buy-Back Transaction- 100,000 shares at an average price of ₱0.9350/share
December 16, 2020	A Brown Company's Shares Buy-Back Transaction- 520,000 shares at an average price of ₱0.9390/share
December 15, 2020	A Brown Company's Shares Buy-Back Transaction- 520,000 shares at an average price of ₱0.9390/share
December 14, 2020	A Brown Company's Shares Buy-Back Transaction- 500,000 shares at an average price of ₱0.8850/share
December 04, 2020	A Brown Company's Shares Buy-Back Transaction- 550,000 shares at an average price of ₱0.8977/share
December 03, 2020	A Brown Company's Shares Buy-Back Transaction- 550,000 shares at an average price of ₱0.8856/share
December 02, 2020	A Brown Company's Shares Buy-Back Transaction- 545,000 shares at an average price of ₱0.8928/share
December 01, 2020	A Brown Company's Shares Buy-Back Transaction- 550,000 shares at an average price of ₱0.8831/share
November 27, 2020	A Brown Company's Shares Buy-Back Transaction- 550,000 shares at an average price of ₱0.8727/share
November 26, 2020	A Brown Company's Shares Buy-Back Transaction- 560,000 shares at an average price of ₱0.8779/share
November 25, 2020	A Brown Company's Shares Buy-Back Transaction- 300,000 shares at a price of ₱0.8900/share
November 23, 2020	New Subsidiary to be Incorporated - Irradiation Solutions Inc.
November 19, 2020	Change in Liaison Office, Contact Details and Website Address
November 06, 2020	A Brown Company's Shares Buy-Back Transaction- 535,000 shares at an average price of ₱0.8110/share
November 05, 2020	A Brown Company's Shares Buy-Back Transaction- 530,000 shares at an average price of ₱0.8119/share
October 30, 2020	A Brown Company's Shares Buy-Back Transaction- 600,000 shares at an average price of ₱0.8150/share
October 29, 2020	A Brown Company's Shares Buy-Back Transaction- 620,000 shares at a price of ₱0.8000/share
October 23, 2020	A Brown Company's Shares Buy-Back Transaction- 610,000 shares at an average price of ₱0.8043/share
October 22, 2020	A Brown Company's Shares Buy-Back Transaction- 600,000 shares at an average price of ₱0.8092/share
October 21, 2020	A Brown Company's Shares Buy-Back Transaction- 500,000 shares at a price of ₱0.8100/share
October 14, 2020	A Brown Company's Shares Buy-Back Transaction- 490,000 shares at an average price of ₱0.7867/share
October 13, 2020	A Brown Company's Shares Buy-Back Transaction- 315,000 shares at a price of ₱0.7900/share
October 12, 2020	A Brown Company's Shares Buy-Back Transaction- 310,000 shares at an average price of ₱0.7873/share
October 09, 2020	A Brown Company's Shares Buy-Back Transaction- 310,000 shares at an average price of ₱0.7843/share
October 08, 2020	A Brown Company's Shares Buy-Back Transaction- 320,000 shares at an average price of ₱0.7567/share
October 07, 2020	A Brown Company's Shares Buy-Back Transaction- 320,000 shares at an average price of ₱0.7408/share
October 06, 2020	A Brown Company's Shares Buy-Back Transaction- 324,000 shares at an average price of ₱0.7468/share
October 05, 2020	A Brown Company's Shares Buy-Back Transaction- 320,000 shares at an average price of ₱0.7569/share
October 02, 2020	A Brown Company's Shares Buy-Back Transaction- 353,000 shares at an average price of ₱0.7543/share
October 01, 2020	A Brown Company's Shares Buy-Back Transaction- 440,000 shares at an average price of ₱0.7789/share
September 30, 2020	A Brown Company's Shares Buy-Back Transaction- 440,000 shares at a price of ₱0.7800/share
September 29, 2020	A Brown Company's Shares Buy-Back Transaction- 440,000 shares at an average price of ₱0.7817/share

Date of the Report	Particulars
September 28, 2020	A Brown Company's Shares Buy-Back Transaction- 445,000 shares at an average price of ₱0.7762/share
September 24, 2020	A Brown Company's Shares Buy-Back Transaction- 25,000 shares at a price of ₱0.7700/share
September 23, 2020	A Brown Company's Shares Buy-Back Transaction- 445,000 shares at an average price of ₱0.7760/share
September 22, 2020	A Brown Company's Shares Buy-Back Transaction- 450,000 shares at an average price of ₱0.7678/share
September 21, 2020	A Brown Company's Shares Buy-Back Transaction- 445,000 shares at an average price of ₱0.7835/share
September 18, 2020	A Brown Company's Shares Buy-Back Transaction- 430,000 shares at an average price of ₱0.7856/share
September 17, 2020	A Brown Company's Shares Buy-Back Transaction- 430,000 shares at an average price of ₱0.7964/share
September 16, 2020	A Brown Company's Shares Buy-Back Transaction- 430,000 shares at an average price of ₱0.8071/share
September 15, 2020	A Brown Company's Shares Buy-Back Transaction- 365,000 shares at an average price of ₱0.8086/share
September 14, 2020	A Brown Company's Shares Buy-Back Transaction- 370,000 shares at an average price of ₱0.7899/share
September 11, 2020	A Brown Company's Shares Buy-Back Transaction- 370,000 shares at an average price of ₱0.8007/share
September 10, 2020	A Brown Company's Shares Buy-Back Transaction- 370,000 shares at an average price of ₱0.7947/share
September 09, 2020	A Brown Company's Shares Buy-Back Transaction- 385,000 shares at an average price of ₱0.7627/share
September 08, 2020	A Brown Company's Shares Buy-Back Transaction- 390,000 shares at an average price of ₱0.7496/share
September 07, 2020	A Brown Company's Shares Buy-Back Transaction- 400,000 shares at an average price of ₱0.7394/share
September 04, 2020	A Brown Company's Shares Buy-Back Transaction- 400,000 shares at an average price of ₱0.7391/share
September 03, 2020	Results of Annual Stockholders' Meeting and Organizational Meeting
September 03, 2020	A Brown Company's Shares Buy-Back Transaction- 370,000 shares at an average price of ₱0.7735/share
September 02, 2020	A Brown Company's Shares Buy-Back Transaction- 360,000 shares at an average price of ₱0.8156/share
September 01, 2020	A Brown Company's Shares Buy-Back Transaction- 350,000 shares at an average price of ₱0.8329/share
August 28, 2020	A Brown Company's Shares Buy-Back Transaction- 360,000 shares at an average price of ₱0.8207/share
August 27, 2020	A Brown Company's Shares Buy-Back Transaction- 360,000 shares at an average price of ₱0.8181/share
August 26, 2020	A Brown Company's Shares Buy-Back Transaction- 300,000 shares at an average price of ₱0.8043/share
August 25, 2020	A Brown Company's Shares Buy-Back Transaction- 300,000 shares at an average price of ₱0.8042/share
August 24, 2020	A Brown Company's Shares Buy-Back Transaction- 300,000 shares at an average price of ₱0.8325/share
August 20, 2020	A Brown Company's Shares Buy-Back Transaction- 600,000 shares at an average price of ₱0.8354/share
August 19, 2020	A Brown Company's Shares Buy-Back Transaction- 300,000 shares at an average price of ₱0.8592/share
August 18, 2020	Reply to Exchange Query – A Brown Company's Shares Buy-Back Program
August 18, 2020	A Brown Company's Shares Buy-Back Transaction- 300,000 shares at an average price of ₱0.8605/share
August 17, 2020	A Brown Company's Shares Buy-Back Transaction- 300,000 shares at an average price of ₱0.8683/share
August 17, 2020	A Brown Company's Shares Buy-Back Program
July 24, 2020	Awarding of Land Lease to Simple Homes Development, Inc. (SHDI), ABCI's Subsidiary by PHIVIDEC Industrial Authority
June 22, 2020	Press Release - A Brown acquires Vires Energy, to put up LNG Terminal in Batangas
June 18, 2020	Acquisition of Vires Energy Corporation (VEC)
May 21, 2020	Schedule of Annual Stockholders' Meeting and the Record Date
March 16, 2020	Response to SEC Notice Re: Impact of COVID-19 Pandemic

AUDIT COMMITTEE REPORT

April 23, 2021

The Board of Directors A Brown Company, Inc.

The Audit Committee represents and assists the Board of Directors in its general oversight of the Company's accounting and financial reporting processes, audits of the financial statements, and internal control and audit functions. The Committee also takes the appropriate actions to set the overall corporate "tone" for quality financial reporting, sound business risk practices, and ethical behavior.

Further to our compliance with applicable corporate governance laws and rules, we confirm for 2020 that:

- The Audit Committee is chaired by an independent director as determined by the Board of Directors.
- In the best interest of the Corporation, as well as the shareholders, that higher standards of governance have been followed including the change of external auditor as mandated by SRC Rule 68(3)(b), as amended. Accordingly, the Board of Directors, upon the recommendation of the Audit Committee, with the approval of the stockholders of A Brown Company, Inc., was appointed Sycip Gorres Velayo & Co., CPAs (SGV) as the new external auditor for the year ended December 31, 2019 and was re-appointed for the year ended December 31, 2020. The recommendation has not been prompted by any disagreement that has arisen between the Corporation and the previous external auditor.
- In the performance of our oversight responsibilities, we have reviewed and discussed the audited financial statements of A Brown Company, Inc. and Subsidiaries, or ABCI Group, as of and for the year ended December 31, 2020 with ABCI Group's management, which has the primary responsibility for the financial statements, and with Sycip Gorres Velayo & Co., CPAs (SGV), the ABCI Group's independent auditor, which is responsible for expressing an opinion on the conformity of the ABCI Group's audited financial statements with financial reporting standards.
- We have discussed with Sycip Gorres Velayo & Co., CPAs (SGV) the matters required to be discussed by the applicable regulatory requirements, which includes their independence from the ABCI Group and the ABCI Group's management. Sycip Gorres Velayo & Co., CPAs (SGV) has confirmed its independence and compliance with the requirements provided by the Code of Ethics for Professional Accountants in the Philippines.
- We have discussed with the ABCI Group's internal audit group and Sycip Gorres Velayo & Co., CPAs (SGV) the overall scope and plans for their respective audits. We also met with the ABCI Group's internal audit group and representatives from Sycip Gorres Velayo & Co., CPAs (SGV) to discuss the results of their examinations, their evaluations of the ABCI group's internal controls and the overall quality of the ABCI Group's financial reporting.
- Based on the reviews and discussions referred to above, in reliance on the ABCI Group's management and Sycip Gorres Velayo & Co., CPAs (SGV) and subject to the limitations of our role, we recommended to the Board of Directors and the Board has approved the inclusion of the ABCI Group's audited financial statements as of and for the year ended December 31, 2020 in the ABCI Group's Annual Report to the Stockholders and to the Philippine Stock Exchange, Inc. and the Securities and Exchange Commission on SEC Form 17-A..


ELPIDIO M. PARAS
Chairman
Independent Director


THOMAS G. AQUINO
Member
Independent Director


ANTONIO S. SORIANO
Member
Director

SUBSCRIBED AND SWORN to before me this MAY 12 day of 2021, affiants exhibiting to me their respective passports, as follows:

Names	Passport No.	Date of Issue	Place of Issue
Elpidio M. Paras	P7154412A	May 12, 2018	DFA – Cagayan de Oro
Thomas G. Aquino	P3599859A	July 6, 2017	DFA – Manila
Antonio S. Soriano	P6300499A	March 17, 2018	DFA – Cagayan de Oro

Doc. No. 25
Page No. 6
Book No. VII
Series of 2021


APRIL JOY B. GUIANG
Appointment No. M-533
Notary Public for Makati City
Until December 31, 2020
Liberty Center- Picazo Law
104 H.V. Dela Costa Street, Makati City
Roll of Attorney's No. 73268
PTR No. 8535726/Makati City/01-05-2021
IBP No. 137918/Makati City/01-06-2021
MCLE Exempted-Admitted to the bar in 2019
Extended until June-30, 2021



File Upload



All files successfully uploaded

Transaction Code:
AFS-0-CDHGH7EE08C559DE5MYZXTQP10QRZMRYVP

Submission Date/Time:
May 14, 2021 10:58 AM

[📄 Back To Upload](#)



Tax Department <taxdept@abrown.ph>

Your BIR AFS eSubmission uploads were received

eafs@bir.gov.ph <eafs@bir.gov.ph>
To: TAXDEPT@abrown.ph
Cc: TAXDEPT@abrown.ph

Fri, May 14, 2021 at 10:58 AM

Hi A BROWN COMPANY INC,

Valid files

- EAFS002724446RPTTY122020.pdf
- EAFS002724446OTHTY122020.pdf
- EAFS002724446ITRTY122020.pdf
- EAFS002724446AFSTY122020.pdf

Invalid file

- <None>

Transaction Code: **AFS-0-CDHGH7EE08C559DE5MYZTPQ10QRZMRYVP**
Submission Date/Time: **May 14, 2021 10:58 AM**
Company TIN: **002-724-446**

Please be reminded that you accepted the terms and conditions for the use of this portal and expressly agree, warrant and certify that:

- The submitted forms, documents and attachments are complete, truthful and correct based on the personal knowledge and the same are from authentic records;
- The submission is without prejudice to the right of the BIR to require additional document, if any, for completion and verification purposes;
- The hard copies of the documents submitted through this facility shall be submitted when required by the BIR in the event of audit/investigation and/or for any other legal purpose.

This is a system-generated e-mail. Please do not reply.

=====
DISCLAIMER
=====

This email and its attachments may be confidential and are intended solely for the use of the individual or entity to whom it is addressed.

If you are not the intended recipient of this email and its attachments, you must take no action based upon them, nor must you disseminate, distribute or copy this e-mail. Please contact the sender immediately if you believe you have received this email in error.

E-mail transmission cannot be guaranteed to be secure or error-free. The recipient should check this email and any attachments for the presence of viruses. The Bureau of Internal Revenue does not accept liability for any errors or omissions in the contents of this message which arise as a result of e-mail transmission.

COVER SHEET

for
AUDITED FINANCIAL STATEMENTS

SEC Registration Number

0	0	0	0	0	0	3	1	1	6	8
---	---	---	---	---	---	---	---	---	---	---

COMPANY NAME

A	B	R	O	W	N	C	O	M	P	A	N	Y	,	I	N	C	.								

PRINCIPAL OFFICE (No. / Street / Barangay / City / Town / Province)

X	A	V	I	E	R	E	S	T	A	T	E	S	U	P	T	O	W	N	,	A	I	R	P	O	R	T
R	O	A	D	,	B	A	L	U	L	A	N	G	,	C	A	G	A	Y	A	N	D	E	O	R	O	
C	I	T	Y																							

Form Type

A	A	P	F	S
---	---	---	---	---

Department requiring the report

S	E	C	
---	---	---	--

Secondary License Type, If Applicable

N	/	A	
---	---	---	--

COMPANY INFORMATION

Company's Email Address

abc_headoffice@abrown.ph

Company's Telephone Number

(02) 8631-8890

Mobile Number

N/A

No. of Stockholders

2,090

Annual Meeting (Month / Day)

Any day of June

Fiscal Year (Month / Day)

December 31

CONTACT PERSON INFORMATION

The designated contact person **MUST** be an Officer of the Corporation

Name of Contact Person

Atty. Marie Antonette U. Quinito

Email Address

maquinito@abrown.ph

Telephone Number/s

(088) 324-0150

Mobile Number

(+63)9173101870

CONTACT PERSON'S ADDRESS

Vista Verde Subdivision, Pueblo de Oro, Masterson Avenue, Cagayan de Oro City

NOTE 1 : In case of death, resignation or cessation of office of the officer designated as contact person, such incident shall be reported to the Commission within thirty (30) calendar days from the occurrence thereof with information and complete contact details of the new contact person designated.

2 : All Boxes must be properly and completely filled-up. Failure to do so shall cause the delay in updating the corporation's records with the Commission and/or non-receipt of Notice of Deficiencies. Further, non-receipt of Notice of Deficiencies shall not excuse the corporation from liability for its deficiencies.





April 23, 2021

The Securities and Exchange Commission
Secretariat Building, PICC Complex,
Roxas Boulevard, Pasay City

**STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR
FINANCIAL STATEMENTS**

The management of **A Brown Company, Inc.** (the "Company") is responsible for the preparation and fair presentation of the financial statements including the schedules attached therein, for the years ended December 31, 2020 and 2019, in accordance with the prescribed financial reporting framework indicated therein, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible for overseeing the Company's financial reporting process.

The Board of Directors reviews and approves the financial statements including the schedules attached therein, and submits the same to the stockholders.

Sycip Gorres Velayo & Co., the independent auditor appointed by the stockholders, has audited the financial statements of the Company in accordance with Philippine Standards on Auditing, and in its report to the stockholders, has expressed its opinion on the fairness of presentation upon completion of such audit.

WALTER W. BROWN
Chairman

ROBERTINO E. PIZARRO
President and Chief Executive Officer

MARIE ANTONETTE U. QUINITO
Chief Finance Officer

SUBSCRIBED AND SWORN to before me this APR 26 2021 day of _____, affiants exhibiting to me their respective passports, as follows:

Names	Competent Evidence of Identity	Date of Issue	Place of Issue
Walter W. Brown	Senior Citizen ID No. 00020-Q	January 19, 2017	OSCA – Quezon City
Robertino E. Pizarro	P4275745A	September 6, 2017	DFA – Cagayan de Oro
Marie Antonette U. Quinito	P0153658A	September 3, 2016	DFA – Cagayan de Oro

Doc. No. 321
Page No. 66
Book No. VI
Series of 2021

ARIEL LOYEBOSQUIANO
Appointment No. M-533
Notary Public for Makati City
Until December 31, 2020
Liberty Center- Picazo Law
104 H.V. Dela Costa Street, Makati City
Roll of Attorney's No. 73268
PTR No. 8535726/Makati City/01-05-2021
IBP No. 137918/Makati City/01-05-2021
MCLE Exempted-Admitted to the bar in 2019
Extended until June 30, 2021

INDEPENDENT AUDITOR'S REPORT

The Board of Directors and Stockholders
A Brown Company, Inc.
Xavier Estates Uptown, Airport Road
Balulang, Cagayan de Oro City

Report on the Audit of the Parent Company Financial Statements

Opinion

We have audited the parent company financial statements of A Brown Company, Inc. (the Parent Company), which comprise the parent company statements of financial position as at December 31, 2020 and 2019, and the parent company statements of comprehensive income, parent company statements of changes in equity and parent company statements of cash flows for the years then ended, and notes to the parent company financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying parent company financial statements present fairly, in all material respects, the financial position of the Parent Company as at December 31, 2020 and 2019, and its financial performance and its cash flows for the years then ended in accordance with Philippine Financial Reporting Standards (PFRSs).

Basis for Opinion

We conducted our audits in accordance with Philippine Standards on Auditing (PSA). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Parent Company Financial Statements* section of our report. We are independent of the Parent Company in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to our audit of the parent company financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Parent Company Financial Statements

Management is responsible for the preparation and fair presentation of the parent company financial statements in accordance with PFRSs, and for such internal control as management determines is necessary to enable the preparation of parent company financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the parent company financial statements, management is responsible for assessing the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Parent Company or to cease operations, or has no realistic alternative but to do so.



Those charged with governance are responsible for overseeing the Parent Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Parent Company Financial Statements

Our objectives are to obtain reasonable assurance about whether the parent company financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these parent company financial statements.

As part of an audit in accordance with PSA, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the parent company financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Parent Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the parent company financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Parent Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the parent company financial statements, including the disclosures, and whether the parent company financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

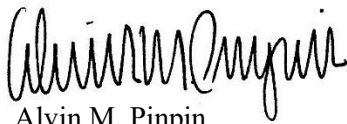


We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

Report on the Supplementary Information Required Under Revenue Regulations 15-2010

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary information required under Revenue Regulations 15-2010 in Note 25 to the parent company financial statements is presented for purposes of filing with the Bureau of Internal Revenue and is not a required part of the basic financial statements. Such information is the responsibility of the management of A Brown Company, Inc. The information has been subjected to the auditing procedures applied in our audit of the basic financial statements. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

SYCIP GORRES VELAYO & CO.



Alvin M. Pinpin

Partner

CPA Certificate No. 94303

Accreditation No. 94303-SEC (Group A)

Valid to cover audit of 2020 to 2024

financial statements of SEC covered institutions

Tax Identification No. 198-819-157

BIR Accreditation No. 08-001998-070-2020,

December 3, 2020, valid until December 2, 2023

PTR No. 8534344, January 4, 2021, Makati City

April 23, 2021



A BROWN COMPANY, INC.**PARENT COMPANY STATEMENTS OF FINANCIAL POSITION**

	December 31	
	2020	2019
ASSETS		
Current Assets		
Cash (Note 4)	₱228,541,914	₱72,876,582
Receivables (Note 5)	897,396,559	550,258,772
Contract assets (Note 14)	76,301,227	128,936,111
Receivables from related parties (Note 15)	159,229,098	181,078,929
Real estate inventories (Note 6)	1,573,049,067	1,580,964,264
Equity instruments at fair value through profit or loss (EIFVPL) (Note 7)	–	63,484,441
Other current assets (Note 8)	529,513,981	365,776,482
Total Current Assets	3,464,031,846	2,943,375,581
Noncurrent Assets		
Receivables - net of current portion (Note 5)	26,338,455	146,227,160
Contract assets - net of current portion (Note 14)	20,563,963	6,294,565
Equity instruments at fair value through other comprehensive income (EIFVOCI) (Note 7)	175,587,105	167,561,453
Investment in an associate (Note 9)	110,000,000	110,000,000
Investments in subsidiaries (Note 10)	689,770,347	610,899,495
Deposit for future stock subscription (Note 15)	1,554,098,279	1,488,340,351
Investment properties (Note 11)	94,977,941	94,977,941
Property and equipment (Note 12)	58,610,659	61,502,819
Other noncurrent assets (Note 8)	154,718,630	138,786,010
Total Noncurrent Assets	2,884,665,379	2,824,589,794
TOTAL ASSETS	₱6,348,697,225	₱5,767,965,375

LIABILITIES AND EQUITY**Current Liabilities**

Accounts and other payables (Note 13)	₱572,608,802	₱486,730,237
Short-term debt (Note 16)	406,177,400	370,100,000
Current portion of long-term debt (Note 16)	209,200,759	167,402,746
Contract liabilities (Note 14)	168,966,097	139,504,435
Total Current Liabilities	1,356,953,058	1,163,737,418

(Forward)

	December 31	
	2020	2019
Noncurrent Liabilities		
Long-term debt - net of current portion (Note 16)	₱574,655,809	₱584,292,221
Deferred tax liabilities - net (Note 20)	168,918,659	148,849,404
Retirement benefit obligation (Note 19)	61,602,010	47,718,967
Total Noncurrent Liabilities	805,176,478	780,860,592
Total Liabilities	2,162,129,536	1,944,598,010
Equity		
Capital stock (Note 17)	2,477,668,925	2,477,668,925
Additional paid-in capital (Note 17)	637,968,859	637,968,859
Treasury shares - at cost (Note 17)	(21,236,419)	(1,014)
Fair value reserve of EIFVOCI (Note 7)	(258,483,688)	(266,509,340)
Remeasurement loss on retirement benefit obligation - net of tax (Note 19)	(23,471,199)	(18,403,477)
Retained earnings (Note 17)	1,374,121,211	992,643,412
Total Equity	4,186,567,689	3,823,367,365
TOTAL LIABILITIES AND EQUITY	₱6,348,697,225	₱5,767,965,375

See accompanying Notes to Parent Company Financial Statements.



A BROWN COMPANY, INC.**PARENT COMPANY STATEMENTS OF COMPREHENSIVE INCOME**

	Years Ended December 31	
	2020	2019
REVENUES		
Real estate sales (Note 23)	₱761,538,359	₱942,735,766
Water service (Note 23)	23,417,340	21,349,825
	784,955,699	964,085,591
COST AND EXPENSES		
Cost of real estate sales (Note 6)	353,431,663	355,232,138
Cost of water service revenue	5,733,021	11,989,512
	359,164,684	367,221,650
GROSS PROFIT	425,791,015	596,863,941
GENERAL, ADMINISTRATIVE AND SELLING EXPENSES (Note 18)	180,480,103	200,779,322
OTHER INCOME (EXPENSES)		
Dividend income (Notes 7, 9 and 10)	205,201,219	72,206,098
Interest expense (Note 16)	(19,677,122)	(17,938,766)
Realized gain (loss) on sale of EIFVPL (Note 7)	12,478,111	(32,094,814)
Income from forfeited deposits	2,373,565	1,270,668
Interest income (Notes 4 and 5)	2,037,494	2,741,278
Gain on sale of investment properties (Note 11)	–	5,138,414
Gain on sale of property and equipment (Note 12)	–	2,441,797
Unrealized loss on EIFVPL (Note 7)	–	(43,513,896)
Miscellaneous income	4,347,391	7,662,294
	206,760,658	(2,086,927)
INCOME BEFORE INCOME TAX	452,071,570	393,997,692
PROVISION FOR INCOME TAX (Note 20)		
Current	48,352,635	35,667,563
Deferred	22,241,136	84,374,474
	70,593,771	120,042,037
NET INCOME	381,477,799	273,955,655
OTHER COMPREHENSIVE INCOME (LOSS)		
<i>Item that will not be reclassified to profit or loss in subsequent periods:</i>		
Remeasurement loss on defined benefit plan - net of tax effect (Note 19)	(5,067,722)	(10,010,876)
Net change in fair value of EIFVOCI (Note 7)	8,025,652	(1,086,232)
	2,957,930	(11,097,108)
TOTAL COMPREHENSIVE INCOME	₱384,435,729	₱262,858,547

See accompanying Notes to Parent Company Financial Statements.



A BROWN COMPANY, INC.

**PARENT COMPANY STATEMENTS OF CHANGES IN EQUITY
FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019**

	Capital Stock	Additional Paid-in Capital	Treasury Shares	Fair Value Reserve of EIFVOCI	Remeasurement Loss on Retirement Benefit Obligation - net of tax	Retained Earnings	Total
At January 1, 2020	₱2,477,668,925	₱637,968,859	(₱1,014)	(₱266,509,340)	(₱18,403,477)	₱992,643,412	₱3,823,367,365
Net income	–	–	–	–	–	381,477,799	381,477,799
Net change in fair value of EIFVOCI (Note 7)	–	–	–	8,025,652	–	–	8,025,652
Remeasurement loss on defined benefit plan - net of tax effect (Note 19)	–	–	–	–	(5,067,722)	–	(5,067,722)
Acquisitions of treasury shares (Note 17)	–	–	(21,235,405)	–	–	–	(21,235,405)
At December 31, 2020	₱2,477,668,925	₱637,968,859	(₱21,236,419)	(₱258,483,688)	(₱23,471,199)	₱1,374,121,211	₱4,186,567,689
At January 1, 2019	₱2,477,668,925	₱637,968,859	(₱1,014)	(₱265,423,108)	(₱8,392,601)	₱718,687,757	₱3,560,508,818
Net income	–	–	–	–	–	273,955,655	273,955,655
Net change in fair value of EIFVOCI (Note 7)	–	–	–	(1,086,232)	–	–	(1,086,232)
Remeasurement loss on defined benefit plan - net of tax effect (Note 19)	–	–	–	–	(10,010,876)	–	(10,010,876)
At December 31, 2019	₱2,477,668,925	₱637,968,859	(₱1,014)	(₱266,509,340)	(₱18,403,477)	₱992,643,412	₱3,823,367,365

See accompanying Notes to Parent Company Financial Statements.



A BROWN COMPANY, INC.**PARENT COMPANY STATEMENTS OF CASH FLOWS**

	Years Ended December 31	
	2020	2019
CASH FLOWS FROM OPERATING ACTIVITIES		
Income before income tax	₱452,071,570	₱393,997,692
Adjustments for:		
Dividend income (Notes 7, 9 and 10)	(205,201,219)	(72,206,098)
Interest expense (Note 16)	19,677,122	17,938,766
Depreciation (Note 12)	5,535,884	5,454,279
Loss (gain) on sale of:		
EIFVPL (Note 7)	(12,478,111)	32,094,814
Investment property (Note 11)	–	(5,138,414)
Property and equipment (Note 12)	–	(2,441,797)
Net change in retirement benefit obligation (Note 19)	6,643,440	3,473,220
Interest income from cash deposits (Note 4)	(108,148)	(137,640)
Unrealized foreign exchange loss (gain)	(33,440)	10,938
Unrealized loss on EIFVPL (Note 7)	–	43,513,896
Operating income before working capital changes	266,107,098	416,559,656
Decrease (increase) in:		
Receivables	(241,449,082)	(552,146,545)
Contract assets	38,365,486	175,603,672
Real estate inventories	17,098,300	8,531,306
Receivables from related parties	21,849,831	(96,250)
Other current assets	(212,440,081)	(57,372,387)
Increase in:		
Accounts and other payables	110,948,954	79,062,480
Contract liabilities	29,461,662	73,631,033
Net cash from operations	29,942,168	143,772,965
Dividends received	219,401,219	6,098
Interest received from cash deposits (Note 4)	108,148	137,640
Net cash from operating activities	249,451,535	143,916,703
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from sale of:		
EIFVPL (Note 7)	25,762,552	94,077,587
Investment properties (Note 11)	–	13,674,108
Property and equipment (Note 12)	–	3,921,452
Decrease (increase) in deposit for future stock subscription (Note 15)	(65,757,928)	6,378,359
Additions to property and equipment (Note 12)	(11,826,827)	(8,188,081)
Addition to investments in subsidiaries (Note 10)	(15,000,000)	–
Increase in other noncurrent assets	(15,932,620)	(111,072,887)
Net cash used in investing activities	(82,754,823)	(1,209,462)

(Forward)

	December 31	
	2020	2019
CASH FLOWS FROM FINANCING ACTIVITIES		
Net proceeds from short-term debt	₱86,077,400	₱60,024,800
Proceeds from long-term debt	171,903,700	265,676,700
Payments of:		
Long-term debt	(189,742,099)	(373,807,989)
Interest	(58,068,416)	(59,403,848)
Acquisitions of treasury shares (Note 17)	(21,235,405)	-
Net cash used in financing activities	(11,064,820)	(107,510,337)
EFFECT OF EXCHANGE RATE CHANGES ON CASH	33,440	(10,938)
NET INCREASE IN CASH	155,665,332	35,185,966
CASH AT BEGINNING OF YEAR	72,876,582	37,690,616
CASH AT END OF YEAR (Note 4)	₱228,541,914	₱72,876,582

See accompanying Notes to Parent Company Financial Statements.



A BROWN COMPANY, INC.

NOTES TO PARENT COMPANY FINANCIAL STATEMENTS

1. Corporate Information

A Brown Company, Inc. (the Parent Company or ABCI), a publicly-listed company, was incorporated and registered with the Philippine Securities and Exchange Commission (SEC) on December 21, 1966 as Bendana Brown Pizarro and Associates, Inc. to primarily engage in the business of property development and to invest in shares of stocks of listed companies.

The Parent Company is engaged in the business of real estate development in Cagayan de Oro City and Initao in Misamis Oriental; Tanay, Rizal; Valencia City, Bukidnon and Butuan City, Agusan del Norte. The Parent Company, through its subsidiaries, also ventured into palm oil milling and power generation.

The Parent Company's shares of stock are listed and are currently traded at the Philippine Stock Exchange (PSE).

In a Board of Directors (BOD) meeting held on May 2, 2012 and the annual stockholders meeting on June 1, 2012, the BOD and the stockholders representing 2/3 of the outstanding capital stock approved among others that "That the term for which the Parent Company is to exist is extended for another fifty (50) years from and after the date of the expiration of the original corporate term on December 20, 2016".

The principal place of business and registered office address of the Parent Company is Xavier Estates Uptown, Airport Road, Balulang, Cagayan de Oro City.

The accompanying financial statements as at and for the years ended December 31, 2020 and 2019 were approved and authorized for issue by the BOD on April 23, 2021.

2. Summary of Significant Accounting Policies

Basis of Preparation

The parent company financial statements have been prepared using the historical cost basis except for EIFVOCI and EIFVPL that are carried at fair value. The parent company financial statements are presented in Philippine Peso (₱), which is also the Parent Company's functional currency. All values are rounded to the nearest Philippine Peso, unless otherwise indicated.

Statement of Compliance

The financial statements of the Parent Company have been prepared in compliance with Philippine Financial Reporting Standards (PFRSs), which include the availment of the reliefs granted by the SEC under Memorandum Circular Nos. 14-2018, 3-2019 and 4-2020 for the following implementation issues of PFRS 15 affecting the real estate industry:

- a. Exclusion of land in the determination of percentage of completion (POC) discussed in PIC Q&A No. 2018-12-E
- b. Accounting for significant financing component discussed in PIC Q&A No. 2018-12-D
- c. Adoption of PIC Q&A No. 2018-14: PFRS 15 – *Accounting for Cancellation of Real Estate Sales*
- d. Adoption of IFRIC Agenda Decision on Over Time Transfer of Constructed Goods (PAS 23, *Borrowing Cost*) for the Real Estate Industry



The term PFRSs in general includes all applicable PFRSs, Philippine Accounting Standards and interpretations of the Philippine Interpretations Committee, Standing Interpretations Committee (SIC) and the International Financial Reporting Interpretations Committee (IFRIC) which have been approved by the Financial Reporting Standards Council.

The Parent Company also prepares and issues consolidated financial statements for the same period as the separate financial statements presented in compliance with PFRSs.

Adoption of New and Amended Accounting Standards and Interpretations

The accounting policies adopted are consistent with those of the previous financial year, except that the Parent Company has adopted the following new accounting pronouncements starting January 1, 2020. The Parent Company has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

Unless otherwise indicated, adoption of these pronouncements did not have any significant impact on the Parent Company's financial position or performance.

The nature and impact of each new standard and amendment are described below:

Effective beginning on or after January 1, 2020

- Amendments to PFRS 3, *Business Combinations, Definition of a Business*

The amendments to PFRS 3 clarifies that to be considered a business, an integrated set of activities and assets must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create output. Furthermore, it clarifies that a business can exist without including all of the inputs and processes needed to create outputs.

These amendments may impact future periods should the Parent Company enter into any business combinations.

- Amendments to PAS 1, *Presentation of Financial Statements*, and PAS 8, *Accounting Policies, Changes in Accounting Estimates and Errors, Definition of Material*

The amendments provide a new definition of material that states "information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity."

The amendments clarify that materiality will depend on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users.

The amendment had no significant impact in the statements of financial position, statements of comprehensive income and statements of cash flows of the Parent Company.



- Amendments to PFRS 7, *Financial Instruments: Disclosures* and PFRS 9, *Financial Instruments, Interest Rate Benchmark Reform*

The amendments to PFRS 9 provide a number of reliefs, which apply to all hedging relationships that are directly affected by the interest rate benchmark reform. A hedging relationship is affected if the reform gives rise to uncertainties about the timing and or amount of benchmark-based cash flows of the hedged item or the hedging instrument.

The amendments had no impact on the financial statements of the Parent Company as it did not have any hedging relationships during the period.

- Conceptual Framework for Financial Reporting issued on March 29, 2018

The Conceptual Framework is not a standard, and none of the concepts contained therein override the concepts or requirements in any standard. The purpose of the Conceptual Framework is to assist the standard-setters in developing standards, to help preparers develop consistent accounting policies where there is no applicable standard in place and to assist all parties to understand and interpret the standards.

The revised Conceptual Framework includes new concepts, provides updated definitions and recognition criteria for assets and liabilities and clarifies some important concepts.

The revised conceptual framework has no significant impact in the statements of financial position, statements of comprehensive income and statements of cash flows of the Parent Company.

- Amendments to PFRS 16, *COVID-19-related Rent Concessions*

The amendments provide relief to lessees from applying the PFRS 16 requirement on lease modifications to rent concessions arising as a direct consequence of the COVID-19 pandemic. A lessee may elect not to assess whether a rent concession from a lessor is a lease modification if it meets all of the following criteria:

- The rent concession is a direct consequence of COVID-19;
- The change in lease payments results in a revised lease consideration that is substantially the same as, or less than, the lease consideration immediately preceding the change;
- Any reduction in lease payments affects only payments originally due on or before June 30, 2021; and,
- There is no substantive change to other terms and conditions of the lease.

A lessee that applies this practical expedient will account for any change in lease payments resulting from the COVID-19 related rent concession in the same way it would account for a change that is not a lease modification, i.e., as a variable lease payment.

The amendments are effective for annual reporting periods beginning on or after June 1, 2020. Early adoption is permitted.

The Parent Company has not identified COVID-19 related rent concessions in its current lease agreements and render no significant impact to the parent company statements of financial position, statements of comprehensive income and statements of cash flows.



Standards Issued but Not Yet Effective

Pronouncements issued but not yet effective are listed below. Unless otherwise indicated, the Parent Company does not expect that the future adoption of the said pronouncements will have a significant impact on its financial statements. The Parent Company intends to adopt the following pronouncements when they become effective.

Effective beginning on or after January 1, 2021

- Amendments to PFRS 9, PFRS 7, PFRS 4 and PFRS 16, *Interest Rate Benchmark Reform – Phase 2*

The amendments provide the following temporary reliefs which address the financial reporting effects when an interbank offered rate (IBOR) is replaced with an alternative nearly risk-free interest rate (RFR):

- Practical expedient for changes in the basis for determining the contractual cash flows as a result of IBOR reform
- Relief from discontinuing hedging relationships
- Relief from the separately identifiable requirement when an RFR instrument is designated as a hedge of a risk component

The Parent Company shall also disclose information about:

- The about the nature and extent of risks to which the entity is exposed arising from financial instruments subject to IBOR reform, and how the entity manages those risks; and,
- Their progress in completing the transition to alternative benchmark rates, and how the entity is managing that transition

The amendments are effective for annual reporting periods beginning on or after January 1, 2021 and apply retrospectively. The amendments are not expected to have a material impact on the Parent Company.

Effective beginning on or after January 1, 2022

- Amendments to PFRS 3, *Reference to the Conceptual Framework*

The amendments are intended to replace a reference to the Framework for the Preparation and Presentation of Financial Statements, issued in 1989, with a reference to the Conceptual Framework for Financial Reporting issued in March 2018 without significantly changing its requirements. The amendments added an exception to the recognition principle of PFRS 3, *Business Combinations* to avoid the issue of potential ‘day 2’ gains or losses arising for liabilities and contingent liabilities that would be within the scope of PAS 37, *Provisions, Contingent Liabilities and Contingent Assets* or Philippine-IFRIC 21, *Levies*, if incurred separately. At the same time, the amendments add a new paragraph to PFRS 3 to clarify that contingent assets do not qualify for recognition at the acquisition date.

The amendments are effective for annual reporting periods beginning on or after January 1, 2022 and apply prospectively.

The amendments are not expected to have a material impact on the Parent Company.



- Amendments to PAS 16 , *Plant and Equipment: Proceeds before Intended Use*

The amendments prohibit entities deducting from the cost of an item of property, plant and equipment, any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognizes the proceeds from selling such items, and the costs of producing those items, in profit or loss.

The amendment is effective for annual reporting periods beginning on or after January 1, 2022 and must be applied retrospectively to items of property, plant and equipment made available for use on or after the beginning of the earliest period presented when the entity first applies the amendment.

The amendments are not expected to have a material impact on the Parent Company.

- Amendments to PAS 37, *Onerous Contracts – Costs of Fulfilling a Contract*

The amendments specify which costs an entity needs to include when assessing whether a contract is onerous or loss-making. The amendments apply a “directly related cost approach”. The costs that relate directly to a contract to provide goods or services include both incremental costs and an allocation of costs directly related to contract activities. General and administrative costs do not relate directly to a contract and are excluded unless they are explicitly chargeable to the counterparty under the contract.

The amendments are effective for annual reporting periods beginning on or after January 1, 2022. The Parent Company will apply these amendments to contracts for which it has not yet fulfilled all its obligations at the beginning of the annual reporting period in which it first applies the amendments.

The amendments are not expected to have a material impact on the Parent Company.

- *Annual Improvements to PFRSs 2018-2020 Cycle*

- Amendments to PFRS 1, *First-time Adoption of Philippines Financial Reporting Standards, Subsidiary as a first-time adopter*

The amendment clarifies the fees that an entity includes when assessing whether the terms of a new or modified financial liability are substantially different from the terms of the original financial liability. These fees include only those paid or received between the borrower and the lender, including fees paid or received by either the borrower or lender on the other’s behalf. An entity applies the amendment to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the amendment.

The amendment is effective for annual reporting periods beginning on or after January 1, 2022 with earlier adoption permitted. The Parent Company will apply the amendments to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the amendment.

The amendments are not expected to have a material impact on the Parent Company.



- Amendments to PFRS 9, *Financial Instruments, Fees in the '10 per cent' test for derecognition of financial liabilities*
- Amendments to PAS 41, *Agriculture, Taxation in fair value measurements*

The amendments are not expected to have a material impact on the Parent Company.

Effective beginning on or after January 1, 2023

- Amendments to PAS 1, *Classification of Liabilities as Current or Non-current*

The amendments clarify paragraphs 69 to 76 of PAS 1, *Presentation of Financial Statements*, to specify the requirements for classifying liabilities as current or non-current. The amendments clarify:

- What is meant by a right to defer settlement
- That a right to defer must exist at the end of the reporting period
- That classification is unaffected by the likelihood that an entity will exercise its deferral right
- That only if an embedded derivative in a convertible liability is itself an equity instrument would the terms of a liability not impact its classification

The amendments are effective for annual reporting periods beginning on or after January 1, 2023 and must be applied retrospectively.

The Parent Company is currently assessing the impact the amendments will have on current practice and whether existing loan agreements may require renegotiation.

- PFRS 17, *Insurance Contracts*

This standard is not expected to have any impact on the Parent Company.

Deferred effectivity

- Deferral of Certain Provisions of PIC Q&A 2018-12, PFRS 15 Implementation Issues Affecting the Real Estate Industry (as amended by PIC Q&As 2020-02 and 2020-04)

On February 14, 2018, the PIC issued PIC Q&A 2018-12 which provides guidance on some PFRS 15 implementation issues affecting the real estate industry. On October 25, 2018 and February 08, 2019, the Philippine Securities and Exchange Commission (SEC) issued SEC MC No. 14-2018 and SEC MC No. 3-2019, respectively, providing relief to the real estate industry by deferring the application of certain provisions of this PIC Q&A for a period of three years until December 31, 2020. On December 15, 2020, the Philippine SEC issued SEC MC No. 34-2020 which further extended the deferral of certain provisions of this PIC Q&A until December 31, 2023.



A summary of the PIC Q&A provisions covered by the SEC deferral and the related deferral period follows:

	Deferral Period
a. Assessing if the transaction price includes a significant financing component as discussed in PIC Q&A 2018-12-D (as amended by PIC Q&A 2020-04)	Until December 31, 2023
b. Treatment of land in the determination of the POC discussed in PIC Q&A 2018-12-E	Until December 31, 2023
c. Treatment of uninstalled materials in the determination of the POC discussed in PIC Q&A 2018-12-E (as amended by PIC Q&A 2020-02)	Until December 31, 2020
d. Accounting for CUSA Charges discussed in PIC Q&A No. 2018-12-H	Until December 31, 2020

The Parent Company availed of the SEC reliefs to defer the above specific provisions of PIC Q&A No. 2018-12. Had these provisions been adopted, the Parent Company assessed that the impact would have been as follows:

- a. The mismatch between the POC of the real estate projects and right to an amount of consideration based on the schedule of payments provided for in the contract to sell (CTS) might constitute a significant financing component. In case of the presence of significant financing component, the guidance should have been applied retrospectively and would have resulted in restatement of prior year financial statements. Adoption of this guidance would have impacted interest income, interest expense, revenue from real estate sales, installment contracts receivable (ICR), provision for deferred income tax, deferred income tax asset or liability for all years presented, and the opening balance of retained earnings. The Parent Company has yet to assess if the mismatch constitutes a significant financing component for its CTSs.
- b. The exclusion of land and uninstalled materials in the determination of POC would have reduced the POC of real estate projects. Adoption of this guidance would have reduced revenue from real estate sales, cost of sales and ICR; increased real estate inventories and would have impacted deferred income tax asset or liability and provision for deferred income tax for all years presented, and the opening balance of retained earnings.

The above would have impacted the cash flows from operations and cash flows from financing activities for all years presented.

- IFRIC Agenda Decision on Over Time Transfer of Constructed Goods (PAS 23, *Borrowing Cost*)

In March 2019, IFRIC published an Agenda Decision on whether borrowing costs can be capitalized on real estate inventories that are under construction and for which the related revenue is/will be recognized over time under paragraph 35(c) of PFRS 15, *Revenue from Contracts with Customers*. IFRIC concluded that borrowing costs cannot be capitalized for such real estate inventories as they do not meet the definition of a qualifying asset under Philippine Accounting Standards (PAS) 23, *Borrowing Costs*, considering that these inventories are ready for their intended sale in their current condition.



On February 11, 2020, the Philippine SEC issued Memorandum Circular No. 4-2020, providing relief to the Real Estate Industry by deferring the mandatory implementation of the above IFRIC Agenda Decision until December 31, 2020. Further, on December 15, 2020, the Philippine SEC issued SEC MC No. 34-2020, which extends the relief on the application of the IFRIC Agenda Decision provided to the Real Estate Industry until December 31, 2023. Effective January 1, 2024, the Real Estate Industry will adopt the IFRIC agenda decision and any subsequent amendments thereto retrospectively or as the SEC will later prescribe. A real estate company may opt not to avail of the deferral and instead comply in full with the requirements of the IFRIC Agenda Decision.

The Parent Company opted to avail of the relief as provided by the SEC. Had the Parent Company adopted the IFRIC agenda decision, borrowing costs capitalized to real estate inventories related to projects with pre-selling activities should have been expensed out in the period incurred.

- Adoption of PIC Q&A 2020-05, *Accounting for Cancellation of Real Estate Sales* (Supersedes PIC Q&A 2018-14)

On June 27, 2018, PIC Q&A 2018-14 was issued providing guidance on accounting for cancellation of real estate sales. Under SEC MC No. 3-2019, the adoption of PIC Q&A No. 2018-14 was deferred until December 31, 2020. After the deferral period, real estate companies will adopt PIC Q&A No. 2018-14 and any subsequent amendments thereof retrospectively or as the SEC will later prescribe.

On November 11, 2020, PIC Q&A 2020-05 was issued which supersedes PIC Q&A 2018-14. This PIC Q&A adds a new approach (Approach 3) where the cancellation is accounted for as a modification of the contract (i.e., from non-cancellable to being cancellable). Under this approach, revenues and related costs previously recognized shall be reversed in the period of cancellation and the inventory shall be reinstated at cost. PIC Q&A 2020-05 will have to be applied prospectively upon approval of the FRSC.

The Parent Company availed of the SEC relief to defer the adoption of this PIC Q&A until December 31, 2020. Currently, the Parent Company records the repossessed inventory at cost. The Parent Company is still evaluating the approach to be availed among the existing options. Had the relief not been adopted and the current practice would be different from the approach to be implemented, this could have impacted the recording of revenue from real estate sales, cost of sales, valuation of repossessed inventory and gain or loss from repossession in 2020.

- Amendments to PFRS 10, *Consolidated Financial Statements*, and PAS 28, *Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*

The amendments address the conflict between PFRS 10 and PAS 28 in dealing with the loss of control of a subsidiary that is sold or contributed to an associate or joint venture. The amendments clarify that a full gain or loss is recognized when a transfer to an associate or joint venture involves a business as defined in PFRS 3. Any gain or loss resulting from the sale or contribution of assets that does not constitute a business, however, is recognized only to the extent of unrelated investors' interests in the associate or joint venture.

On January 13, 2016, the Financial Reporting Standards Council deferred the original effective date of January 1, 2016 of the said amendments until the International Accounting Standards Board (IASB) completes its broader review of the research project on equity accounting that may



result in the simplification of accounting for such transactions and of other aspects of accounting for associates and joint ventures.

These amendments do not have any impact on the parent company financial statements.

Summary of Significant Accounting Policies

The significant accounting policies that have been used in the preparation of the consolidated financial statements are summarized below. These policies have been consistently applied to all years presented, unless otherwise stated.

Current versus Noncurrent Classification

The Parent Company presents assets and liabilities in the statement of financial position based on current/noncurrent classification.

An asset is current when it is:

- Expected to be realized or intended to be sold or consumed in the normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realized within twelve months after the reporting period; or,
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as noncurrent.

A liability is current when:

- It is expected to be settled in the normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within twelve months after the reporting period; or,
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

All other liabilities are classified as noncurrent.

Deferred tax assets and liabilities are classified as noncurrent assets and liabilities, respectively.

Fair Value Measurement

The Parent Company measures financial assets designated at FVOCI and financial assets at FVPL at fair value at each reporting date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or,
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the Parent Company.



The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a nonfinancial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Parent Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognized in the financial statements on a recurring basis, the Parent Company determines whether or not transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Parent Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

Cash

Cash includes cash on hand and in banks.

Financial Instruments – Initial recognition and subsequent measurement

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity to another entity.

Financial assets

(i) Initial recognition and measurement

Financial assets are recognized when the Parent Company becomes a party to the contractual provisions of the financial instrument. Financial assets are classified, at initial recognition, as subsequently measured at amortized cost, FVOCI, and FVPL.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Parent Company's business model for managing them. With the exception of receivables that do not contain a significant financing component or for which the Parent Company has applied the practical expedient, the Parent Company initially measures a financial asset at its fair value plus, in the case of a financial asset not at FVPL, transaction costs. Receivables that do not contain a significant financing component or for which the Parent Company has applied the practical expedient are measured at the transaction price.



Contractual cash flows characteristics. If the financial asset is held within a business model whose objective is to hold assets to collect contractual cash flows or within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets, the Parent Company assesses whether the cash flows from the financial asset represent ‘solely payments of principal and interest (SPPI)’ on the principal amount outstanding.

In making this assessment, the Parent Company determines whether the contractual cash flows are consistent with a basic lending arrangement, i.e., interest includes consideration only for the time value of money, credit risk and other basic lending risks and costs associated with holding the financial asset for a particular period of time. In addition, interest can include a profit margin that is consistent with a basic lending arrangement. The assessment as to whether the cash flows meet the test is made in the currency in which the financial asset is denominated. Any other contractual terms that introduce exposure to risks or volatility in the contractual cash flows that is unrelated to a basic lending arrangement, such as exposure to changes in equity prices or commodity prices, do not give rise to contractual cash flows that are SPPI and interest on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level. Financial assets with cash flows that are not SPPI are classified and measured at FVPL, irrespective of the business model.

Business model. The Parent Company’s business model is determined at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. The Parent Company’s business model does not depend on management’s intentions for an individual instrument.

The Parent Company’s business model refers to how it manages its financial assets in order to generate cash flows. The Parent Company’s business model determines whether cash flows will result from collecting contractual cash flows, selling financial assets or both. Relevant factors considered by the Parent Company in determining the business model for a group of financial assets include how the performance of the business model and the financial assets held within that business model are evaluated and reported to the Parent Company’s key management personnel, the risks that affect the performance of the business model (and the financial assets held within that business model) and how these risks are managed and how managers of the business are compensated.

(ii) Subsequent measurement

The Parent Company subsequently classifies its financial assets into the following measurement categories:

- Financial assets at amortized cost (debt instruments)
- Financial assets at FVOCI with recycling of cumulative gains and losses (debt instruments)
- Financial assets designated at FVOCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- Financial assets at FVPL

Financial assets at amortized cost (debt instruments). The Parent Company measures financial assets at amortized cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows; and,
- The contractual terms of the financial asset give rise on specified dates to cash flows that are SPPI on the principal amount outstanding.



These financial assets are initially recognized at fair value plus directly attributable transaction costs and subsequently measured at amortized cost using the effective interest rate (EIR) method, less any impairment in value. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees and costs that are an integral part of the EIR. Losses arising from impairment are recognized in the parent company statement of comprehensive income under 'Provision for impairment'.

The Parent Company's financial assets at amortized cost include cash, receivables (excluding advances to officers and employees), receivables from related parties and refundable deposits included under "Other current assets" and "Other noncurrent assets" in the parent company statement of financial position (see Notes 4, 5, and 8).

Financial assets at FVOCI (debt instruments). The Parent Company measures debt instruments at FVOCI if both of the following conditions are met:

- The financial asset is held within a business model with the objective of both holding to collect contractual cash flows and selling; and,
- The contractual terms of the financial asset give rise on specified dates to cash flows that are SPPI on the principal amount outstanding.

For debt instruments at FVOCI, interest income and impairment losses or reversals are recognized in the parent company statement of comprehensive income and computed in the same manner as for financial assets measured at amortized cost. The remaining fair value changes are recognized in OCI. Upon derecognition, the cumulative fair value change recognized in OCI is recycled to profit or loss.

As at December 31, 2020 and 2019, the Parent Company does not have debt instruments at FVOCI.

Financial assets designated at FVOCI (equity instruments). At initial recognition, an entity may make an irrevocable election to present in OCI subsequent changes in the fair value of an investment in an equity instrument within the scope of PFRS 9 that is neither held for trading (HFT) nor contingent consideration recognized by an acquirer in a business combination to which PFRS 3, *Business Combination* applies. The classification is determined on an instrument-by-instrument basis.

In applying that classification, a financial asset or financial liability is considered to be HFT if:

- (a) It is acquired or incurred principally for the purpose of selling or repurchasing it in the near term; or,
- (b) On initial recognition, it is part of a portfolio of identified financial instruments that are managed together and for which, there is evidence of a recent actual pattern of short-term profit-taking; or,
- (c) It is a derivative (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument).

Gains and losses on equity instruments designated at FVOCI are never recycled to profit or loss, but the cumulative gain or loss previously recognized in the OCI is reclassified to 'Retained earnings' or any other appropriate equity account upon disposal. Dividends are recognized in the parent company statement of comprehensive income when the right of payment has been established, except when the Parent Company benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in OCI. Equity instruments designated at FVOCI are not subject to impairment assessment.



The Parent Company includes equity instruments not HFT in this category. The Parent Company made irrevocable election to present in OCI subsequent changes in the fair value of all the Parent Company's investments in golf shares and unlisted shares of stock (see Note 7).

Financial assets at FVPL. Financial assets at FVPL are measured as at initial recognition unless these are measured at amortized cost or at FVOCI. Included in this classification are equity instruments HFT and debt instruments with contractual terms that do not represent SPPI on the principal amount outstanding. Financial assets held at FVPL are initially recognized at fair value, with transaction costs recognized in the parent company statement of comprehensive income as incurred. Subsequently, they are measured at fair value and any gains or losses are recognized in the parent company statement of comprehensive income under 'Unrealized loss on EIFVPL'.

Additionally, even if the asset meets the amortized cost or the FVOCI criteria, the Parent Company may choose at initial recognition to designate the financial asset at FVPL if doing so eliminates or significantly reduces a measurement or recognition inconsistency (an accounting mismatch) that would otherwise arise from measuring financial assets on a different basis.

Trading gains or losses are calculated based on the results arising from trading activities of the Parent Company, including all gains and losses from changes in fair value for financial assets and financial liabilities at FVPL, and the gains or losses from disposal of financial investments.

The Parent Company's financial assets at FVPL include listed equity securities (see Note 7).

(iii) Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognized (i.e., removed from The Parent Company's statement of financial position) when:

- The rights to receive cash flows from the asset have expired, or,
- The Parent Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and, either (a) the Parent Company has transferred substantially all the risks and rewards of the asset, or (b) the Parent Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Parent Company transfers its rights to receive cash flows from an asset or enters into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Parent Company continues to recognize the transferred asset to the extent of its continuing involvement. In that case, the Parent Company also recognizes an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Parent Company has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Parent Company could be required to repay.

(iv) Impairment of financial assets

The Parent Company recognizes an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Parent



Company expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognized in two stages. For credit exposures for which there has not been a significant increase in credit risk (SICR) since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk (SICR) since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

Financial assets are credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of those financial assets have occurred. For these credit exposures, lifetime ECLs are also recognized and interest revenue is calculated by applying the credit-adjusted effective interest rate to the amortized cost of the financial asset.

The Parent Company applies a simplified approach in calculating ECLs for receivables. Therefore, the Parent Company does not track changes in credit risk, but instead recognizes a loss allowance based on lifetime ECLs at each reporting date. For trade receivables, the Parent Company has established a provision matrix that is based on its historical credit loss experience.

For ICR, the Parent Company uses the vintage analysis for ECL by calculating the cumulative loss rates of a given ICR pool. It derives the probability of default from the historical data of a homogenous portfolio that share the same origination period. The information on the number of defaults during fixed time intervals of the accounts is utilized to create the probability model. It allows the evaluation of the loan activity from its origination period until the end of the contract period.

As these are future cash flows, these are discounted back to the time of default (i.e., is defined by the Parent Company as upon cancellation of CTS) using the appropriate effective interest rate, usually being the original EIR or an approximation thereof.

For all debt financial assets other than receivables, ECLs are recognized using the general approach wherein the Parent Company tracks changes in credit risk and recognizes a loss allowance based on either a 12-month or lifetime ECLs at each reporting date.

At each reporting date, the Parent Company assesses whether there has been an SICR for financial assets since initial recognition by comparing the risk of default occurring over the expected life between the reporting date and the date of initial recognition. The Parent Company considers reasonable and supportable information that is relevant and available without undue cost or effort for this purpose. This includes quantitative and qualitative information and forward-looking analysis.

Exposures that have not deteriorated significantly since origination, or where the deterioration remains within the Parent Company's investment grade criteria are considered to have a low credit risk. The provision for credit losses for these financial assets is based on a 12-month ECL. The low credit risk exemption has been applied on debt investments that meet the investment grade criteria of the Parent Company from the time of origination.

Determining the stage for impairment. At each reporting date, the Parent Company assesses whether there has been an SICR for financial assets since initial recognition by comparing the risk of default occurring over the expected life between the reporting date and the date of initial recognition. The Parent Company considers reasonable and supportable information that is relevant and available



without undue cost or effort for this purpose. This includes quantitative and qualitative information and forward-looking analysis.

The Parent Company considers that there has been an SICR when contractual payments are more than 90 days past due.

An exposure will migrate through the ECL stages as asset quality deteriorates. If, in a subsequent period, asset quality improves and also reverses any previously assessed significant increase in credit risk since origination, then the loss allowance measurement reverts from lifetime ECL to 12-months ECL.

Write-off policy. The Parent Company writes-off a financial asset, in whole or in part, when the asset is considered uncollectible, it has exhausted all practical recovery efforts and has concluded that it has no reasonable expectations of recovering the financial asset in its entirety or a portion thereof.

Reclassifications of financial instruments. The Parent Company reclassifies its financial assets when, and only when, there is a change in the business model for managing the financial assets. Reclassifications shall be applied prospectively by The Parent Company and any previously recognized gains, losses or interest shall not be restated. The Parent Company does not reclassify its financial liabilities.

Financial liabilities

(i) Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at FVPL, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

(ii) Subsequent measurement

For purposes of subsequent measurement, financial liabilities are classified in two categories:

- Financial liabilities at FVPL
- Financial liabilities at amortized cost

Financial liabilities at FVPL. Financial liabilities at FVPL include financial liabilities that are HFT and financial liabilities designated upon initial recognition as at FVPL. Financial liabilities are classified as HFT if they are incurred for the purpose of repurchasing in the near term.

Gains or losses on liabilities that are HFT are recognized in the parent company statement of comprehensive income.

Financial liabilities designated upon initial recognition at FVPL are designated at the initial date of recognition, and only if the criteria in PFRS 9 are satisfied. The Parent Company has not designated any financial liability as at FVPL.

Financial liabilities measured at amortized cost. This is the category most relevant to the Parent Company. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortized cost under the EIR method. Gains and losses are recognized in profit or loss when the liabilities are derecognized as well as through the EIR amortization process.



Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as interest in the parent company statement of comprehensive income.

The Parent Company's financial liabilities measured at amortized cost as of December 31, 2020 and 2019 includes the following (see Notes 13 and 16):

- Short-term debt
- Long-term debt
- Accounts and other payables (excluding statutory payables)

Short-term debt and long-term debt are raised for support of short and long-term funding of operations. They are recognized at proceeds received, net of direct issue costs. Finance charges are recognized as 'Interest expense' in the parent company statement of comprehensive income on an accrual basis using the EIR method and are added to the carrying amount of the instrument to the extent that these are not settled in the period in which they arise.

Accounts and other payables are initially recognized at fair value and subsequently measured at amortized cost, using EIR method for maturities beyond one year, less settlement payments.

Financial liabilities are classified as current liabilities if payment is due to be settled within one year or less after the end of the reporting period, or when the Parent Company does not have an unconditional right to defer settlement of the liability for at least twelve months after the end of the reporting period. Otherwise, these are presented as noncurrent liabilities.

(iii) Derecognition

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the parent company statement of comprehensive income.

Offsetting Financial Instruments

Financial assets and liabilities are offset and the net amount is reported in the parent company statement of financial position if, and only if, there is a legally enforceable right to offset and intention to settle either on a net basis or to realize the asset and settle the liability simultaneously. The Parent Company assesses that it has a currently enforceable right of offset if the right is not contingent on a future event, and is legally enforceable in the normal course of business, event of default, and event of insolvency or bankruptcy of the Parent Company and all of the counterparties.

Real Estate Inventories

Real estate inventories consist of subdivision land and residential houses and lots for sale and development initially recorded at cost. Subsequent to initial recognition, these are valued at the lower of cost and net realizable value (NRV). Cost includes the acquisition cost of the land plus all costs incurred directly attributable to the construction and development of the properties. Borrowing costs are capitalized while the development and construction of the real estate projects are in progress, and to the extent that these are expected to be recovered in the future.

NRV is the estimated selling price in the ordinary course of business, based on market prices at the reporting date, less estimated cost of completion and estimated costs necessary to make the sale. Valuation allowance is provided for real estate held for sale when the NRV of the



properties are less than their carrying amounts. Undeveloped land is carried at lower of cost and NRV.

The costs of inventory recognized in profit or loss on disposal is determined with reference to the specific costs incurred on the property sold and an allocation of any non-specific costs based on the relative size of the property sold.

Borrowing Costs

Borrowing costs that are directly attributable to the acquisition or construction of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale while the asset, which includes real estate inventories, is being constructed are capitalized as part of the cost of that asset.

Capitalization of borrowing cost should commence when: (i) expenditures for the asset and borrowing costs are being incurred; and, (ii) activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalization ceases when the asset is substantially ready for its intended use or sale. For borrowing associated with a specific asset, the actual rate on that borrowing is used. Otherwise, a weighted average cost of borrowing is used. All other borrowing costs are expensed as incurred.

Deposits for Purchased Land

This represents deposits made to landowners for the Parent Company's purchase of certain parcels of land which are intended to be held for sale or development in the future. The Parent Company normally makes deposits before a CTS is executed between the Parent Company and the landowner. These are recognized at cost. The sales contracts are expected to be executed within 12 months after the reporting period.

Prepayments

Prepayments represent expenses not yet incurred but already paid. Prepayments are initially recorded as assets and measured at the amount paid. Subsequently, these are charged to the parent company statement of comprehensive income as they are consumed in operations or expire with the passage of time. Prepayments are classified in the parent company statement of financial position as current assets when the cost of goods or services related to the prepayments are expected to be incurred within one year or the entity's normal operating cycle, whichever is longer. Otherwise, prepayments are classified as noncurrent assets.

Deposits for Future Stock Subscription

Deposits for future stock subscription pertain to amounts paid by the Parent Company to its subsidiaries for additional subscriptions in excess of the authorized share capital pending the investees' application or approval of the amendments to increase authorized share capital.

Investment in an Associate

An associate is an entity in which the Parent Company has significant influence and which is neither a subsidiary nor a joint venture. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies.

The Parent Company's investments in associates are accounted for using the cost method. Under the cost method, investments are carried in the parent company statement of financial position at cost less any impairment in value. The Parent Company recognizes income from these investments only to the extent that it receives (or becomes entitled to) distributions from accumulated profits of the investees arising from the date of acquisition. Distributions received in excess of such profits are regarded as recovery of investments and recognized as reduction in cost of investments.



Investments in Subsidiaries

The Parent Company's investments in A Brown Energy and Resources Development, Inc. (ABERDI); Palm Thermal Consolidated Holdings, Corp. (PTCHC); Vires Energy, Corporation (VEC); Blaze Capital Limited (BCL); Hydro Link Projects Corp. (HLPC); AB Bulk Water Company, Inc. (ABBWCI); Masinloc Consolidated Power, Inc. (MCPI); and Simple Homes Development, Inc. (SHDI) are accounted for under the cost method. A subsidiary is an entity that is controlled by the Parent Company. Control is achieved when the Parent Company is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

Under the cost method, investment is recognized at cost less impairment losses, if any. Income from investment is recognized only to the extent that the Parent Company receives distributions from accumulated profits of the investees arising after the date of acquisition. Distributions received in excess of such profits are regarded as a recovery of investment and are recognized as a reduction of the cost of the investment.

Investment Properties

Investment property consists of land and building which currently held either to earn rental or for capital appreciation or for both, but not for sale in the ordinary course of business or use in the supply of services or for administrative purpose. These properties are initially recognized at fair value plus directly attributable cost incurred such as legal fees, transfer taxes and other transaction costs. Subsequent to initial recognition, the building is carried at cost less accumulated depreciation and amortization and any impairment in value while the land is carried at cost less any impairment in value.

The carrying value of the asset, if reviewed for impairment when changes in circumstances indicate the carrying value, may not be recoverable. If any such indication exists, and where the carrying value exceeds the estimated recoverable amount, the asset is written down to its recoverable amount while impairment losses are recognized in the parent company statement of comprehensive income.

The investment property is derecognized upon disposal or when permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gain or loss on the retirement or disposal of the asset is recognized in the parent company statement of comprehensive income in the year of retirement or disposal.

Transfers are made to investment property when, and only when, there is a change in use, evidenced by ending of owner-occupation, commencement of an operating lease to another party or ending of construction or development. Transfers are made from investment property when, and only when, there is a change in use, evidenced by commencement of owner-occupation or commencement of development with a view to sale. Transfers between investment property and owner-occupied property do not change the carrying amount of the property transferred and they do not change the cost of that property for measurement or disclosure purposes.

Property and Equipment

Property and equipment, except for land, are stated at cost less accumulated depreciation and any impairment in value. Land is stated at cost, less any impairment in value.

The initial cost of property and equipment comprises its purchase price including legal and brokerage fees, import duties, nonrefundable purchase taxes and any directly attributable costs of bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Expenditures incurred after the property and equipment have been put into



operation, such as maintenance, repairs and costs of day-to-day servicing, are recognized in profit or loss in the period the costs are incurred.

In situations where it can be clearly demonstrated that the expenditures have resulted in an increase in the future economic benefits expected to be obtained from the use of an item of property and equipment beyond its originally assessed standard of performance, the expenditures are capitalized as additional cost of property and equipment.

The carrying values of property and equipment are reviewed for impairment when events or changes in circumstance indicate that the carrying values may not be recoverable.

Depreciation of an item of property and equipment begins when it becomes available for use, i.e., when it is in the location and condition necessary for it to be capable of operating in the manner intended by management. Depreciation is computed using the straight-line method over the following estimated useful lives, except for leasehold improvements, which are amortized over their estimated lives or term of the lease, whichever is shorter:

	Years
Building and improvements	10 - 20
Furniture and fixtures	3 - 5
Machineries and equipment	2 - 5
Transportation equipment	2 - 5
Tools and other equipment	2 - 5
Other equipment	2 - 10

The useful life and depreciation methods are reviewed periodically to ensure the period and method of depreciation are consistent with the expected pattern of economic benefits from items of property and equipment.

If there is an indication that there has been a significant change since the last annual reporting date in the pattern by which the Parent Company expects to consume an asset's future economic benefits, the Parent Company shall review its present depreciation method and, if current expectations differ, change the depreciation method to reflect the new pattern. The Parent Company shall account for the change prospectively as a change in an accounting estimate.

Fully depreciated assets are retained in the accounts until these are no longer in use.

An item of property and equipment is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising from the derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the parent company statement of comprehensive income in the year the asset is derecognized. When assets are retired or otherwise disposed of, both the cost and the related accumulated depreciation and amortization and any impairment in value are removed from the accounts while any resulting gain or loss is included in the parent company statement of comprehensive income.

Impairment of Nonfinancial Assets

This accounting policy applies primarily to the Parent Company's other assets (excluding refundable deposits), investment in an associate, investments in subsidiaries, deposit for future stock subscription, investment properties, and property and equipment (see Notes 8, 9, 10, 11, 12 and 15).

The Parent Company assesses at each reporting date whether there is an indication that an asset may be impaired when events or changes in circumstances indicate the carrying values may not be



recoverable. If any such indication exists or when annual impairment testing for an asset is required, the Parent Company makes an estimate of the asset's recoverable amount. An asset's estimated recoverable amount is the higher of the asset's or cash generating unit's (CGU) fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets.

Where the carrying values exceed the estimated recoverable amount, the assets or CGUs are written down to their estimated recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Impairment losses of continuing operations are directly charged or credited to operations in those expense categories consistent with the function of the impaired asset.

An assessment is made at each reporting date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case, the carrying amount of the asset is increased to its estimated recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset in prior years. Such reversal is directly charged or credited to operations.

Equity

Capital stock and additional paid-in capital

Capital stock consists of common shares which are measured at par value for all shares issued. When the shares are sold at a premium, the difference between the proceeds and the par value is credited to 'Additional paid-in capital' account. When shares are issued for a consideration other than cash, the proceeds are measured by the fair value of the consideration received. Direct cost incurred related to the equity issuance, such as underwriting, accounting and legal fees, printing costs and taxes are charged to 'Additional paid-in capital' account.

Treasury shares

Own equity instruments which are reacquired (treasury shares) are recognized at cost and deducted from equity. No gain or loss is recognized in profit or loss on the purchase, sale, issue or cancellation of the Parent Company's own equity instruments. Any difference between the carrying amount and the consideration, if reissued, is recognized in additional paid-in capital. Voting rights related to treasury shares are nullified for the Parent Company and no dividends are allocated to them respectively. When the shares are retired, the capital stock account is reduced by its par value and the excess of cost over par value upon retirement is debited to additional paid-in capital to the extent of the specific or average additional paid-in capital when the shares were issued and to retained earnings for the remaining balance.

The retained earnings is restricted to payments of dividends to the extent of the cost of treasury shares.

Retained earnings

Retained earnings include all current and prior period results of operations, net of dividends declared and the effects of retrospective application of changes in accounting policies or restatements, if any. Dividends on common stock are recognized as a liability and deducted from equity when declared and approved by the BOD or shareholders of the Parent Company. Dividends for the year that are



declared and approved after the reporting date, if any, are dealt with as an event after the reporting date and disclosed accordingly.

Revenue and Cost Recognition

Revenue from Contracts with Customers

The Parent Company is primarily engaged in real estate development and water services. Revenue from contracts with customers is recognized when control of the goods and services is transferred to the customer at an amount that reflects the consideration to which the Parent Company expects to be entitled in exchange for those goods or services. The Parent Company considers whether there are other promises in the contract that are separate performance obligations to which a portion of the transaction price needs to be allocated. The Parent Company has generally concluded that it is the principal in its revenue arrangements since it is the primary obligor in these revenue arrangements.

The disclosures of significant accounting judgments, estimates and assumptions relating to revenue from contracts with customers are provided in Note 3.

Real estate sales. The Parent Company derives its real estate revenue from sale of lots and developed residential house and lots. Revenue from the sale of these real estate projects under pre-completion stage are recognized over time during the construction period (or POC) since based on the terms and conditions of its contract with the buyers, the Parent Company's performance does not create an asset with an alternative use and the Parent Company has an enforceable right to payment for performance completed to date.

In measuring the progress of its performance obligation over time, the Parent Company uses the output method. The Parent Company recognizes revenue on the basis of direct measurements of the value to customers of the goods or services transferred to date, relative to the remaining goods or services promised under the contract. Progress is measured using physical proportion of work done. This is based on the bi-monthly project accomplishment report prepared by the project engineers which integrates the surveys of performance to date of the construction activities for both sub-contracted and those that are fulfilled by the developer itself.

Buyer's equity represents the POC over the total selling price that the buyer has paid the Parent Company and it is at this collection level that the Parent Company assesses that it is probable that the economic benefits will flow to the Parent Company because of certainty of collection of the remaining balance of the selling price. This gives the buyer, a stake in the property, the level of which is sufficient enough to mitigate the risks of loss through default which would motivate the buyer to honor its obligations to the Parent Company. Management regularly evaluates the historical cancellations and back-outs if it would still support its current collection threshold before commencing revenue recognition.

Any excess of progress of work over the right to an amount of consideration that is unconditional, is recognized under 'Contract assets' in the assets section of the parent company statement of financial position.

Any excess of collections over the total of recognized ICR and contract assets are recognized under 'Contract liabilities' account in the liabilities section of the parent company statement of financial position.

Cost of real estate sales. The Parent Company recognizes costs relating to satisfied performance obligations as these are incurred which include costs of land, land development costs, building costs, professional fees, depreciation, permits and licenses and capitalized borrowing costs. These costs are



allocated to the saleable area, with the portion allocable to the sold area being recognized as costs of sales while the portion allocable to the unsold area being recognized as part of real estate inventories.

Contract costs include all direct materials and labor costs and those indirect costs related to contract performance. Expected losses on contracts are recognized immediately when it is probable that the total contract costs will exceed total contract revenue. Changes in contract performance, contract conditions and estimated profitability, including those arising from contract penalty provisions, and final contract settlements which may result in revisions to estimated costs and gross margins are recognized in the year in which the changes are determined.

In addition, the Parent Company recognizes cost as an asset that gives rise to resources that will be used in satisfying performance obligations in the future and that are expected to be recovered.

Water service. Revenue is recognized when performance obligation is rendered.

Income from forfeited deposits. Income from forfeited collections recorded under 'Other income' in the parent company statement of comprehensive income is recognized when the deposits from potential buyers are deemed nonrefundable due to prescription of the period for entering into a contracted sale. Such income is also recognized, subject to the provisions of Republic Act 6552, *Realty Installment Buyer Act*, upon prescription of the period for the payment of required amortizations from defaulting buyers.

Dividend income. Dividend income is recognized when the Parent Company's right to receive payment is established which is generally when shareholders approve the dividend.

Interest income. Interest income is recognized as it accrues, taking into account the effective yield on the asset.

Other income. Other customer related fees such as penalties and surcharges are recognized as they accrue, taking into account the provisions of the related contract.

Contract Balances

Installment contracts receivable. An ICR represents the Parent Company's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of the consideration is due).

Contract assets. A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Parent Company performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract assets is recognized for the earned consideration that is conditional.

For the Parent Company's real estate sales, contract assets are initially recognized for revenue earned from development of real estate projects as receipt of consideration is conditional on successful completion of development. Upon completion of development and acceptance by the customer, the amounts recognized as contract assets are reclassified to ICR. It is recognized under 'Receivables' in the parent company statement of financial position.

A receivable (e.g., ICR), represent the Parent Company's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of consideration is due).



The Parent Company uses the vintage analysis for ECL of contract assets by calculating the cumulative loss rates of a given instalment contracts pool. It derives the probability of default from the historical data of a homogenous portfolio that share the same origination period. The information on the number of defaults during fixed time intervals of the accounts is utilized to create the probability model. It allows the evaluation of the loan activity from its origination period until the end of the contract period.

As these are future cash flows, these are discounted back to the time of default (i.e., is defined by the Parent Company as upon cancellation of CTS) using the appropriate effective interest rate, usually being the original EIR or an approximation thereof.

Costs to obtain contract. The incremental costs of obtaining a contract with a customer are recognized under 'Other current assets' in the parent company statement of financial position if the Parent Company expects to recover them. The Parent Company has determined that commissions paid to brokers and marketing agents on the sale of pre-completed real estate units are deferred when recovery is reasonably expected and are charged to expense in the period in which the related revenue is recognized over time using the POC method. Commission expense is included in the 'General, administrative expenses and selling expenses' account in the parent company statement of comprehensive income.

Costs incurred prior to obtaining a contract with customer are not capitalized but are expensed as incurred.

Amortization, derecognition and impairment of capitalized costs to obtain a contract. The Parent Company amortizes capitalized costs to obtain a contract as marketing expense under 'General, administrative expenses and selling expenses' account in the parent company statement of comprehensive income over the expected construction period using the POC following the pattern of real estate revenue recognition.

Capitalized costs to obtain a contract is derecognized either when it is disposed of or when no further economic benefits are expected to flow from its use or disposal.

At each reporting date, the Parent Company determines whether there is an indication that costs to obtain a contract maybe impaired. If such indication exists, the Parent Company makes an estimate by comparing the carrying amount of the assets to the remaining amount of consideration that the Parent Company expects to receive less the costs that relate to providing services under the relevant contract. In determining the estimated amount of consideration, the Parent Company uses the same principles as it does to determine the contract transaction price, except that any constraints used to reduce the transaction price will be removed for the impairment test.

Where the relevant costs or specific performance obligations are demonstrating marginal profitability or other indicators of impairment, judgement is required in ascertaining whether or not the future economic benefits from these contracts are sufficient to recover these assets. In performing this impairment assessment, management is required to make an assessment of the costs to complete the contract. The ability to accurately forecast such costs involves estimates around cost savings to be achieved over time, anticipated profitability of the contract, as well as future performance against any contract-specific performance indicators that could trigger variable consideration, or service credits. Where a contract is anticipated to make a loss, there judgements are also relevant in determining whether or not an onerous contract provision is required and how this is to be measured.

Contract liabilities. A contract liability is the obligation to transfer goods or services to a customer for which the Parent Company has received consideration (or an amount of consideration is due) from



the customer. If a customer pays consideration before the Parent Company transfers goods or services to the customer, a contract liability is recognized when the payment is made or due (whichever is earlier). Contract liabilities are recognized as revenue when the Parent Company performs under the contract.

The contract liabilities also include payments received by the Parent Company from the customers for which revenue recognition has not yet commenced.

Costs and Expenses

Costs and expenses are decreases in economic benefits during the accounting period in the form of outflows or decrease of assets or incurrence of liabilities that result in decreases in equity, other than those relating to distributions to equity participants. Costs and expenses are generally recognized when the services are used or the expense arises while interest expenses are accrued in the appropriate period.

This consist of general administrative expenses which constitute costs of administering the business and selling expenses which constitute commission on real estate sales and advertising expenses. General administrative and selling expenses (excluding amortization of capitalized costs to obtain contracts) are recognized as incurred.

Post-employment Benefits

Pension benefits are provided to employees through a defined benefit plan. The net defined benefit liability or asset is the aggregate of the present value of the defined benefit obligation at the end of the reporting period reduced by the fair value of plan assets, adjusted for any effect of limiting a net defined benefit asset to the asset ceiling. The asset ceiling is the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

The cost of providing benefits under the defined benefit plans is actuarially determined using the projected unit credit method.

The following comprise the defined benefit costs:

- Service cost
- Net interest on the net defined benefit liability or asset
- Remeasurements of net defined benefit liability or asset

Service costs, which include current service costs, past service costs, and gains or losses on non-routine settlements are recognized as expense in parent company statement of comprehensive income. Past service costs are recognized when plan amendment or curtailment occurs. These amounts are calculated periodically by independent qualified actuaries.

Net interest on the net defined benefit liability or asset is the change during the period in the net defined benefit liability or asset that arises from the passage of time which is determined by applying the discount rate based on government bonds to the net defined benefit liability or asset. Net interest on the net defined benefit liability or asset is recognized as expense or income in the parent company statement of comprehensive income.

Remeasurements comprising actuarial gains and losses, return on plan assets, and any change in the effect of the asset ceiling (excluding net interest on defined benefit liability) are recognized immediately in OCI in the period in which they arise. Remeasurements are not reclassified to profit or loss in subsequent periods.



Plan assets are assets that are held in trust and managed by a trustee bank. Plan assets are not available to the creditors of the Parent Company, nor can they be paid directly to the Parent Company. The fair value of plan assets is based on market price information. When no market price is available, the fair value of plan assets is estimated by discounting expected future cash flows using a discount rate that reflects both the risk associated with the plan assets and the maturity or expected disposal date of those assets (or, if they have no maturity, the expected period until the settlement of the related obligations).

Leases

The Parent Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

A reassessment is made after inception of the lease only if one of the following applies:

- (a) There is a change in contractual terms, other than a renewal or extension of the arrangement;
- (b) A renewal option is exercised or extension granted, unless the term of the renewal or extension was initially included in the lease term;
- (c) There is a change in the determination of whether fulfillment is dependent on a specified asset; or,
- (d) There is substantial change to the asset.

Where a reassessment is made, lease accounting shall commence or cease from the date when the change in circumstances gave rise to the reassessment for scenarios (a), (c), or (d) and at the date of renewal or extension period for scenario (b).

As Lessee. The Parent Company applies the short-term lease recognition exemption to its short-term lease of office space and transportation equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies to the lease of low-value assets recognition exemption on the same lease as this is considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognized as expense on a straight-line basis over the lease term.

Taxes

Current income tax. Current income tax liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the tax authority. The tax rates and tax laws used to compute the amount are those that have been enacted or substantively enacted as of reporting date.

Current income tax relating to items recognized directly in equity is recognized in equity and not in the parent company statement of comprehensive income. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred tax. Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognized for all taxable temporary differences, except:

- When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; or,



- In respect of taxable temporary differences associated with investments in subsidiaries and associates, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognized for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized, except:

- When the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; or,
- In respect of deductible temporary differences associated with investments in subsidiaries and associates, deferred tax assets are recognized only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable income will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognized outside profit or loss is recognized outside profit or loss. Deferred tax items are recognized in correlation to the underlying transaction either in OCI or directly in equity.

The Parent Company offsets deferred tax assets and deferred tax liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realize the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

Creditable withholding taxes (CWT). CWT pertains to taxes withheld on income payments and may be applied against income tax due. The balance of taxes withheld is recovered in future period. The balance as of end of each reporting period represents the unutilized amount after deducting any income tax payable. Creditable withholding tax is stated at its realizable value.

VAT. Revenues, expenses and assets are recognized net of amount of VAT, if applicable.

When VAT from provision of services (output VAT) exceeds VAT passed on from purchases of goods or services (input VAT), the excess is recognized as output VAT under 'Accounts and other payables' in the parent company statement of financial position. When VAT passed on from purchases of goods or services (input VAT) exceeds VAT from provision of services (output VAT),



the excess is recognized as input taxes under 'Other current assets' in the parent company statement of financial position up to the extent of the recoverable amount.

The net amount of sales tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the parent company statement of financial position.

Deferred input VAT. Deferred input VAT represents portion of input VAT incurred and paid in connection from the purchase of a capital good whose acquisition cost exceeds of ₱1.0 million per month. Section 110(A) (1) of the NIRC so provides that the input tax on capital goods purchased or imported in a calendar month for use in trade or business shall be spread evenly over the month of acquisition and the 59 succeeding months, unless the expected useful life of the capital good is less than five years, in which case the input tax is amortized over such a shorter period. Pursuant to the implementation of TRAIN law, this provision is applicable only until December 31, 2021. Deferred Input VAT is stated at its realizable value.

Provisions

Provisions are recognized when the Parent Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Parent Company expects some or all of a provision to be reimbursed, for example, the reimbursement is recognized as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the parent company statement of comprehensive income net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognized as a finance cost.

Contingencies

Contingent liabilities are not recognized in the parent company financial statements. These are disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. A contingent asset is not recognized in the parent company financial statements but disclosed when an inflow of economic benefits is probable.

Events After the Reporting Date

Events after the reporting period are those events, favorable and unfavorable, that occur between the end of the reporting period and the date when the parent company financial statements are authorized for issue. Post year-end events that provide additional information about the Parent Company's financial position at the reporting date (adjusting events) are reflected in the parent company financial statements. Post year-end events that are not adjusting events are disclosed in the notes to parent company financial statements when material.

3. Significant Accounting Judgments and Estimates

The preparation of the parent company financial statements in compliance with PFRS requires the Parent Company to make judgments and estimates that affect the amounts reported in the parent company financial statements and accompanying notes. The judgments, estimates and assumptions used in the accompanying parent company financial statements are based upon management's evaluation of relevant facts and circumstances as of the date of the parent company financial statements. Future events may occur which will cause the judgments and assumptions used in



arriving at the estimates to change. The effects of any change in judgments and estimates are reflected in the parent company financial statements as they become reasonably determinable.

Judgments and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Actual results could differ for such estimates.

Judgments

In the process of applying the Parent Company's accounting policies, management has made the following judgments, apart from those involving estimations, which have the most significant effect on the amounts recognized in the parent company financial statements.

Revenue from contracts with customers

The Parent Company is primarily engaged in real estate sales and development and water services. The Parent Company accounts for all of the goods and services in each contract with customer as a single performance obligation capable of being distinct.

The Parent Company applied the following judgments that significantly affect the determination of the amount and timing of revenue from contracts with customers:

Real estate revenue recognition. Revenue recognition under PFRS 15 involves the application of significant judgment and estimation in the: (a) identification of the contract for sale of real estate property that would meet the requirements of PFRS 15; (b) assessment of the probability that the entity will collect the consideration from the buyer; (c) determination of the transaction price; (d) application of the output method as the measure of progress in determining real estate revenue; (e) determination of the actual costs incurred as cost of goods sold; and (f) recognition of cost to obtain a contract.

- *Identifying performance obligations.* The Parent Company has various CTS covering subdivision land and residential houses and lots. The Parent Company concluded that the goods and services transferred in each contract constitute a single performance obligation. In particular, the promised goods and services in contracts for the sale of property under development mainly include design work, procurement of materials and development of the property. Generally, the Parent Company is responsible for all of these goods and services and the overall management of the project. Although these goods and services are capable of being distinct, Parent Company accounts for them as a single performance obligation because they are not distinct in the context contract. The Parent Company uses those goods and services as inputs and provides a significant service of integrating them into a combined output. Included also in this performance obligation is the Parent Company's service to transfer the title of the real estate unit to the buyer.
- *Existence of a contract.* The Parent Company's primary document for a contract with a customer for real estate sales is a signed CTS supported by other signed documentations such as reservation agreement, official receipts, buyers' amortization schedule and invoices and it met all the criteria to qualify as contract with a customer under PFRS 15.

In addition, part of the assessment process of the Parent Company before revenue recognition is to assess the probability that the Parent Company will collect the consideration to which it will be entitled in exchange for the real estate property that will be transferred to the customer. In evaluating whether collectability of an amount of consideration is probable, an entity considers the significance of the customer's initial payments in relation to the total contract price. Collectability is also assessed by considering factors such as past history with the customer, age of receivables and pricing of the property. Management regularly evaluates the historical sales



cancellations and back-outs if it would still support its current threshold of buyers' equity before commencing revenue recognition.

- *Revenue recognition method and measure of progress.* The Parent Company concluded that revenue for real estate sales is to be recognized over time because: (a) the Parent Company's performance does not create an asset with an alternative use and; (b) the Parent Company has an enforceable right for performance completed to date. The promised property is specifically identified in the contract and the contractual restriction on the Parent Company's ability to direct the promised property for another use is substantive. This is because the property promised to the customer is not interchangeable with other properties without breaching the contract and without incurring significant costs that otherwise would not have been incurred in relation to that contract. In addition, under the current legal framework, the customer is contractually obliged to make payments to the developer up to the performance completed to date.

The Parent Company has determined that output method used in measuring the progress of the performance obligation faithfully depicts the Parent Company's performance in transferring control of real estate development to the customers. This method measures progress based on physical proportion of work done on the real estate project which requires technical determination by the Parent Company's specialists (project engineers).

In addition, the Parent Company requires a collection threshold of 10% of buyer's payments of total selling price (buyer's equity), to be collected as one of the criteria in order to initiate revenue recognition. Reaching this level of collection is an indication of buyer's continuing commitment and the probability that economic benefits will flow to the Parent Company.

Contractual cash flows assessment. For each financial asset, the Parent Company assesses the contractual terms to identify whether the instrument is consistent with the concept of SPPI. 'Principal' for the purpose of this test is defined as the fair value of the financial asset at initial recognition and may change over the life of the financial asset (for example, if there are repayments of principal or amortization of the premium/discount).

The most significant elements of interest within a lending arrangement are typically the consideration for the time value of money and credit risk. To make the SPPI assessment, the Parent Company applies judgment and considers relevant factors such as the currency in which the financial asset is denominated, and the period for which the interest rate is set.

In contrast, contractual terms that introduce a more than de minimis exposure to risks or volatility in the contractual cash flows that are unrelated to a basic lending arrangement do not give rise to contractual cash flows that are solely payments of principal and interest on the amount outstanding. In such cases, the financial asset is required to be measured at FVPL.

As at December 31, 2020 and 2019, the aggregate carrying values of the financial assets amounted to ₱1,524.1 million and ₱1,216.8 million, respectively (see Note 22).

Evaluation of business model in managing financial instruments. The Parent Company determines its business model at the level that best reflects how it manages groups of financial assets to achieve its business objective. The Parent Company's business model is not assessed on an instrument-by-instrument basis, but at a higher level of aggregated portfolios and is based on observable factors such as:

- How the performance of the business model and the financial assets held within that business model are evaluated and reported to the entity's key management personnel;



- The risks that affect the performance of the business model (and the financial assets held within that business model) and, in particular, the way those risks are managed; and,
- The expected frequency, value and timing of sales are also important aspects of the Parent Company's assessment.

The business model assessment is based on reasonably expected scenarios without taking 'worst case' or 'stress case' scenarios into account. If cash flows after initial recognition are realized in a way that is different from the Parent Company's original expectations, the Parent Company does not change the classification of the remaining financial assets held in that business model, but incorporates such information when assessing newly originated or newly purchased financial assets going forward.

Definition of default and credit-impaired financial assets and contract assets. The Parent Company defines a financial instrument as in default, which is fully aligned with the definition of credit-impaired, when it meets one or more of the following criteria:

- *Quantitative criteria*
The customer is more than 90 days past due on its contractual payments, i.e. principal and/or interest, which is consistent with the regulatory definition of default.
- *Qualitative criteria*
The customer meets unlikelihood to pay criteria, which indicates the borrower is in significant financial difficulty. These are instances where:
 - The borrower is experiencing financial difficulty or is insolvent;
 - The borrower is in breach of financial covenant(s);
 - An active market for that financial assets has disappeared because of financial difficulties;
 - Concessions have been granted by the Parent Company, for economic or contractual reasons relating to the borrower's financial difficulty; or,
 - It is becoming probable that the borrower will enter bankruptcy or other financial reorganization.

The criteria above have been applied to all financial instruments held by the Parent Company and are consistent with the definition of default used for internal credit risk management purposes. The default definition has been applied consistently to model the Probability of Default (PD), Loss Given Default (LGD) and Exposure at Default (EAD) throughout the Parent Company's expected loss calculation.

An instrument is considered to be no longer in default (i.e. to have cured) when it no longer meets any of the default criteria for a consecutive period of six months as it has exhibited a satisfactory track record. This period of six months has been determined based on an analysis which considers the likelihood of a financial instrument returning to default status after cure using different possible cure definitions.

Incorporation of forward-looking information. The Parent Company incorporates forward-looking information into both its assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and its measurement of ECL.

To do this, the Parent Company considers a range of relevant forward-looking macro-economic assumptions for the determination of unbiased general industry adjustments and any related specific industry adjustments that support the calculation of ECLs. Based on the Parent Company's evaluation and assessment and after taking into consideration external actual and forecast information, the Parent Company formulates a 'base case' view of the future direction of relevant



economic variables as well as a representative range of other possible forecast scenarios. This process involves developing two or more additional economic scenarios and considering the relative probabilities of each outcome. External information includes economic data and forecasts published by governmental bodies, monetary authorities and selected private-sector and academic institutions.

The base case represents a most-likely outcome and is aligned with information used by the Parent Company for other purposes such as strategic planning and budgeting. The other scenarios represent more optimistic and more pessimistic outcomes. Periodically, the Parent Company carries out stress testing of more extreme shocks to calibrate its determination of these other representative scenarios.

The Parent Company has identified and documented key drivers of credit risk and credit losses of each portfolio of financial instruments and, using an analysis of historical data, has estimated relationships between macro-economic variables and credit risk and credit losses.

Determining taxable profit, tax bases and tax rates. Upon adoption of the Philippine Interpretation IFRIC 23, the Parent Company has assessed whether it has any uncertain tax position. The Parent Company applies significant judgement in identifying uncertainties over its income tax treatments. The Parent Company determined, based on its tax compliance assessment, in consultation with its tax counsel, that it is probable that its income tax treatments will be accepted by the taxation authorities. Accordingly, the interpretation did not have a significant impact on the parent company financial statements.

Distinction between real estate inventories, investment properties and owner-occupied properties. The Parent Company determines whether a property will be classified as real estate inventories, investment properties or owner-occupied properties. In making this judgment, the Parent Company considers whether the property will be sold in the normal operating cycle (real estate inventories) and whether the property generates cash flow largely independent of the other assets held by an entity.

Real estate inventories comprise of property that is held for sale in the ordinary course of business. Principally, this is residential property that the Parent Company develops and intends to sell before or on completion of construction. Investment property comprises land and buildings which are not occupied substantially for use by, or in the operations of the Parent Company, nor for sale in the ordinary course of business, but are held primarily to earn rental income and for capital appreciation. Owner-occupied properties classified and presented as property and equipment, generate cash flows that are attributable not only to property but also to the other assets used in the production or supply process.

Significant influence on Peakpower Energy, Inc. (PEI). In determining whether the Parent Company has significant influence over an investee requires significant judgment. Generally, a shareholding of 20.0% to 50.0% of the voting rights of an investee is presumed to give the Parent Company a significant influence. The Parent Company considers that it has significant influence over its investees when it has board representation which allows them to participate in the financial and operating policy decisions but is not control or joint control of those policies.

Evaluation and reassessment of control in MCPI. The Parent Company refers to the guidance in PFRS 10, *Consolidated Financial Statements*, when determining whether the Parent Company controls an investee. Particularly, the Parent Company controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. The Parent Company considers the purpose and design of the investee, its relevant activities and how decisions about those activities are made and whether the rights give it the current ability to direct the relevant activities.



The Parent Company controls an investee if and only if it has all the following:

- a. power over the investee;
- b. exposure, or rights, to variable returns from its involvement with the investee; and,
- c. the ability to use its power over the investee to affect the amount of the investor's returns.

Ownership interest in MCPI represent 49%. The Parent Company has the ability to direct the relevant activities and power to affect its returns considering that critical decision making position in running the operations of the investee are occupied by the representatives of the Parent Company.

Management's Use of Estimates and Assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Revenue and cost recognition on real estate projects. The Parent Company's revenue recognition policy require management to make use of estimates and assumptions that may affect the reported amounts of revenues. The Parent Company's revenue and cost of real estate sales are recognized based on the POC which is measured principally on the basis of the estimated completion of a physical proportion of the contract work which requires technical determination by management's specialists (project engineers) and involves significant management.

The Parent Company also includes land in the calculation of POC since the Parent Company availed the relief granted by the SEC under Memorandum Circular Nos. 14-2018 as of 2018 for the implementation issues of PFRS 15 affecting the real estate industry.

For the years ended December 31, 2020 and 2019, the real estate sales recognized over time amounted to ₱761.5 million and ₱942.7 million, respectively, (see Note 23) while the related cost of real estate sales amounted to ₱353.4 million and ₱355.2 million, respectively (see Note 6).

Collectability of the sales price. In determining whether the sales price is collectible, the Parent Company considers that the initial and continuing investments by the buyer of 10% in 2020 and 2019 would demonstrate the buyer's commitment to pay.

The gross amount of ICR and contract assets arising from these sales contracts amounted to ₱895.5 million and ₱733.9 million as of December 31, 2020 and 2019, respectively (see Notes 5 and 14).

Provision for expected credit losses of receivables and contract assets. The Parent Company uses a provision matrix to calculate ECLs for trade receivables other than ICRs. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns.

The provision matrix is initially based on the Parent Company's historical observed default rates. The Parent Company will calibrate the matrix to adjust the historical credit loss experience with forward-looking information such as inflation and GDP growth rates. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed.



The Parent Company considers an ICR and contract asset in default when the Parent Company forfeits and repossesses the property from the customer through cancellation. However, in certain cases, the Parent Company may also consider a financial asset to be in default when internal or external information indicates that the Parent Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Parent Company.

The Parent Company uses vintage analysis to calculate ECLs for contract assets. The PD rates using vintage analysis are based on default counts of contract issuances in a given period for groupings of various customer segments that have similar loss patterns

The PD is applied to the estimate of the loss arising on default which is based on the difference between the contractual cash flows due and those that the Parent Company would expect to receive, including from the repossession of the subject real estate property, net of cash outflows. For purposes of calculating LGD, accounts are segmented based on facility/collateral type and completion. In calculating the recovery rates, the Parent Company considered collections of cash and/or cash from resale of real estate properties after foreclosure, net of direct costs of obtaining and selling the real estate properties after the default event such as commission, association dues, refurbishment, payment required under Republic Act 6552, *Realty Installment Buyer Act*, and cost to complete (for incomplete units). As these are future cash flows, these are discounted back to the reporting date using the appropriate effective interest rate, usually being the original EIR or an approximation thereof.

The resulting recovery rate coming from the above process, resulted to zero LGD, thus resulting to no recognized impairment loss.

The Parent Company recognized provision for expected credit losses on receivables and contract assets of ₱2.4 million and nil in 2020 and 2019, respectively. As at December 31, 2020 and 2019, the allowance for ECL recognized in the parent company statements of financial position amounted to ₱2.8 million and ₱0.4 million, respectively (see Note 5).

Estimating NRV of real estate inventories. The Parent Company reviews the NRV of real estate inventories and compares it with the cost. Real estate inventories are written down below cost when the estimated NRV is found to be lower than the cost.

NRV for completed real estate inventories is assessed with reference to market conditions and prices existing at the reporting date and is determined by the Parent Company having taken suitable external advice and in light of recent market transactions. NRV in respect of inventory under construction is assessed with reference to market prices at the reporting date for similar completed property, less estimated costs to complete construction less an estimate of the time value of money to the date of completion. The estimates used took into consideration fluctuations of price or cost directly relating to events occurring after the end of the period to the extent that such events confirm conditions existing at the end of the period.

The carrying values of real estate inventories amounted to ₱1,573.0 million and ₱1,581.0 million as of December 31, 2020 and 2019, respectively (see Note 6).

Estimating useful lives of depreciable property and equipment and investment properties. The Parent Company estimates the useful lives of property and equipment and investment properties, except land, based on the period over which the assets are expected to be available for use. The estimated useful lives of property and equipment are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence, and legal or other limits on the use of the assets. In addition, the estimation of the useful lives of



property and equipment is based on collective assessment of internal technical evaluation and experience with similar assets. It is possible, however, that future results of operations could be materially affected by changes in estimates brought about by changes in factors mentioned above. The amounts and timing of recorded expenses for any period would be affected by changes in these factors and circumstances.

As of December 31, 2020 and 2019, the aggregate carrying value of depreciable property and equipment and investment properties amounted to ₱49.0 million and ₱51.9 million, respectively (see Notes 11 and 12).

Estimating fair values of financial assets and liabilities. When the fair values of financial assets and liabilities recorded in the parent company statements of financial position cannot be measured based on quoted prices in active markets, their fair value is determined using internal valuation techniques using generally accepted market valuation models. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgment is required in establishing fair values. Judgments include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

As at December 31, 2020 and 2019, the aggregate fair values of the financial assets amounted to ₱1,524.1 million and ₱1,216.8 million, respectively, and of the financial liabilities amounted to ₱1,790.7 million and ₱1,700.7 million, respectively (see Note 22).

Impairment of nonfinancial assets. The Parent Company assesses impairment on its nonfinancial assets (e.g. investment in associate, investments in subsidiaries, deposit for future stock subscription, investment properties, property and equipment and other assets excluding refundable deposits) and considers the following important indicators:

- Significant or prolonged decline in the fair value of the asset;
- Increase in market interest rates or other market rates of return on investments have increased during the period, and those increases are likely to affect the discount rate used in calculating the asset's value-in-use and decrease the asset's recoverable amount materially;
- Significant underperformance relative to expected historical or projected future operating results;
- Significant changes in the manner of use of the acquired assets or the strategy for overall business;
- Significant negative industry or economic trends; or,
- Significant changes with an adverse effect that have taken place in the technological, market, economic or legal environment where the Group operates.

If such indications are present and where the carrying amount of the asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. The recoverable amount is the asset's fair value less cost to sell or value in use whichever is higher. The fair value less cost to sell is the amount obtainable from the sale of an asset in an arm's length transaction while value in use is the present value of estimated future cash flows expected to be generated from the continued use of the asset. The Parent Company is required to make estimates and assumptions that can materially affect the carrying amount of the asset being assessed.



Based on the assessment of the Parent Company, there is no indication of impairment of investment in associate, investments in subsidiaries, deposit for future stock subscription, investment properties, property and equipment and other assets (excluding refundable deposits). The carrying values of the nonfinancial assets follow:

	2020	2019
Investment in an associate (see Note 9)	₱110,000,000	₱110,000,000
Investments in subsidiaries (see Note 10)	689,770,347	610,899,495
Deposit for future stock subscription (see Note 15)	1,554,098,279	1,488,340,351
Investment properties (see Note 11)	94,977,941	94,977,941
Property and equipment (see Note 12)	58,610,659	61,502,819
Other assets* (see Note 8)	622,725,647	467,944,015

*Excluding refundable deposits amounting to ₱40.0 million and ₱36.6 million as of 2020 and 2019, respectively.

No impairment was recognized for the Parent Company's nonfinancial assets for the years ended December 31, 2020 and 2019.

Estimating realizability of deferred tax assets. The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilized. The Parent Company's assessment on the recognition of deferred tax assets on deductible temporary differences is based upon the likely timing and level of future taxable profits determined from the tax planning strategies of the Parent Company. This forecast is based on the Parent Company's past results and future expectations on revenue and expenses.

The Parent Company assessed its projected performance in determining the sufficiency of the future taxable income. As at December 31, 2020 and 2019, the carrying values of these deferred tax assets amounted to ₱20.1 million and ₱14.7 million, respectively (see Note 20).

Post-employment defined benefit plan. The cost of defined benefit pension plan and the present value of the pension obligation are determined using actuarial valuations. The actuarial valuation involves making various assumptions. These include the determination of the discount rates, future salary increases, mortality rates and future pension increases. Due to the complexity of the valuation, the underlying assumptions and its long-term nature, defined benefit obligations are highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

As at December 31, 2020 and 2019, the Parent Company's retirement benefit obligation amounted to ₱61.6 million and ₱47.7 million, respectively (see Note 19).

4. Cash

	2020	2019
Cash on hand	₱1,082,908	₱889,008
Cash in banks	227,459,006	71,987,574
	₱228,541,914	₱72,876,582

Cash in banks pertain to savings and current accounts that generally earn interest based on prevailing respective bank deposit rates. Interest income earned on cash in banks amounted to ₱0.1 million in 2020 and 2019.



5. Receivables

	2020	2019
ICR	₱798,623,667	₱598,655,904
Dividend receivable	58,000,000	72,200,000
Trade receivables	6,070,170	3,802,835
Advances to officers and employees	2,952,123	1,306,933
Other receivables	60,883,250	20,941,723
	926,529,210	696,907,395
Less allowance for impairment	2,794,196	421,463
	923,735,014	696,485,932
Less noncurrent portion	26,338,455	146,227,160
	₱897,396,559	₱550,258,772

ICR consists of accounts collectible in equal monthly installments with over a period of 2 to 15 years, and bear interest ranging from 10% to 18% in 2020 and 2019. The ICRs are interest-bearing except for those with installment terms within two years. The transfer certificates of title remain in the possession of the Parent Company until full payment has been made by the customers. Interest earned from ICR and contract assets amounted to ₱1.9 million and ₱2.6 million in 2020 and 2019, respectively.

Dividend receivable pertains to the cash dividends declared on December 18, 2020 and December 19, 2019 from PEI.

Trade receivables pertain to receivables from water service which is noninterest-bearing and normally collected within seven (7) days.

Advances to officers and employees pertain to salary and other loans granted to the Parent Company's employees that are collectible through salary deduction. These are noninterest-bearing and are due within one (1) year.

Other receivables pertain to advances made to homeowners' association of one of the projects and nontrade receivables. These receivables are noninterest-bearing and are due within one (1) year.

Movement in the allowance for impairment is as follows:

	2020	2019
Balances at beginning of year	₱421,463	₱421,463
Provision (Note 18)	2,372,733	-
Balances at end of year	₱2,794,196	₱421,463

6. Real Estate Inventories

	2020	2019
Land for sale and development	₱195,500,285	₱291,091,721
Construction and development costs	1,377,548,782	1,289,872,543
	₱1,573,049,067	₱1,580,964,264



The rollforward of this account follows:

	2020	2019
Balance at beginning of the year	₱1,580,964,264	₱1,576,061,043
Construction costs incurred	300,155,667	304,874,595
Borrowing costs capitalized (Note 16)	36,177,696	35,651,325
Depreciation expense capitalized (Note 12)	9,183,103	5,454,279
Transfer from deposit for future stock subscription (Note 15)	-	9,600,000
Purchase of raw land	-	4,555,160
Cost of real estate sales	(353,431,663)	(355,232,138)
	₱1,573,049,067	₱1,580,964,264

The real estate inventories are carried at cost. No inventories are recorded at amounts lower than cost as of December 31, 2020 and 2019.

Land for sale and development represents real estate subdivision projects in which the Parent Company has been granted License to Sell (LTS) by the Department of Human Settlements and Urban Development. It also includes raw land inventories that are under development and those that are about to undergo development.

Construction and development costs incurred pertain to amounts paid to contractors and development costs in relation to the development of land and construction of housing units, and other costs directly attributable to bringing the real estate inventories to its intended condition.

Borrowing cost capitalized to real estate inventories in 2020 and 2019 amounted to ₱36.2 million and ₱35.7 million, respectively (see Note 16). The capitalization rate used to determine the borrowing costs eligible for capitalization in 2020 and 2019 is 3.57% and 3.92%, respectively.

In 2019, the Parent Company received a parcel of land returned by SHDI which pertains to the Parent Company's consideration for its deposit for future stock subscription to SHDI (see Note 15).

Collateralized properties

Pursuant to the loan agreement, certain real estate inventories were collateralized in favor of the bank to secure the Parent Company's short-term and long-term debts (see Note 16). As at December 31, 2020 and 2019, the carrying values of the collateralized real estate inventories amounted to ₱236.7 million and ₱322.8 million, respectively.

7. Investments in Equity Instruments

Quoted and unquoted equity securities

The Parent Company's EIFVPL consists of quoted equity securities that are listed and traded in the PSE. The fair value of these securities has been determined directly by reference to published prices in an active market using Level 1 fair value hierarchy. The changes in the fair value of the quoted equity securities are recognized under "Unrealized loss on EIFVPL" in parent company statements of comprehensive income.

The Parent Company's EIFVOCI include unquoted golf club shares and unlisted shares of stock. The fair values of the golf club shares are determined based on average selling price of price per share of similar or identical assets traded in an active market (Level 2 input).



The Parent Company's unlisted shares of stock are measured at cost. Financial assets are measured at cost when insufficient more recent information is available to measure its fair value, or if a wide range of possible fair value measurements and cost represents the best estimate of fair value within the range under Level 3 of the fair value hierarchy. The changes in the fair value of these unquoted equity instruments are recognized under "Net change in fair value of EIFVOCI" in other comprehensive income.

As of December 31, 2020 and 2019, the carrying value of unquoted golf club shares amounted to ₱162.8 million and ₱154.8 million, respectively; and unlisted shares of stock amounted to ₱12.8 million for both years.

The rollforward analysis of investments in EIFVOCI and EIFVPL follows:

	2020	
	FVPL	FVOCI
Cost:		
At January 1	₱64,125,698	₱434,070,793
Disposal	(64,125,698)	-
At December 31	-	434,070,793
Cumulative unrealized loss:		
At January 1	(641,257)	(266,509,340)
Disposal	641,257	-
Fair value adjustment	-	8,025,652
At December 31	-	(258,483,688)
Carrying values	₱-	₱175,587,105
	2019	
	FVPL	FVOCI
Cost:		
At January 1	₱139,742,698	₱434,070,793
Disposal	(75,617,000)	-
At December 31	64,125,698	434,070,793
Cumulative unrealized loss:		
At January 1	93,428,040	(265,423,108)
Disposal	(50,555,401)	-
Fair value adjustment	(43,513,896)	(1,086,232)
At December 31	(641,257)	(266,509,340)
Carrying values	₱63,484,441	₱167,561,453

In 2020 and 2019, the Parent Company sold its 64,125,698 shares and 75,617,000 shares of EIFVPL for ₱76.0 million and ₱94.1 million, respectively, resulting in a gain of ₱12.5 million and a loss of ₱32.1 million, respectively.

The Parent Company's dividend income from EIFVOCI amounted to ₱0.2 million and nil in 2020 and 2019, respectively.



8. Other Assets

	2020	2019
<i>Current</i>		
Deposits for purchased land	₱319,065,057	₱160,780,887
Creditable withholding taxes	69,585,730	98,467,233
Construction materials	65,338,356	60,279,616
Prepaid expenses	55,087,290	24,441,006
Costs to obtain contracts (Note 23)	16,005,309	16,355,255
Input VAT	3,544,188	4,564,436
Refundable deposits	551,467	551,467
Miscellaneous	336,584	336,582
	₱529,513,981	₱365,776,482
<i>Noncurrent</i>		
Advances to third party	₱115,311,840	₱102,719,000
Refundable deposits - net of current portion	39,406,790	36,067,010
	₱154,718,630	₱138,786,010

Deposits for purchased land pertain to installment payments made by the Parent Company to the sellers of land where sales contracts have yet to be executed. The land is intended to be held for sale and development in the future.

Construction materials pertain to supplies used in the construction and development of the real estate projects.

Prepaid expenses include prepaid insurance, employee benefits, supplies, rent and taxes and licenses which are applicable in the future period.

Creditable withholding taxes pertain to carry over of unapplied income tax credits and are recoverable and can be applied against the income tax payable in future periods.

Costs to obtain a contract with a customer pertain to commissions paid to brokers and marketing agents on the sale of pre-completed real estate units. These capitalized costs are charged to marketing expenses under "General, administrative and selling expenses" in the parent company statements of comprehensive income as the related revenue is recognized (see Notes 18 and 23).

Advances to third party pertain to advances made by the Parent Company to potential joint venture partners for acceptable business projects. The advances are to be applied to the cost of the business project.

9. Investment in an Associate

This pertains to investment to Peakpower Energy, Inc. (PEI). PEI was incorporated and registered with the SEC on February 19, 2013 primarily to purchase, acquire, own and hold shares of stock, equity, and property of energy companies. Through its subsidiaries, PEI's focus is to develop, construct, and operate diesel power plants in Mindanao to address the ongoing power shortages in the region. Parent Company holds 20% of equity ownership as of December 31, 2020 and 2019. The primary place of business and office address of the associate is 3rd Floor Joy-Nostal Center, ADB Avenue, Ortigas Center, Pasig City.



As at December 31, 2020 and 2019, the carrying value of the investment is equal to its cost amounting to ₱110.0 million.

The Parent Company's dividend income from PEI amounted to ₱95.0 million and ₱72.2 million in 2020 and 2019, respectively.

10. Investments in Subsidiaries

	Principal Activities	% of Ownership	2020	2019
ABERDI	Manufacturing	100	₱449,999,995	₱449,999,995
NC***	Agriculture	100	–	–
BAC***	Agriculture	100	–	–
PTCHC	Holding	100	109,000,000	109,000,000
VEC*	Power plant operations	100	78,870,852	–
BCL*	Infrastructure	100	25,000,000	25,000,000
HLPC*	Power operations	100	16,000,000	16,000,000
ABBWCI*	Water service	100	5,000,000	5,000,000
MCPI**	Power plant operations	49	4,900,000	4,900,000
SHDI*	Real estate	100	999,500	999,500
			₱689,770,347	₱610,899,495

* Pre-operating entity.

** Non-operating entity.

*** Indirectly-owned through ABERDI.

ABERDI

ABERDI was incorporated and registered with the SEC on February 1, 2001 to primarily engage in the business of manufacturing and trading of palm oil and other palm products including, but not limited to refined bleached deodorized oil, palm olein, crude palm oil, palm stearin, palm acid oil, palm fatty acid distillate, and palm kernels. ABERDI's subsidiaries are NC and BAC.

NC

NC was registered with the SEC on February 2, 1997. The Company's primary purpose is to engage in the business of agriculture in all aspects, including but not limited to, the operation of fishponds and fish pens, the raising of cattle, both large and small, the raising of hogs and chicken and any and all other activities related to or incidental to the foregoing markets. The Company is also engaged in selling palm seedlings and bunch.

BAC

BAC was registered with the SEC on February 2, 1997. The Company was organized to engage in business of agriculture in all aspect, including but not limited to operation of fishponds and fish pens, the raising of cattle, both large and small, the raising of hogs and chickens and all other activities related to or incidental to the foregoing, and to market, sell, or otherwise dispose of any produce and products in both local and foreign markets.

PTCHC

PTCHC was registered with the SEC on November 22, 2010. Its primary purpose is to purchase, acquire, own, hold, lease, sell and convey properties of every kind and description, including land, buildings, factories and warehouses and machinery, equipment, the goodwill, shares of stock, equity, rights, and property of any person, firm, association, or corporation and other personal properties as may be necessary or incidental to the conduct of the corporate business and to pay cash, shares of its



capital stock, debentures and other evidences of indebtedness, or other securities, as may be deemed expedient, for any business or property acquired by the corporation.

PTCHC owns 20% of Palm Conception Power Corporation (PCPC). PCPC was registered with the SEC on December 18, 2007 primarily to acquire, design, develop, construct, invest in and operate power generating plants.

The Parent Company's dividend income from PTCHC amounted to ₱110.0 million and nil in 2020 and 2019, respectively.

VEC

VEC was registered with the SEC on March 11, 2015. It was organized primarily to operate, engage in, conduct and carry on the business of exploring, developing, converting, producing, processing, and refining of power energy, fuel and/or any other source of power energy, including importation, handling, distributing and marketing at wholesale either within or outside the Philippines; to develop, manage, lease, and operate refineries for the power and fuel products or any other source of power energy; to enter into business undertaking to establish, develop, explore and operate business that will provide the technical manpower to persons and institutions engaged in aforesaid energy production; and in general to carry on and undertake such activities which may seem to the Company capable of being conveniently carried on in connection with the above purposes, or calculated, directly, to enhance the value of or render profitable, any of the Company's property or rights.

On June 18, 2020, the Parent Company entered into a share purchase agreement to acquire 86,995,407 common shares representing 99.995% of VEC's total issued and outstanding capital stock for a total consideration of ₱78.9 million. The total consideration is comprised of a cross-sale of the Parent Company's EIFVPL for ₱50.2 million and assumption by the Parent Company of VEC's third party payables amounting to ₱28.7 million.

BCL

BCL is registered with BVI Financial Services Commission as a British Virgin Island (BVI) Business Company on August 8, 2011 under the BVI Business Companies Act 2004. Subject to the Act and any other BVI legislation, the Company has irrespective of corporate benefit (a) full capacity to carry on or undertake any business or activity, do any act or enter into any transactions; and (b) for the purposes of (a), full rights, powers and privileges.

HLPC

HLPC was registered with the SEC on May 6, 2010. The Company's primary purpose is to engage in, conduct and carry on the business of developing, constructing, operating, repairing, and maintaining hydro-electrical plants and system and other power generating or converting stations, manufacture, operation and repair of related mechanical and electrical equipment.

ABBWCI

ABBWCI was registered with the SEC on March 31, 2015. The Company was organized primarily to engage in the business of holding and providing rights to water to public utilities and cooperatives or in water distribution in the Municipality of Opol and related activities.



MCPI

MCPI was registered with the SEC on July 4, 2007. The Company was organized primarily to engage in, conduct and carry on the business of construction, planning, purchase, supply and sale of electricity. The Company is registered under the Foreign Investments Act of 1991 on July 6, 2007.

SHDI

SHDI was registered with the SEC on February 26, 1997. The Company was organized primarily to invest in, purchase or otherwise acquire and own, hold, sell, assign, transfer, mortgage, pledge, exchange, or otherwise dispose of real and personal property of every kind and description, and related activities.

11. Investment Properties

The Parent Company's investment properties as at December 31, 2020 and 2019 are classified as follows:

Land held for capital appreciation	₱93,367,877
Land and building held for lease	1,610,064
	₱94,977,941

The fair values of land and building as of December 31, 2020 and 2019, as determined by an independent appraiser using a combination of income and cost approach, amounted to ₱398.4 million in both years. The valuation techniques used are categorized under level 3 of the fair value hierarchy.

The value of the land was arrived at using the Market Data Approach. In this approach, the value of the land is based on sales and listings of comparable property registered in the vicinity. The technique of this approach requires the establishment of comparable property by reducing reasonable comparative sales and listings to a common denominator. This is done by adjusting the differences between the subject property and those actual sales and listings regarded as comparable. The properties used as basis of comparison are situated within the immediate vicinity of the subject property. This valuation approach is categorized as Level 3 in the fair value hierarchy as at December 31, 2020 and 2019. The significant unobservable input to the valuation is the price per square meter.

The values of the building was arrived using the Income Approach. Income Approach provides an indication of value by converting future cash flow to a single current value. Under the income approach, the value of an asset is determined by reference to the value of income, cash flow or cost saving generated by the asset.

Significant increases or decreases in estimated price per square meter in isolation would result in a significantly higher or lower fair value on a linear basis.

The details of land held for capital appreciation are as follows:

	2020	2019
Cost:		
Balances at beginning of year	₱93,367,877	₱101,903,571
Disposals	-	(8,535,694)
Net carrying value	₱93,367,877	₱93,367,877



Land and building held for lease as at December 31, 2020 and 2019 are as follows:

	Land	Building	Total
Cost:			
Balances at beginning and end of year	₱1,610,064	₱7,142,747	₱8,752,811
Accumulated depreciation:			
Balances at beginning and end of year	–	7,142,747	7,142,747
	₱1,610,064	₱–	₱1,610,064

In 2019, the Parent Company has sold a land with a net book value of ₱8.5 million and recognized a gain of ₱5.1 million presented as “Gain on sale of investment properties” in the parent company statements of comprehensive income. Proceeds from the sale amounted to ₱13.7 million.

Direct operating expense related to land held for lease included under “General, administrative and selling expenses” in the parent company statements of comprehensive income amounted to ₱0.1 million in both 2020 and 2019. No lease revenue was generated in 2020 and 2019.



12. Property and Equipment

The composition and movements of this account are as follows:

	2020							Total
	Land	Building and Improvements	Machinery and Equipment	Furniture and Fixtures	Transportation Equipment	Tools and Other Equipment	Other Equipment	
Cost								
At January 1	₱9,606,847	₱40,820,078	₱172,567,550	₱22,498,948	₱27,230,038	₱7,654,919	₱24,596,519	₱304,974,899
Additions	–	–	4,766,175	882,310	2,973,597	320,250	2,884,495	11,826,827
At December 31	9,606,847	40,820,078	177,333,725	23,381,258	30,203,635	7,975,169	27,481,014	316,801,726
Accumulated depreciation								
At January 1	–	40,732,348	132,451,769	20,038,439	24,722,152	4,671,799	20,855,573	243,472,080
Depreciation	–	3,510	6,159,805	1,075,510	3,403,437	1,685,280	2,391,445	14,718,987
At December 31	–	40,735,858	138,611,574	21,113,949	28,125,589	6,357,079	23,247,018	258,191,067
Net Book Value	₱9,606,847	₱84,220	₱38,722,151	₱2,267,309	₱2,078,046	₱1,618,090	₱4,233,996	₱58,610,659

	2019							Total
	Land	Building and Improvements	Machinery and Equipment	Furniture and Fixtures	Transportation Equipment	Tools and Other Equipment	Other Equipment	
Cost								
At January 1	₱9,606,847	₱40,710,078	₱172,567,550	₱21,765,998	₱23,417,414	₱7,578,044	₱23,399,190	₱299,045,121
Additions	–	110,000	–	778,396	6,025,481	76,875	1,197,329	8,188,081
Disposals	–	–	–	(45,446)	(2,212,857)	–	–	(2,258,303)
At December 31	9,606,847	40,820,078	172,567,550	22,498,948	27,230,038	7,654,919	24,596,519	304,974,899
Accumulated depreciation								
At January 1	–	40,622,019	129,635,730	19,174,055	23,199,897	3,209,088	19,121,133	234,961,922
Depreciation	–	110,329	2,816,039	878,270	2,287,017	1,462,711	1,734,440	9,288,806
Disposals	–	–	–	(13,886)	(764,762)	–	–	(778,648)
At December 31	–	40,732,348	132,451,769	20,038,439	24,722,152	4,671,799	20,855,573	243,472,080
Net Book Value	₱9,606,847	₱87,730	₱40,115,781	₱2,460,509	₱2,507,886	₱2,983,120	₱3,740,946	₱61,502,819



The depreciation from property and equipment in 2020 and 2019 are recognized as:

	2020	2019
Real estate inventories (Note 6)	₱9,183,103	₱3,834,527
General, administrative and selling expenses (Note 18)	5,535,884	5,454,279
	₱14,718,987	₱9,288,806

In 2019, the Parent Company sold property and equipment which resulted to a gain of ₱2.4 million presented as “Gain on sale of property and equipment” in the parent company statements of comprehensive income. Proceeds from the sale amounted to ₱3.9 million.

13. Accounts and Other Payables

	2020	2019
Trade payables	₱351,291,669	₱339,223,744
Statutory payables	129,756,106	59,111,137
Accrued expenses	57,471,890	52,104,774
Retention payable	32,152,143	32,139,990
Accrued interest payable	1,936,994	4,150,592
	₱572,608,802	₱486,730,237

Trade payables are noninterest-bearing and are generally on a 30 to 60-day credit terms.

Statutory payables pertain to dues from remittance to Social Security System, Philippine Health Insurance Corporation, Home Development Mutual Fund, and withholding taxes. These are noninterest-bearing and are normally settled within one year.

Accrued expenses pertain to accrued contractual services, professional fees, rent expenses and taxes and licenses incurred by the Parent Company.

Retention payable are noninterest-bearing and pertains to the amount withheld by the Parent Company on contractor’s billings to be settled upon completion of the relevant contracts within the year. The retention serves as a holdout amount withheld from the contractor to cover for back charges that may arise from quality issues in affected projects.

14. Contract Assets and Liabilities

Contract assets represent the right to consideration that was already delivered by the Parent Company in excess of the amount recognized as ICR. This is reclassified as ICR when the monthly amortization of the customer is already due for collection. The movement in contract asset is mainly due to new real estate sales contract recognized during the period and increase in POC, less reclassification to ICR.

The Parent Company requires buyers of real estate units to pay a minimum percentage of the total contract price as reservation fee before the parties enter into a sale transaction. Payments from buyers which have not yet reached the buyer’s equity to qualify for revenue recognition and excess of collections over the recognized receivables and contract assets based on POC are presented as “Contract liabilities” in the parent company statements of financial position.



When the Parent Company's current collection threshold is reached by the buyer, revenue is recognized, and these deposits and down payments are applied against the related ICR. The excess of collections over the recognized revenue is applied against the receivables in the succeeding years. The movement in contract liabilities is mainly due to the reservation sales and advance payments of buyers less real estate sales recognized upon reaching the collection threshold and from increase in POC.

The Parent Company's contract assets and contract liabilities as at December 31, 2020 and 2019 are as follows:

	2020	2019
Current portion of contract assets	₱76,301,227	₱128,936,111
Noncurrent portion of contract assets	20,563,963	6,294,565
Contract assets	₱96,865,190	₱135,230,676
Contract liabilities	₱168,966,097	₱139,504,435

15. Related Party Transactions

Related party relationship exists when one party has the ability to control, directly, or indirectly through one or more intermediaries, the other party or exercise significant influence over the other party making financial and operating decisions. Such relationship also exists between and/or among entities, which are under common control with the reporting enterprise, or between and/or among the reporting entities and key management personnel, directors, or its shareholders. In considering each possible related party relationship, attention is directed to the substance of relationship and not merely the legal form. Related parties may be individuals or corporate entities.

The Parent Company, in the normal course of business has significant transactions with related parties, which principally consist of the following:

- Interest-bearing loan from shareholder (see Note 16).

As of December 31, 2020 and 2019, the Parent Company has outstanding loan from shareholder, which is classified under "Long term debt" in the parent company statements of financial position amounting to ₱293.4 million and ₱317.6 million, respectively.

On January 13, 2019, the Parent Company signed into an agreement with the shareholder to restructure the remaining balance of its original short-term loan amounting to ₱369.0 million to be paid in equal monthly amortization payments to commence on January 13, 2019 until December 13, 2030. The loan bears a fixed annual interest rate of 6.00%.

- Noninterest-bearing deposits for future stock subscription to the Parent Company's subsidiaries (ABERDI, PTCHC, HLPC and BCL). These deposits will either be converted to equity or returned to the Parent Company in consideration for a possibility of an incoming new investor. In 2019, the Parent Company received a parcel of land returned by SHDI which pertains to the Parent Company's consideration for its deposit for future stock subscription to SHDI.
- Noninterest-bearing cash advances to ABBWCI, SHDI, PTCHC, BCL and MCPI.
- Noninterest-bearing cash advances to PEI, an associate.



- Noninterest-bearing cash advances to East West Railway Transit Corporation (EWRTC), NC, BAC, AFF-PBJ Corporation (AFFPBJC), AFF-Monte Oro Resources & Energy, Inc. (AFFMOREI), affiliates of the Parent Company.
- Interest-bearing loan received from Brown Resources Corporation (BRC), an affiliate of the Parent Company.
- Advances to officers and employees pertain to salary and other loans granted to the Parent Company's officers and employees that are collectible through salary deduction. These are noninterest-bearing and are due within one (1) year.

Category	2020		Terms	Conditions
	Amount	Receivable (Payable)		
Subsidiaries and shareholders				
<i>Deposits for future stock subscription**:</i>				
ABERDI	₱59,747,652	₱774,957,327	Convertible to investment; non interest-bearing	Unsecured; no impairment
PTCHC	1,010,000	747,906,698		
HLPC	–	25,984,254		
BCL	5,000,276	5,250,000		
	65,757,928	1,554,098,279		
<i>Advances to**:</i>				
ABBWCI	₱2,231	₱15,164,921	On demand; non interest-bearing	Unsecured; no impairment
ABERDI	9,337,283	9,337,283		
SHDI	289,494	1,315,465		
BCL	–	348,506		
PTCHC	95,817	95,817		
MCPI	28,558	28,558		
	9,753,383	26,290,550		
<i>Long-term debt (see Note 16):</i>				
From shareholder				
Principal payments	₱24,200,000	₱–	12-year, 6.00% interest-bearing	Unsecured; no collateral
Current	–	(32,558,172)		
Noncurrent	–	(260,886,842)		
	24,200,000	(293,445,014)		
Associate				
<i>Advances to**:</i>				
PEI	₱99,204	₱80,543,761	On demand; non interest-bearing	Unsecured; no impairment
Affiliates				
<i>Advances to**:</i>				
EWRTC	₱–	₱51,611,143	On demand; non interest-bearing	Unsecured; no impairment
NC	3,185	730,760		
BAC	–	27,500		
AFFPBJC	23,948	23,948		
AFFMOREI	1,436	1,436		
	28,569	52,394,787		
<i>Long-term debt (see Note 16):</i>				
BRC				
Proceeds	₱1,400,000	₱–	2-year, 6.00% interest-bearing	Unsecured; no collateral
Principal payments	452,773	–		
Interest payments	36,373	–		
Current	–	(947,227)		
	1,889,146	(947,227)		

* Presented as "Deposit for future stock subscription" in the parent company statements of financial position.

** Presented as "Receivables from related parties" in the parent company statements of financial position..



Category	2019		Terms	Conditions
	Amount	Receivable (Payable)		
Subsidiaries and shareholders				
<i>Deposits for future stock subscription*:</i>				
PTCHC	(P79,856,640)	P746,896,698	Convertible to investment; non interest-bearing	Unsecured; no impairment
ABERDI	73,228,557	715,209,675		
HLPC	–	25,984,254		
BCL	249,724	249,724		
SHDI (Note 6)	(9,600,000)	–		
	(15,978,359)	1,488,340,351		
<i>Advances to**:</i>				
BCL	P–	P25,341,704	On demand; non interest-bearing	Unsecured; no impairment
ABBWCI	13,750	15,162,690		
SHDI	27,500	1,025,971		
	41,250	41,530,365		
<i>Long-term debt (see Note 16):</i>				
From shareholder				
Principal payments	P51,328,505	P–	12-year, 6.00% interest-bearing	Unsecured; no collateral
Current	–	(6,018,818)		
Noncurrent	–	(311,626,195)		
	51,328,505	(317,645,013)		
Associate				
<i>Advances to**:</i>				
PEI	P–	P80,543,761	On demand; non interest-bearing	Unsecured; no impairment
Affiliates				
<i>Advances to**:</i>				
EWRTC	P–	P58,249,728	On demand; non interest-bearing	Unsecured; no impairment
NC	27,500	727,575		
BAC	27,500	27,500		
	55,000	59,004,803		

* Presented as “Deposit for future stock subscription” in the parent company statements of financial position.

** Presented as “Receivables from related parties” in the parent company statements of financial position..

Terms and Conditions of Transactions with Related Parties

The outstanding accounts with related parties, except for deposits for future stock subscription and the advances to key management personnel, shall be settled in cash. The deposits for future stock subscription are convertible to additional investment in subsidiary. These accounts are generally unsecured. Impairment assessment is undertaken each financial year through a review of the financial position of the related party and the market in which the related party operates. The Parent Company has approval process and established limits when entering into material related party transactions.

The compensation of the key management personnel, included as part of salaries, wages and employee benefits under “General and administrative expenses” in the parent company statements of comprehensive income follows:

	2020	2019
Short-term employee benefits	P25,912,552	P45,104,369
Other employee benefits	1,200,000	4,563,937
	P27,112,552	P49,668,306

Key management personnel of the Parent Company include all directors and senior management.



16. Loans Payable

Loans payable represents various secured and unsecured loans obtained from local financial institutions and shareholder to finance the Parent Company's real estate development projects, working capital requirements and for general corporate purposes.

The Parent Company entered into loan agreements with the following banks: Union Bank of the Philippines (UBP), United Coconut Planters Bank (UCPB), May Bank Philippines (MBI), Philippine Bank of Communication (PBCOM), BPI Family Savings Bank (BPIF), China Bank Corporation (CBC), Development Bank of the Philippines (DBP). The Parent Company also entered into loan agreements from a financial services company, Caterpillar Financial Services Phils. Inc. (CFSPI), from its affiliate, Brown Resources Corporation (BRC), and from a shareholder.

Short-term debt

Short-term debt represents peso loans obtained from local banks and shareholder for working capital and financing requirements. These loans bear annual interest at rates ranging from 4.50% to 9.00% in 2020 and 2019, subject to semi-annual and quarterly repricing and are due at various dates within the following year from the reporting date.

	2020	2019
UCPB	₱173,668,000	₱95,104,000
UBP	100,000,000	100,000,000
DBP	100,000,000	100,000,000
CBC	32,509,400	74,996,000
	₱406,177,400	₱370,100,000

Interest expense arising from these loans amounts to ₱25.8 million and ₱21.1 million in 2020 and 2019, respectively.

Long-term debt

The long-term debt represents various loans obtained from local financial institutions and shareholder to finance the Parent Company's real estate projects and for general corporate purposes.

	2020	2019
UBP	₱298,055,556	₱211,388,889
UCPB	50,000,000	10,583,108
MBI	40,000,000	66,666,667
PBCOM	37,451,484	67,494,993
BPIF	31,475,181	54,048,121
CBC	23,824,911	11,294,192
CFSPI	4,833,211	-
DBP	₱3,823,984	₱12,573,984
BRC (Note 15)	947,227	-
Shareholder (Note 15)	293,445,014	317,645,013
	783,856,568	751,694,967
Less current portion	209,200,759	167,402,746
	₱574,655,809	₱584,292,221



Loans from UBP

Loans from UBP are comprised of loans subject to fixed and variable interest rates which are payable in monthly installments and secured by real estate mortgage. Fixed-rate loans have annual interest rates ranging from 5.78% to 9.10% payable for 2 to 5 years. Variable-rate loans are subject to variable interest rates based on Philippine Dealing System Treasury Reference Rate 2 (PDST-R2) plus 1.5% subject to a floor rate of 5.5% payable for 7 years.

Loans from UCPB

These loans are payable in quarterly installments for 8 years secured by real estate mortgage which are subject to variable interest rates ranging from 8.00% to 8.20% and 5.25% to 8.20% in 2020 and 2019, respectively, based on 3-month Philippine Dealing System Treasury Fixing (PDST-F) rate obtaining at the time of availment, plus a spread of 2% inclusive of gross receipts tax (GRT) or floor rate of 5.25% inclusive of GRT per annum whichever is higher, subject to quarterly payment and resetting.

Loan from MBI

This loan is payable in quarterly installments for 3 years secured by real estate mortgage which is subject to a fixed annual interest rate of 8.00%.

Loans from PBCOM

These loans are payable in monthly installments and secured by real estate mortgage. Fixed-rate loan has annual interest rate of 11.50% payable for 5 years. Variable-rate loan is subject to variable interest rates ranging from 8.00% to 10.75% payable for 4 years based on prevailing market interest rate for the same or similar type of loans as determined by the bank.

Loans from BPIF

These loans are payable in quarterly installments and secured by real estate mortgage. Fixed-rate loan has annual interest rates of 5.5% payable for 7 years. Variable-rate loans are subject to variable interest rates ranging from 5.23% to 7.75% payable for 7 to 10 years based on prevailing market interest rate for the same or similar type of loans as determined by the bank.

Loans from CBC

These loans are payable in monthly installments for 2 to 5 years pertaining to unsecured car loans subject to fixed annual interest rates ranging from 8.76% to 9.89%.

Loan from CFSPI

This loan is payable in monthly installments for 3 years, unsecured, and subject to a fixed annual interest rate of 11%.

Loan from DBP

This loan is payable in quarterly installments for 4 years secured by real estate mortgage which is subject to a fixed annual interest rate of 5.25%.

Loans from BRC

This loan is payable in monthly installments for 2 years, unsecured, and subject to a fixed annual interest rate of 6% (see Note 15).

Loan from shareholder

On January 13, 2019, the Parent Company signed into an agreement with the shareholder to restructure the remaining balance of its original short-term loan amounting to ₱369.0 million to be paid in equal monthly amortization payments to commence on January 13, 2019 until



December 13, 2030. This loan is now payable in monthly installments for 12 years, unsecured, and subject to a fixed annual interest rate of 6% (see Note 15).

Borrowing Cost

Interest expense arising from these loans amounts to ₱30.1 million and ₱32.5 million in 2020 and 2019, respectively. In 2020 and 2019, borrowing costs amounting to ₱36.2 million and ₱35.7 million are capitalized as part of real estate inventories (see Note 6). The capitalization rate used to determine the borrowing costs eligible for capitalization is 3.57% and 3.92% in 2020 and 2019, respectively.

Interest expense (excluding capitalized borrowing costs) recognized in the parent company statements of comprehensive income amounts to ₱19.7 million and ₱17.9 million in 2020 and 2019, respectively.

Repayment Schedule

The repayment schedule of the long-term debt follows:

Year	2020	2019
2020	₱—	₱167,402,746
2021	209,200,759	172,139,217
2022 - 2030	574,655,809	412,153,004
	₱783,856,568	₱751,694,967

Security and Debt Covenants

Real estate inventories with carrying amounts of ₱236.7 million and ₱322.8 million as of December 31, 2020 and 2019, respectively, are collateralized for its loans payable (see Note 6).

The Parent Company is not subject to any financial or negative covenants from its short-term and long-term debts.

17. Equity

Common stock

The details of the Parent Company's common stock as at December 31 follow:

	2020	2019
<u>Common</u>		
Authorized shares	3,300,000,000	3,300,000,000
Par value per share	₱1.00	₱1.00
Issued shares	2,477,668,925	2,477,668,925
Outstanding shares	2,452,004,911	2,477,667,911
Value of shares issued	₱2,477,668,925	₱2,477,668,925

Additional paid-in capital

Additional paid-in-capital amounted to ₱638.0 million as of December 31, 2020 and 2019.

Treasury shares

On August 17, 2020, the BOD of the Parent Company has approved the implementation of a share buyback program of up to ₱50.0 million worth of the Parent Company's common shares.



In 2020, the Parent Company has bought back from the market a total of 25,664,014 shares or ₱21.2 million. These treasury shares are recorded at cost.

The movement in the Parent Company's treasury shares follows:

	2020		2019	
	Shares	Amount	Shares	Amount
At January 1	1,014	₱1,014	1,014	₱1,014
Additions	25,663,000	21,235,405	–	–
At December 31	25,664,014	₱21,236,419	1,014	₱1,014

Capital management

The primary objective of the Parent Company's capital management is to ensure that it maintains a strong and healthy financial position to support its current business operations and drive its expansion and growth in the future.

The Parent Company undertakes to establish the appropriate capital structure for each business line, to allow it sufficient financial flexibility, while providing it sufficient cushion to absorb cyclical industry risks.

The Parent Company considers debt as a stable source of funding. The Parent Company attempts to continually lengthen the maturity profile of its debt portfolio and makes it a goal to spread out its debt maturities by not having a significant percentage of its total debt maturing in a single year.

The Parent Company manages its capital structure and makes adjustments to it, in the light of changes in economic conditions. It monitors capital using leverage ratios on both a gross debt and net debt basis.

The Parent Company is not subject to externally imposed capital requirements. No changes were made in the objectives, policies or processes for managing capital during the years ended December 31, 2020 and 2019.

The share price closed at ₱0.88 on December 27, 2020 and ₱0.71 on December 29, 2019.

The table below pertains to the account balances the Parent Company considers as its core economic capital:

	2020	2019
Short-term debt	₱406,177,400	₱370,100,000
Long-term debt	783,856,568	751,694,967
Capital stock	2,477,668,925	2,477,668,925
Additional paid in capital	637,968,859	637,968,859
Treasury shares	(21,236,419)	(1,014)
Retained earnings	1,374,121,211	992,643,412
	₱5,658,556,544	₱5,230,075,149



18. General, Administrative and Selling Expenses

	2020	2019
Personnel cost	₱60,125,149	₱69,651,302
Marketing (Note 23)	39,966,109	51,195,496
Taxes and licenses	22,196,270	19,882,178
Outside services	10,609,393	11,644,619
Rent (Note 21)	8,222,099	8,932,661
Retirement benefit expense (Note 19)	6,643,440	4,505,610
Professional fees	6,327,719	5,783,319
Depreciation (Note 12)	5,535,884	3,834,527
Utilities and supplies	5,275,766	5,429,895
Provision for impairment (Note 5)	2,372,733	-
Directors' fee	1,519,000	940,647
Transportation and travel	846,921	5,691,051
Repairs and maintenance	924,285	2,006,809
Miscellaneous	9,915,335	11,281,208
	₱180,480,103	₱200,779,322

Marketing expenses significantly include amortization of the costs to obtain contracts on real estate sales and advertising expenses incurred by the Parent Company (see Notes 8 and 23).

“Miscellaneous” consists mainly of fines and penalties, representation expenses, subscription and dues, listing fee, insurance expense and others.

19. Retirement Benefit Obligation

The Parent Company has a funded non-contributory retirement plan covering all regular and full-time employees effective July 1, 2002 (anniversary date was amended to take effect every January 1, retroactive 2003). Benefits are dependent on the years of service and the respective employee's compensation.

The defined benefit obligation is determined using the Projected Unit Credit method. There was no plan of termination, curtailment or settlement for the years ended December 31, 2020 and 2019.

Responsibilities of Trustee

The Parent Company's plan assets are maintained by a trustee bank. The Retirement Plan Trustee, as appointed by the Parent Company in the Trust Agreement executed between the Parent Company and the duly appointed Retirement Plan Trustee, is responsible for the general administration of the Retirement Plan and the management of the Retirement Fund.

The Retirement Plan Trustee may seek the advice of counsel and appoint an investment manager or managers to manage the Retirement Fund, an independent accountant to audit the Fund, and an actuary to value the Retirement Fund.

The following tables summarize the components of retirement benefit costs recognized in the parent company statements of comprehensive income and the amounts recognized in the parent company statement of financial position.



The components of retirement benefit expense recognized as retirement benefits under “General, administrative and selling expenses” in the parent company statements of comprehensive income are as follows (see Note 18):

	2020	2019
Current service cost	₱4,004,858	₱2,199,884
Interest expense on defined benefit obligation	2,827,027	2,861,166
Interest income on plan assets	(188,445)	(555,440)
Total retirement benefit expense	₱6,643,440	₱4,505,610

The components of rereasurement loss on defined benefit plan recognized in OCI are as follows:

	2020	2019
Actuarial loss on defined benefit obligation	₱7,170,464	₱9,933,835
Remeasurement loss on plan assets	69,139	4,367,416
Income tax effect	(2,171,881)	(4,290,375)
Remeasurement loss at end of year	₱5,067,722	₱10,010,876

The breakdown of the retirement benefit obligation recognized in the parent company statements of financial position follow:

	2020	2019
Present value of defined benefit obligation	₱64,940,592	₱51,120,493
Fair value of plan assets	(3,338,582)	(3,401,526)
Retirement benefit obligation	₱61,602,010	₱47,718,967

Remeasurement loss on defined benefit obligation recognized in the parent company statements of financial position are as follows:

	2020	2019
At January 1	₱18,403,477	₱8,392,601
Actuarial loss on defined benefit obligation	7,170,464	9,933,835
Actuarial loss on fair value of plan assets	69,139	4,367,416
Income tax effect	(2,171,881)	(4,290,375)
At December 31	₱23,471,199	₱18,403,477

Changes in the present value of the defined benefit obligation follow:

	2020	2019
Balance at beginning of year	₱51,120,493	₱37,157,998
Current service cost	4,004,858	2,199,884
Interest cost	2,827,027	2,861,166
Benefits paid	(182,250)	(1,032,390)
Actuarial loss	7,170,464	9,933,835
Balance at end of year	₱64,940,592	₱51,120,493



Changes in the fair value of plan assets follow:

	2020	2019
Balance at beginning of year	₱3,401,526	₱7,213,502
Interest income	188,445	555,440
Actuarial loss	(69,139)	(4,367,416)
Benefits paid	(182,250)	-
Balance at end of year	₱3,338,582	₱3,401,526

The fair value of plan assets by each class as of December 31 are as follows:

	2020	2019
Equity instruments	₱2,795,207	₱3,074,980
Cash and cash equivalents	546,107	476,894
Debt instruments	30,173	47,621
Others	(32,905)	(197,969)
Balance at end of year	₱3,338,582	₱3,401,526

For determination of the retirement benefit obligation, the following actuarial assumptions were used:

	2020	2019
Discount rates used	3.73%	5.54%
Expected rate of salary increases	5.00%	4.00%

The sensitivity analysis below has been determined based on reasonably possible changes of each significant assumptions on the defined benefit obligation as of the end of the reporting period, assuming if all other assumptions were held constant.

	December 31, 2020	
		Effect
100 bps increase in discount rate	4.7% decrease	(₱3,543,793)
100 bps decrease in discount rate	2.7% increase	4,087,732
100 bps increase in salary rate	6.0% increase	4,222,342
100 bps decrease in salary rate	4.0% decrease	(3,734,833)
	December 31, 2019	
		Effect
100 bps increase in discount rate	2.3% decrease	(₱1,193,192)
100 bps decrease in discount rate	2.6% increase	1,305,255
100 bps increase in salary rate	2.6% increase	1,312,276
100 bps decrease in salary rate	2.4% decrease	(1,221,312)



The average duration of the defined benefit obligation as at December 31, 2020 and 2019 is 13.2 years and 2.4 years, respectively. Shown below is the maturity analysis of the undiscounted benefit payments as at December 31, 2020.

Year ending:	
Less than one year	₱30,895,555
One to less than five years	10,209,469
Five to less than 10 years	29,137,187
10 to less than 15 years	18,831,108
15 to less than 20 years	32,930,002
20 years and above	45,745,387

20. Income Taxes

Provision for current income tax pertains to regular corporate income tax (RCIT) amounting to ₱48.4 million and ₱35.7 million in 2020 and 2019, respectively.

The reconciliation of statutory income to provision for income tax follows:

	2020	2019
Income tax computed at statutory rate	₱135,621,471	₱118,199,308
Additions to (reduction in) income tax resulting from:		
Tax-exempt dividend income	(61,560,366)	(21,661,830)
Nondeductible loss on sale of EIFVPL	–	9,628,444
Realized gain on sale of EIFVPL already subjected to final tax	(3,743,433)	–
Nondeductible expense	308,543	863,238
Interest income already subjected to final tax	(32,444)	(41,292)
Nondeductible unrealized loss on EIFVPL	–	13,054,169
	₱70,593,771	₱120,042,037

The components of the Parent Company's deferred tax assets and deferred tax liabilities are as follows:

	2020	2019
<i>Recognized in profit or loss:</i>		
Deferred income tax assets on		
Retirement benefit obligation	₱8,421,518	₱6,428,485
Allowance for expected credit losses	838,259	126,439
Unamortized past service costs	86,805	213,518
Unrealized foreign exchange loss	10,032	3,281
	9,356,614	6,771,723
Deferred income tax liabilities on		
Excess of real estate sales based on POC over real estate sales based on tax rules	(183,532,766)	(158,601,755)
Prepaid commission	(4,801,593)	(4,906,577)
	(188,334,359)	(163,508,332)
	(178,977,745)	(156,736,609)

(Forward)



	2020	2019
<i>Recognized directly in equity:</i>		
Deferred tax asset on remeasurement loss on retirement benefit plan	₱10,059,086	₱7,887,205
	(₱168,918,659)	(₱148,849,404)

Corporate Recovery and Tax Incentives for Enterprises (CREATE) Act

Office of the President of the Philippines signed into law on March 26, 2021 the CREATE Act to attract more investments and maintain fiscal prudence and stability in the Philippines. Republic Act (RA) 11534 or the CREATE Act introduces reforms to the corporate income tax and incentives systems. It takes effect 15 days after its complete publication in the Official Gazette or in a newspaper of general circulation or April 11, 2021.

The following are the key changes to the Philippine tax law pursuant to the CREATE Act which have an impact on the Parent Company:

- Effective July 1, 2020, RCIT rate is reduced from 30% to 25% for domestic and resident foreign corporations. For domestic corporations with net taxable income not exceeding ₱5 million and with total assets not exceeding ₱100 million (excluding land on which the business entity's office, plant and equipment are situated) during the taxable year, the RCIT rate is reduced to 20%.
- Minimum corporate income tax (MCIT) rate reduced from 2% to 1% of gross income effective July 1, 2020 to June 30, 2023.

As clarified by the Philippine Financial Reporting Standards Council in its Philippine Interpretations Committee Q&A No. 2020-07, the CREATE Act was not considered substantively enacted as of December 31, 2020 even though some of the provisions have retroactive effect to July 1, 2020. The passage of the CREATE Act into law on March 26, 2021 is considered as a non-adjusting subsequent event. Accordingly, current and deferred income taxes as of and for the year ended December 31, 2020 continued to be computed and measured using the applicable income tax rates as of December 31, 2020 (30% RCIT and 2% MCIT) for financial reporting purposes.

Applying the provisions of the CREATE Act, the Parent Company would have been subjected to lower RCIT of 25% effective July 1, 2020.

Based on the provisions of Revenue Regulations (RR) No. 5-2021 dated April 8, 2021 issued by the BIR, the prorated RCIT rate of the Parent Company for the year ended December 31, 2020 is 27.5%. This will result in a lower provision for current income tax for the year ended December 31, 2020 by ₱4.0 million. The reduced amounts will be reflected in the annual income tax return of the Parent Company in 2020. However, for financial reporting purposes, the changes will only be recognized in the 2021 financial statements.

21. Lease Agreements

The Parent Company has lease agreements for its office spaces in Cagayan de Oro City and Metro Manila and on certain transportation equipment which have lease terms of 12 months or less and are renewable upon the agreement of both parties. The Parent Company applies the 'short-term lease' recognition exemption for these leases.

In 2020 and 2019, rent expense amounted to ₱8.2 million and ₱8.9 million, respectively.



22. Financial Risk Management Objectives and Policies

The Parent Company is exposed to a variety of financial risks, which resulted from its operating, investing and financing activities in relation to its financial instruments which include financial assets comprising cash, receivables (excluding advances to officers and employees), receivables from related parties, EIFVPL, EIFVOCI, and refundable deposits included under “Other assets”. This also includes financial liabilities comprising accounts and other payables (excluding statutory payables) and short and long-term debt. The main types of risks are market risk (mainly interest rate and equity price risks), credit risk and liquidity risk which arise in the normal course of the Parent Company’s business activities.

The objective of financial risk management is to contain, where appropriate, exposures in these financial risks to limit any negative impact on the Parent Company’s results and financial position. The Parent Company actively measures, monitors and manages its financial risk exposures by various functions pursuant to the segregation of duties principle. The management takes charge of the Parent Company’s overall risk management strategies and for approval of risk strategies and policies under the direction of the Parent Company’s BOD.

The Parent Company’s overall risk management program focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the Parent Company’s financial performance.

There were no changes in the Parent Company’s financial risk management objectives and policies in 2020 and 2019.

The main risks arising from the use of financial instruments are credit risk, liquidity risk and interest rate risk. The Parent Company’s BOD reviews and agrees with policies for managing each of these risks. These are summarized below:

Credit Risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss.

The Parent Company trades only with recognized, creditworthy third parties. The Parent Company’s receivables are monitored on an ongoing basis to manage exposure to bad debts and to ensure timely execution of necessary intervention efforts. The Parent Company’s debt financial assets are not subject to collateral and other credit enhancement except for ICR. Real estate buyers are subject to standard credit check procedures, which are calibrated based on payment scheme offered. The Parent Company’s respective credit management units conduct a comprehensive credit investigation and evaluation of each buyer to establish creditworthiness.

In addition, the credit risk for ICRs is mitigated as the Parent Company has the right to cancel the sales contract without need for any court action and take possession of the subject real estate property in case of refusal by the buyer to pay on time the due ICR. This risk is further mitigated because the corresponding title to the real estate units sold under this arrangement is transferred to the buyers only upon full payment of the contract price. In case of default, after enforcement activities, the Parent Company has the right to cancel the sale and enter into another CTS to another customer after certain proceedings (e.g. grace period, referral to legal, cancellation process, reimbursement of previous payments) had been completed. Given this, based on the experience of the Parent Company, the maximum exposure to credit risk at the reporting date is nil considering that fair value less cost to repossess of the real estate projects is higher than the exposure at default (i.e., recovery rate is more than 100%).



With respect to credit risk arising from the other debt financial assets of the Parent Company, which comprise cash, receivables from related parties and refundable deposits, the Parent Company's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments. The Parent Company transacts only with institutions or banks which have demonstrated financial soundness for the past 5 years.

The Parent Company's maximum exposure to credit risk is equal to the carrying values of its debt financial assets and contract assets except for ICRs as discussed above. The table below shows aging analysis of the Parent Company's financial assets:

	2020	2019
Financial assets:		
Cash ¹	₱227,459,006	₱71,987,574
Receivables ²	971,125,981	752,458,466
Contract assets	96,865,190	135,230,676
Receivables from related parties	108,886,008	123,799,462
Refundable deposits	39,958,257	36,618,477
	₱1,444,294,442	₱1,120,094,655

¹Excluding cash on hand amounting to ₱1,082,908 and ₱889,008 in 2020 and 2019, respectively.

²Excluding advances to officers and employees amounting to ₱2,952,123 and ₱1,306,933 in 2020 and 2019, respectively.

The following are the analyses of financial assets and contract assets that were neither past due nor impaired and past due but not impaired, and impaired as at December 31, 2020 and 2019:

	2020						
	Total	Neither Past Due nor Impaired	Past Due But not Impaired				Impaired
			Less than 30 Days	30-60 Days	61-90 Days	More than 90 Days	
Financial assets:							
Cash ¹	₱227,459,006	₱227,459,006	₱-	₱-	₱-	₱-	₱-
Receivables ²	923,577,087	806,804,750	10,353,194	5,012,654	2,975,891	95,636,402	2,794,196
Contract assets	96,865,190	96,865,190	-	-	-	-	-
Receivables from related parties	159,229,098	-	-	-	-	159,229,098	-
Refundable deposits	39,958,257	39,958,257	-	-	-	-	-
	₱1,447,088,638	₱1,171,087,203	₱10,353,194	₱5,012,654	₱2,975,891	₱254,865,500	₱2,794,196

¹Excluding cash on hand amounting to ₱1,082,908.

²Excluding advances to officers and employees amounting to ₱2,952,123.

	2019						
	Total	Neither Past Due nor Impaired	Past Due But not Impaired				Impaired
			Less than 30 Days	30-60 Days	61-90 Days	More than 90 Days	
Financial assets:							
Cash ¹	₱71,987,574	₱71,987,574	₱-	₱-	₱-	₱-	₱-
Receivables ²	695,600,462	603,235,310	4,681,944	1,997,786	1,135,236	84,128,723	421,463
Contract assets	135,230,676	135,230,676	-	-	-	-	-
Receivables from related parties	181,078,929	-	-	-	-	181,078,929	-
Refundable deposits	36,618,477	36,618,477	-	-	-	-	-
	₱1,120,516,118	₱847,072,037	₱4,681,944	₱1,997,786	₱1,135,236	₱265,207,652	₱421,463

¹Excluding cash on hand amounting to ₱889,008.

²Excluding advances to officers and employees amounting to ₱1,306,933.

The following are the details of the Parent Company's assessment of credit quality and the related ECLs as at December 31, 2020 and 2019.



General approach

- *Cash* – These are of high quality as the amounts are deposited in reputable banks which have good bank standing and is considered to have low credit risk. Accordingly, management assessed that no ECL relating to the cash of the Parent Company is recognized.
- *ICR and contract assets* – These are high grade since these pertain to counterparties who have a very remote likelihood of default and have consistently exhibited good paying habits. Accordingly, management assessed that no ECL relating to these receivables of the Parent Company is recognized. Exposure to bad debts is not significant as title to real estate properties are not transferred to the buyers until full payment has been made and the requirement for remedial procedures is minimal given the profile of buyers. This assessment is undertaken each financial year through examining the financial position of the counterparties and the markets in which they operate
- *Receivables (except ICR and trade receivables), receivables from related parties and refundable deposits* – These are high grade since these pertain to counterparties who have a very remote likelihood of default and have consistently exhibited good paying habits. Accordingly, management assessed that no ECL relating to these receivables and deposits of the Parent Company is recognized. This assessment is undertaken each financial year through examining the financial position of the counterparties and the markets in which they operate.

Simplified approach

- *Trade receivables* – These are high grade since these pertain to receivables from customers who have established good credit standing with the Company. The Parent Company applied the simplified approach under PFRS 9, using a ‘provision matrix’. Accordingly, management assessed and recognized ECL relating to trade receivables amounting to ₱2.8 million and ₱0.4 million in 2020 and 2019, respectively. Trade receivables are regarded as short-term and while there are certain accounts that are past-due, the Parent Company evaluates the credit risk with respect to trade receivables as low as there were no history of default payments.

Exposures more than 90 days past due will normally be classified as stage 3, but this classification will be rebutted if there is evidence the customer is not in default.

Credit quality per class of Parent Company’s financial assets are as follows:

	2020			Past Due but Not Impaired	Overdue and Impaired	Total
	Neither Past Due nor Impaired					
	High	Medium	Low			
Financial assets:						
Cash in banks ¹	₱227,459,006	₱–	₱–	₱–	₱–	₱227,459,006
Receivables ²	681,851,330	124,953,420	–	113,978,141	2,794,196	923,577,087
Contract assets	96,865,190	–	–	–	–	96,865,190
Receivables from related parties	–	–	–	159,229,098	–	159,229,098
Refundable deposits	–	39,958,257	–	–	–	39,958,257
	₱1,006,175,526	₱164,911,677	₱–	₱273,207,239	₱2,794,196	₱1,447,088,638

¹Excluding cash on hand amounting to ₱1,082,908.

²Excluding advances to officers and employees amounting to ₱2,952,123.



	2019						Total
	Neither Past Due nor Impaired			Past Due but Not Impaired	Overdue and Impaired		
	High	Medium	Low				
Financial assets:							
Cash in banks ¹	₱71,987,574	₱–	₱–	₱–	₱–	₱71,987,574	
Receivables	506,290,752	96,944,558	–	91,943,689	421,463	695,600,462	
Contract assets	135,230,676	–	–	–	–	135,230,676	
Receivables from related parties	–	–	–	181,078,929	–	181,078,929	
Refundable deposits	–	36,618,477	–	–	–	36,618,477	
	₱713,509,002	₱133,563,035	₱–	₱273,022,618	₱421,463	₱1,120,516,118	

¹Excluding cash on hand amounting to ₱889,008.

²Excluding advances to officers and employees amounting to ₱1,306,933.

The credit quality of the financial assets was determined as follows:

- High quality financial assets include cash in banks which are entered into with highly reputable counterparties and receivables with no default in payments.
- Medium quality financial assets are accounts which are typically not impaired as the counterparties generally respond to credit actions and update their payments accordingly. The Parent Company's receivables with up to 3 defaults in payment, receivables from related parties and refundable deposits are classified under this because these assets are susceptible to untoward consequences due to the current financial positions of counterparties.
- Low quality financial assets are accounts which have probability of impairment based on historical trend. These accounts show propensity to default in payment despite regular follow-up actions and extended payment terms. This includes receivables with up to 3 defaults in payment.

For financial assets recognized on the balance sheet, the gross exposure to credit risk equals their carrying amount except for ICR and contract assets where exposure to credit risk is not significant given that title of the real estate property is only transferred to the customer if the consideration had been fully paid.

Applying the expected credit risk model resulted to recognition of impairment loss of ₱2.4 million and nil from receivables in 2020 and 2019, respectively.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk may result from either the inability to sell financial assets quickly at their fair values; or the counterparty failing on repayment of a contractual obligation; or inability to generate cash inflows as anticipated.

The Parent Company's objective is to maintain a balance between continuity of funding and flexibility through the use of bank loans and advances from related parties. The Parent Company monitors its cash flow position and overall liquidity position in assessing its exposure to liquidity risk. The Parent Company maintains a level of cash deemed adequate by management to finance its operations and capital requirements and to mitigate the effects of fluctuations in cash flows. The Parent Company considers its available funds and its liquidity in managing its long-term financial requirements. It matches its projected cash flows to the projected amortization of long-term borrowings. For its short-term funding, the Parent Company's policy is to ensure that there are sufficient operating inflows to match repayments of short-term debt. As part of its liquidity risk management, it regularly evaluates its projected and actual cash flows.



The tables below summarize the Parent Company's financial assets that can be used to manage its liquidity risk and the maturity profile of its financial liabilities as of December 31, 2020 and 2019 based on contractual undiscounted payments:

	2020			
	On Demand	One Year and Below	More than One Year	Total
Financial Assets				
Cash	₱228,541,914	₱–	₱–	₱228,541,914
Receivables ¹	116,772,337	777,672,099	26,338,455	920,782,891
Receivables from related parties	159,229,098	–	–	159,229,098
EIFVOCI	–	–	175,587,105	175,587,105
Refundable deposits	–	551,467	39,406,790	39,958,257
	504,543,349	778,223,566	241,332,350	1,524,099,265
Financial Liabilities				
Accounts and other payables ²	57,471,890	385,380,805	–	442,852,695
Short-term debt				
Principal	–	406,177,400	–	406,177,400
Interest	–	25,729,882	–	25,729,882
Long-term debt				
Principal	–	209,200,759	574,655,809	783,856,568
Interest	–	29,951,888	21,958,132	51,910,020
	57,471,890	1,056,440,734	596,613,941	1,710,526,565
Net Inflow (Outflow)	₱447,071,459	(₱278,217,168)	(₱355,281,591)	(₱186,427,300)

¹ Excluding advances to officers and employees amounting to ₱2,952,123.

² Excluding statutory payables of ₱129,756,106.

	2019			
	On Demand	One Year and Below	More than One Year	Total
Financial Assets				
Cash	₱72,876,582	₱–	₱–	₱72,876,582
Receivables ¹	92,365,152	456,586,687	146,227,160	695,178,999
Receivables from related parties	181,078,929	–	–	181,078,929
EIFVPL	–	63,484,441	–	63,484,441
EIFVOCI	–	–	167,561,453	167,561,453
Refundable deposits	–	551,467	36,067,010	36,618,477
	₱346,320,663	₱520,622,595	₱349,855,623	₱1,216,798,881
Financial Liabilities				
Accounts and other payables ²	₱57,471,890	₱370,147,211	₱–	₱427,619,101
Short-term debt				
Principal	–	370,100,000	–	370,100,000
Interest	–	11,835,904	–	11,835,904
Long-term debt				
Principal	₱–	₱167,402,746	₱584,292,221	₱751,694,967
Interest	–	44,096,575	34,770,088	78,866,663
	₱57,471,890	₱963,582,436	₱619,062,309	₱1,640,116,635
Net Inflow (Outflow)	₱288,848,773	(₱442,959,841)	(₱269,206,686)	(₱423,317,754)

¹ Excluding advances to officers and employees amounting to ₱1,306,933.

² Excluding statutory payables of ₱4,131,045.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The value of a financial instrument may change as a result of changes in interest rates, foreign currency exchanges rates, commodity prices, equity prices and other market changes.



Interest Rate Risk. Interest rate risk is the risk that the fair value or future cash flows of the Parent Company's financial instruments will fluctuate because of changes in market interest rates. The Parent Company's interest rate risk management policy centers on reducing the overall interest expense and exposure to changes in interest rates. Changes in market interest rates relate primarily to the Parent Company's interest-bearing debt obligations with floating interest rates or rates subject to repricing as it can cause a change in the amount of interest payments.

The following table demonstrates the sensitivity to a reasonably possible change in interest rates, with all variables held constant, of the Parent Company's income before tax and equity, through the impact on floating rate borrowings:

2020		2019	
Increase (decrease) in basis points	Effect on profit before tax	Increase (decrease) in basis points	Effect on profit before tax
300	(P2,116,219)	300	(P3,123,787)
200	(1,410,813)	200	(2,082,524)
100	(705,406)	100	(1,041,262)
(100)	705,406	(100)	1,041,262
(200)	1,410,813	(200)	2,082,524
(300)	2,116,219	(300)	3,123,787

The sensitivity analyses shown above are based on the assumption that the interest movements will be more likely be limited to 100 to 300 basis points upward or downward fluctuation in both 2020 and 2019. There is no other impact on the Parent Company's total comprehensive income other than those already affecting the net income.

Equity Price Risk. The Parent Company's equity investments listed in the PSE and golf and club shares are susceptible to market price risk arising from uncertainties about future values of the investment securities.

The Parent Company is exposed to equity price risk with respect to EIFVPL and EIFVOCI.

The analysis below demonstrates the sensitivity to a reasonably possible change of market index with all other variables held constant, of the Parent Company's equity as of December 31, 2020 (and as of December 31, 2019).

Change in index	Effect on net income		Effect on equity	
	2020	2019	2020	2019
+5%	P-	P3,174,222	P8,140,304	P7,739,022
-5%	-	(P3,174,222)	(P8,140,304)	(P7,739,022)

The following table presents a comparison by category of carrying values and estimated fair values of the Parent Company's financial instruments as at December 31:

	2020		2019	
	Carrying Values	Fair Values	Carrying Values	Fair Values
Financial Assets				
Cash	P228,541,914	P228,541,914	P72,876,582	P72,876,582
Receivables ¹	920,782,891	920,782,891	695,178,999	695,178,999
EIFVOCI	175,587,105	175,587,105	167,561,453	167,561,453
Receivables from related parties	159,229,098	159,229,098	181,078,929	181,078,929
Refundable deposits	39,958,257	39,958,257	36,618,477	36,618,477
EIFVPL	-	-	63,484,441	63,484,441
	P1,524,099,265	P1,524,099,265	P1,216,798,881	P1,216,798,881

(Forward)



	2020		2019	
	Carrying Values	Fair Values	Carrying Values	Fair Values
Financial Liabilities				
Accounts and other payables ²	₱442,852,695	₱442,852,695	₱427,619,101	₱427,619,101
Short-term debt	406,177,400	406,177,400	370,100,000	370,100,000
Long-term debt	783,856,568	941,655,141	751,694,967	903,019,072
	₱1,632,886,663	₱1,790,685,236	₱1,549,414,068	₱1,700,738,173

¹ Excluding advances to officers and employees amounting to ₱2,952,123 and ₱1,306,933 in 2020 and 2019, respectively.

² Excluding statutory payables of ₱129,756,106 and ₱4,131,045 in 2020 and 2019, respectively.

The following methods and assumptions were used to estimate the fair value of each class of financial instrument for which it is practicable to estimate such value:

- *Cash, receivables (except ICR), accounts and other payables and short term-debt.* The fair values approximate their carrying amounts as of reporting dates due to the short-term maturity of these financial instruments.
- *ICR.* The fair value of ICR due within one year approximates its carrying amount. Noncurrent portion of ICR are discounted using the applicable discount rates (Level 3 input).
- *Receivables from related parties.* Carrying amounts of receivables from related parties which are collectible on demand approximate their fair values. Receivables from related parties are unsecured and have no foreseeable terms of repayments.
- *EIFVPL.* The carrying value is equivalent to its fair value. The fair values have been determined directly by reference to published prices in an active market (Level 1 input).
- *EIFVOCI.* For unquoted equity securities, the fair value is determined using valuation techniques with inputs and assumptions that are based on market observable data and conditions and reflect appropriate risk adjustments that market participants would make for credit and liquidity risks existing at the end each of reporting period. The fair values are determined based on average selling price of price per share of similar or identical assets traded in an active market (Level 3 input).
- *Refundable deposits.* The fair values of refundable deposits are not determinable since the timing of each refund is not reasonably predictable, hence presented at cost.
- *Long-term debt.* The fair value of borrowings with fixed interest rate is based on the discounted net present value of cash flows using the PH BVAL. Discount rates used range from 5.4% to 7.5% in 2020 and 5.5% to 7.5% in 2019. The Parent Company classifies the fair value of its long-term debt under Level 3.

Fair Value Hierarchy

The Parent Company uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

- Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities;
- Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value, are observable, either directly or indirectly; and,
- Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data.



As at December 31, 2020 and 2019, there were no transfers between Level 1 and Level 2 fair value measurements, and no transfers into and out of Level 3 fair value measurements.

23. Revenue from Contracts with Customers

Revenue Disaggregation

The Parent Company derives revenue from the transfer of services and goods over time and at a point in time, respectively, in different product types. The Parent Company's disaggregation of each sources of revenue from contracts with customers are presented below:

	2020	2019
<i>Type of product:</i>		
Real estate sales		
Lot-only units	₱397,771,805	₱461,979,547
House and lot units	363,766,554	480,756,219
Water service	23,417,340	21,349,825
	₱784,955,699	₱964,085,591

The real estate sales are revenue from contracts with customers that are recognized over time while revenue from water service are recognized when the services are rendered.

Contract Balances

	2020	2019
ICR (Note 5)	₱798,623,667	₱598,655,904
Contract assets (Note 14)	96,865,190	135,230,676
Costs to obtain contracts (Note 8)	16,005,309	16,355,255
Contract liabilities (Note 14)	168,966,097	139,504,435

ICR are from real estate sales which are collectible in equal monthly installments with over a period of 2 to 15 years, and bear interest ranging from 10% to 18% in 2020 and 2019. The transfer certificates of title remain in the possession of the Parent Company until full payment has been made by the customers

Contract assets represent the right to consideration that was already delivered by the Parent Company in excess of the amount recognized as ICR. This is reclassified as ICR when the monthly amortization of the customer is already due for collection. The movement in contract asset is mainly due to new real estate sales contract recognized during the period and increase in percentage of completion, less reclassification to ICR.

Costs to obtain contracts

Costs to obtain contracts are derecognized if sales are subsequently cancelled. The balances below pertain to the costs to obtain contracts:

	2020	2019
Balance at January 1	₱16,355,255	₱12,217,593
Additions	39,616,163	55,333,158
Amortization (Note 18)	(39,966,109)	(51,195,496)
Balance at end of the year	₱16,005,309	₱16,355,255



The amortization of prepaid commissions which are expensed as the related revenue is recognized totaling ₱35.5 million and ₱28.6 million in 2020 and 2019, respectively, are recognized as marketing expenses presented under “General, administrative and selling expenses” account in the parent company statements of comprehensive income (see Note 18).

Contract liabilities consist of collections from real estate customers which have not reached the equity threshold to qualify for revenue recognition and excess of collections over the goods and services transferred by the Parent Company based on POC. The movement in contract liability is mainly due to sales reservations and advance payments of buyers less real estate sales recognized upon reaching the buyer’s equity and from increase in POC.

The amount of revenue recognized in 2020 and 2019 from amounts included in contract liabilities at the beginning of the year amounted to ₱40.4 million and ₱19.1 million, respectively.

Performance Obligation

Information about the Parent Company’s significant performance obligation is summarized below:

Real estate sales

The Parent Company entered into contracts to sell with one identified performance obligation, which is the sale of the real estate unit together with the services to transfer the title to the buyer upon full payment of contract price. The amount of consideration indicated in the contract to sell is fixed and has no variable consideration. The sale of real estate unit may cover the contract for either the (i) serviced lot; (ii), and service lot and house and the Parent Company concluded that there is one performance obligation in each of these contracts. The Parent Company recognizes revenue from the sale of these real estate projects under pre-completed contract over time during the course of the construction.

Payment commences upon signing of the contract to sell and the consideration is payable in cash or under various financing schemes entered with the customer. The financing scheme would include payment of 10% to 25% of the contract price spread over a certain period (e.g., three months to four years) at a fixed monthly payment with the remaining balance payable (a) in full at the end of the period either through cash or external financing; or (b) through in-house financing which ranges from two (2) to fifteen (15) years with fixed monthly payment. The amount due for collection under the amortization schedule for each of the customer does not necessarily coincide with the progress of construction, which results to either a contract asset or contract liability.

The remaining performance obligation is expected to be recognized within one year which relate to the continuous development of the Parent Company’s real estate projects. The Parent Company’s real estate projects are completed within 6 months to 12 months, from start of construction.



24. Notes to Statement of Cash Flows

Changes in liabilities arising from financing activities

2020

	Beginning Balance	Availments/ Reissuances	Payments/ Acquisitions	Others	Ending Balance
Short-term debt	₱370,100,000	₱241,252,000	(₱155,174,600)	(₱50,000,000)	₱406,177,400
Current portion of long-term debt	167,402,746	–	(189,742,099)	231,540,112	209,200,759
Noncurrent portion of long-term debt	584,292,221	171,903,700	–	(181,540,112)	574,655,809
Interest (Note 13)	4,150,592	–	(58,068,416)	55,854,818	1,936,994
Treasury shares (Note 17)	(1,014)	–	(21,235,405)	–	(21,236,419)
	₱1,125,944,545	₱413,155,700	(₱424,220,520)	₱55,854,818	₱1,170,734,543

2019

	Beginning Balance	Availments	Payments	Others	Ending Balance
Short-term debt	₱679,048,719	₱245,805,000	(₱185,780,200)	(₱368,973,519)	₱370,100,000
Current portion of long-term debt	288,725,831	–	(373,807,989)	252,484,904	167,402,746
Noncurrent portion of long-term debt	202,126,906	265,676,700	–	116,488,615	584,292,221
Interest (Note 13)	9,964,349	–	(59,403,848)	53,590,091	4,150,592
	₱1,179,865,805	₱511,481,700	(₱618,992,037)	₱53,590,091	₱1,125,945,559

Others include reclassification of loan from shareholder from short-term debt to long-term debt (see Notes 15 and 16), interest expense and capitalized borrowing costs.

25. Supplementary Tax Information Required under RR 15-2010

RR No. 15-2010 are promulgated to amend certain provisions of RR No. 21-2002 prescribing the manner of compliance with any documentary and/or procedural requirements in connection with the preparation and submission of parent company financial statements accompanying tax returns. In addition to the disclosures mandated under PFRS, RR No. 15-2010 requires disclosures regarding information on taxes, duties and license fees paid or accrued during the taxable year. The Parent Company also reported and/or paid the following types of taxes for 2020:

Value Added Tax (VAT)

Details of the Parent Company's net sales/receipts, output VAT and input VAT accounts are as follows:

a. *Net sales/receipts and output VAT declared in the Parent Company's VAT returns filed for 2020*

	Net Sales	Output VAT
Vatable sales/receipt at 12%	₱413,786,622	₱49,654,395
Sale to government	703,616	84,434
Exempt sales	56,163,238	–



b. *The rollforward of Input VAT for 2020 follows:*

	Input VAT	Deferred Input VAT
Balance at January 1	P-	P974,756
Current year's domestic purchases/payments or importations for:		
Goods for resale/manufacture or further processing	19,978,231	-
Goods other than for resale or manufacture	20,420	-
Capital goods subject to amortization	459,622	(459,622)
Services lodged under cost of goods sold	33,193,526	-
Total	53,651,799	515,134
Less: applied against output VAT	(46,149,132)	-
Input VAT allocable to exempt sales	(4,495,496)	-
Input tax charged to expense	21,857	-
Creditable VAT	1,710	-
VAT payments during the year	473,432	-
VAT withheld on sales to government	40,018	-
Balance at December 31	P3,544,188	P515,134

The Parent Company's sales of services are based on actual collections received, hence, may not be the same as amounts accrued in the parent company statement of comprehensive income.

Taxes and Licenses

Taxes and licenses, local and national, include real estate taxes, licenses and permit fees for the year as follows:

Business permit	P12,485,442
Documentary stamp tax	4,791,883
Real property tax	2,445,376
Registration and license fee	2,324,838
Others	148,731
December 31, 2020	P22,196,270

Withholding Taxes

Details of withholding taxes for the year are as follows:

Withholding tax on compensation and benefits	P24,351,892
Expanded withholding taxes	8,817,644
Final tax	407,499
December 31, 2020	P33,577,035



COVER SHEET

for
AUDITED FINANCIAL STATEMENTS

SEC Registration Number

0	0	0	0	0	0	3	1	1	6	8
---	---	---	---	---	---	---	---	---	---	---

COMPANY NAME

A	B	R	O	W	N	C	O	M	P	A	N	Y	,	I	N	C	.	A	N	D	S	U	B	S
I	D	I	A	R	I	E	S																	

PRINCIPAL OFFICE (No. / Street / Barangay / City / Town / Province)

X	A	V	I	E	R	E	S	T	A	T	E	S	U	P	T	O	W	N	,	A	I	R	P	O	R	T
R	O	A	D	,	B	A	L	U	L	A	N	G	,	C	A	G	A	Y	A	N	D	E	O	R	O	
C	I	T	Y																							

Form Type	Department requiring the report	Secondary License Type, If Applicable											
<table border="1" style="width: 100%; text-align: center;"> <tr> <td>A</td><td>A</td><td>C</td><td>F</td><td>S</td> </tr> </table>	A	A	C	F	S	<table border="1" style="width: 100%; text-align: center;"> <tr> <td>S</td><td>E</td><td>C</td> </tr> </table>	S	E	C	<table border="1" style="width: 100%; text-align: center;"> <tr> <td>N</td><td>/</td><td>A</td> </tr> </table>	N	/	A
A	A	C	F	S									
S	E	C											
N	/	A											

COMPANY INFORMATION

Company's Email Address	Company's Telephone Number	Mobile Number			
<table border="1" style="width: 100%;"> <tr> <td>abci_headoffice@abrown.ph</td> </tr> </table>	abci_headoffice@abrown.ph	<table border="1" style="width: 100%;"> <tr> <td>(02) 8633-3135</td> </tr> </table>	(02) 8633-3135	<table border="1" style="width: 100%;"> <tr> <td>N/A</td> </tr> </table>	N/A
abci_headoffice@abrown.ph					
(02) 8633-3135					
N/A					
No. of Stockholders	Annual Meeting (Month / Day)	Fiscal Year (Month / Day)			
<table border="1" style="width: 100%;"> <tr> <td>2,090</td> </tr> </table>	2,090	<table border="1" style="width: 100%;"> <tr> <td>Any day of June</td> </tr> </table>	Any day of June	<table border="1" style="width: 100%;"> <tr> <td>December 31</td> </tr> </table>	December 31
2,090					
Any day of June					
December 31					

CONTACT PERSON INFORMATIONThe designated contact person ***MUST*** be an Officer of the Corporation

Name of Contact Person	Email Address	Telephone Number/s	Mobile Number				
<table border="1" style="width: 100%;"> <tr> <td>Atty. Marie Antonette U. Quinito</td> </tr> </table>	Atty. Marie Antonette U. Quinito	<table border="1" style="width: 100%;"> <tr> <td>maquinito@abrown.ph</td> </tr> </table>	maquinito@abrown.ph	<table border="1" style="width: 100%;"> <tr> <td>(088) 324-0150</td> </tr> </table>	(088) 324-0150	<table border="1" style="width: 100%;"> <tr> <td>(+63)9173101870</td> </tr> </table>	(+63)9173101870
Atty. Marie Antonette U. Quinito							
maquinito@abrown.ph							
(088) 324-0150							
(+63)9173101870							

CONTACT PERSON'S ADDRESS

Vista Verde Subdivision, Pueblo de Oro, Masterson Avenue, Cagayan de Oro City

NOTE 1 : In case of death, resignation or cessation of office of the officer designated as contact person, such incident shall be reported to the Commission within thirty (30) calendar days from the occurrence thereof with information and complete contact details of the new contact person designated.

2 : All Boxes must be properly and completely filled-up. Failure to do so shall cause the delay in updating the corporation's records with the Commission and/or non-receipt of Notice of Deficiencies. Further, non-receipt of Notice of Deficiencies shall not excuse the corporation from liability for its deficiencies.





April 23, 2021

The Securities and Exchange Commission
Secretariat Building, PICC Complex,
Roxas Boulevard, Pasay City

**STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR
CONSOLIDATED FINANCIAL STATEMENTS**

The management of **A Brown Company, Inc. and its Subsidiaries** (the "Group") is responsible for the preparation and fair presentation of the consolidated financial statements including the schedules attached therein, for the years ended December 31, 2020, 2019 and 2018, in accordance with the prescribed financial reporting framework indicated therein, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible for overseeing the Group's financial reporting process.

The Board of Directors reviews and approves the consolidated financial statements including the schedules attached therein, and submits the same to the stockholders.

Sycip Gorres Velayo & Co., the independent auditor appointed by the stockholders, has audited the consolidated financial statements of the Group in accordance with Philippine Standards on Auditing, and in its report to the stockholders, has expressed its opinion on the fairness of presentation upon completion of such audit.

WALTER W. BROWN
Chairman

ROBERTINO E. PIZARRO
President and Chief Executive Officer

MARIE ANTONETTE U. QUINITO
Chief Finance Officer

SUBSCRIBED AND SWORN to before me this MAY 12 2021 day of _____, affiants exhibiting to me their respective passports, as follows:

Names	Competent Evidence of Identity	Date of Issue	Place of Issue
Walter W. Brown	Senior Citizen ID No. 00020-Q	January 19, 2017	OSCA – Quezon City
Robertino E. Pizarro	P4275745A	September 6, 2017	DFA – Cagayan de Oro
Marie Antonette U. Quinito	P0153658A	September 3, 2016	DFA – Cagayan de Oro

Doc. No. 27
Page No. 7
Book No. VII
Series of 2021

APRIL JOY B. GUIANO
Notary Public for Makati City
Until December 31, 2020
Liberty Center- Picazo Law
104 H.V. Dela Costa Street, Makati City
Roll of Attorney's No. 73268
PTR No. 8535726/Makati City/01-05-2021
BE No. 137918/Makati City/01-06-2021
M.C.E. Exempted-Admitted to the bar in 2019
Extended until June 30, 2021

INDEPENDENT AUDITOR'S REPORT

The Board of Directors and Stockholders
A Brown Company, Inc. and Subsidiaries
Xavier Estates Uptown, Airport Road
Balulang, Cagayan de Oro City

Opinion

We have audited the consolidated financial statements of A Brown Company, Inc. and its subsidiaries (the Group), which comprise the consolidated statements of financial position as at December 31, 2020 and 2019, and the consolidated statements of comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows for each of the three years in the period ended December 31, 2020, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2020 and 2019, and its consolidated financial performance and its consolidated cash flows for each of the three years in the period ended December 31, 2020 in accordance with Philippine Financial Reporting Standards (PFRSs).

Basis for Opinion

We conducted our audit in accordance with Philippine Standards on Auditing (PSAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to our audit of the consolidated financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.



Real Estate Revenue Recognition

The Group's revenue recognition process, policies and procedures are significant to our audit because these involve application of significant judgment and estimation in the following areas: (1) assessment of the probability that the entity will collect the consideration from the buyer; (2) application of the output method as the measure of progress in determining real estate revenue; and (3) determination of the actual costs incurred as cost of sales.

In evaluating whether collectability of the amount of consideration is probable, the Group considers the significance of the buyer's initial payments in relation to the total contract price (or buyer's equity). Collectability is also assessed by considering factors such as past history with the buyer, age and pricing of the property. Management regularly evaluates the historical sales cancellations and back-outs, after considering the impact of coronavirus pandemic, if it would still support its current threshold of buyers' equity before commencing revenue recognition.

In measuring the progress of its performance obligation over time, the Group uses the output method. This method measures progress based on physical proportion of work done on the real estate project which requires technical determination by the Group's specialists (project engineers).

In determining the actual costs incurred to be recognized as cost of real estate sales, the Group estimates costs incurred on materials, labor and overhead which have not yet been billed by the contractor.

The disclosures related to real estate revenue are included in Notes 2 and 3 to the consolidated financial statements.

Audit Response

We obtained an understanding of the Group's revenue recognition process.

For the buyers' equity, we evaluated management's basis of the buyer's equity by comparing this to the historical analysis of sales cancellations from buyers with accumulated payments above the collection threshold. We also considered the impact of the coronavirus pandemic to the level of cancellations during the year. On a sampling basis, we traced the historical analysis to supporting documents such as the buyer's collection report and official receipts.

For the application of the output method in determining real estate revenue, we obtained an understanding of the Group's processes for determining the percentage of completion (POC). We obtained the certified POC reports prepared by the project engineers and assessed their competence and objectivity by reference to their qualifications, experience and reporting responsibilities. For selected ongoing projects, we conducted ocular inspections, made relevant inquiries, including inquiries on how the coronavirus pandemic affected the POC during the period, and obtained the supporting details of POC reports showing the completion of the major activities of project construction.

For the cost of real estate sales, we obtained an understanding of the Group's cost accumulation process. For selected projects, we traced costs accumulated, including those incurred but not yet billed costs, to supporting documents such as invoices, official receipts, and accomplishment reports from contractors, among others.



Impairment of Property, Plant and Equipment of Palm Oil Business

The Group's palm oil business has incurred losses since 2016. This was caused by the palm oil plantation's bearer plants not reaching their optimal fruiting stages. This indicates that the carrying amount of the Group's palm oil business assets, which are comprised primarily of property, plant and equipment amounting to ₱752.2 million as of December 31, 2020, may not be recoverable. The property, plant and equipment related to the palm oil business represents 12% of the consolidated assets of the Group as of December 31, 2020. The Group performed an impairment testing on its property, plant and equipment of the palm oil business which resulted in the recognition of an impairment loss of ₱15.1 million in 2020. The impairment testing is significant to our audit because the assessment of the recoverable amount of the palm oil business' property, plant and equipment requires significant judgment and involves estimation and assumptions about future fresh fruit bunches (FFB) production, FFB prices, direct costs, and discount rate. In addition, because of the coronavirus pandemic, there is heightened level of uncertainty on the future economic outlook and market forecast.

The disclosures in relation to property, plant and equipment of palm oil business are included in Notes 3 and 12 to the consolidated financial statements.

Audit Response

We involved our internal specialist in evaluating the methodologies and the assumptions used. These assumptions include future FFB production, FFB prices, direct costs, and discount rate. We compared the key assumptions used such as: (a) future FFB production against the forecasted FFB production in accordance with the industry standard yield, and (b) FFB prices and direct costs with externally published data, taking into consideration the impact associated with coronavirus pandemic. We tested the parameters used in the determination of the discount rate against market data. We also reviewed the Group's disclosures about those assumptions to which the outcome of the impairment test is most sensitive; specifically those that have the most significant effect on the determination of the recoverable amount of property, plant and equipment of palm oil business.

Accounting for Investments in Significant Associates

The Group owns 20% of Palm Concepcion Power Corporation (PCPC) and Peakpower Energy, Inc. (PEI) which are accounted for under the equity method. As of December 31, 2020, the investments in these associates amounted to ₱1,376.9 million (representing 21% of the Group's consolidated total assets), and the Group's equity in net earnings from these associates in 2020 amounted to ₱175.9 million (representing 60% of the Group's consolidated net income). The accounting for these investments is significant to our audit because of the substantial amount of the Group's investments and equity in net earnings from these associates.

The disclosures in relation to investments in associates are included in Note 10 to the consolidated financial statements.



Audit response

We obtained an understanding of the Group's process in recognizing its equity in net earnings of the associates. We also obtained an understanding of the business transactions, the revenue recognition process, the impact of the coronavirus pandemic, reviewed material items and other accounts that may have a material effect on the Group's share in the 2020 earnings of the associates, and reviewed alignment of accounting policies. We obtained the financial information of PCPC and PEI and recomputed the Group's equity in net earnings for the year ended December 31, 2020.

Other Information

Management is responsible for the other information. The other information comprises the information included in the SEC Form 20-IS (Definitive Information Statement), SEC Form 17-A and Annual Report for the year ended December 31, 2020, but does not include the consolidated financial statements and our auditor's report thereon. The SEC Form 20-IS, SEC Form 17-A and Annual Report for the year ended December 31, 2020 are expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audits of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with PFRSs, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.



As part of an audit in accordance with PSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

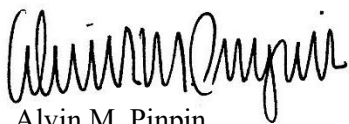
We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.



From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Alvin M. Pinpin.

SYCIP GORRES VELAYO & CO.



Alvin M. Pinpin

Partner

CPA Certificate No. 94303

Accreditation No. 94303-SEC (Group A)

Valid to cover audit of 2020 to 2024

financial statements of SEC covered institutions

Tax Identification No. 198-819-157

BIR Accreditation No. 08-001998-070-2020,

December 3, 2020, valid until December 2, 2023

PTR No. 8534344, January 4, 2021, Makati City

April 23, 2021



A BROWN COMPANY, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

	December 31	
	2020	2019
ASSETS		
Current Assets		
Cash (Note 4)	₱231,321,649	₱74,999,881
Receivables (Note 5)	1,009,113,885	746,447,264
Contract assets (Notes 14 and 27)	76,301,227	128,936,113
Receivables from related parties (Note 15)	117,690,925	114,385,359
Real estate inventories (Note 6)	1,573,049,067	1,580,964,264
Other inventories (Note 7)	148,093,928	154,605,096
Equity instruments at fair value through profit or loss (EIFVPL) (Note 9)	–	63,484,441
Other current assets (Note 8)	511,185,498	349,774,970
Total Current Assets	3,666,756,179	3,213,597,388
Noncurrent Assets		
Receivables - net of current portion (Note 5)	26,338,455	146,248,831
Contract assets - net of current portion (Notes 14 and 27)	20,563,963	6,294,565
Equity instruments at fair value through other comprehensive income (EIFVOCI) (Note 9)	175,587,105	167,561,453
Investments in associates (Note 10)	1,430,559,395	1,430,401,980
Investment properties (Note 11)	97,133,941	97,133,941
Property, plant and equipment (Note 12)	912,510,888	880,355,966
Deferred tax assets (Note 20)	16,486,463	13,013,537
Other noncurrent assets (Note 8)	156,516,069	140,857,610
Total Noncurrent Assets	2,835,696,279	2,881,867,883
TOTAL ASSETS	₱6,502,452,458	₱6,095,465,271
LIABILITIES AND EQUITY		
Current Liabilities		
Accounts and other payables (Note 13)	₱628,610,957	₱582,695,156
Short-term debt (Notes 15 and 16)	414,177,400	378,100,000
Current portion of long-term debt (Notes 15 and 16)	254,200,759	212,402,746
Contract liabilities (Notes 14 and 27)	168,966,097	139,504,435
Total Current Liabilities	1,465,955,213	1,312,702,337
Noncurrent Liabilities		
Long-term debt - net of current portion (Note 16)	566,655,809	609,287,221
Retirement benefit obligation (Note 19)	61,169,956	46,378,752
Deferred tax liabilities - net (Note 20)	154,238,970	150,611,365
Total Noncurrent Liabilities	782,064,735	806,277,338
Total Liabilities	₱2,248,019,948	₱2,118,979,675

(Forward)



	December 31	
	2020	2019
Equity Attributable to Equity Holders of the Parent Company		
Capital stock (Note 17)	₱2,477,668,925	₱2,477,668,925
Additional paid-in capital (Note 17)	637,968,859	637,968,859
Retained earnings (Note 17)	1,437,223,304	1,143,092,830
Fair value reserve of EIFVOCI (Note 9)	(258,483,688)	(266,509,340)
Remeasurement loss on retirement benefit obligation - net of tax (Note 19)	(25,293,809)	(20,083,920)
Remeasurement loss on defined benefit plan of an associate (Note 10)	(731,525)	-
Cumulative translation adjustment	4,000,560	1,006,585
Treasury shares (Note 17)	(21,236,419)	(1,014)
	4,251,116,207	3,973,142,925
Noncontrolling interest (Note 17)	3,316,303	3,342,671
Total Equity	4,254,432,510	3,976,485,596
TOTAL LIABILITIES AND EQUITY	₱6,502,452,458	₱6,095,465,271

See accompanying Notes to Consolidated Financial Statements.



A BROWN COMPANY, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

	Years Ended December 31		
	2020	2019	2018
REVENUE			
Real estate sales (Note 27)	₱761,538,359	₱942,735,766	₱705,185,689
Sale of agricultural goods (Note 27)	79,088,786	63,724,600	100,440,355
Water service (Note 27)	23,417,340	21,349,825	20,441,816
	864,044,485	1,027,810,191	826,067,860
COSTS OF SALES AND SERVICE			
Cost of real estate sales (Note 6)	353,431,663	355,232,138	293,665,861
Cost of agricultural goods sold (Note 7)	60,135,511	49,684,623	82,826,053
Cost of water service revenue	5,733,021	11,989,512	9,625,079
	419,300,195	416,906,273	386,116,993
GROSS PROFIT	444,744,290	610,903,918	439,950,867
GENERAL, ADMINISTRATIVE AND SELLING EXPENSES (Note 18)	273,385,676	287,159,196	335,960,636
OTHER INCOME (EXPENSES)			
Equity in net earnings of associates (Note 10)	175,888,940	380,303,831	252,093,316
Interest expense (Note 16)	(25,245,886)	(23,059,066)	(84,031,327)
Realized gain (loss) on sale of EIFVPL (Note 9)	12,478,111	(32,094,814)	10,099,242
Gain on bargain purchase (Note 21)	2,659,077	—	—
Unrealized foreign exchange gain (loss)	1,129	10,668	14,704,981
Unrealized gain (loss) on EIFVPL (Note 9)	—	(43,513,896)	16,672,566
Other income - net (Note 23)	8,784,492	20,993,466	35,300,717
	174,565,863	302,640,189	244,839,495
INCOME BEFORE INCOME TAX	345,924,477	626,384,911	348,829,726
PROVISION FOR (BENEFIT FROM) INCOME TAX (Note 20)			
Current	48,954,056	36,749,735	40,240,501
Deferred	2,866,315	94,841,951	19,833,120
	51,820,371	131,591,686	60,073,621
NET INCOME	₱294,104,106	₱494,793,225	₱288,756,105

(Forward)



	Years Ended December 31		
	2020	2019	2018
OTHER COMPREHENSIVE INCOME (LOSS)			
<i>Item that will be reclassified to profit or loss in subsequent periods:</i>			
Cumulative translation adjustment	₱2,993,975	₱4,111,237	(₱6,584,862)
<i>Items that will not be reclassified to profit or loss in subsequent periods:</i>			
Net change in fair value of EIFVOCI (Note 9)	8,025,652	(1,086,232)	28,900,000
Remeasurement gain (loss) on defined benefit plan - net of tax effect (Note 19)	(5,209,889)	(10,048,492)	4,806,470
Equity in other comprehensive loss of associate (Note 10)	(731,525)	-	-
	5,078,213	(7,023,487)	27,121,608
TOTAL COMPREHENSIVE INCOME	₱299,182,319	₱487,769,738	₱315,877,713
Net Income (Loss) Attributable to:			
Equity holders of the Parent Company	₱294,130,474	₱494,945,733	₱288,774,597
Noncontrolling interest (Note 17)	(26,368)	(152,508)	(18,492)
	₱294,104,106	₱494,793,225	₱288,756,105
Total Comprehensive Income (Loss) Attributable to:			
Equity holders of the Parent Company	₱299,208,687	₱487,922,246	₱315,896,205
Noncontrolling interest (Note 17)	(26,368)	(152,508)	(18,492)
	₱299,182,319	₱487,769,738	₱315,877,713
Basic/Diluted Earnings per Share (Note 17)	₱0.12	₱0.20	₱0.12

See accompanying Notes to Consolidated Financial Statements.



A BROWN COMPANY, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY
FOR THE YEARS ENDED DECEMBER 31, 2020, 2019 AND 2018

	Total Equity Attributable to Equity Holders of the Parent Company										
	Capital Stock	Additional Paid-in Capital	Retained Earnings	Fair Value Reserve of EIFVOCI	Remeasurement Retirement Obligation - net of tax	Remeasurement Loss on Defined Benefit Plan of an Associate	Cumulative Translation Adjustment	Treasury Shares	Total	Noncontrolling interest	Total
At January 1, 2020	₱2,477,668,925	₱637,968,859	₱1,143,092,830	(₱266,509,340)	(₱20,083,920)	₱-	₱1,006,585	(₱1,014)	₱3,973,142,925	₱3,342,671	₱3,976,485,596
Net income	-	-	294,130,474	-	-	-	-	-	294,130,474	(26,368)	294,104,106
Other comprehensive income (loss)	-	-	-	8,025,652	(5,209,889)	(731,525)	2,993,975	-	5,078,213	-	5,078,213
Acquisitions of treasury shares (Note 17)	-	-	-	-	-	-	-	(21,235,405)	(21,235,405)	-	(21,235,405)
At December 31, 2020	₱2,477,668,925	₱637,968,859	₱1,437,223,304	(₱258,483,688)	(₱25,293,809)	(₱731,525)	₱4,000,560	(₱21,236,419)	₱4,251,116,207	₱3,316,303	₱4,254,432,510
At January 1, 2019	₱2,477,668,925	₱637,968,859	₱648,147,097	(₱265,423,108)	(₱10,035,428)	₱-	(₱3,104,652)	(₱1,014)	₱3,485,220,679	₱3,495,179	₱3,488,715,858
Net income	-	-	494,945,733	-	-	-	-	-	494,945,733	(152,508)	494,793,225
Other comprehensive income (loss)	-	-	-	(1,086,232)	(10,048,492)	-	4,111,237	-	(7,023,487)	-	(7,023,487)
	-	-	494,945,733	(1,086,232)	(10,048,492)	-	4,111,237	-	487,922,246	(152,508)	487,769,738
At December 31, 2019	₱2,477,668,925	₱637,968,859	₱1,143,092,830	(₱266,509,340)	(₱20,083,920)	₱-	₱1,006,585	(₱1,014)	₱3,973,142,925	₱3,342,671	₱3,976,485,596
At January 1, 2018	₱2,477,668,925	₱637,968,859	₱359,372,500	(₱294,323,108)	(₱14,841,898)	₱-	₱3,480,210	(₱1,014)	₱3,169,324,474	₱3,513,671	₱3,172,838,145
Net income	-	-	288,774,597	-	-	-	-	-	288,774,597	(18,492)	288,756,105
Other comprehensive income (loss)	-	-	-	28,900,000	4,806,470	-	(6,584,862)	-	27,121,608	-	27,121,608
	-	-	288,774,597	28,900,000	4,806,470	-	(6,584,862)	-	315,896,205	(18,492)	315,877,713
At December 31, 2018	₱2,477,668,925	₱637,968,859	₱648,147,097	(₱265,423,108)	(₱10,035,428)	₱-	(₱3,104,652)	(₱1,014)	₱3,485,220,679	₱3,495,179	₱3,488,715,858

See accompanying Notes to Consolidated Financial Statements.



A BROWN COMPANY, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS

	Years Ended December 31		
	2020	2019	2018
CASH FLOWS FROM OPERATING ACTIVITIES			
Income before income tax	₱345,924,477	₱626,384,911	₱348,829,726
Adjustments for:			
Equity in net earnings of associates (Note 10)	(175,888,940)	(380,303,831)	(252,093,316)
Impairment loss (Notes 7, 8 and 12)	29,410,454	21,957,000	17,559,508
Depreciation (Note 12)	27,774,186	25,015,142	16,442,595
Interest expense (Note 16)	25,245,886	23,059,066	84,031,327
Loss (gain) on sale of:			
EIFVPL (Note 9)	(12,478,111)	32,094,814	(10,099,242)
Property, plant and equipment (Notes 12 and 23)	184,474	(3,475,684)	(2,966,668)
Investment properties (Notes 11 and 23)	–	(5,138,414)	–
Net changes in retirement benefit obligation (Note 19)	7,348,507	3,403,947	8,676,690
Gain on bargain purchase (Note 21)	(2,659,077)	–	–
Interest income (Note 23)	(2,045,174)	(2,741,357)	(2,281,600)
Unrealized foreign exchange loss (gain)	(1,129)	(10,668)	(14,704,981)
Unrealized loss on EIFVPL (Note 9)	–	43,513,896	(16,672,566)
Operating income before working capital changes	242,815,553	383,758,822	176,721,473
Decrease (increase) in:			
Receivables	(185,230,045)	(535,267,315)	244,102,061
Contract assets	38,365,488	175,603,670	(310,834,348)
Real estate inventories	17,098,300	30,892,534	(108,334,516)
Other inventories	8,993,928	(2,110,671)	(62,687,794)
Other current assets	(159,873,441)	(101,281,070)	10,532,972
Increase in:			
Accounts and other payables	7,061,066	51,376,238	47,650,645
Contract liabilities	29,461,662	71,139,401	11,176,817
Net cash from (used in) operations	(1,307,489)	74,111,609	8,327,310
Interest received (Note 23)	2,045,174	2,741,357	2,281,599
Net cash provided by operating activities	737,685	76,852,966	10,608,909
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of:			
EIFVPL (Notes 9 and 21)	25,792,552	94,077,587	122,755,440
Property, plant and equipment (Note 12)	608,038	5,603,815	3,908,516
Investment properties (Note 11)	–	13,674,108	–
Dividends received from associates (Note 10)	219,200,000	80,000,000	13,005,420
Additions to property, plant and equipment (Note 12)	(23,671,005)	(10,717,302)	(22,145,941)
Decrease (increase) in:			
Receivables from related parties	(3,305,566)	(27,488,843)	76,260,185
Other noncurrent assets	(15,658,459)	(87,223,751)	2,847,530
Cash inflow from acquisition of a subsidiary (Note 21)	51,507	–	–
Net cash provided by investing activities	203,017,067	67,925,614	196,631,150

(Forward)



	Years Ended December 31		
	2020	2019	2018
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from:			
Short-term debt	₱241,252,000	₱245,805,000	₱548,653,519
Long-term debt	171,903,700	265,676,700	108,815,298
Payments of:			
Short-term debt	(155,174,600)	(185,780,200)	(406,104,800)
Long-term debt	(222,737,099)	(410,807,989)	(403,666,597)
Interest paid	(64,436,684)	(64,524,147)	(81,140,117)
Acquisition of treasury shares (Note 17)	(21,235,405)	-	-
Net cash used in financing activities	(50,428,088)	(149,630,636)	(233,442,697)
EFFECT OF EXCHANGE RATE CHANGES			
ON CASH	2,995,104	4,121,905	8,120,118
NET INCREASE (DECREASE) IN CASH	156,321,768	(730,151)	(18,082,520)
CASH AT BEGINNING OF YEAR	74,999,881	75,730,032	93,812,552
CASH AT END OF YEAR (Note 4)	₱231,321,649	₱74,999,881	₱75,730,032

See accompanying Notes to Consolidated Financial Statements.



A BROWN COMPANY, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Corporate Information

A Brown Company, Inc. (the Parent Company or ABCI), a publicly-listed company, was incorporated and registered with the Philippine Securities and Exchange Commission (SEC) on December 21, 1966 as Bendana Brown Pizarro and Associates, Inc. to primarily engage in the business of property development and to invest in shares of stocks of listed companies. On December 28, 2012, upon amendment of Article IV of the Articles of Incorporation, approved among others that “That the term for which the Parent Company is to exist is extended for another fifty (50) years from and after the date of the expiration of the original corporate term on December 20, 2016”.

The Parent Company is engaged in the business of real estate development in Cagayan de Oro City and Initao in Misamis Oriental, Tanay, Rizal; Valencia City, Bukidnon and Butuan City, Agusan del Norte.

The Parent Company’s shares of stock are listed and are currently traded at the Philippine Stock Exchange (PSE).

The principal place of business and registered office address of the Parent Company is Xavier Estates Uptown, Airport Road, Balulang, Cagayan de Oro City.

The Subsidiaries

The Parent Company, through its subsidiaries, also ventured into palm oil milling, power generation and holdings of investments. The following are the subsidiaries of the Parent Company:

A Brown Energy and Resources Development, Inc. (ABERDI)

ABERDI is a 100% owned subsidiary of the Parent Company incorporated and registered with the SEC on February 1, 2001 to primarily engage in the business of manufacturing and trading of palm oil and other palm products including, but not limited to refined bleached deodorized oil, palm olein, crude palm oil, palm stearin, palm acid oil, palm fatty acid distillate, and palm kernels.

Palm Thermal Consolidated Holdings, Corp. (PTCHC)

PTCHC is a 100% owned subsidiary of the Parent Company registered with the SEC on November 22, 2010. Its primary purpose is to purchase, acquire, own, hold, lease, sell and convey properties of every kind and description, including land, buildings, factories and warehouses and machinery, equipment, the goodwill, shares of stock, equity, rights, and property of any person, firm, association, or corporation and other personal properties as may be necessary or incidental to the conduct of the corporate business and to pay cash, shares of its capital stock, debentures and other evidences of indebtedness, or other securities, as may be deemed expedient, for any business or property acquired by the corporation.

Blaze Capital Limited (BCL)

BCL is a 100% owned subsidiary of the Parent Company registered with BVI Financial Services Commission as a British Virgin Island (BVI) Business Company on August 8, 2011 under the BVI Business Companies Act 2004. Subject to the Act and any other BVI legislation, the Company has irrespective of corporate benefit (a) full capacity to carry on or undertake any business or activity, do any act or enter into any transactions; and (b) for the purposes of (a), full rights, powers and privileges. Since its incorporation, the Company has not started its commercial operations.



Hydro Link Projects Corp. (HLPC)

HLPC is a 100% owned subsidiary of the Parent Company registered with the SEC on May 6, 2010. The Company's primary purpose is to engage in, conduct and carry on the business of developing, constructing, operating, repairing, and maintaining hydro-electrical plants and system and other power generating or converting stations, manufacture, operation and repair of related mechanical and electrical equipment. Since its incorporation, the Company has not started its commercial operations.

AB Bulk Water Company, Inc. (ABBWCI)

ABBWCI is a 100% owned subsidiary of the Parent Company registered with the SEC on March 31, 2015. The Company was organized primarily to engage in the business of holding and providing rights to water to public utilities and cooperatives or in water distribution in the Municipality of Opol and related activities. Since its incorporation, the Company has not started its commercial operations.

Masinloc Consolidated Power, Inc. (MCPI)

MCPI is a 49% owned subsidiary of the Parent Company registered with the SEC on July 4, 2007. The Company was organized primarily to engage in, conduct and carry on the business of construction, planning, purchase, supply and sale of electricity. The Company is registered under the Foreign Investments Act of 1991 on July 6, 2007. The Company has not yet started its commercial operations.

Simple Homes Development, Inc. (SHDI)

SHDI is a 100% owned subsidiary of the Parent Company registered with the SEC on February 26, 1997. The Company was organized primarily to invest in, purchase or otherwise acquire and own, hold, sell, assign, transfer, mortgage, pledge, exchange, or otherwise dispose of real and personal property of every kind and description, and related activities. Since its incorporation, the Company has not started its commercial operations.

Nakeen Corporation (NC)

NC is a 100% owned subsidiary of the Parent Company through ABERDI registered with the SEC on February 2, 1997. The Company's primary purpose is to engage in the business of agriculture in all aspects, including but not limited to, the operation of fishponds and fish pens, the raising of cattle, both large and small, the raising of hogs and chicken and any and all other activities related to or incidental to the foregoing markets. The Company is also engaged in selling palm seedlings and bunch.

Bonsai Agri Corporation (BAC)

BAC is a 100% owned subsidiary of the Parent Company through ABERDI registered with the SEC on February 2, 1997. The Company was organized to engage in business of agriculture in all aspect, including but not limited to operation of fishponds and fish pens, the raising of cattle, both large and small, the raising of hogs and chickens and all other activities related to or incidental to the foregoing, and to market, sell, or otherwise dispose of any produce and products in both local and foreign markets. Since its incorporation, the Company has not started its commercial operations.

Vires Energy Corporation (VEC)

VEC is a 99.995% owned subsidiary of the Parent Company registered with the SEC on March 11, 2015. It was organized primarily to operate, engage in, conduct and carry on the business of exploring, developing, converting, producing, processing, and refining of power energy, fuel and/or any other source of power energy, including importation, handling, distributing and marketing at wholesale either within or outside the Philippines; to develop, manage, lease, and operate refineries for the power and fuel products or any other source of power energy; to enter into business undertaking to establish, develop, explore and operate business that will provide the technical



manpower to persons and institutions engaged in aforesaid energy production; and in general to carry on and undertake such activities which may seem to the Company capable of being conveniently carried on in connection with the above purposes, or calculated, directly, to enhance the value of or render profitable, any of the Company's property or rights. Since its incorporation, the Company has not started its commercial operations. VEC is a subsidiary effective June 18, 2020 (see Note 21).

Approval of Consolidated Financial Statements

The accompanying consolidated financial statements of the Group as of December 31, 2020 and 2019 and for each of the three years in the period ended December 31, 2020 were approved and authorized for issue by the BOD on April 23, 2021.

2. Summary of Significant Accounting Policies

Basis of Preparation

The consolidated financial statements include the financial statements of the Parent Company and its subsidiaries (collectively referred to as "the Group").

The accompanying consolidated financial statements have been prepared using the historical cost basis, except for EIFVPL and EIFVOCI that are carried at fair value. The consolidated financial statements are presented in Philippine Peso (₱), which is the functional currency of the Parent Company. All subsidiaries and associates also use ₱ as functional currency, except for BCL whose functional currency is US Dollar (\$). All amounts are rounded off to the nearest Philippine Peso, except when otherwise indicated.

Statement of Compliance

The consolidated financial statements of the Group have been prepared in compliance with Philippine Financial Reporting Standards (PFRSs), which include the availment of the reliefs granted by the SEC under Memorandum Circular Nos. 14-2018, 3-2019 and 4-2020 for the following implementation issues of PFRS 15 affecting the real estate industry:

- a. Exclusion of land in the determination of percentage of completion (POC) discussed in PIC Q&A No. 2018-12-E
- b. Accounting for significant financing component discussed in PIC Q&A No. 2018-12-D
- c. Adoption of PIC Q&A No. 2018-14: PFRS 15 – *Accounting for Cancellation of Real Estate Sales*
- d. Adoption of IFRIC Agenda Decision on Over Time Transfer of Constructed Goods (PAS 23, *Borrowing Cost*) for the Real Estate Industry

The term PFRSs in general includes all applicable PFRSs, Philippine Accounting Standards and interpretations of the Philippine Interpretations Committee, Standing Interpretations Committee (SIC) and the International Financial Reporting Interpretations Committee (IFRIC) which have been approved by the Financial Reporting Standards Council.

Basis of Consolidation

The consolidated financial statements comprise the financial statements of the Parent Company and its subsidiaries as at December 31, 2020 and 2019, and for each of the three years in the period ended December 31, 2020.

Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if and only if the Group has:

- Power over the investee (i.e., existing rights that give it the current ability to direct the relevant activities of the investee);



- Exposure, or rights, to variable returns from its involvement with the investee; and,
- The ability to use its power over the investee to affect its returns

Generally, there is a presumption that a majority of voting rights result in control. To support this presumption and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee;
- Rights arising from other contractual arrangements; and,
- The Group’s voting rights and potential voting rights.

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included or excluded in the consolidated financial statements from the date the Group gains control or until the date the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income (OCI) are attributed to the equity holders of the Parent Company and to the noncontrolling interests (NCI), even if this results in the NCI having a deficit balance. The consolidated financial statements are prepared using uniform accounting policies for like transactions and other similar events. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group’s accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

A change in the ownership interest of a subsidiary, without loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- Derecognizes the assets (including goodwill) and liabilities of the subsidiary, the carrying amount of any NCI and the cumulative translation differences recorded in equity.
- Recognizes the fair value of the consideration received, the fair value of any investment retained and any surplus or deficit in profit or loss.
- Reclassifies the parent’s share of components previously recognized in OCI to profit or loss or retained earnings, as appropriate.

The consolidated financial statements comprise the financial statements of the Parent Company and the following subsidiaries:

	Effective Percentage of Ownership (%)		
	2020	2019	2018
ABERDI	100	100	100
NC	100	100	100
BAC*	100	100	100
PTCHC	100	100	100
HLPC*	100	100	100
ABWCI*	100	100	100
BCI*	100	100	100
SHDI*	100	100	100
MCPI**	49	49	49
VEC*	100	–	–

* *pre-operating subsidiaries*

** *non-operating subsidiary*



NCI

NCI represents the portion of profit or loss and net assets not owned, directly or indirectly, by the Group.

NCI are presented separately in the consolidated statement of comprehensive income, and within equity in the consolidated statement of financial position, separately from parent shareholder's equity. Any losses applicable to the NCI are allocated against the interests of the NCI even if this results to the NCI having a deficit balance. The acquisition of an additional ownership interest in a subsidiary without a change of control is accounted for as an equity transaction. Any excess or deficit of consideration paid over the carrying amount of the NCI is recognized in equity of the parent in transactions where the NCI are acquired or sold without loss of control.

As at December 31, 2020 and 2019, percentage of NCI pertaining to MCPI amounted to 51%. The voting rights held by the NCI are in proportion of their ownership interest.

Business Combination and Goodwill

Business combinations are accounted for using the acquisition method. As of the acquisition date, the acquirer shall recognize, separately from goodwill, the identifiable assets acquired, the liabilities assumed and any NCI in the acquiree. The cost of an acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value, and the amount of any NCI in the acquiree. For each business combination, the acquirer has the option to measure the NCI in the acquiree either at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition-related costs are expensed as incurred.

When a business is acquired, the financial assets and financial liabilities assumed are assessed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group as an acquirer shall report in its consolidated financial statements provisional amounts for the items for which the accounting is incomplete. During the measurement period, the Group as an acquirer shall retrospectively adjust the provisional amounts recognized at the acquisition date to reflect new information obtained about facts and circumstances that existed as of the acquisition date and, if known, would have affected the measurement of the amounts recognized as of that date. During the measurement period, the Group as an acquirer shall also recognize additional assets or liabilities if new information is obtained about facts and circumstances that existed as of the acquisition date and, if known, would have resulted in the recognition of those assets and liabilities as of that date. The measurement period ends as soon as the Group as an acquirer receives the information it was seeking about facts and circumstances that existed as of the acquisition date or learns that more information is not obtainable. However, the measurement period shall not exceed one year from the acquisition date.

If the business combination is achieved in stages, the acquisition date fair value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value as at the acquisition date through profit or loss.

Any contingent consideration to be transferred by the acquirer will be recognized at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or liability will be recognized in accordance with PFRS 9, *Financial Instruments*, either in consolidated statements of comprehensive income or as a charge to OCI. If the contingent consideration is classified as equity, it shall not be remeasured until it is finally settled within equity. Goodwill is initially measured at cost being the excess of the aggregate of the



consideration transferred and the amount recognized for NCI over the fair values of net identifiable assets acquired and liabilities assumed. If this consideration is lower than the fair value of the net assets of the subsidiary acquired, the difference is recognized in consolidated statements of comprehensive income.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units (CGU) that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

Where goodwill forms part of a CGU and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the CGU retained.

A CGU to which goodwill has been allocated shall be tested for impairment annually, and whenever there is an indication that the unit may be impaired, by comparing the carrying amount of the unit including the goodwill, with the recoverable amount of the unit. If the recoverable amount of the unit exceeds the carrying amount of the unit, the unit and the goodwill allocated to that unit shall be regarded as not impaired. If the carrying amount of the unit exceeds the recoverable amount of the unit, the Group shall recognize the impairment loss. Impairment losses relating to goodwill cannot be reversed in subsequent periods.

The Group performs its impairment test of goodwill on an annual basis every December 31 or earlier whenever events or changes in circumstances indicate that goodwill may be impaired.

Adoption of New and Amended Accounting Standards and Interpretations

The accounting policies adopted are consistent with those of the previous financial year, except that the Group has adopted the following new accounting pronouncements starting January 1, 2020. The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

Unless otherwise indicated, adoption of these new standards did not have an impact on the consolidated financial statements of the Group.

The nature and impact of each new standards and amendment are described below:

- Amendments to PFRS 3, *Business Combinations, Definition of a Business*

The amendments to PFRS 3 clarifies that to be considered a business, an integrated set of activities and assets must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create output. Furthermore, it clarifies that a business can exist without including all of the inputs and processes needed to create outputs. These amendments may impact future periods should the Group enter into any business combinations.

The Group applied the amendments in accounting for business combinations for the year ended December 31, 2020 (see Note 21).



- Amendments to PAS 1, *Presentation of Financial Statements*, and PAS 8, *Accounting Policies, Changes in Accounting Estimates and Errors, Definition of Material*

The amendments provide a new definition of material that states “information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity.”

The amendments clarify that materiality will depend on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users.

The amendment had no significant impact in the consolidated statements of financial position, consolidated statements of comprehensive income and consolidated statements of cash flows of the Group.

- Amendments to PFRS 7, *Financial Instruments: Disclosures* and PFRS 9, *Financial Instruments, Interest Rate Benchmark Reform*

The amendments to PFRS 9 provide a number of reliefs, which apply to all hedging relationships that are directly affected by the interest rate benchmark reform. A hedging relationship is affected if the reform gives rise to uncertainties about the timing and or amount of benchmark-based cash flows of the hedged item or the hedging instrument.

The amendments had no impact on the financial statements of the Group as it did not have any hedging relationships during the period.

- Conceptual Framework for Financial Reporting issued on March 29, 2018

The Conceptual Framework is not a standard, and none of the concepts contained therein override the concepts or requirements in any standard. The purpose of the Conceptual Framework is to assist the standard-setters in developing standards, to help preparers develop consistent accounting policies where there is no applicable standard in place and to assist all parties to understand and interpret the standards.

The revised Conceptual Framework includes new concepts, provides updated definitions and recognition criteria for assets and liabilities and clarifies some important concepts.

The revised conceptual framework has no significant impact in the consolidated statements of financial position, consolidated statements of comprehensive income and consolidated statements of cash flows of the Group.

- Amendments to PFRS 16, *COVID-19-related Rent Concessions*

The amendments provide relief to lessees from applying the PFRS 16 requirement on lease modifications to rent concessions arising as a direct consequence of the COVID-19 pandemic. A lessee may elect not to assess whether a rent concession from a lessor is a lease modification if it meets all of the following criteria:

- The rent concession is a direct consequence of COVID-19;



- The change in lease payments results in a revised lease consideration that is substantially the same as, or less than, the lease consideration immediately preceding the change;
- Any reduction in lease payments affects only payments originally due on or before June 30, 2021; and,
- There is no substantive change to other terms and conditions of the lease.

A lessee that applies this practical expedient will account for any change in lease payments resulting from the COVID-19 related rent concession in the same way it would account for a change that is not a lease modification, i.e., as a variable lease payment.

The amendments are effective for annual reporting periods beginning on or after June 1, 2020. Early adoption is permitted.

The Group has not identified COVID-19 related rent concessions in its current lease agreements and render no significant impact to the Group's consolidated statements of financial position, consolidated statements of comprehensive income and consolidated statements of cash flows.

Standards Issued but Not Yet Effective

Pronouncements issued but not yet effective are listed below. Unless otherwise indicated, the Group does not expect that the future adoption of the said pronouncements will have a significant impact on its consolidated financial statements. The Group intends to adopt the following pronouncements when they become effective.

Effective beginning on or after January 1, 2021

- Amendments to PFRS 9, PFRS 7, PFRS 4 and PFRS 16, *Interest Rate Benchmark Reform – Phase 2*

The amendments provide the following temporary reliefs which address the financial reporting effects when an interbank offered rate (IBOR) is replaced with an alternative nearly risk-free interest rate (RFR):

- Practical expedient for changes in the basis for determining the contractual cash flows as a result of IBOR reform
- Relief from discontinuing hedging relationships
- Relief from the separately identifiable requirement when an RFR instrument is designated as a hedge of a risk component

The Group shall also disclose information about:

- The about the nature and extent of risks to which the entity is exposed arising from financial instruments subject to IBOR reform, and how the entity manages those risks; and,
- Their progress in completing the transition to alternative benchmark rates, and how the entity is managing that transition

The amendments are effective for annual reporting periods beginning on or after January 1, 2021 and apply retrospectively. The amendments are not expected to have a material impact on the Group.



Effective beginning on or after January 1, 2022

- Amendments to PFRS 3, *Business Combinations: Reference to the Conceptual Framework*

The amendments are intended to replace a reference to the Framework for the Preparation and Presentation of Financial Statements, issued in 1989, with a reference to the Conceptual Framework for Financial Reporting issued in March 2018 without significantly changing its requirements. The amendments added an exception to the recognition principle of PFRS 3, *Business Combinations* to avoid the issue of potential ‘day 2’ gains or losses arising for liabilities and contingent liabilities that would be within the scope of PAS 37, *Provisions, Contingent Liabilities and Contingent Assets* or Philippine-IFRIC 21, *Levies*, if incurred separately.

At the same time, the amendments add a new paragraph to PFRS 3 to clarify that contingent assets do not qualify for recognition at the acquisition date.

The amendments are effective for annual reporting periods beginning on or after January 1, 2022 and apply prospectively.

The amendments are not expected to have a material impact on the Group.

- Amendments to PAS 16, *Plant and Equipment: Proceeds before Intended Use*

The amendments prohibit entities deducting from the cost of an item of property, plant and equipment, any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognizes the proceeds from selling such items, and the costs of producing those items, in profit or loss.

The amendment is effective for annual reporting periods beginning on or after January 1, 2022 and must be applied retrospectively to items of property, plant and equipment made available for use on or after the beginning of the earliest period presented when the entity first applies the amendment.

The amendments are not expected to have a material impact on the Group.

- Amendments to PAS 37, *Onerous Contracts – Costs of Fulfilling a Contract*

The amendments specify which costs an entity needs to include when assessing whether a contract is onerous or loss-making. The amendments apply a “directly related cost approach”. The costs that relate directly to a contract to provide goods or services include both incremental costs and an allocation of costs directly related to contract activities. General and administrative costs do not relate directly to a contract and are excluded unless they are explicitly chargeable to the counterparty under the contract.

The amendments are effective for annual reporting periods beginning on or after January 1, 2022. The Group will apply these amendments to contracts for which it has not yet fulfilled all its obligations at the beginning of the annual reporting period in which it first applies the amendments.

The amendments are not expected to have a material impact on the Group.



- *Annual Improvements to PFRSs 2018-2020 Cycle*

- Amendments to PFRS 9, *Financial Instruments, Fees in the '10 per cent' test for derecognition of financial liabilities*

The amendment clarifies the fees that an entity includes when assessing whether the terms of a new or modified financial liability are substantially different from the terms of the original financial liability. These fees include only those paid or received between the borrower and the lender, including fees paid or received by either the borrower or lender on the other's behalf. An entity applies the amendment to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the amendment.

The amendment is effective for annual reporting periods beginning on or after January 1, 2022 with earlier adoption permitted. The Group will apply the amendments to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the amendment. The amendments are not expected to have a material impact on the Group.

- Amendments to PFRS 1, *First-time Adoption of Philippines Financial Reporting Standards, Subsidiary as a first-time adopter*
- Amendments to PAS 41, *Agriculture, Taxation in fair value measurements*

The amendments are not expected to have a material impact on the Group.

Effective beginning on or after January 1, 2023

- Amendments to PAS 1, *Classification of Liabilities as Current or Non-current*

The amendments clarify paragraphs 69 to 76 of PAS 1, *Presentation of Financial Statements*, to specify the requirements for classifying liabilities as current or non-current. The amendments clarify:

- What is meant by a right to defer settlement
- That a right to defer must exist at the end of the reporting period
- That classification is unaffected by the likelihood that an entity will exercise its deferral right
- That only if an embedded derivative in a convertible liability is itself an equity instrument would the terms of a liability not impact its classification

The amendments are effective for annual reporting periods beginning on or after January 1, 2023 and must be applied retrospectively.

The Group is currently assessing the impact the amendments will have on current practice and whether existing loan agreements may require renegotiation.

- PFRS 17, *Insurance Contracts*

This standard is not expected to have any impact on the Group.



Deferred effectivity

- Deferral of Certain Provisions of PIC Q&A 2018-12, PFRS 15 Implementation Issues Affecting the Real Estate Industry (as amended by PIC Q&As 2020-02 and 2020-04)

On February 14, 2018, the PIC issued PIC Q&A 2018-12 which provides guidance on some PFRS 15 implementation issues affecting the real estate industry. On October 25, 2018 and February 08, 2019, the Philippine Securities and Exchange Commission (SEC) issued SEC MC No. 14-2018 and SEC MC No. 3-2019, respectively, providing relief to the real estate industry by deferring the application of certain provisions of this PIC Q&A for a period of three years until December 31, 2020. On December 15, 2020, the Philippine SEC issued SEC MC No. 34-2020 which further extended the deferral of certain provisions of this PIC Q&A until December 31, 2023.

A summary of the PIC Q&A provisions covered by the SEC deferral and the related deferral period follows:

	Deferral Period
a. Assessing if the transaction price includes a significant financing component as discussed in PIC Q&A 2018-12-D (as amended by PIC Q&A 2020-04)	Until December 31, 2023
b. Treatment of land in the determination of the POC discussed in PIC Q&A 2018-12-E	Until December 31, 2023
c. Treatment of uninstalled materials in the determination of the POC discussed in PIC Q&A 2018-12-E (as amended by PIC Q&A 2020-02)	Until December 31, 2020
d. Accounting for CUSA Charges discussed in PIC Q&A No. 2018-12-H	Until December 31, 2020

The Group availed of the SEC reliefs to defer the above specific provisions of PIC Q&A No. 2018-12. Had these provisions been adopted, the Group assessed that the impact would have been as follows:

- The mismatch between the POC of the real estate projects and right to an amount of consideration based on the schedule of payments provided for in the contract to sell (CTS) might constitute a significant financing component. In case of the presence of significant financing component, the guidance should have been applied retrospectively and would have resulted in restatement of prior year financial statements. Adoption of this guidance would have impacted interest income, interest expense, revenue from real estate sales, installment contracts receivable (ICR), provision for deferred income tax, deferred income tax asset or liability for all years presented, and the opening balance of retained earnings. The Group has yet to assess if the mismatch constitutes a significant financing component for its CTSs.
- The exclusion of land and uninstalled materials in the determination of POC would have reduced the POC of real estate projects. Adoption of this guidance would have reduced revenue from real estate sales, cost of sales and ICR; increased real estate inventories and would have impacted deferred income tax asset or liability and provision for deferred income tax for all years presented, and the opening balance of retained earnings.

The above would have impacted the cash flows from operations and cash flows from financing activities for all years presented.



- IFRIC Agenda Decision on Over Time Transfer of Constructed Goods (PAS 23, *Borrowing Cost*)

In March 2019, IFRIC published an Agenda Decision on whether borrowing costs can be capitalized on real estate inventories that are under construction and for which the related revenue is/will be recognized over time under paragraph 35(c) of PFRS 15, *Revenue from Contracts with Customers*. IFRIC concluded that borrowing costs cannot be capitalized for such real estate inventories as they do not meet the definition of a qualifying asset under PAS 23, *Borrowing Costs*, considering that these inventories are ready for their intended sale in their current condition.

On February 11, 2020, the Philippine SEC issued Memorandum Circular No. 4-2020, providing relief to the Real Estate Industry by deferring the mandatory implementation of the above IFRIC Agenda Decision until December 31, 2020. Further, on December 15, 2020, the Philippine SEC issued SEC MC No. 34-2020, which extends the relief on the application of the IFRIC Agenda Decision provided to the Real Estate Industry until December 31, 2023. Effective January 1, 2024, the Real Estate Industry will adopt the IFRIC agenda decision and any subsequent amendments thereto retrospectively or as the SEC will later prescribe. A real estate company may opt not to avail of the deferral and instead comply in full with the requirements of the IFRIC Agenda Decision.

The Group opted to avail of the relief as provided by the SEC. Had the Group adopted the IFRIC agenda decision, borrowing costs capitalized to real estate inventories related to projects with pre-selling activities should have been expensed out in the period incurred.

- Adoption of PIC Q&A 2020-05, *Accounting for Cancellation of Real Estate Sales* (Supersedes PIC Q&A 2018-14)

On June 27, 2018, PIC Q&A 2018-14 was issued providing guidance on accounting for cancellation of real estate sales. Under SEC MC No. 3-2019, the adoption of PIC Q&A No. 2018-14 was deferred until December 31, 2020. After the deferral period, real estate companies will adopt PIC Q&A No. 2018-14 and any subsequent amendments thereof retrospectively or as the SEC will later prescribe.

On November 11, 2020, PIC Q&A 2020-05 was issued which supersedes PIC Q&A 2018-14. This PIC Q&A adds a new approach (Approach 3) where the cancellation is accounted for as a modification of the contract (i.e., from non-cancellable to being cancellable). Under this approach, revenues and related costs previously recognized shall be reversed in the period of cancellation and the inventory shall be reinstated at cost. PIC Q&A 2020-05 will have to be applied prospectively upon approval of the FRSC.

The Group availed of the SEC relief to defer the adoption of this PIC Q&A until December 31, 2020. Currently, the Group records the repossessed inventory at cost. The Group is still evaluating the approach to be availed among the existing options. Had the relief not been adopted and the current practice would be different from the approach to be implemented, this could have impacted the recording of revenue from real estate sales, cost of sales, valuation of repossessed inventory and gain or loss from repossession in 2020.

- Amendments to PFRS 10, *Consolidated Financial Statements*, and PAS 28, *Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*

The amendments address the conflict between PFRS 10 and PAS 28 in dealing with the loss of control of a subsidiary that is sold or contributed to an associate or joint venture. The



amendments clarify that a full gain or loss is recognized when a transfer to an associate or joint venture involves a business as defined in PFRS 3. Any gain or loss resulting from the sale or contribution of assets that does not constitute a business, however, is recognized only to the extent of unrelated investors' interests in the associate or joint venture.

On January 13, 2016, the Financial Reporting Standards Council deferred the original effective date of January 1, 2016 of the said amendments until the International Accounting Standards Board (IASB) completes its broader review of the research project on equity accounting that may result in the simplification of accounting for such transactions and of other aspects of accounting for associates and joint ventures.

These amendments do not have any impact on the Group's consolidated financial statements.

Summary of Significant Accounting Policies

The significant accounting policies that have been used in the preparation of the consolidated financial statements are summarized below. These policies have been consistently applied to all years presented, unless otherwise stated.

Current versus Noncurrent Classification

The Group presents assets and liabilities in the consolidated statements of financial position based on current/noncurrent classification.

An asset is current when it is:

- Expected to be realized or intended to be sold or consumed in the normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realized within twelve months after the reporting period; or,
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as noncurrent.

A liability is current when:

- It is expected to be settled in the normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within twelve months after the reporting period; or,
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

All other liabilities are classified as noncurrent.

Deferred tax assets and liabilities are classified as non-current assets and liabilities, respectively.

Fair Value Measurement

The Group measures financial assets designated at FVOCI and financial assets at FVPL at fair value at each reporting date.



Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or,
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a nonfinancial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognized in the consolidated financial statements on a recurring basis, the Group determines whether or not transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

Cash

Cash includes cash on hand and in banks.

Financial Instruments - Initial recognition and subsequent measurement

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity to another entity.



Financial assets

(i) Initial recognition and measurement

Financial assets are recognized when the Group becomes a party to the contractual provisions of the financial instrument. Financial assets are classified, at initial recognition, as subsequently measured at amortized cost, FVOCI, and FVPL.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of receivables that do not contain a significant financing component or for which the Group has applied the practical expedient, the Group initially measures a financial asset at its fair value plus, in the case of a financial asset not at FVPL, transaction costs. Receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price.

Contractual cash flows characteristics. If the financial asset is held within a business model whose objective is to hold assets to collect contractual cash flows or within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets, the Group assesses whether the cash flows from the financial asset represent 'solely payments of principal and interest (SPPI)' on the principal amount outstanding.

In making this assessment, the Group determines whether the contractual cash flows are consistent with a basic lending arrangement, i.e., interest includes consideration only for the time value of money, credit risk and other basic lending risks and costs associated with holding the financial asset for a particular period of time. In addition, interest can include a profit margin that is consistent with a basic lending arrangement. The assessment as to whether the cash flows meet the test is made in the currency in which the financial asset is denominated. Any other contractual terms that introduce exposure to risks or volatility in the contractual cash flows that is unrelated to a basic lending arrangement, such as exposure to changes in equity prices or commodity prices, do not give rise to contractual cash flows that are SPPI and interest on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level. Financial assets with cash flows that are not SPPI are classified and measured at FVPL, irrespective of the business model.

Business model. The Group's business model is determined at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. The Group's business model does not depend on management's intentions for an individual instrument.

The Group's business model refers to how it manages its financial assets in order to generate cash flows. The Group's business model determines whether cash flows will result from collecting contractual cash flows, selling financial assets or both. Relevant factors considered by the Group in determining the business model for a group of financial assets include how the performance of the business model and the financial assets held within that business model are evaluated and reported to the Group's key management personnel, the risks that affect the performance of the business model (and the financial assets held within that business model) and how these risks are managed and how managers of the business are compensated.

(ii) Subsequent measurement

The Group subsequently classifies its financial assets into the following measurement categories:

- Financial assets at amortized cost (debt instruments)
- Financial assets at FVOCI with recycling of cumulative gains and losses (debt instruments)



- Financial assets designated at FVOCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- Financial assets at FVPL

Financial assets at amortized cost (debt instruments). The Group measures financial assets at amortized cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows; and,
- The contractual terms of the financial asset give rise on specified dates to cash flows that are SPPI on the principal amount outstanding.

These financial assets are initially recognized at fair value plus directly attributable transaction costs and subsequently measured at amortized cost using the effective interest rate (EIR) method, less any impairment in value. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees and costs that are an integral part of the EIR. Losses arising from impairment are recognized in the consolidated statements of comprehensive income under “Provision for impairment”.

The Group’s financial assets at amortized cost include cash, receivables, receivables from related parties and refundable deposits included under “Other assets” in the consolidated statements of financial position (see Notes 4, 5, 8 and 15).

Financial assets at FVOCI (debt instruments). The Group measures debt instruments at FVOCI if both of the following conditions are met:

- The financial asset is held within a business model with the objective of both holding to collect contractual cash flows and selling; and,
- The contractual terms of the financial asset give rise on specified dates to cash flows that are SPPI on the principal amount outstanding.

For debt instruments at FVOCI, interest income and impairment losses or reversals are recognized in the consolidated statements of comprehensive income and computed in the same manner as for financial assets measured at amortized cost. The remaining fair value changes are recognized in OCI. Upon derecognition, the cumulative fair value change recognized in OCI is recycled to profit or loss.

As at December 31, 2020 and 2019, the Group’s does not have debt instruments at FVOCI.

Financial assets designated at FVOCI (equity instruments). At initial recognition, an entity may make an irrevocable election to present in OCI subsequent changes in the fair value of an investment in an equity instrument within the scope of PFRS 9 that is neither held for trading (HFT) nor contingent consideration recognized by an acquirer in a business combination to which PFRS 3 applies. The classification is determined on an instrument-by-instrument basis. The Group recognizes the unrealized gains and losses arising from the fair valuation of financial assets at FVOCI, net of tax, in the consolidated statement of comprehensive income as ‘Net change in fair value of EIFVOCI’.

In applying that classification, a financial asset or financial liability is considered to be HFT if:

- (a) It is acquired or incurred principally for the purpose of selling or repurchasing it in the near term; or,



- (b) On initial recognition, it is part of a portfolio of identified financial instruments that are managed together and for which, there is evidence of a recent actual pattern of short-term profit-taking; or,
- (c) It is a derivative (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument).

Gains and losses on equity instruments designated at FVOCI are never recycled to profit or loss, but the cumulative gain or loss previously recognized in the OCI is reclassified to 'Retained earnings' or any other appropriate equity account upon disposal. Dividends are recognized in the consolidated statements of comprehensive income when the right of payment has been established, except when the Group benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in OCI. Equity instruments designated at FVOCI are not subject to impairment assessment.

The Group includes equity instruments not HFT in this category. The Group made irrevocable election to present in OCI subsequent changes in the fair value of all the Group's investments in golf shares and unlisted shares of stock (see Note 9).

Financial assets at FVPL. Financial assets at FVPL are measured as at initial recognition unless these are measured at amortized cost or at FVOCI. Included in this classification are equity instruments HFT and debt instruments with contractual terms that do not represent SPPI on the principal amount outstanding. Financial assets held at FVPL are initially recognized at fair value, with transaction costs recognized in the consolidated statements of comprehensive income as incurred. Subsequently, they are measured at fair value and any gains or losses are recognized in the consolidated statements of comprehensive income under 'Unrealized gain (loss) on EIFVPL'.

Additionally, even if the asset meets the amortized cost or the FVOCI criteria, the Group may choose at initial recognition to designate the financial asset at FVPL if doing so eliminates or significantly reduces a measurement or recognition inconsistency (an accounting mismatch) that would otherwise arise from measuring financial assets on a different basis.

Trading gains or losses are calculated based on the results arising from trading activities of the Group, including all gains and losses from changes in fair value for financial assets and financial liabilities at FVPL, and the gains or losses from disposal of financial investments.

The Group's financial assets at FVPL include listed equity securities.

(iii) Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognized (i.e., removed from The Group's consolidated statements of financial position) when:

- The rights to receive cash flows from the asset have expired, or,
- The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and,
- The Group has transferred its rights to receive cash flows from the asset and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.



When the Group transfers its rights to receive cash flows from an asset or enters into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Group continues to recognize the transferred asset to the extent of its continuing involvement. In that case, the Group also recognizes an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

(iv) Impairment of financial assets

The Group recognizes an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognized in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk (SICR) since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

Financial assets are credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of those financial assets have occurred. For these credit exposures, lifetime ECLs are also recognized and interest revenue is calculated by applying the credit-adjusted effective interest rate to the amortized cost of the financial asset.

The Group applies a simplified approach in calculating ECLs for receivables. Therefore, the Group does not track changes in credit risk, but instead recognizes a loss allowance based on lifetime ECLs at each reporting date. For trade receivables, the Group has established a provision matrix that is based on its historical credit loss experience.

For ICR and contract assets, the Group uses the vintage analysis for ECL by calculating the cumulative loss rates of a given ICR pool. It derives the probability of default from the historical data of a homogenous portfolio that share the same origination period. The information on the number of defaults during fixed time intervals of the accounts is utilized to create the probability model. It allows the evaluation of the loan activity from its origination period until the end of the contract period.

As these are future cash flows, these are discounted back to the time of default (i.e., is defined by the Group as upon cancellation of CTS) using the appropriate effective interest rate, usually being the original EIR or an approximation thereof.

For all debt financial assets other than receivables, ECLs are recognized using the general approach wherein the Group tracks changes in credit risk and recognizes a loss allowance based on either a 12-month or lifetime ECLs at each reporting date.



At each reporting date, the Group assesses whether there has been an SICR for financial assets since initial recognition by comparing the risk of default occurring over the expected life between the reporting date and the date of initial recognition. The Group considers reasonable and supportable information that is relevant and available without undue cost or effort for this purpose. This includes quantitative and qualitative information and forward-looking analysis.

Exposures that have not deteriorated significantly since origination, or where the deterioration remains within the Group's investment grade criteria are considered to have a low credit risk. The provision for credit losses for these financial assets is based on a 12-month ECL. The low credit risk exemption has been applied on debt investments that meet the investment grade criteria of the Group from the time of origination.

Determining the stage for impairment. At each reporting date, the Group assesses whether there has been an SICR for financial assets since initial recognition by comparing the risk of default occurring over the expected life between the reporting date and the date of initial recognition. The Group considers reasonable and supportable information that is relevant and available without undue cost or effort for this purpose. This includes quantitative and qualitative information and forward-looking analysis.

The Group considers that there has been an SICR when contractual payments are more than 90 days past due.

An exposure will migrate through the ECL stages as asset quality deteriorates. If, in a subsequent period, asset quality improves and also reverses any previously assessed SICR since origination, then the loss allowance measurement reverts from lifetime ECL to 12-months ECL.

Write-off policy. The Group writes-off a financial asset, in whole or in part, when the asset is considered uncollectible, it has exhausted all practical recovery efforts and has concluded that it has no reasonable expectations of recovering the financial asset in its entirety or a portion thereof.

Reclassifications of financial instruments. The Group reclassifies its financial assets when, and only when, there is a change in the business model for managing the financial assets. Reclassifications shall be applied prospectively by the Group and any previously recognized gains, losses or interest shall not be restated. The Group does not reclassify its financial liabilities.

Financial liabilities

(i) Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at FVPL, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

(ii) Subsequent measurement

For purposes of subsequent measurement, financial liabilities are classified in two categories:

- Financial liabilities at FVPL
- Financial liabilities at amortized cost



Financial liabilities at FVPL. Financial liabilities at FVPL include financial liabilities that are HFT and financial liabilities designated upon initial recognition as at FVPL. Financial liabilities are classified as HFT if they are incurred for the purpose of repurchasing in the near term.

Gains or losses on liabilities that are HFT are recognized in the consolidated statements of comprehensive income.

Financial liabilities designated upon initial recognition at FVPL are designated at the initial date of recognition, and only if the criteria in PFRS 9 are satisfied. The Group has not designated any financial liability as at FVPL.

Financial liabilities at amortized cost. This is the category most relevant to the Group. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortized cost under the EIR method. Gains and losses are recognized in profit or loss when the liabilities are derecognized as well as through the EIR amortization process.

Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as interest in the consolidated statements of comprehensive income.

The Group's financial liabilities measured at amortized cost as of December 31, 2020 and 2019 includes the following (see Notes 13 and 16):

- Short-term debt
- Long-term debt
- Accounts and other payables (excluding statutory payables)

Short-term debt and long-term debt are raised for support of short and long-term funding of operations. They are recognized at proceeds received, net of direct issue costs. Finance charges are recognized as "Interest expense" in the consolidated statements of comprehensive income on an accrual basis using the EIR method and are added to the carrying amount of the instrument to the extent that these are not settled in the period in which they arise.

Accounts and other payables are initially recognized at fair value and subsequently measured at amortized cost, using EIR method for maturities beyond one year, less settlement payments.

Financial liabilities are classified as current liabilities if payment is due to be settled within one year or less after the end of the reporting period, or when the Group does not have an unconditional right to defer settlement of the liability for at least twelve months after the end of the reporting period. Otherwise, these are presented as noncurrent liabilities.

(iii) Derecognition

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the consolidated statements of comprehensive income.

Offsetting Financial Instruments

Financial assets and liabilities are offset, and the net amount is reported in the consolidated statements of financial position if, and only if, there is a legally enforceable right to offset and intention to settle either on a net basis or to realize the asset and settle the liability simultaneously. The Group assesses



that it has a currently enforceable right of offset if the right is not contingent on a future event, and is legally enforceable in the normal course of business, event of default, and event of insolvency or bankruptcy of the Group and all of the counterparties.

Real Estate Inventories

Real estate inventories consists of subdivision land and residential houses and lots for sale and development initially recorded at cost. Subsequent to initial recognition, these are valued at the lower of cost and net realizable value (NRV). Cost includes the acquisition cost of the land plus all costs incurred directly attributable to the construction and development of the properties. Borrowing costs are capitalized while the development and construction of the real estate projects are in progress, and to the extent that these are expected to be recovered in the future. Repossessed real estate inventories are recorded at original cost.

NRV is the estimated selling price in the ordinary course of business, based on market prices at the reporting date, less estimated cost of completion and estimated costs necessary to make the sale. Valuation allowance is provided for real estate held for sale when the NRV of the properties are less than their carrying amounts. Undeveloped land is carried at lower of cost and NRV.

The costs of inventory recognized in profit or loss on disposal is determined with reference to the specific costs incurred on the property sold and an allocation of any non-specific costs based on the relative size of the property sold.

Borrowing Costs

Borrowing costs that are directly attributable to the acquisition or construction of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale while the asset, which includes real estate inventories, is being constructed are capitalized as part of the cost of that asset.

Capitalization of borrowing cost should commence when: (i) expenditures for the asset and borrowing costs are being incurred; and, (ii) activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalization ceases when the asset is substantially ready for its intended use or sale. For borrowing associated with a specific asset, the actual rate on that borrowing is used. Otherwise, a weighted average cost of borrowing is used. All other borrowing costs are expensed as incurred.

Other inventories

Other inventories pertain to finished agricultural goods, construction materials and agricultural materials and supplies which are measured at the lower of cost and NRV. At each reporting date, other inventories are assessed for impairment. If inventory is impaired, the carrying amount is reduced to its NRV. The impairment loss is recognized immediately in profit or loss. Provision for inventory losses is established for estimated losses on other inventories which are determined based on specific identification of slow-moving, damaged, and obsolete inventories.

Agricultural produce

Agricultural produce is the harvested product of the Group's bearer plants. A harvest occurs when agricultural produce is either detached from the bearer plant or when a bearer plant's life processes cease. The Group's agricultural produce (e.g. fresh fruit bunches, under other inventories) are measured at fair value less estimated costs to sell at the time of harvest. The Group uses the future selling prices and gross margin of finished goods, adjusted to remove the margin associated to further processing, less future growing cost as the basis of fair value. The Group's harvested produce to be used in processed products are measured at fair value at the point of harvest based on the estimated selling prices reduced by cost to sell and adjusted for margin associated to further processing.



Finished agricultural goods

Cost of processed inventories comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. The costs of conversion include raw materials, direct labor and overhead costs. NRV is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

Construction materials and agricultural materials and supplies

Construction materials and agricultural materials and supplies are valued at the lower of cost or NRV. Cost is determined using the moving average method. NRV is the replacement cost.

Deposits for Purchased Land

This represents deposits made to landowners for the purchase of certain parcels of land which are intended to be held for sale or development in the future. The Group normally makes deposits before a contract to sell is executed between the Group and the landowner. These are recognized at cost. The sales contracts are expected to be executed within one year or the entity's normal operating cycle, whichever is longer.

Prepayments

Prepayments represent expenses not yet incurred but already paid. Prepayments are initially recorded as assets and measured at the amount paid. Subsequently, these are charged to the consolidated statements of comprehensive income as they are consumed in operations or expire with the passage of time. Prepayments are classified in the consolidated statements of financial position as current assets when the cost of goods or services related to the prepayments are expected to be incurred within one year or the entity's normal operating cycle, whichever is longer. Otherwise, prepayments are classified as noncurrent assets.

Investments in Associates

An associate is an entity in which the Group has significant influence, and which is neither a subsidiary nor a joint venture. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies.

The Group's investments in associates are accounted for using the equity method. Under the equity method, the investments in associate is initially recognized at cost. The carrying amount of the investment is adjusted to recognize changes in the Group's share of net assets of the associate since the acquisition date. Goodwill relating to the associate is included in the carrying amount of the investment and is neither amortized and is not tested for impairment separately.

The consolidated statements of comprehensive income reflects the Group's share of the results of operations of the associate. Any change in OCI of those investees is presented as part of the Group's OCI. In addition, when there has been a change recognized directly in the equity of the associate, the Group recognizes its share of any changes, when applicable, in the consolidated statements of changes in equity. Unrealized gains and losses resulting from transactions between the Group and the associate are eliminated to the extent of the interest in the associate.

The aggregate of the Group's share of profit or loss of an associate is shown on the face of the consolidated statements of comprehensive income outside operating profit as 'Equity in net earnings of associates'. If the Group's share of losses of an associate equals or exceeds its interest in the associate, the Group discontinues recognizing its share to the extent of the interest in associate.

The financial statements of the associate are prepared for the same reporting period as the Group. When necessary, adjustments are made to bring the accounting policies in line with those of the Group. Upon loss of significant influence over the associate, the Group measures and recognizes any



retained investment at its fair value. Any difference between the carrying amount of the associate upon loss of significant influence or joint control and the fair value of the retained investment and proceeds from disposal is recognized in consolidated statements of comprehensive income.

Investment Property

Investment property consists of land and building which currently held either to earn rental or for capital appreciation or for both, but not for sale in the ordinary course of business or use in the supply of services or for administrative purpose. These properties are initially recognized at fair value plus directly attributable cost incurred such as legal fees, transfer taxes and other transaction costs. Subsequent to initial recognition, the building is carried at cost less accumulated depreciation and amortization and any impairment in value while the land is carried at cost less any impairment in value.

The carrying value of the asset, if reviewed for impairment when changes in circumstances indicate the carrying value, may not be recoverable. If any such indication exists, and where the carrying value exceeds the estimated recoverable amount, the asset is written down to its recoverable amount while impairment losses are recognized in the consolidated statements of comprehensive income.

The investment property is derecognized upon disposal or when permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gain or loss on the retirement or disposal of the asset is recognized in the consolidated statements of comprehensive income in the year of retirement or disposal.

Transfers are made to investment property when, and only when, there is a change in use, evidenced by ending of owner-occupation, commencement of an operating lease to another party or ending of construction or development. Transfers are made from investment property when, and only when, there is a change in use, evidenced by commencement of owner-occupation or commencement of development with a view to sale. Transfers between investment property and owner-occupied property do not change the carrying amount of the property transferred and they do not change the cost of that property for measurement or disclosure purposes.

Property, Plant and Equipment

Property, plant and equipment, except for land and construction in progress, are stated at cost less accumulated depreciation and any impairment in value. Land is stated at cost, less any impairment in value.

The initial cost of property, plant and equipment comprises its purchase price including legal and brokerage fees, import duties, nonrefundable purchase taxes and any directly attributable costs of bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Expenditures incurred after the property and equipment have been put into operation, such as maintenance, repairs and costs of day-to-day servicing, are recognized in profit or loss in the period the costs are incurred.

In situations where it can be clearly demonstrated that the expenditures have resulted in an increase in the future economic benefits expected to be obtained from the use of an item of property, plant and equipment beyond its originally assessed standard of performance, the expenditures are capitalized as additional cost of property, plant and equipment.

The Group classifies ROU assets as part of property, plant and equipment. The Group recognizes ROU assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). ROU assets are initially measured at cost, less any accumulated amortization and impairment losses, and adjusted for any remeasurement of lease liabilities. The initial cost of ROU assets



includes the amount of lease liabilities recognized, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories.

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstance indicate that the carrying values may not be recoverable.

Depreciation or amortization of an item of property, plant and equipment begins when it becomes available for use, i.e., when it is in the location and condition necessary for it to be capable of operating in the manner intended by management. Depreciation or amortization ceases at the earlier of the date that the item is classified as held for sale (or included in a disposal group that is classified as held for sale) in accordance with PFRS 5 and the date the item is derecognized.

Depreciation and amortization are computed using the straight-line method over the following estimated useful lives, except for leasehold improvements and right-of-use assets, which are amortized over their estimated lives or term of the lease, whichever is shorter, and bearer plants, which are depreciated using units-of-production (UOP) method.

	Years
Refined bleached deodorized (RBD) and fractionation machineries	21
Building and improvements	10 - 20
Leasehold improvements	2 - 5 or lease term, whichever is shorter
Machineries and equipment	2 - 10
Right-of-use assets	17
Other equipment	2 - 10

The useful lives and depreciation method are reviewed periodically to ensure that the period and method of depreciation are consistent with the expected pattern of economic benefits from the use of property, plant and equipment.

If there is an indication that there has been a significant change since the last annual reporting date in the pattern by which the Group expects to consume an asset's future economic benefits, the Group shall review its present depreciation method and, if current expectations differ, change the depreciation method to reflect the new pattern. The Group shall account for the change prospectively as a change in an accounting estimate.

Fully depreciated assets are retained in the accounts until these are no longer in use.

Construction in progress represents property, plant and equipment under construction or development and is stated at cost. This includes cost of construction and other direct costs. Construction in progress is not depreciated until such time the relevant assets are completed and is available for use.

An item of property, plant and equipment is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising from the derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the consolidated statements of comprehensive income in the year the asset is derecognized. When assets are retired or otherwise disposed of, both the cost and the related accumulated depreciation and amortization and any impairment in value are removed from the



accounts while any resulting gain or loss is included in the consolidated statements of comprehensive income.

Bearer plants

Bearer plants pertain to the Group's palm oil trees used in the production or supply of fresh fruit bunches (FFB) as its agricultural produce and are expected to bear produce for more than twelve months and have a remote likelihood of being sold as a plant or harvested as agricultural produce, (except for incidental scrap sales).

Bearer plants are measured at cost less accumulated depreciation and any impairment in value. Bearer plants are presented as part of property, plant and equipment. Costs to grow include purchase cost of various chemicals and fertilizers, land preparation expenses and other direct costs necessary to cultivate such plants before they are brought into the location and condition necessary to be capable of operating in the manner intended by management.

UOP method is used for depreciating the bearer plants. Depreciation is charged according to units of FFB harvested over the estimated units of FFB to be harvested during the life of the bearer plants or remaining contract period, whichever is shorter. The Group estimates its total units of FFB to be harvested based on the average yield over which the bearer plants are expected to be available for use. In addition, the estimate is based on collective assessment of internal technical evaluation and experience. Changes in the estimated total units of FFB to be harvested may impact the depreciation of bearer plants.

Impairment of Nonfinancial Assets

This accounting policy applies primarily to the Group's investments in associates, investment properties, property plant, and equipment and other assets excluding refundable deposits (see Notes 8, 10, 11 and 12).

The Group assesses at each reporting date whether there is an indication that an asset may be impaired when events or changes in circumstances indicate the carrying values may not be recoverable. If any such indication exists or when annual impairment testing for an asset is required, the Group makes an estimate of the asset's recoverable amount. An asset's estimated recoverable amount is the higher of the asset's or cash generating unit's (CGU) fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets.

Where the carrying values exceed the estimated recoverable amount, the assets or CGUs are written down to their estimated recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Impairment losses of continuing operations are directly charged or credited to operations in those expense categories consistent with the function of the impaired asset.

An assessment is made at each reporting date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case, the carrying amount of the asset is increased to its estimated recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset in prior years. Such reversal is directly charged or credited to operations.



Equity

Capital stock and additional paid-in capital

Capital stock consists of common shares which are measured at par value for all shares issued. When the shares are sold at a premium, the difference between the proceeds and the par value is credited to 'Additional paid-in capital' account. When shares are issued for a consideration other than cash, the proceeds are measured by the fair value of the consideration received. Direct cost incurred related to the equity issuance, such as underwriting, accounting and legal fees, printing costs and taxes are charged to 'Additional paid-in capital' account.

Treasury shares

Own equity instruments which are reacquired (treasury shares) are recognized at cost and deducted from equity. No gain or loss is recognized in profit or loss on the purchase, sale, issue or cancellation of the Group's own equity instruments. Any difference between the carrying amount and the consideration, if reissued, is recognized in additional paid-in capital. Voting rights related to treasury shares are nullified for the Group and no dividends are allocated to them respectively. When the shares are retired, the capital stock account is reduced by its par value and the excess of cost over par value upon retirement is debited to additional paid-in capital to the extent of the specific or average additional paid-in capital when the shares were issued and to retained earnings for the remaining balance.

The retained earnings is restricted to payments of dividends to the extent of the cost of treasury shares.

Retained earnings

Retained earnings include all current and prior period results of operations, net of dividends declared and the effects of retrospective application of changes in accounting policies or restatements, if any. Dividends on common stock are recognized as a liability and deducted from equity when declared and approved by the BOD or shareholders of the Parent Company. Dividends for the year that are declared and approved after the reporting date, if any, are dealt with as an event after the reporting date and disclosed accordingly.

Other comprehensive income (loss)

Other comprehensive income (loss) comprises items of income and expense (including items previously presented under the consolidated statements of changes in equity) that are not recognized in the consolidated statements of comprehensive income for the year in accordance with PFRSs. Other comprehensive income (loss) of the Group includes fair value reserve of EIFVOCI, remeasurement gains (losses) on retirement obligation, remeasurement gains (losses) on defined benefit plan of an associate, and cumulative translation adjustment.

Revenue and Cost Recognition

Revenue from contracts with customers

The Group is primarily engaged in real estate development, production and sale of agricultural goods, and water services. Revenue from contracts with customers is recognized when control of the goods and services is transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services. The Group considers whether there are other promises in the contract that are separate performance obligations to which a portion of the transaction price needs to be allocated. The Group has generally concluded that it is the principal in its revenue arrangements since it is the primary obligor in these revenue arrangements.

The disclosures of significant accounting judgments, estimates and assumptions relating to revenue from contracts with customers are provided in Note 3.



Real estate sales. The Group derives its real estate revenue from sale of lots and developed residential house and lots. Revenue from the sale of these real estate projects under pre-completion stage are recognized over time during the construction period (or percentage of completion) since based on the terms and conditions of its contract with the buyers, the Group's performance does not create an asset with an alternative use and the Group has an enforceable right to payment for performance completed to date.

In measuring the progress of its performance obligation over time, the Group uses the output method. The Group recognizes revenue on the basis of direct measurements of the value to customers of the goods or services transferred to date, relative to the remaining goods or services promised under the contract. Progress is measured using physical proportion of work done. This is based on the bi-monthly project accomplishment report prepared by the Group's in-house technical team approved by the construction manager which integrates the surveys of performance to date of the construction activities for both sub-contracted and those that are fulfilled by the Group itself.

Buyer's equity represents a certain percentage of buyer's payments of total selling price that the buyer has paid the Group and it is at this collection level that the Group assesses that it is probable that the economic benefits will flow to the Group because of certainty of collection of the remaining balance of the selling price. This gives the buyer, a stake in the property, the level of which is sufficient enough to mitigate the risks of loss through default which would motivate the buyer to honor its obligations to the Group. Management regularly evaluates the historical cancellations and back-outs if it would still support its current collection threshold before commencing revenue recognition.

Any excess of progress of work over the right to an amount of consideration that is unconditional, is recognized under 'Contract assets' in the assets section of the consolidated statements of financial position.

Any excess of collections over the total of recognized ICR and contract assets are recognized under 'Contract liabilities' account in the liabilities section of the consolidated statements of financial position.

Cost of real estate sales. The Group recognizes costs relating to satisfied performance obligations as these are incurred taking into consideration the contract fulfillment assets such as connection fees. These include costs of land, land development costs, building costs, professional fees, depreciation, permits and licenses and capitalized borrowing costs. These costs are allocated to the saleable area, with the portion allocable to the sold area being recognized as costs of sales while the portion allocable to the unsold area being recognized as part of real estate inventories.

Contract costs include all direct materials and labor costs and those indirect costs related to contract performance. Expected losses on contracts are recognized immediately when it is probable that the total contract costs will exceed total contract revenue. Changes in contract performance, contract conditions and estimated profitability, including those arising from contract penalty provisions, and final contract settlements which may result in revisions to estimated costs and gross margins are recognized in the year in which the changes are determined.

In addition, the Group recognizes cost as an asset that gives rise to resources that will be used in satisfying performance obligations in the future and that are expected to be recovered.

Sale of agricultural goods. Revenue from sale of agricultural goods is recognized at the point in time when control of the asset is transferred to the customer, generally on delivery of the goods and acceptance by the buyer. The Group considers whether there are other promises in the contract that are separate performance obligations to which a portion of the transaction price needs to be allocated.



In determining the transaction price for the sale of goods, the Group considers the effects of variable consideration, noncash consideration, and consideration payable to the customer, if any.

Variable consideration - rights of return

Certain contracts provide a customer with a right to return the goods within a specified period. The Group uses the expected value method to estimate the goods that will not be returned because this method best predicts the amount of variable consideration to which the Group will be entitled. The requirements in PFRS 15 on constraining estimates of variable consideration are also applied in order to determine the amount of variable consideration that can be included in the transaction price. For goods that are expected to be returned, instead of revenue, the Group recognizes a refund liability. A right of return asset (and corresponding adjustment to cost of sales) is also recognized for the right to recover products from a customer.

Cost of agricultural goods sold. Costs of sales include direct material costs, manufacturing expenses and monetary value of inventory adjustments. This is recognized upon delivery of the goods or when the control of the asset is transferred and when the cost is incurred, or the expense arises.

Water service, tapping fees, transfer fees and other water charges. Revenue is recognized over time as the customer receives and consumes the benefit from the performance of the related water services. Water services are billed every month. The Group recognizes revenue in the amount to which the Company has a right to invoice since the Group bills a fixed amount for every cubic meter of water delivered.

Income from forfeited deposits. Income from forfeited collections recorded under 'Other income' in the consolidated statements of comprehensive income is recognized when the deposits from potential buyers are deemed nonrefundable due to prescription of the period for entering into a contracted sale. Such income is also recognized, subject to the provisions of Republic Act 6552, *Realty Installment Buyer Act*, upon prescription of the period for the payment of required amortizations from defaulting buyers.

Rental income. Rental income arising from operating leases on investment properties is accounted for on a straight-line basis over the respective lease terms.

Interest income. Interest income is recognized as it accrues, taking into account the effective yield on the asset.

Other income. Other customer related fees such as penalties and surcharges are recognized as they accrue, taking into account the provisions of the related contract.

Contract Balances

ICR. An ICR represents the Group's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of the consideration is due).

Contract assets. A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Group performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognized for the earned consideration that is conditional.

For the Group's real estate sales, contract assets are initially recognized for revenue earned from development of real estate projects as receipt of consideration is conditional on successful completion of development. The amounts recognized as contract assets are reclassified to ICR when the monthly



amortization of the customer is due for collection. It is recognized under 'Receivables' in the consolidated statements of financial position.

A receivable (e.g., ICR), represent the Group's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of consideration is due).

Costs to obtain contract. The incremental costs of obtaining a contract with a customer are recognized under 'Other current assets' in the consolidated statements of financial position if the Group expects to recover them. The Group has determined that commissions paid to brokers and marketing agents on the sale of pre-completed real estate units are deferred when recovery is reasonably expected and are charged to expense in the period in which the related revenue is recognized over time using the POC method. Commission expense is included in the 'General, administrative expenses and selling expenses' account in the consolidated statements of comprehensive income.

Costs incurred prior to obtaining a contract with customer are not capitalized but are expensed as incurred.

Amortization, derecognition and impairment of capitalized costs to obtain a contract. The Group amortizes capitalized costs to obtain a contract as marketing expense under 'General, administrative expenses and selling expenses' account in the consolidated statements of comprehensive income over the expected construction period using the POC following the pattern of real estate revenue recognition.

Capitalized costs to obtain a contract is derecognized either when it is disposed of or when no further economic benefits are expected to flow from its use or disposal.

At each reporting date, the Group determines whether there is an indication that costs to obtain a contract maybe impaired. If such indication exists, the Group makes an estimate by comparing the carrying amount of the assets to the remaining amount of consideration that the Group expects to receive less the costs that relate to providing services under the relevant contract. In determining the estimated amount of consideration, the Group uses the same principles as it does to determine the contract transaction price, except that any constraints used to reduce the transaction price will be removed for the impairment test.

Where the relevant costs or specific performance obligations are demonstrating marginal profitability or other indicators of impairment, judgement is required in ascertaining whether or not the future economic benefits from these contracts are sufficient to recover these assets. In performing this impairment assessment, management is required to make an assessment of the costs to complete the contract. The ability to accurately forecast such costs involves estimates around cost savings to be achieved over time, anticipated profitability of the contract, as well as future performance against any contract-specific performance indicators that could trigger variable consideration, or service credits. Where a contract is anticipated to make a loss, there judgements are also relevant in determining whether or not an onerous contract provision is required and how this is to be measured.

Contract liabilities. A contract liability is the obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Group transfers goods or services to the customer, a contract liability is recognized when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognized as revenue when the Group performs under the contract.



The contract liabilities also include payments received by the Group from the customers for which revenue recognition has not yet commenced.

Costs and Expenses

Costs and expenses are decreases in economic benefits during the accounting period in the form of outflows or decrease of assets or incurrence of liabilities that result in decreases in equity, other than those relating to distributions to equity participants. Costs and expenses are generally recognized when the services are used, or the expense arises while interest expenses are accrued in the appropriate period.

This consist of general administrative expenses which constitute costs of administering the business and selling expenses which constitute commission on real estate sales and advertising expenses. General administrative and selling expenses (excluding amortization of capitalized costs to obtain contracts) are recognized as incurred.

Post-employment Benefits

Pension benefits are provided to employees through a defined benefit plan. The net defined benefit liability or asset is the aggregate of the present value of the defined benefit obligation at the end of the reporting period reduced by the fair value of plan assets, adjusted for any effect of limiting a net defined benefit asset to the asset ceiling. The asset ceiling is the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

The cost of providing benefits under the defined benefit plans is actuarially determined using the projected unit credit method.

The following comprise the defined benefit costs:

- Service cost
- Net interest on the net defined benefit liability or asset
- Remeasurements of net defined benefit liability or asset

Service costs, which include current service costs, past service costs, and gains or losses on non-routine settlements are recognized as expense in consolidated statements of comprehensive income. Past service costs are recognized when plan amendment or curtailment occurs. These amounts are calculated periodically by independent qualified actuaries.

Net interest on the net defined benefit liability or asset is the change during the period in the net defined benefit liability or asset that arises from the passage of time which is determined by applying the discount rate based on government bonds to the net defined benefit liability or asset. Net interest on the net defined benefit liability or asset is recognized as expense or income in the consolidated statements of comprehensive income.

Remeasurements comprising actuarial gains and losses, return on plan assets, and any change in the effect of the asset ceiling (excluding net interest on defined benefit liability) are recognized immediately in OCI in the period in which they arise. Remeasurements are not reclassified to profit or loss in subsequent periods.

Plan assets are assets that are held in trust and managed by a trustee bank. Plan assets are not available to the creditors of the Group, nor can they be paid directly to the Group. The fair value of plan assets is based on market price information. When no market price is available, the fair value of plan assets is estimated by discounting expected future cash flows using a discount rate that reflects both the risk associated with the plan assets and the maturity or expected disposal date of those assets (or, if they have no maturity, the expected period until the settlement of the related obligations).



Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

A reassessment is made after inception of the lease only if one of the following applies:

- (a) There is a change in contractual terms, other than a renewal or extension of the arrangement;
- (b) A renewal option is exercised, or extension granted, unless the term of the renewal or extension was initially included in the lease term;
- (c) There is a change in the determination of whether fulfillment is dependent on a specified asset;
or,
- (d) There is substantial change to the asset.

Where a reassessment is made, lease accounting shall commence or cease from the date when the change in circumstances gave rise to the reassessment for scenarios (a), (c), or (d) and at the date of renewal or extension period for scenario (b).

As Lessor. Leases where the Group retains substantially all the risks and benefits of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognized over the lease term on the same bases as rental income. Contingent rents are recognized as revenue in the period in which they are earned.

Right-of-use assets. The Group recognizes right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognized, initial direct costs incurred, and lease payments made at or before the commencement date. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the underlying assets.

Right-of-use assets are presented under 'Property, plant and equipment' in the consolidated statements of financial position and are subject to impairment.

Short-term leases. The Group applies the short-term lease recognition exemption to its short-term leases of office spaces and transportation equipment that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. Lease payments on short-term leases are recognized as expense on a straight-line basis over the lease term.

Taxes

Current income tax. Current income tax liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the tax authority. The tax rates and tax laws used to compute the amount are those that have been enacted or substantively enacted as of reporting date.

Current income tax relating to items recognized directly in equity is recognized in equity and not in the consolidated statements of comprehensive income. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.



Deferred tax. Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognized for all taxable temporary differences, except:

- When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; or,
- In respect of taxable temporary differences associated with investments in subsidiaries and associates, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognized for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized, except:

- When the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; or,
- In respect of deductible temporary differences associated with investments in subsidiaries and associates, deferred tax assets are recognized only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognized outside profit or loss is recognized outside profit or loss. Deferred tax items are recognized in correlation to the underlying transaction either in OCI or directly in equity.

Tax benefits acquired as part of a business combination, but not satisfying the criteria for separate recognition at that date, are recognized subsequently if new information about facts and circumstances change. The adjustment is either treated as a reduction in goodwill (as long as it does not exceed goodwill) if it was incurred during the measurement period or recognized in profit or loss.

The Group offsets deferred tax assets and deferred tax liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets



on a net basis, or to realize the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

Creditable withholding taxes (CWT). CWT pertains to taxes withheld on income payments and may be applied against income tax due. The balance of taxes withheld is recovered in future period. The balance as of end of each reporting period represents the unutilized amount after deducting any income tax payable. Creditable withholding tax is stated at its realizable value.

Value-added tax (VAT). Revenues, expenses and assets are recognized net of amount of VAT, if applicable.

When VAT from provision of services (output VAT) exceeds VAT passed on from purchases of goods or services (input VAT), the excess is recognized as output VAT under ‘Accounts and other payables’ in the consolidated statements of financial position. When VAT passed on from purchases of goods or services (input VAT) exceeds VAT from provision of services (output VAT), the excess is recognized as input taxes under ‘Other current assets’ in the consolidated statements of financial position up to the extent of the recoverable amount.

The net amount of sales tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the consolidated statements of financial position.

Deferred input VAT. Deferred input VAT represents portion of input VAT incurred and paid in connection from the purchase of a capital good whose acquisition cost exceeds of ₱1.0 million per month. Section 110(A) (1) of the NIRC so provides that the input tax on capital goods purchased or imported in a calendar month for use in trade or business shall be spread evenly over the month of acquisition and the 59 succeeding months, unless the expected useful life of the capital good is less than five years, in which case the input tax is amortized over such a shorter period. Pursuant to the implementation of the Tax Reform for Acceleration and Inclusion (TRAIN) law, this provision is applicable only until December 31, 2021. Deferred input VAT is stated at its realizable value.

Foreign Currencies

The Group’s consolidated financial statements are presented in Philippine Peso (₱), which is also the Parent Company’s functional currency. For each entity, the Group determines the functional currency and items included in the consolidated financial statements of each entity are measured using that functional currency. The Group uses the direct method of consolidation, the gain or loss that is reclassified to profit or loss reflects the amount that arises from using this method.

Transactions and balances. Transactions in foreign currencies are initially recorded by the Group’s entities at their respective functional currency spot rates at the date the transaction first qualifies for recognition. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date. Nonmonetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate as at the dates of initial transactions. Nonmonetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

Group companies. The functional currency of BCL is the US Dollar. On consolidation, the assets and liabilities of foreign operations are translated into Philippine Peso (₱) at the rate of exchange prevailing at the reporting date and their statements of profit or loss are translated at exchange rates prevailing at the dates of the transactions. The exchange differences arising on translation for consolidation are recognized under ‘Cumulative translation adjustment’ in OCI. On disposal of a foreign operation, the component of OCI relating to that particular foreign operation is reclassified to profit or loss.



Basic and Diluted Earnings Per Share (EPS)

Basic EPS is computed by dividing net income attributable to equity holder of the Parent Company by the weighted average number of common shares issued and outstanding during the year and adjusted to give retroactive effect to any stock dividends declared during the period.

Diluted EPS is computed by dividing net income attributable to equity holders of the Parent Company by the weighted average number of common shares issued and outstanding during the year plus the weighted average number of common shares that would be issued on conversion of all the dilutive potential common shares. The calculation of diluted EPS does not assume conversion, exercise or other issue of potential common shares that would have an antidilutive effect on earnings per share. As of December 31, 2020, and 2019, the Group has no potentially dilutive common shares.

Segment Reporting

The Group's operating segments are organized and managed separately according to the nature of the products and services provided, with each segment representing a strategic business unit that offers different products and serves different markets. Financial information on operating segments is presented in Note 25 to the consolidated financial statements.

Provisions

Provisions are recognized when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Group expects some or all of a provision to be reimbursed, for example, the reimbursement is recognized as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the consolidated statements of comprehensive income net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognized as a finance cost.

Contingencies

Contingent liabilities are not recognized in the consolidated financial statements. These are disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. A contingent asset is not recognized in the consolidated financial statements but disclosed when an inflow of economic benefits is probable.

Events After the Reporting Period

Events after the reporting period are those events, favorable and unfavorable, that occur between the end of the reporting period and the date when the consolidated financial statements are authorized for issue. Post year-end events that provide additional information about the Group's financial position at the reporting date (adjusting events) are reflected in the consolidated financial statements. Post year-end events that are not adjusting events are disclosed in the notes to financial statements when material.



3. Significant Accounting Judgments and Estimates

The preparation of the consolidated financial statements in compliance with PFRS requires the Group to make judgments and estimates that affect the amounts reported in the consolidated financial statements and accompanying notes. The judgments, estimates and assumptions used in the accompanying consolidated financial statements are based upon management's evaluation of relevant facts and circumstances as of the date of the consolidated financial statements. Future events may occur which will cause the judgments and assumptions used in arriving at the estimates to change. The effects of any change in judgments and estimates are reflected in the consolidated financial statements as they become reasonably determinable.

Judgments and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Actual results could differ for such estimates.

Judgments

In the process of applying the Group's accounting policies, management has made the following judgments, apart from those involving estimations, which have the most significant effect on the amounts recognized in the consolidated financial statements.

Revenue from contracts with customers

The Group is primarily engaged in real estate sales and development, sale of palm oil and other palm products including, but not limited to refined bleached deodorized oil, palm olein, crude palm oil, palm stearin, palm acid oil, palm fatty acid distillate, and palm kernels, and water services. The Group accounts for all of the goods and services in each contract with customer as a single performance obligation capable of being distinct.

The Group applied the following judgments that significantly affect the determination of the amount and timing of revenue from contracts with customers:

Real estate revenue recognition. Revenue recognition under PFRS 15 involves the application of significant judgment and estimation in the: (a) identification of the contract for sale of real estate property that would meet the requirements of PFRS 15; (b) assessment of the probability that the entity will collect the consideration from the buyer; (c) determination of the transaction price; (d) application of the output method as the measure of progress in determining real estate revenue; and (e) determination of the actual costs incurred as cost of goods sold.

- *Identifying performance obligations.* The Group has various CTS covering subdivision land and residential houses and lots. The Group concluded that the goods and services transferred in each contract constitute a single performance obligation. In particular, the promised goods and services in contracts for the sale of property under development mainly include design work, procurement of materials and development of the property. Generally, the Group is responsible for all of these goods and services and the overall management of the project. Although these goods and services are capable of being distinct, Group accounts for them as a single performance obligation because they are not distinct in the context contract. The Group uses those goods and services as inputs and provides a significant service of integrating them into a combined output. Included also in this performance obligation is the Group's service to transfer the title of the real estate unit to the buyer.



- *Existence of a contract.* The Group's primary document for a contract with a customer for real estate sales is a signed CTS supported by other signed documentations such as reservation agreement, official receipts, buyers' amortization schedule and invoices and it met all the criteria to qualify as contract with a customer under PFRS 15.

In addition, part of the assessment process of the Group before revenue recognition is to assess the probability that the Group will collect the consideration to which it will be entitled in exchange for the real estate property that will be transferred to the customer. In evaluating whether collectability of an amount of consideration is probable, an entity considers the significance of the customer's initial payments in relation to the total contract price. Collectability is also assessed by considering factors such as past history with the customer, age of receivables, and pricing of the property. Management regularly evaluates the historical sales cancellations and back-outs after considering the impact of coronavirus pandemic, if it would still support its current threshold of buyers' equity before commencing revenue recognition.

- *Revenue recognition method and measure of progress.* The Group concluded that revenue for real estate sales is to be recognized over time because: (a) the Group's performance does not create an asset with an alternative use and; (b) the Group has an enforceable right for performance completed to date. The promised property is specifically identified in the contract and the contractual restriction on the Group's ability to direct the promised property for another use is substantive. This is because the property promised to the customer is not interchangeable with other properties without breaching the contract and without incurring significant costs that otherwise would not have been incurred in relation to that contract. In addition, under the current legal framework, the customer is contractually obliged to make payments to the developer up to the performance completed to date.

The Group has determined that output method used in measuring the progress of the performance obligation faithfully depicts the Group's performance in transferring control of real estate development to the customers. This method measures progress based on physical proportion of work done on the real estate project which requires technical determination by the Group's specialists (project engineers).

The Group requires a collection threshold of 10% of buyer's payments of total selling price (buyer's equity), to be collected as one of the criteria in order to initiate revenue recognition. Reaching this level of collection is an indication of buyer's continuing commitment and the probability that economic benefits will flow to the Group.

Revenue recognition - sales of agricultural goods and water services. Revenue recognition under PFRS 15 involves the application of significant judgment and estimation in the: (a) identification of the contract for sale of goods that would meet the requirements of PFRS 15; (b) assessment of performance obligation and the probability that the entity will collect the consideration from the buyer; (c) determining method to estimate variable consideration and assessing the constraint. (d) recognition of revenue as the Group satisfies the performance obligation.

- *Identifying performance obligations.* The Group accounts for all of the goods or services in each contract with customer as a single performance obligation capable of being distinct.
- *Recognition of revenue as the Group satisfies the performance obligation of sale of agricultural goods and water services.* The Company concluded that the revenue for sale of palm oil and other palm products to be recognized at a point in time when the goods are delivered and water services to be recognized over time as the customer receives and consumes the benefit from the



performance of the related water services and it has a present right to payment for the services rendered.

In addition, part of the assessment process of the Group before revenue recognition is to assess the probability that the Group will collect the consideration to which it will be entitled in exchange for the goods sold or services rendered.

- *Method to estimate variable consideration and assess constraint for agricultural goods.* The Group uses historical experience from the past 12 months to determine the expected value of rights to return and constrain the consideration accordingly. The Group updates its assessment of expected returns and refund liability. Estimates of expected returns are sensitive to changes in circumstances and the Group's past experience regarding returns may not be representative of customers' actual returns in the future. As at December 31, 2020 and 2019, no refund liability was recognized in the consolidated statements of financial position.

Definition of default and credit-impaired financial assets and contract assets. The Group defines a financial instrument as in default, which is fully aligned with the definition of credit-impaired, when it meets one or more of the following criteria:

- *Quantitative criteria*
The customer is more than 90 days past due on its contractual payments, i.e. principal and/or interest, which is consistent with the regulatory definition of default.
- *Qualitative criteria*
The customer meets unlikeliness to pay criteria, which indicates the borrower is in significant financial difficulty. These are instances where:
 - The borrower is experiencing financial difficulty or is insolvent;
 - The borrower is in breach of financial covenant(s);
 - An active market for that financial assets has disappeared because of financial difficulties;
 - Concessions have been granted by the Group, for economic or contractual reasons relating to the borrower's financial difficulty; or,
 - It is becoming probable that the borrower will enter bankruptcy or other financial reorganization.

The criteria above have been applied to all financial instruments held by the Group and are consistent with the definition of default used for internal credit risk management purposes. The default definition has been applied consistently to model the Probability of Default (PD), Loss Given Default (LGD) and Exposure at Default (EAD) throughout the Group's expected loss calculation.

An instrument is considered to be no longer in default (i.e. to have cured) when it no longer meets any of the default criteria for a consecutive period of six months as it has exhibited a satisfactory track record. This period of six months has been determined based on an analysis which considers the likelihood of a financial instrument returning to default status after cure using different possible cure definitions.

In line with the impact of COVID-19, the collectability of accounts with customers continues to be closely monitored by the Group. A material change in the provision for impairment of trade receivables has not been identified.



Incorporation of forward-looking information. The Group incorporates forward-looking information into both its assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and its measurement of ECL.

To do this, the Group considers a range of relevant forward-looking macro-economic assumptions for the determination of unbiased general industry adjustments and any related specific industry adjustments that support the calculation of ECLs. Based on the Group's evaluation and assessment and after taking into consideration external actual and forecast information, the Group formulates a 'base case' view of the future direction of relevant economic variables as well as a representative range of other possible forecast scenarios. This process involves developing two or more additional economic scenarios and considering the relative probabilities of each outcome. External information includes economic data and forecasts published by governmental bodies, monetary authorities and selected private-sector and academic institutions.

The base case represents a most-likely outcome and is aligned with information used by the Group for other purposes such as strategic planning and budgeting. The other scenarios represent more optimistic and more pessimistic outcomes. Periodically, the Group carries out stress testing of more extreme shocks to calibrate its determination of these other representative scenarios.

The Group has identified and documented key drivers of credit risk and credit losses of each portfolio of financial instruments and, using an analysis of historical data, has estimated relationships between macro-economic variables and credit risk and credit losses.

Distinction between real estate inventories, investment properties and owner-occupied properties.

The Group determines whether a property will be classified as real estate inventories, investment properties or owner-occupied properties. In making this judgment, the Group considers whether the property will be sold in the normal operating cycle (real estate inventories) and whether the property generates cash flow largely independent of the other assets held by an entity.

Real estate inventories comprise of property that is held for sale in the ordinary course of business. Principally, this is residential property that the Group develops and intends to sell before or on completion of construction. Investment property comprises land and buildings which are not occupied substantially for use by, or in the operations of the Group, nor for sale in the ordinary course of business, but are held primarily to earn rental income and for capital appreciation. Owner-occupied properties classified and presented as property, plant and equipment, generate cash flows that are attributable not only to property but also to the other assets used in the production or supply process.

Determination of acquisition of group of assets as a business in accordance with PFRS 3.

Management uses judgment in assessing if the group of assets and liabilities acquired would constitute a business. In accordance with PFRS 3, business is defined as an integrated set of activities and assets that is capable of being conducted and managed for the purpose of providing a return in the form of dividends, lower costs or other economic benefits directly to investors or other owners, members or participants.

On June 18, 2020, the Parent Company signed a share purchase agreement to acquire 99.995% ownership interest in VEC. The Group assessed that the acquired group of assets and liabilities constitute a business since VEC has existing inputs and substantive processes which together have the ability to contribute to the creation of outputs.



Significant influence on Palm Concepcion Power Corporation (PCPC), Peakpower Energy, Inc. (PEI) and East West Rail Transit Corporation (EWRTC). In determining whether the Group has significant influence over an investee requires significant judgment. Generally, a shareholding of 20% to 50% of the voting rights of an investee is presumed to give the Group a significant influence. The Group considers that it has significant influence over its investees when it has board representation which allows them to participate in the financial and operating policy decisions but is not control or joint control of those policies.

Evaluation and reassessment of control in MCPI. The Group refers to the guidance in PFRS 10, *Consolidated Financial Statements*, when determining whether the Group controls an investee. Particularly, the Group controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. The Group considers the purpose and design of the investee, its relevant activities and how decisions about those activities are made and whether the rights give it the current ability to direct the relevant activities.

The Group controls an investee if and only if it has all the following:

- a. power over the investee;
- b. exposure, or rights, to variable returns from its involvement with the investee; and,
- c. the ability to use its power over the investee to affect the amount of the investor's returns.

Ownership interest in MCPI represent 49%. The Group has control over MCPI considering that critical decision making position in deciding over the strategic policies and relevant activities of MCPI are occupied by the representatives of the Group.

Impairment of nonfinancial assets, excluding property, plant and equipment. The Group assesses impairment on investments in associates, investment properties, and other assets excluding refundable deposits and considers the following important indicators considering the impact of COVID-19 pandemic:

- Significant or prolonged decline in the fair value of the asset;
- Increase in market interest rates or other market rates of return on investments have increased during the period, and those increases are likely to affect the discount rate used in calculating the asset's value-in-use and decrease the asset's recoverable amount materially;
- Significant underperformance relative to expected historical or projected future operating results;
- Significant changes in the manner of use of the acquired assets or the strategy for overall business;
- Significant negative industry or economic trends; or,
- Significant changes with an adverse effect that have taken place in the technological, market, economic or legal environment where the Group operates.

The Group determines an impairment loss whenever the carrying amount of an asset exceeds its recoverable amount, which is the higher of its fair value less costs to sell and its value-in-use. The fair value less costs to sell calculation is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for disposing of the asset. The value-in-use calculation is based on a discounted cash flow model. The cash flows are derived from the budget for the remaining contract period or useful lives, if practicable, and do not include restructuring activities that the Group is not yet committed to or significant future investments that will enhance the asset base of the cash-generating unit being tested. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as the expected future cash inflows and the growth rate used for extrapolation purposes.



In 2020 and 2019, management has not identified any impairment indicators on the nonfinancial assets, excluding property, plant and equipment. The carrying values of the nonfinancial assets excluding property, plant and equipment follow:

	2020	2019
Investments in associates (Note 10)	₱1,430,559,395	₱1,430,401,980
Other current assets* (Note 8)	503,723,234	342,478,503
Investment properties (Note 11)	97,133,941	97,133,941
Other noncurrent assets* (Note 8)	117,109,279	104,790,600

* Excluding refundable deposits

Management's Use of Estimates and Assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Revenue recognition on real estate projects. The Group's revenue recognition policy require management to make use of estimates and assumptions that may affect the reported amounts of revenues. The Group's revenue from real estate sales are recognized based on the POC which is measured principally on the basis of the estimated completion of a physical proportion of the contract work which requires technical determination by management's specialists (project engineers) and involves significant judgment and estimation. In view of the restricted mobility due to the coronavirus pandemic, the progress of the Group's performance obligation is affected which resulted to lower POC in 2020.

The Group also includes land in the calculation of POC since the Group availed the relief granted by the SEC under Memorandum Circular Nos. 14-2018 as of 2018 for the implementation issues of PFRS 15 affecting the real estate industry.

For the years ended December 31, 2020, 2019 and 2018, the real estate sales recognized over time amounted to ₱761.5 million, ₱942.7 million and ₱705.2 million, respectively (see Note 27).

Provision for expected credit losses of receivables and contract assets. The Group uses a provision matrix to calculate ECLs for trade receivables other than ICRs. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns.

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information such as inflation and GDP rates. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed.

The Group uses vintage analysis approach to calculate ECLs for ICRs and contract assets. The vintage analysis accounts for expected losses by calculating the cumulative loss rates of a given loan pool. It derives the probability of default from the historical data of a homogenous portfolio that share the same origination period. The information on the number of defaults during fixed time intervals of the accounts is utilized to create the PD model. It allows the evaluation of the loan activity from its origination period until the end of the contract period.

The Group considers an ICR and contract asset in default when the Group forfeits and repossesses the property from the customer through cancellation. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the



Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group.

The PD is applied to the estimate of the loss arising on default which is based on the difference between the contractual cash flows due and those that the Group would expect to receive, including from the repossession of the subject real estate property, net of cash outflows. For purposes of calculating LGD, accounts are segmented based on facility/collateral type and completion. In calculating the recovery rates, the Group considered collections of cash and/or cash from resale of real estate properties after foreclosure, net of direct costs of obtaining and selling the real estate properties after the default event such as commission, association dues, refurbishment, payment required under Republic Act 6552, *Realty Installment Buyer Act*, and cost to complete (for incomplete units). As these are future cash flows, these are discounted back to the reporting date using the appropriate effective interest rate, usually being the original EIR or an approximation thereof.

The resulting recovery rate coming from the above process, resulted to zero LGD, thus resulting to no recognized impairment loss.

The Group has considered impact of COVID-19 pandemic and revised its assumptions in determining the macroeconomic variables and loss rates in the computation of ECL. The changes in the gross carrying amount of receivables and contract assets from sale of real estate during the year and impact of COVID-19 pandemic did not materially affect the allowance for ECLs.

The Group recognized provision for expected credit losses on receivables and contract assets of ₱3.8 million in 2020 and nil for both 2019 and 2018. As at December 31, 2020 and 2019, the allowance for ECL recognized in the consolidated statements of financial position amounted to ₱4.3 million and ₱0.4 million, respectively (see Note 5).

Estimating NRV of real estate inventories. The Group reviews the NRV of real estate inventories and compares it with the cost. Real estate inventories are written down below cost when the estimated NRV is found to be lower than the cost.

NRV for completed real estate inventories is assessed with reference to market conditions and prices existing at the reporting date and is determined by the Group having taken suitable external advice and in light of recent market transactions. NRV in respect of inventory under construction is assessed with reference to market prices at the reporting date for similar completed property, less estimated costs to complete construction and less estimated costs to sell. In line with the impact of COVID-19, the Group experienced limited selling activities that resulted to lower sales in 2020. The estimates used took into consideration fluctuations of price or cost directly relating to events occurring after the end of the period to the extent that such events confirm conditions existing at the end of the period.

The carrying values of real estate inventories amounted to ₱1,573.0 million and ₱1,581.0 million as of December 31, 2020 and 2019, respectively (see Note 6).

Estimating fair values of financial assets and liabilities. When the fair values of financial assets and liabilities recorded in the consolidated statements of financial position cannot be measured based on quoted prices in active markets, their fair value is determined using internal valuation techniques using generally accepted market valuation models. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgment is required in establishing fair values. Judgments include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments.



As at December 31, 2020 and 2019, the aggregate fair values of the financial assets amounted to ₱1,606.5 million and ₱1,357.4 million, respectively, and of the financial liabilities amounted to ₱1,910.1 million and ₱1,855.8 million, respectively (see Note 24).

Impairment of property, plant and equipment. The Group performs annual impairment review of property, plant and equipment. Management is required to make estimates and assumptions to determine the future cash flows to be generated from the continued use and ultimate disposition of the assets in order to determine the value of these assets. While the Group believes that the assumptions used are reasonable and appropriate, these estimates and assumptions can materially affect the consolidated financial statements. In addition, the assumptions may be subjected to higher level of estimation uncertainty due to the impact of COVID-19. Future adverse events may cause management to conclude that the affected assets are impaired and may have a material impact on the financial condition and results of operations of the Group.

In 2020 and 2019, the Group has assessed that its bearer plants has indications of impairment due to the palm oil plantation's bearer plants not reaching their optimal fruiting stages. In 2020 and 2019, the Group recognized impairment loss of ₱15.1 million and ₱16.9 million to account for the estimated fruit loss due to some trees not reaching the optimal fruiting stages in accordance with the industry standard yield (see Note 12).

No additional impairment was recognized by the Group for the remaining bearer plants since management estimated that the recoverable amount exceeds the carrying value of the bearer plants excluding the specific impairment as of December 31, 2020 and 2019. The recoverable amount was computed using discounted cash flows approach and considered certain assumptions which included the impact of COVID, such as future FFB production, FFB prices, direct costs, and discount rate.

In addition, the Group recognized an impairment loss of ₱14.1 million for specifically identified construction in progress that are no longer usable (see Note 12).

The Group recognized an allowance for impairment loss on nonfinancial assets amounting to ₱63.7 million and ₱34.5 million as of December 31, 2020 and 2019, respectively (see Note 12). As at December 31, 2019 and 2020, the carrying value of the property, plant and equipment amounted to ₱912.5 million and ₱880.4 million (see Note 12).

Estimating total units of output for bearer plants. The Group estimates the total units of output for its bearer plants based on its average yield over which the bearer plants are expected to be available for use. The estimated total units of output are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the bearer plants, and in consideration of the lease term under the contracts providing the Group for the rights to use parcels of land. In addition, the estimate is based on collective assessment of internal technical evaluation and experience.

For the years ended December 31, 2020, 2019 and 2018, the depreciation recognized from bearer plants under UOP method amounted to ₱39.7 thousand, ₱0.7 million and ₱0.6 million, respectively (see Note 12).

Post-employment defined benefit plan. The cost of defined benefit pension plan and the present value of the pension obligation are determined using actuarial valuations. The actuarial valuation involves making various assumptions. These include the determination of the discount rates, future salary increases, mortality rates and future pension increases. Due to the complexity of the valuation, the underlying assumptions and its long-term nature, defined benefit obligations are highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.



As of December 31, 2020 and 2019, the Group's retirement obligation amounted to ₱61.2 million and ₱46.4 million, respectively (see Note 19).

Estimating realizability of deferred tax assets. The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilized. The Group's assessment on the recognition of deferred tax assets on deductible temporary differences is based upon the likely timing and level of future taxable profits determined from the tax planning strategies of the Group. This forecast is based on the Group's past results and future expectations on revenue and expenses.

As at December 31, 2020 and 2019, deferred tax assets amounting to ₱46.6 million and ₱46.3 million, respectively, were not recognized in the consolidated statements of financial position since it is not probable that sufficient taxable income may be available in the future against which the deferred tax assets can be utilized. As at December 31, 2020 and 2019, the carrying values of deferred tax assets amounted to ₱51.9 million and ₱27.7 million, respectively (see Note 20).

4. Cash

	2020	2019
Cash on hand	₱1,369,916	₱1,165,527
Cash in banks	229,951,733	73,834,354
	₱231,321,649	₱74,999,881

Cash in banks pertain to savings and current accounts that generally earn interest based on prevailing respective bank deposit rates. The Group earned interest from cash in banks amounting to ₱0.1 million in 2020 and 2019, respectively.

5. Receivables

	2020	2019
ICR	₱798,623,667	₱598,655,904
Trade receivables	19,672,704	13,524,501
Dividend receivable (Note 10)	138,000,000	182,200,000
Advances to officers and employees	2,985,025	1,318,906
Other receivables	80,431,804	97,471,164
	1,039,713,200	893,170,475
Less allowance for credit losses	4,260,860	474,380
	1,035,452,340	892,696,095
Less noncurrent portion	26,338,455	146,248,831
	₱1,009,113,885	₱746,447,264

ICR consists of accounts collectible in equal monthly installments with various terms up to a maximum of two years, and bear interest ranging from 10% to 18% in 2020 and 2019. The ICRs are interest-bearing except for those with installment terms within two years. The transfer certificates of title remain in the possession of the Group until full payment has been made by the customers. Interest earned from contract assets and ICR amounted to ₱1.9 million and ₱2.6 million in 2020 and 2019, respectively.



Trade receivables include receivables from water service and sale of palm oil and other palm products which are noninterest-bearing and are normally collected within seven (7) to sixty (60) days.

Dividend receivable pertains to the cash dividends declared by the associates, PCPC and PEI, which is due and demandable.

Advances to officers and employees pertain to salary and other loans granted to the Group's employees that are collectible through salary deduction. These are noninterest-bearing and are due within one year.

Other receivables pertain to advances made to homeowners' association of one of the projects and nontrade receivables. These receivables are noninterest-bearing and are due within one (1) year.

Movement in the allowance for impairment is as follows:

	2020	2019
Balances at beginning of year	₱474,380	₱474,380
Provision for impairment (Note 18)	3,786,480	-
Balances at end of year	₱4,260,860	₱474,380

6. Real Estate Inventories

	2020	2019
Land for sale and development	₱195,500,285	₱291,091,721
Construction and development costs	1,377,548,782	1,289,872,543
	₱1,573,049,067	₱1,580,964,264

The rollforward of this account follows:

	2020	2019
Balance at beginning of the year	₱1,580,964,264	₱1,596,802,518
Construction costs incurred	300,155,667	284,133,119
Borrowing costs capitalized (Note 16)	36,177,696	35,651,325
Depreciation expense capitalized (Note 12)	9,183,103	5,454,280
Purchase of raw land	-	4,555,160
Transfers from investment properties (Note 11)	-	9,600,000
Cost of real estate sales	(353,431,663)	(355,232,138)
	₱1,573,049,067	₱1,580,964,264

The real estate inventories are carried at cost. No inventories are recorded at amounts lower than cost in 2020 and 2019.

Land for sale and development represents real estate subdivision projects in which the Group has been granted License to Sell (LTS) by the Department of Human Settlements and Urban Development. It also includes raw land inventories that are under development and those that are about to undergo development.



Construction and development costs incurred pertain to amounts paid to contractors and development costs in relation to the development of land and construction of housing units, capitalized borrowing costs and other costs directly attributable to bringing the real estate inventories to its intended condition.

Borrowing costs capitalized to inventories in 2020 and 2019 amounted to ₱36.2 million and ₱35.7 million, respectively (Note 16). The capitalization rate used to determine the borrowing costs eligible for capitalization in 2020 and 2019 is 3.57% and 3.92%, respectively.

Collateralized properties

Pursuant to the loan agreement, certain real estate inventories were collateralized in favor of the bank to secure the Group's short-term and long-term debts (see Note 16). As at December 31, 2020 and 2019, the carrying values of the collateralized real estate inventories amounted to ₱165.5 million and ₱223.4 million, respectively.

7. **Other Inventories - at cost**

	2020	2019
Finished agricultural goods	₱82,007,278	₱91,464,783
Construction materials	65,147,876	60,279,616
Agricultural materials and other supplies	938,774	2,860,697
	₱148,093,928	₱154,605,096

The cost of inventories recognized under cost of agricultural goods sold in the consolidated statements of comprehensive income are as follows:

	2020	2019	2018
FFB at the beginning of year	₱—	₱—	₱1,442,996
Purchase and harvest of FFB	36,885,423	28,001,011	60,433,245
Crude palm oil purchased during the year	—	16,814,433	—
FFB used in production	36,885,423	44,815,444	61,876,241
Direct labor	3,831,991	3,845,652	5,449,733
Manufacturing overhead	9,960,592	12,924,105	11,794,383
Total manufacturing cost	50,678,006	61,585,201	79,120,357
Finished goods at beginning of year	91,464,783	79,564,205	83,269,901
Finished goods at end of year	(82,007,278)	(91,464,783)	(79,564,205)
Total cost of agricultural goods sold	₱60,135,511	₱49,684,623	₱82,826,053

Depreciation from property, plant and equipment capitalized to other inventories amounted to ₱1.9 million, ₱2.5 million and ₱2.6 million in 2020, 2019 and 2018, respectively (see Note 12).

Construction materials pertain to supplies used in the construction and development of the real estate projects.

Agricultural materials and other supplies pertain to fertilizers, fuel and oil and other consumables. In 2020, expired fertilizers and fertilizer bags no longer usable were written-off amounting to ₱2.0 million recognized under "Provision for inventory obsolescence" in the consolidated statements of comprehensive income (see Note 18).



8. Other Assets

	2020	2019
Current:		
Deposits for purchased land	₱319,065,057	₱160,780,887
Prepaid expenses	94,435,158	66,777,985
Creditable withholding taxes	71,387,309	98,227,792
Costs to obtain contracts (Note 27)	16,005,309	16,355,255
Refundable deposits	7,462,263	7,296,467
Miscellaneous	2,830,402	336,584
	₱511,185,498	₱349,774,970
	2020	2019
Noncurrent:		
Advances to third party	₱115,311,840	₱102,719,000
Refundable deposits - net of current portion	39,406,790	36,067,010
Deferred input VAT	1,754,432	2,028,593
Goodwill	43,007	43,007
	₱156,516,069	₱140,857,610

Deposits for purchased land pertain to installment payments made by the Group to the sellers of land where sales contracts have yet to be executed. The land is intended to be held for sale and development in the future.

Prepaid expenses consist mainly of prepaid supplies, employee benefits, rent, insurance and taxes and licenses which are applicable in the future period.

Creditable withholding taxes pertain to carry over of unapplied income tax credits and are recoverable and can be applied against the income tax payable in future periods.

Costs to obtain contracts pertain to commissions paid to brokers and marketing agents on the sale of pre-completed real estate units. These capitalized costs are amortized as marketing expense under "General, administrative and selling expenses" in the consolidated statements of comprehensive income over the expected construction period using the POC following the pattern of real estate revenue recognition (see Note 18).

Advances to third party pertain to advances made by the Parent Company to potential joint venture partners for acceptable business projects. The advances are to be applied to the cost of the business project.

Deferred input VAT pertains to the input VAT from the purchase of a capital good whose acquisition cost exceeds ₱1.0 million. Section 110(A) (1) of the NIRC so provides that the input tax on capital goods purchased or imported in a calendar month for use in trade or business shall be spread evenly over the month of acquisition and the 59 succeeding months, unless the expected useful life of the capital good is less than five years, in which case the input tax is amortized over such a shorter period. Pursuant to the implementation of TRAIN law, this provision is applicable only until December 31, 2021.

In 2020 and 2019, input VAT written-off amounting to ₱0.2 million and ₱5.0 million, respectively, were recognized under "Impairment loss" in the consolidated statements of comprehensive income.



Miscellaneous pertains to advances to suppliers and contractors.

9. Investments in Equity Instruments

Quoted and unquoted equity securities

The Group's EIFVPL consists of quoted equity securities that are listed and traded in the Philippine Stock Exchange. The fair value of these securities has been determined directly by reference to published prices in an active market using Level 1 fair value hierarchy. The changes in the fair value of the quoted equity securities are recognized under "Unrealized gain (loss) on EIFVPL" in the consolidated statements of comprehensive income.

The Group's EIFVOCI include unquoted golf club shares and unlisted shares of stock. The fair values of the golf club shares are determined based on average selling price of price per share of similar or identical assets traded in an active market (Level 2 input). The Group's unlisted shares of stock are measured at cost. Financial assets are measured at cost when insufficient more recent information is available to measure its fair value, or if a wide range of possible fair value measurements and cost represents the best estimate of fair value within the range under Level 3 of the fair value hierarchy. The changes in the fair value of these unquoted equity instruments are recognized under "Net change in fair value of EIFVOCI" in other comprehensive income.

As of December 31, 2020 and 2019, the carrying value of unquoted golf club shares amounted to ₱162.8 million and ₱154.8 million, respectively; and unlisted shares of stock amounted to ₱12.8 million for both years.

The rollforward analysis of investments in EIFVOCI and EIFVPL in 2020 and 2019 follow:

	2020	
	EIFVPL	EIFVOCI
Cost:		
At January 1	₱64,125,698	₱434,070,793
Disposal	(64,125,698)	–
At December 31	–	434,070,793
Cumulative unrealized loss:		
At January 1	(641,257)	(266,509,340)
Disposal	641,257	–
Fair value adjustment	–	8,025,652
At December 31	–	(258,483,688)
Carrying values	₱–	₱175,587,105
	2019	
	EIFVPL	EIFVOCI
Cost:		
At January 1	₱139,742,698	₱434,070,793
Disposal	(75,617,000)	–
At December 31	64,125,698	434,070,793
Cumulative unrealized loss:		
At January 1	93,428,040	(265,423,108)
Disposal	(50,555,401)	–
Fair value adjustment	(43,513,896)	(1,086,232)
At December 31	(641,257)	(266,509,340)
Carrying values	₱63,484,441	₱167,561,453



In 2020 and 2019, the Group sold its 64,125,698 shares and 75,617,000 shares of EIFVPL for ₱76.0 million and ₱94.1 million resulting in a gain of ₱12.5 million and loss of ₱32.1 million, respectively. This includes the transfer of the Parent Company's EIFVPL for ₱50.2 million as part of the consideration paid for the acquisition of VEC (see Note 21).

The Group's dividend income from EIFVOCI amounted to ₱0.2 million and nil in 2020 and 2019, respectively (see Note 23).

10. Investments in Associates

	2020	2019
PCPC	₱1,062,963,914	₱1,081,884,039
PEI	313,926,796	294,768,295
EWRTC	53,668,685	53,749,646
	₱1,430,559,395	₱1,430,401,980
	2020	2019
Acquisition cost, beginning and end of year	₱1,105,595,917	₱1,105,595,917
Accumulated equity in net earnings:		
Balances at beginning of year	324,806,063	126,702,232
Equity in net earnings	175,888,940	380,303,831
Dividends	(175,000,000)	(182,200,000)
Equity in other comprehensive loss	(731,525)	-
	324,963,478	324,806,063
	₱1,430,559,395	₱1,430,401,980

In 2020 and 2019, PEI declared cash dividend to the Group amounting to ₱95.0 million and ₱72.2 million, respectively, while PCPC declared cash dividend to the Group amounting to ₱80.0 million and ₱110.0 million, respectively.

The Group's share in net income (loss) of its associates are shown below:

	2020	2019	2018
PCPC	₱61,811,399	₱260,684,546	₱178,224,889
PEI	114,158,501	119,749,942	74,323,092
EWRTC	(80,960)	(130,657)	(454,665)
	₱175,888,940	₱380,303,831	₱252,093,316



Investment in PCPC

The Group has 20% investment in PCPC. PCPC was registered with the SEC on December 18, 2007 primarily to acquire, design, develop, construct, invest in and operate power generating plants. The Group accounts its investment in PCPC as investment in associate as it exercises significant influence over PCPC. The following table sets out the summarized financial information of PCPC as of December 31, 2020 and 2019:

	2020	2019
Assets		
Current assets	₱3,171,695,590	₱3,683,808,510
Noncurrent assets	9,583,664,805	10,311,897,819
Less liabilities		
Current liabilities	1,952,152,885	2,088,588,083
Noncurrent liabilities	5,769,558,012	6,778,868,122
Equity	₱5,033,649,498	₱5,128,250,124
Group's carrying amount of the investment	₱1,062,963,914	₱1,081,884,039

As of December 31, 2020 and 2019, the Group's share in PCPC's net assets amounted to ₱1,006.7 million and ₱1,025.6 million, respectively. As of December 31, 2020 and 2019, the excess of the carrying value over the Group's share in PCPC's net assets is attributable to the notional goodwill.

	2020	2019	2018
Revenue	₱4,050,924,027	₱5,326,855,110	₱4,966,294,490
Costs and expenses	3,741,867,033	4,023,432,382	4,075,170,047
Net income	309,056,994	1,303,422,728	891,124,443
Other comprehensive loss	(3,657,625)	-	-
Total comprehensive income	₱305,399,369	₱1,303,422,728	₱891,124,443

Investment in PEI

The Group has 20% investment in PEI. PEI was incorporated and registered with the SEC on February 19, 2013 primarily to purchase, acquire, own and hold shares of stock, equity, and property of energy companies. Through its subsidiaries, PEI's focus is to develop, construct, and operate diesel power plants in Mindanao to address the ongoing power shortages in the region.

The following table sets out the summarized financial information of PEI as of December 31, 2020 and 2019:

	2020	2019
Assets		
Current assets	₱452,429,558	₱874,862,507
Noncurrent assets	2,307,160,801	2,363,246,269
Less liabilities		
Current liabilities	813,912,864	1,230,763,795
Noncurrent liabilities	430,751,998	588,211,988
Equity	₱1,514,925,497	₱1,419,132,993
Group's carrying amount of the investment	₱313,926,796	₱294,768,295



As of December 31, 2020 and 2019, the Group's share in PEI's net assets amounted to ₱303.0 million and ₱283.8 million, respectively. As of December 31, 2020 and 2019, the excess of the carrying value over the Group's share in PEI's net assets is attributable to the notional goodwill.

	2020	2019	2018
Revenue	₱981,405,568	₱1,042,302,657	₱971,558,117
Costs and expenses	410,613,063	443,552,945	599,942,655
Net income	₱570,792,505	₱598,749,712	₱371,615,462

Investment in EWRTC

The Group has 33.33% investment in EWRTC. The Consortium composed of EWRTC and Alloy MTD Group (represented by MTD Philippines Inc.) has submitted an unsolicited proposal to the Philippine National Railways (PNR) to build and then operate and maintain the East-West Rail Project. The East-West Rail Project is an integrated light rail mass transportation system and is intended to help alleviate the gap in the transportation infrastructure in the metropolis. This project is in line with the objective of the government to increase the ratio of rail transport systems to the rocketing ridership demand in Metro Manila and other major urban cities. The Project will involve the development, design, construction, supply, completion, testing, commissioning, and operation & maintenance of the East-West Rail Project that will traverse the corridor of Quezon Avenue in Quezon City and España Boulevard in Manila.

As of December 31, 2020, the PNR has re-granted the Original Proponent Status (OPS) to the Consortium. The Project is endorsed again to the National Economic and Development Authority (NEDA) and the Public-Private Partnership Center. NEDA has formally received the updated documents and began its review. The Consortium is now working for the completion of the requirements to get the Environmental Compliance Center (ECC). The Consortium has engaged the services of consultants to undertake the environmental impact statement study to eventually secure of the ECC. The Consortium also remains in active discussions with foreign entities for possible entry and investment in the project.

The following table sets out the summarized financial information of EWRTC as of December 31, 2020 and 2019:

	2020	2019
Assets		
Current assets	₱36,730,028	₱38,810,865
Noncurrent assets	4,952,061	—
Less liabilities		
Current liabilities	427,401,511	446,128,619
Capital deficiency	(₱385,719,422)	(₱407,317,754)
Group's carrying amount of the investment	₱53,668,685	₱53,749,646



As of December 31, 2020 and 2019, the Group's share in EWRTC's capital deficiency amounted to ₱128.6 million and ₱135.8 million, respectively. As of December 31, 2020 and 2019, the excess of the carrying value over the Group's share in EWRTC's net assets is attributable to the notional goodwill and translation adjustment.

	2020	2019	2018
Revenue	₱—	₱669	₱1,305
Costs and expenses	242,903	392,680	1,365,435
Net loss	₱242,903	₱392,011	₱1,364,130

11. Investment Properties

The Group's investment properties as at December 31, 2020 and 2019 are classified as follows:

Land held for capital appreciation	₱95,523,877
Land and building held for lease	1,610,064
	₱97,133,941

The fair values of land and building as of December 31, 2020 and 2019, as determined by an independent appraiser using a combination of Market Data and Income Approach, amounted to ₱400.6 million in both years. The valuation techniques used are categorized under Level 3 of the fair value hierarchy.

The value of the land was arrived at using the Market Data Approach. In this approach, the value of the land is based on sales and listings of comparable property registered in the vicinity. The technique of this approach requires the establishment of comparable property by reducing reasonable comparative sales and listings to a common denominator. This is done by adjusting the differences between the subject property and those actual sales and listings regarded as comparable. The properties used as basis of comparison are situated within the immediate vicinity of the subject property.

The values of the building was arrived using the Income Approach. Income Approach provides an indication of value by converting future cash flow to a single current value. Under the income approach, the value of an asset is determined by reference to the value of income, cash flow or cost saving generated by the asset.

This valuation approach is categorized as Level 3 in the fair value hierarchy as at December 31, 2020 and 2019. The significant unobservable input to the valuation is the price per square meter. Significant increases or decreases in estimated price per square meter in isolation would result in a significantly higher or lower fair value on a linear basis.

The details of land held for capital appreciation are as follows:

	2020	2019
Cost:		
Balances at beginning of year	₱95,523,877	₱113,659,571
Transfers to real estate inventories (Note 6)	—	(9,600,000)
Disposal	—	(8,535,694)
Net carrying value	₱95,523,877	₱95,523,877



Land and building held for lease for 2020 and 2019 are as follows:

	Land	Building	Total
Cost:			
Balances at beginning and end of year	₱1,610,064	₱7,142,747	₱8,752,811
Accumulated depreciation:			
Balances at beginning and end of year	–	7,142,747	7,142,747
	₱1,610,064	₱–	₱1,610,064

In 2019, the Group has sold a land with a net book value of ₱8.5 million and recognized a gain of ₱5.1 million presented as gain on sale of investment property under “Other income” in the consolidated statements of comprehensive income (see Note 23). Proceeds from the sale amounted to ₱13.7 million.

Rental income generated from land held under lease included under “Other income” in the consolidated statements of comprehensive income amounted to nil in 2020 and 2019 and ₱0.9 million in 2018 (see Note 23). Direct operating expense related to land held for lease included under “General, administrative and selling expenses” in the consolidated statements of comprehensive income amounted to ₱0.1 million in both 2020, 2019 and 2018.



12. Property, Plant and Equipment

	Land	Leasehold Improvements	Bearer Plants	RBD and Fractionation Machineries	Building and Improvements	Machineries and Equipment	Other Equipment	Right of Use Assets	Construction in Progress	Total
2020										
Cost										
At January 1	₱12,967,297	₱91,181,109	₱361,731,276	₱253,060,820	₱57,076,567	₱303,518,953	₱146,356,450	₱30,535,735	₱43,011,570	₱1,299,439,777
Additions	-	-	636,750	-	-	5,646,025	17,388,230	-	-	23,671,005
Acquisition through business combination (Note 21)	-	-	-	-	-	-	-	-	78,575,418	78,575,418
Disposals	-	-	-	-	-	(446,429)	(1,504,463)	-	-	(1,950,892)
Reclassifications	-	-	-	-	713,635	-	-	-	(713,635)	-
At December 31	12,967,297	91,181,109	362,368,026	253,060,820	57,790,202	308,718,549	162,240,217	30,535,735	120,873,353	1,399,735,308
Accumulated depreciation										
At January 1	-	13,922,587	10,004,173	12,769,798	48,307,864	177,428,290	120,936,140	1,237,695	-	384,606,547
Depreciation	-	6,530,226	39,747	10,455,863	837,364	8,089,431	13,022,201	1,101,967	-	40,076,799
Disposals	-	-	-	-	-	-	(1,158,380)	-	-	(1,158,380)
At December 31	-	20,452,813	10,043,920	23,225,661	49,145,228	185,517,721	132,799,961	2,339,662	-	423,524,966
Allowance for impairment										
At January 1	-	-	34,477,264	-	-	-	-	-	-	34,477,264
Addition	-	-	15,126,334	-	-	-	-	-	14,095,856	29,222,190
At December 31	-	-	49,603,598	-	-	-	-	-	14,095,856	63,699,454
Net Book Value	₱12,967,297	₱70,728,296	₱302,720,508	₱229,835,159	₱8,644,974	₱123,200,828	₱29,440,256	₱28,196,073	₱106,777,497	₱912,510,888
2019										
Cost										
At January 1	₱12,967,297	₱91,157,334	₱360,657,235	₱253,042,963	₱56,966,567	₱305,070,381	₱143,844,375	₱30,535,735	₱43,011,570	₱1,297,253,457
Additions	-	23,775	1,074,041	17,857	110,000	446,429	9,045,200	-	-	10,717,302
Disposals	-	-	-	-	-	(1,997,857)	(6,533,125)	-	-	(8,530,982)
At December 31	12,967,297	91,181,109	361,731,276	253,060,820	57,076,567	303,518,953	146,356,450	30,535,735	43,011,570	1,299,439,777
Accumulated depreciation										
At January 1	-	7,383,030	9,255,959	2,671,375	47,435,044	174,531,388	115,738,149	-	-	357,014,945
Depreciation	-	6,539,557	748,214	10,098,423	872,820	4,582,338	9,915,406	1,237,695	-	33,994,453
Disposals	-	-	-	-	-	(1,685,436)	(4,717,415)	-	-	(6,402,851)
At December 31	-	13,922,587	10,004,173	12,769,798	48,307,864	177,428,290	120,936,140	1,237,695	-	384,606,547
Allowance for impairment										
At January 1	-	-	17,559,508	-	-	-	-	-	-	17,559,508
Addition	-	-	16,917,756	-	-	-	-	-	-	16,917,756
At December 31	-	-	34,477,264	-	-	-	-	-	-	34,477,264
Net Book Value	₱12,967,297	₱77,258,522	₱317,249,839	₱240,291,022	₱8,768,703	₱126,090,663	₱25,420,310	₱29,298,040	₱43,011,570	₱880,355,966



There are no contractual commitments to purchase property and equipment.

The depreciation from property, plant and equipment in 2020 and 2019 are recognized as:

	2020	2019
General, administrative and selling expense (see Note 18)	₱28,371,189	₱25,015,142
Real estate inventories (Note 6)	9,183,103	5,454,280
Other inventories (Note 7)	1,885,757	2,450,990
Bearer plants	636,750	1,074,041
	₱40,076,799	₱33,994,453

In 2020 and 2019, the Group has assessed that its bearer plants have indications of impairment due to the palm oil plantation's bearer plants not reaching their optimal fruiting stages. In 2020 and 2019, the Group recognized impairment loss of ₱15.1 million and ₱16.9 million to account for the estimated fruit loss due to some trees not reaching the optimal fruiting stages in accordance with the industry standard yield.

No additional impairment was recognized by the Group for the remaining bearer plants since management estimated that the recoverable amount exceeds the carrying value of the bearer plants excluding the specific impairment as of December 31, 2020 and 2019. The recoverable amount was computed using discounted cash flows approach.

The calculation of value in use of the bearer plants are most sensitive to the following assumptions:

- Revenue - Projected revenue is derived by multiplying the forecasted selling price of FFB per metric ton (MT) to total projected FFB production considering management's best estimates on the future FFB prices and FFB production level considering factors such as the annual growth rate based on average values achieved in the three years preceding the beginning of the budget period, palm oil yields adjusted to the Philippine climate and setting, historical experiences and other economic and agricultural factors.

Projected FFB yield per hectare (ha.) used was 11.1 MT per ha. and 16.7 MT per ha. in 2020 and 2019, respectively. Forecasted FFB selling price per MT used was ₱3,545.5 per MT and ₱4,480.3 per MT with annual growth rate of 5.78% and 5.40% in 2020 and 2019, respectively.

- Direct costs and price inflation - Projected costs are based on the Group's historical experience of the plantation costs incurred (fertilizers, labor and other plantation supplies) per hectare adjusted for inflation based on projected increase in prices with reference to the Philippine market. Forecast figures are used if data is publicly available, otherwise past actual material price movements are used as an indicator of future price movement. Management has considered the possibility of greater-than-forecast increases in price inflation. This may occur if anticipated regulatory changes result in an increase in demand that cannot be met by suppliers.

Projected direct costs related to the plantation in terms of revenue is 42.68% and 21.12% in 2020 and 2019, respectively.

- Discount rate - Discount rate represents the current market assessment of the risks specific to the CGU, taking into consideration the time value of money and risk of the underlying assets that have not been incorporated in the cash flow estimates. The discount rate calculation is based on the specific circumstances of the Group and is derived from its weighted average cost of capital



(WACC). The WACC takes into account both debt and equity. The cost of equity is derived from the expected return on investment. The cost of debt is based on the interest-bearing borrowings the Group is obliged to service. Segment-specific risk is incorporated by applying individual beta factors. The beta factors are evaluated annually based on publicly available market data. Adjustments to the discount rate are made to factor in the specific amount and timing of the future tax flows in order to reflect a pre-tax discount rate.

After-tax discount rate used was 9.05% and 6.33% in 2020 and 2019, respectively.

Management have reflected future economic uncertainty in the risk-adjusted cash flows, giving a more accurate representation of the risks specific to the CGU.

In 2020, the Group recognized an impairment loss of ₱14.1 million recognized under “Impairment loss” in the consolidated statements of comprehensive income for specifically identified construction in progress that are no longer recoverable.

In 2020 and 2019, the Group sold property and equipment for ₱0.6 million and ₱5.6 million resulting in a loss of ₱0.2 million and gain of ₱3.5 million, respectively recognized under “Other income” in the consolidated statements of comprehensive income (see Note 23).

13. Accounts and Other Payables

	2020	2019
Trade payables	₱413,701,602	₱427,571,661
Accrued expenses	149,288,602	108,991,345
Retention payable	33,028,041	32,964,356
Statutory payables	30,436,046	7,998,026
Accrued interest payable (Notes 16 and 26)	2,156,665	5,169,768
	₱628,610,957	₱582,695,156

Trade payables are noninterest-bearing and are generally on a 30 to 60-day credit terms.

Accrued expenses pertain to contractual services, professional fees, rentals and other recurring expenses incurred by the Group.

Retention payable are noninterest-bearing and pertains to the amount withheld by the Group on contractor’s billings to be settled upon completion of the relevant contracts within the year. The retention serves as a holdout amount withheld from the contractor to cover for back charges that may arise from quality issues in affected projects.

Statutory payables pertain to dues from remittance to Social Security System, Philippine Health Insurance Corporation, Home Development Mutual Fund, and withholding taxes. These are noninterest-bearing and are normally settled within one year.

Accrued interest payable is normally settled within 30 days.



14. Contract Assets and Liabilities

Contract assets represent the right to consideration that was already delivered by the Group in excess of the amount recognized as ICR. This is reclassified as ICR when the monthly amortization of the customer is already due for collection. The movement in contract asset is mainly due to new real estate sales contract recognized during the period and increase in POC, less reclassification to ICR.

The Group requires buyers of real estate units to pay a minimum percentage of the total contract price as reservation fee before the parties enter into a sale transaction. Payments from buyers which have not yet reached the buyer's equity to qualify for revenue recognition and excess of collections over the recognized receivables and contract assets based on POC are presented as "Contract liabilities" in the consolidated statements of financial position.

When the Group's current collection threshold is reached by the buyer, revenue is recognized, and these deposits and down payments are recorded as either ICR or contract asset depending on the right to demand collection. The excess of collections over the recognized revenue is applied against the receivables or contract assets in the succeeding years. The movement in contract liabilities is mainly due to the reservation sales and advance payments of buyers less real estate sales recognized upon reaching the collection threshold and from increase in POC.

The Group's contract assets and liabilities as at December 31, 2020 and 2019 are as follows:

	2020	2019
Current portion of contract assets	₱76,301,227	₱128,936,113
Noncurrent portion of contract assets	20,563,963	6,294,565
Contract assets	₱96,865,190	₱135,230,678
Contract liabilities	₱168,966,097	₱139,504,435

The amount of revenue recognized in 2020 and 2019 from amounts included in contract liabilities at the beginning of the year amounted to ₱40.4 million and ₱19.1 million, respectively.

15. Related Party Transactions

Related party relationship exists when one party has the ability to control, directly, or indirectly through one or more intermediaries, the other party or exercise significant influence over the other party making financial and operating decisions. Such relationship also exists between and/or among entities, which are under common control or common significant influence which include affiliates. In considering each possible related party relationship, attention is directed to the substance of relationship and not merely the legal form. Related parties may be individuals or corporate entities.

Material related party transactions refer to any related party transactions, either individually, or in aggregate, amounting to 10% or higher of the Group's total consolidated assets based on its latest audited financial statements.



The Group, in the normal course of business has significant transactions with related parties, which principally consist of the following:

- Loans by the Group from shareholders (see Note 16).

Shareholder Loan - A

As of December 31, 2020 and 2019, the Group has outstanding loan from shareholder, which is classified under “Long term debt” in the consolidated statements of financial position amounting to ₱293.4 million and ₱317.6 million, respectively.

On January 13, 2019, the Group signed into an agreement with the shareholder to restructure the remaining balance of its original short-term loan amounting to ₱369.0 million to be paid in equal monthly amortization payments to commence on January 13, 2019 until December 13, 2030. The loan bears a fixed annual interest rate of 6.00%.

Shareholder Loan - B

As of December 31, 2020 and 2019, ABERDI has outstanding loan from shareholder, which is classified under “Short-term debt” in the consolidated statements of financial position amounting to ₱8.0 million, being on demand and noninterest-bearing.

- Noninterest-bearing cash advances to the Group’s associates, PEI and EWRTC.
- Interest-bearing loan from Brown Resources Corporation (BRC), an affiliate of the Group.
- Advances to officers and employees pertain to salary and other loans granted to the Parent Company’s officers and employees that are collectible through salary deduction. These are noninterest-bearing and are due within one (1) year.

The consolidated statements of financial position include the following amounts resulting from the above transactions with related parties:

Category	2020		Terms	Conditions
	Amount	Receivable (Payable)		
Shareholders				
<i>Short-term debt (see Note 16):</i>				
<i>Shareholder Loan - B</i>	₱–	(₱8,000,000)	On demand; non-interest bearing	Unsecured; no collateral
<i>Long-term debt (see Note 16):</i>				
<i>Shareholder Loan - A</i>				
Principal and interest payments	(24,200,000)	–	12-year, 6.00%	Unsecured; no collateral
Current	–	(32,558,172)	interest-bearing	
Noncurrent	–	(260,886,842)		
BRC				
Proceeds	1,400,000	–	2-year, 6.00%	Unsecured; no collateral
Principal payments	(452,773)	–	interest-bearing	
Interest payments	(36,373)	–		
Current	–	(947,227)		
	(23,289,146)	(294,392,241)		
Associates				
<i>Advances to*:</i>				
PEI	–	80,642,965	On demand; non-	Unsecured;
EWRTC	3,206,362	37,047,960	interest bearing	no impairment
	3,206,362	117,690,925		

* Presented as “Receivables from related parties” in the consolidated statements of financial position.



Category	Amount	2019		
		Receivable (Payable)	Terms	Conditions
Shareholders				
Short-term debt (see Note 16):				
<i>Shareholder Loan - A:</i>				
Reclassification to long-term debt	₱368,973,519	₱–	On demand; non-interest bearing	Unsecured; no collateral
<i>Shareholder Loan - B</i>	–	(8,000,000)		
	368,973,519	(8,000,000)		
Long-term debt (see Note 16):				
<i>Shareholder Loan - A:</i>				
Reclassification from short-term debt	(368,973,519)	–		
Principal and interest payments	51,328,506	–	12-year, 6.00% interest bearing	Unsecured; no collateral
Current	–	(6,018,818)		
Noncurrent	–	(311,626,195)		
	317,645,013	317,645,013		
Associates				
Advances to*:				
PEI	–	80,543,761	On demand; non-interest bearing	Unsecured; no impairment
EWRTC	33,841,598	33,841,598		
	33,841,598	114,385,359		

* Presented as "Receivables from related parties" in the consolidated statements of financial position.

Terms and Conditions of Transactions with Related Parties

The outstanding accounts with related parties, except for the advances to key management personnel, shall be settled in cash. There have been no guarantees provided or received for any related party receivables or payables. These accounts are generally unsecured. Impairment assessment is undertaken each financial year through a review of the financial position of the related party and the market in which the related party operates. The Group has approval process and established limits when entering into material related party transactions.

The compensation of the key management personnel, included as part of salaries, wages and employee benefits under "General and administrative expenses" in the consolidated statements of comprehensive income follows:

	2020	2019	2018
Short-term employee benefits	₱25,912,552	₱44,005,303	₱42,640,592
Other employee benefits	1,200,000	4,172,862	4,123,995
	₱27,112,552	₱48,178,165	₱46,764,587

Key management personnel of the Group include all directors and senior management.

16. Loans Payable

Loans payable represents various secured and unsecured loans obtained from local financial institutions and shareholder to finance the Group's real estate development projects, working capital requirements and for general corporate purposes.

The Parent Company entered into loan agreements with the following banks: Union Bank of the Philippines (UBP), United Coconut Planters Bank (UCPB), May Bank Philippines (MBI), Philippine Bank of Communication (PBCOM), BPI Family Savings Bank (BPIF), China Bank Corporation (CBC), Development Bank of the Philippines (DBP). The Parent Company also entered into loan



agreements from a financial services company, Caterpillar Financial Services Phils. Inc. (CFSPI), from its affiliate, Brown Resources Corporation (BRC), and from a shareholder.

Short-term debt

Short-term debt represents peso loans obtained from local banks and shareholder for working capital and financing requirements. These loans, except loan from shareholder, bear annual interest rates ranging from 4.5% to 9.0% in 2020 and 2019, subject to semi-annual and quarterly repricing and are due at various dates within the following year from the reporting date. Loan from shareholder is on demand and noninterest-bearing.

	2020	2019
DBP	₱176,668,000	₱74,996,000
UBP	100,000,000	100,000,000
CBC	100,000,000	100,000,000
UCPB	32,509,400	95,104,000
Shareholder Loan - B (Note 15)	8,000,000	8,000,000
	₱414,177,400	₱378,100,000

Interest expense arising from these loans amounts to ₱28.0 million and ₱21.1 million in 2020 and 2019, respectively.

Long-term debt

The long-term debt represents various loans obtained from local financial institutions and shareholder to finance the Parent Company's real estate projects and for general corporate purposes.

	2020	2019
UBP	₱298,055,556	₱211,388,889
UCPB	87,000,000	80,578,108
MBI	40,000,000	66,666,667
PBCOM	37,451,484	67,494,993
BPIF	31,475,181	54,048,121
CBC	23,824,911	11,294,192
CFSPI	4,833,211	-
DBP	3,823,984	12,573,984
BRC (Note 15)	947,227	-
Shareholder Loan - A (Note 15)	293,445,014	317,645,013
	820,856,568	821,689,967
Less current portion	254,200,759	212,402,746
	₱566,655,809	₱609,287,221

Loans from UBP

Loans from UBP are comprised of loans subject to fixed and variable interest rates which are payable in monthly installments and secured by real estate mortgage. Fixed-rate loans have annual interest rates ranging from 5.78% to 9.10% payable for 2 to 5 years. Variable-rate loans are subject to variable interest rates based on Philippine Dealing System Treasury Reference Rate 2 (PDST-R2) plus 1.5% subject to a floor rate of 5.5% payable for 7 years.

Loans from UCPB

These loans are payable in quarterly installments for 8 years secured by real estate mortgage which are subject to variable interest rates ranging from 8.00% to 8.20% and 5.25% to 8.20% in 2020 and 2019, respectively, based on 3-month Philippine Dealing System Treasury Fixing (PDST-F) rate obtaining at the time of availment, plus a spread of 2% inclusive of gross receipts tax (GRT) or floor



rate of 5.25% inclusive of GRT per annum whichever is higher, subject to quarterly payment and resetting.

Loan from MBI

This loan is payable in quarterly installments for 3 years secured by real estate mortgage which is subject to a fixed annual interest rate of 8.00%.

Loans from PBCOM

These loans are payable in monthly installments and secured by real estate mortgage. Fixed-rate loan has annual interest rate of 11.50% payable for 5 years. Variable-rate loan is subject to variable interest rates ranging from 8.00% to 10.75% payable for 4 years based on prevailing market interest rate for the same or similar type of loans as determined by the bank.

Loans from BPIF

These loans are payable in quarterly installments and secured by real estate mortgage. Fixed-rate loan has annual interest rates of 5.5% payable for 7 years. Variable-rate loans are subject to variable interest rates ranging from 5.23% to 7.75% payable for 7 to 10 years based on prevailing market interest rate for the same or similar type of loans as determined by the bank.

Loans from CBC

These loans are payable in monthly installments for 2 to 5 years pertaining to secured car loans subject to fixed annual interest rates ranging from 8.76% to 9.89%.

Loan from CFSPI

This loan is payable in monthly installments for 3 years, unsecured, and subject to a fixed annual interest rate of 11%.

Loan from DBP

This loan is payable in quarterly installments for 4 years secured by real estate mortgage which is subject to a fixed annual interest rate of 5.25%.

Loans from BRC

This loan is payable in monthly installments for 2 years, unsecured, and subject to a fixed annual interest rate of 6% (see Note 15).

Shareholder Loan - A (modified)

On January 13, 2019, the Parent Company signed into an agreement with the shareholder to restructure the remaining balance of its original short-term loan amounting to ₱369.0 million to be paid in equal monthly amortization payments to commence on January 13, 2019 until December 13, 2030. This loan is now payable in monthly installments for 12 years, unsecured, and subject to a fixed annual interest rate of 6% (see Note 15).

Borrowing Cost

Interest expense arising from these loans and from those due to related parties recognized in consolidated statements of comprehensive income amounts to ₱33.4 million and ₱37.6 million in 2020 and 2019, respectively. In 2020 and 2019, borrowing costs amounting to ₱36.2 million and ₱35.7 million, respectively, are capitalized as part of real estate inventories (see Note 6). The capitalization rate used to determine the borrowing costs eligible for capitalization is 3.57% and 3.92% for 2020 and 2019, respectively.



Interest expense (excluding capitalized borrowing costs) recognized in the consolidated statements of comprehensive income amounts to ₱25.2 million and ₱23.1 million in 2020 and 2019, respectively.

Repayment Schedule

The repayment schedule of the long-term debt follows:

Year	2020	2019
2020	₱—	₱212,402,746
2021	254,200,759	205,134,217
2022 – 2030	566,655,809	404,153,004
	₱820,856,568	₱821,689,967

Security and Debt Covenants

Real estate inventories with carrying amounts of ₱236.7 million and ₱322.8 million as of December 31, 2020 and 2019, respectively, are collateralized for its loans payable (see Note 6).

The Group is not subject to any financial covenants from its short-term and long-term debts.

17. Equity

Common stock

As of December 31, 2020 and 2019, the Group's common stock consists of:

	Authorized Capital Stock	Outstanding	
		2020	2019
Subscribed and issued common shares*, ₱1 par value	3,300,000,000	2,477,668,925	2,477,668,925
Less treasury shares		25,664,014	1,014
		2,452,004,911	2,477,667,911

On October 12, 2017, the BOD approved the conversion of the Group's debt to Brownfield Holdings Incorporated amounting to ₱250,000,000 and deposits for future subscription of Valueleases, Inc. and RME Consulting, Inc. amounting to ₱200,000,000 to equity at ₱1.13 per share resulting to increase the number of issued shares by 398,230,088 shares.

On May 19, 2016, the Group declared stock dividends amounting to 346,573,104 shares for the stockholders of record as of February 10, 2017 and distributed 346,572,301 shares net of 803 fractional shares to the stockholders.

These stock transactions resulted to an increase in the Group's authorized and subscribed shares of capital stock of 1,300,000,000 and 744,802,389 common shares, respectively.

Record of Registration of Securities with the SEC

The Securities and Exchange Commission (SEC) issued the following orders related to the Group's registration of its securities which are offered to the public: SEC-BED Order No. 1179 issued on December 17, 1993 of 200.0 million shares at an issue price of ₱4.50 per share; SEC-BED Order No. 847 issued on August 15, 1994 of 230.0 million shares; and, SEC-CFD Order No. 64 issued on March 12, 1996 of 530.0 million shares. Common shares are the only equity securities registered and issued by the Group.



There were 2,090 and 2,092 stockholders as of December 31, 2020 and 2019, respectively in the records of the transfer agent, Professional Stock Transfer, Inc. (PSTI).

The share price closed at ₱0.90 on December 29, 2020 and ₱0.71 on December 27, 2019.

Additional paid-in capital (APIC)

There are no movements in APIC in 2020 and 2019. APIC amounted to ₱638.0 million as of December 31, 2020 and 2019.

Treasury shares

In 2016, the Group has acquired all of the unissued fractional shares arising from the stock dividend declaration in 2013, constituting an aggregate of 1,014 shares. These 1,014 shares were reflected as subscribed and issued shares and recognized as treasury shares at cost equal to par value of ₱1.

On August 17, 2020, the BOD of the Parent Company has approved the implementation of a share buyback program of up to ₱50.0 million worth of the Parent Company's common shares.

In 2020, the Parent Company has bought back from the market a total of 25,664,014 shares or ₱21.2 million. These treasury shares are recorded at cost and are not entitled for dividends.

The movement in the Parent Company's treasury shares follows:

	2020		2019	
	Shares	Amount	Shares	Amount
At January 1	1,014	₱1,014	1,014	₱1,014
Additions	25,663,000	21,235,405	–	–
At December 31	25,664,014	₱21,236,419	1,014	₱1,014

Retained earnings

Retained earnings amounting to ₱1,437.2 million and ₱1,143.1 million as of December 31, 2020 and December 31, 2019, respectively, include the accumulated equity in undistributed net earnings of consolidated subsidiaries. These amounts are not available for dividend declaration until these are declared by the subsidiaries.

Noncontrolling interest

The Group's noncontrolling interest recognized is the proportionate interests of the Parent Company in MCPI. Noncontrolling interest amounted to ₱3.3 million as of December 31, 2020 and 2019.

The summarized financial information of MCPI are provided below.

	2020	2019	2018
Assets	₱6,788,403	₱6,839,725	₱6,856,406
Liabilities	108,653	59,359	559
Equity	6,679,750	6,780,366	6,855,847
Net loss	100,617	75,481	29,978



As of December 31, 2020, 2019 and 2018, the accumulated balances of and net income attributable to noncontrolling interests follows:

	2020	2019	2018
Accumulated balances:			
Noncontrolling interest share in equity	₱3,316,303	₱3,342,671	₱3,495,179
Net loss attributable to NCI	26,368	152,508	18,492

Capital management

The primary objective of the Group's capital management is to ensure that it maintains strong and healthy consolidated statements of financial position to support its current business operations and drive its expansion and growth in the future.

The Group undertakes to establish the appropriate capital structure for each business line, to allow it sufficient financial flexibility, while providing it sufficient cushion to absorb cyclical industry risks.

The Group considers debt as a stable source of funding. The Group attempts to continually lengthen the maturity profile of its debt portfolio and makes it a goal to spread out its debt maturities by not having a significant percentage of its total debt maturing in a single year.

The Group manages its capital structure and makes adjustments to it, in the light of changes in economic conditions. It monitors capital using leverage ratios on both a gross debt and net debt basis.

The Group is not subject to externally imposed capital requirements. No changes were made in the objectives, policies or processes for managing capital in 2020 and 2019.

The table below pertains to the account balances the Group considers as its core economic capital:

	2020	2019
Short-term debt	₱414,177,400	₱378,100,000
Long-term debt	820,856,568	821,689,967
Capital stock	2,477,668,925	2,477,668,925
Additional paid-in capital	637,968,859	637,968,859
Treasury shares	(21,236,419)	(1,014)
Retained earnings	1,437,223,304	1,143,092,830
	₱5,766,658,637	₱5,458,519,567

Earnings per share

Basic earnings per share amounts attributable to equity holders of the Parent Company are as follows:

	2020	2019	2018
Net income attributable to the owners of the Parent Company	₱294,130,474	₱494,945,733	₱288,774,597
Weighted average number of outstanding shares*	2,468,708,146	2,477,667,911	2,477,667,911
Basic earnings per share	₱0.12	₱0.20	₱0.12

*Weighted average common shares consider the effect of treasury shares

Earnings per share are calculated using the consolidated net income attributable to the equity holders of Parent Company divided by the weighted average number of outstanding shares.



18. General, Administrative and Selling Expenses

	2020	2019	2018
Personnel cost	₱74,696,992	₱83,069,166	₱93,887,224
Marketing	39,966,109	51,226,497	55,929,765
Impairment loss (Notes 8 and 12)	29,410,454	21,957,000	17,559,508
Depreciation (Note 12)	27,774,186	25,015,142	16,442,595
Taxes and licenses	26,230,240	25,465,859	33,606,761
Outside services	14,952,302	10,998,341	26,179,208
Rental (Note 22)	8,598,659	13,361,982	14,812,424
Utilities and supplies	8,517,710	8,840,293	11,275,592
Retirement benefits (Note 19)	7,348,507	5,103,421	8,676,690
Professional fees	6,908,507	10,250,175	19,948,941
Provision for impairment (Note 5)	3,786,480	-	-
Repairs and maintenance	3,532,932	4,524,947	4,921,622
Provision for inventory obsolescence (Note 7)	1,983,704	-	-
Transportation and travel	1,671,949	6,619,671	9,867,474
Directors' fee	1,519,000	940,647	1,349,500
Insurance	320,468	541,762	2,115,412
Others	16,167,477	19,244,293	19,387,920
	₱273,385,676	₱287,159,196	₱335,960,636

Marketing expenses significantly include amortization of the costs to obtain contracts on real estate sales and advertising expenses incurred by the Group.

“Others” pertain to expenses arising from business and research development and software maintenance.

19. Retirement Benefit Obligation

The Group has a funded non-contributory retirement plan covering all regular and full-time employees effective July 1, 2002 (anniversary date was amended to take effect every January 1, retroactive 2003). Benefits are dependent on the years of service and the respective employee's compensation.

The defined benefit obligation is determined using the Projected Unit Credit method. There was no plan of termination, curtailment or settlement for the years ended December 31, 2020 and 2019.

Responsibilities of Trustee

The retirement fund is being administered and managed through a Multi-Employer Retirement Plan (the “Plan”) by a trustee bank. The Retirement Plan Trustee, as appointed by the Group in the Trust Agreement executed between the Group and the duly appointed Retirement Plan Trustee, is responsible for the general administration of the Plan and the management of the retirement fund.

The Retirement Plan Trustee may seek the advice of counsel and appoint an investment manager or managers to manage the retirement fund, an independent accountant to audit the fund, and an actuary to value the retirement fund.



The following tables summarize the components of retirement benefit costs recognized in the consolidated statements of comprehensive income and the amounts recognized in the consolidated statements of financial position.

The components of retirement benefit expense recognized as retirement benefits under “General, administrative and selling expenses” in the consolidated statements of comprehensive income are as follows (see Note 18):

	2020	2019	2018
Current service cost	P4,551,380	P2,576,138	P7,195,622
Interest expense on defined benefit obligation	2,985,814	3,083,098	1,747,735
Interest income on plan assets	(188,687)	(555,815)	(266,667)
Total retirement benefit expense	P7,348,507	P5,103,421	P8,676,690

The components of remeasurements of retirement benefit costs recognized in OCI are as follows:

	2020	2019	2018
Actuarial loss (gain) on defined benefit obligation	P7,372,807	P9,986,687	(P7,302,949)
Remeasurement loss on plan assets	69,890	4,368,302	436,563
Income tax effect	(2,232,808)	(4,306,497)	2,059,916
Remeasurement loss (gain) at end of year	P5,209,889	P10,048,492	(P4,806,470)

Remeasurement loss on defined benefit obligation recognized in the balance sheets are as follows:

	2020	2019
At January 1	P20,083,920	P10,035,428
Actuarial loss on defined benefit obligation	7,372,807	9,986,687
Actuarial loss on fair value of plan assets	69,890	4,368,302
Income tax effect	(2,232,808)	(4,306,497)
At December 31	P25,293,809	P20,083,920

The breakdown of the retirement benefit obligation recognized in the consolidated statements of financial position follow:

	2020	2019
Present value of defined benefit obligation	P64,512,392	P49,784,641
Fair value of plan assets	(3,342,436)	(3,405,889)
Retirement benefit obligation	P61,169,956	P46,378,752

Changes in the present value of the defined benefit obligation follow:

	2020	2019
Balance at beginning of year	P49,784,641	P35,838,192
Current service cost	4,551,380	2,576,138
Interest cost	2,985,814	3,083,098
Benefits paid	(182,250)	(1,699,474)
Actuarial losses	7,372,807	9,986,687
Balance at end of year	P64,512,392	P49,784,641



Changes in the fair value of plan assets follow:

	2020	2019
Balance at beginning of year	₱3,405,889	₱7,218,376
Interest income	188,687	555,815
Actuarial losses	(69,890)	(4,368,302)
Benefits paid	(182,250)	-
Balance at end of year	₱3,342,436	₱3,405,889

The fair value of plan assets by each class as of December 31 are as follows:

	2020	2019
Equity investments	₱2,795,207	₱3,074,980
Deposits in banks	549,963	481,562
Debt instruments	30,173	47,621
Others	(32,907)	(198,274)
Balance at end of year	₱3,342,436	₱3,405,889

For determination of the retirement benefit obligation, the following actuarial assumptions were used:

	2020	2019
Discount rates used	3.92%	5.54%
Expected rate of salary increases	4.00%	4.00%

Assumptions regarding future mortality and disability are based on the 2001 CSO table-Generational and The Disability Study, Period 2, Benefit 5, respectively.

The sensitivity analysis below has been determined based on reasonable possible changes of each significant assumption on the defined benefit obligation as of December 31, 2020, assuming all other assumptions were held constant.

December 31, 2020		
		Effect
100 bps increase in discount rate	2.3% to 6.0% decrease	(₱1,798,784)
100 bps decrease in discount rate	2.6% to 6.6% increase	1,972,338
100 bps increase in salary rate	2.6% increase	1,982,962
100 bps decrease in salary rate	2.4% decrease	(1,841,132)
Increase in DBO, no attrition rates	2.1% increase	1,875,808

December 31, 2019		
		Effect
100 bps increase in discount rate	2.3% to 6.0% decrease	(₱1,363,829)
100 bps decrease in discount rate	2.6% to 6.6% increase	1,495,417
100 bps increase in salary rate	2.6% increase	1,503,472
100 bps decrease in salary rate	2.4% decrease	(1,395,937)
Increase in DBO, no attrition rates	2.1% increase	1,875,808



The average duration of the defined benefit obligation as at December 31, 2020 and 2019 is 13.2 years and 2.4 years, respectively. Shown below is the maturity analysis of the undiscounted benefit payments as at December 31, 2020.

	Amount
Less than 1 year	₱31,036,162
1 to less than 5 years	10,988,506
5 to less than 10 years	31,505,673
10 to less than 15 years	22,604,991
15 to less than 20 years	37,717,802
20 years and above	57,346,459

20. Income Taxes

Provision for current income tax pertains to regular corporate income tax (RCIT) and minimum corporate income tax (MCIT) as follows:

	2020	2019	2018
RCIT	₱48,574,958	₱36,444,856	₱39,866,601
MCIT	379,098	304,879	373,900
	₱48,954,056	₱36,749,735	₱40,240,501

The reconciliation of provision for income tax computed at the statutory tax rate to provision for income tax reported in the consolidated statements of comprehensive income follows:

	2020	2019	2018
Provision for income tax computed at statutory rate	₱103,777,343	₱187,915,473	₱104,648,918
Adjustments for:			
Equity in net earnings of associates	(52,766,682)	(114,091,149)	(75,627,995)
Realized gain on sale of EIFVPL already subjected to final tax	(3,743,433)	-	(3,029,773)
Nondeductible expenses	3,145,489	5,311,675	8,753,122
Change in unrecognized deferred tax assets	1,442,146	27,765,665	35,714,597
Interest income already subjected to final tax	(34,492)	(44,239)	(6,162)
Nondeductible unrealized loss on EIFVPL	-	13,054,169	-
Nondeductible realized loss on sale of EIFVPL	-	9,628,444	-
Expired NOLCO	-	2,051,648	1,415,977
Nontaxable income	-	-	(7,883,985)
Nontaxable unrealized gain on EIFVPL	-	-	(5,001,770)
Expired MCIT	-	-	1,090,692
	₱51,820,371	₱131,591,686	₱60,073,621



The components of net deferred tax liabilities as of December 31, 2020 and 2019 follow:

	2020	2019
Deferred tax liabilities on:		
Excess of real estate sales based on POC over real estate sales based on tax rules	(₱183,532,768)	(₱158,601,755)
Prepaid commission	(4,801,593)	(4,906,578)
	(188,334,361)	(163,508,333)
Deferred tax assets on:		
Fair value adjustment arising from business combination	15,961,606	-
Retirement benefit liability	8,421,518	6,428,486
Allowance for impairment on receivables	838,259	126,439
Unamortized past service costs	86,805	213,517
Unrealized foreign exchange loss	11,249	3,281
	25,319,437	6,771,723
In equity:		
Remeasurement loss on retirement benefit plan	10,059,086	7,887,204
Cumulative translation adjustment	(1,283,132)	(1,761,959)
	8,775,954	6,125,245
Deferred tax liabilities - net	(₱154,238,970)	(₱150,611,365)

The components of net deferred tax assets as of December 31, 2020 and 2019 follow:

	2020	2019
Deferred tax assets on:		
Allowance for impairment loss on property, plant and equipment	₱13,657,132	₱11,854,952
ROU asset	988,401	11,282
Retirement benefit obligation	619,379	407,859
Allowance for impairment on receivables	439,999	15,875
Unamortized past service cost	-	2,645
Unrealized forex loss	-	300
	15,704,911	12,292,913
In equity:		
Remeasurement loss on retirement benefit plan	781,552	720,624
Deferred tax assets	₱16,486,463	₱13,013,537

Unrecognized deferred tax assets

The Group has NOLCO and MCIT that are available for offset against future taxable income or tax payable for which deferred tax assets have not been recognized amounting to ₱46.6 million and ₱46.3 million as of December 31, 2020 and 2019, respectively. These come from the following subsidiaries: ABERDI, BAC, PTCHC, ABBWCI, HLPC, SHDI, MCPI and VEC.



The details of unrecognized deferred tax assets as at December 31, 2020 and 2019 are as follows:

	2020		2019	
	Temporary Difference	Tax Effect	Temporary Difference	Tax Effect
NOLCO	₱151,686,450	₱45,505,935	₱151,146,310	₱45,343,893
Excess MCIT	1,064,896	1,064,896	932,240	932,240
	₱152,751,346	₱46,570,831	₱152,078,550	₱46,276,133

NOLCO. The details of NOLCO are as follow:

Year Incurred	Expiry Date	At December 31, 2019	Addition	Expired	At December 31, 2020
2017	December 31, 2020	₱41,046,466	₱-	(₱41,046,466)	₱-
2018	December 31, 2021	54,814,014	-	-	54,814,014
2019	December 31, 2022	55,285,830	-	-	55,285,830
2020	December 31, 2025	-	41,586,606	-	41,586,606
		₱151,146,310	₱41,586,606	(₱41,046,466)	₱151,686,450

MCIT. The details of excess MCIT are as follow:

Year Incurred	Expiry Date	At December 31, 2019	Addition	Expired	At December 31, 2020
2017	December 31, 2020	₱253,461	₱-	(₱253,461)	₱-
2018	December 31, 2021	373,900	-	-	373,900
2019	December 31, 2022	304,879	-	-	304,879
2020	December 31, 2023	-	386,117	-	386,117
		₱932,240	₱386,117	(₱253,461)	₱1,064,896

Bayanihan to Recover as One Act (Bayanihan 2)

On September 30, 2020, the BIR issued Revenue Regulations No. 25-2020 implementing Section 4 of Bayanihan 2 which states that the NOLCO incurred for taxable years 2020 and 2021 can be carried over as a deduction from gross income for the next five (5) consecutive taxable years immediately following the year of such loss.

Corporate Recovery and Tax Incentives for Enterprises (CREATE) Act

Office of the President of the Philippines signed into law on March 26, 2021 the CREATE Act to attract more investments and maintain fiscal prudence and stability in the Philippines. Republic Act (RA) 11534 or the CREATE Act introduces reforms to the corporate income tax and incentives systems. It takes effect 15 days after its complete publication in the Official Gazette or in a newspaper of general circulation or April 11, 2021.

The following are the key changes to the Philippine tax law pursuant to the CREATE Act which have an impact on the Group:

- Effective July 1, 2020, RCIT rate is reduced from 30% to 25% for domestic and resident foreign corporations. For domestic corporations with net taxable income not exceeding ₱5 million and with total assets not exceeding ₱100 million (excluding land on which the business entity's office, plant and equipment are situated) during the taxable year, the RCIT rate is reduced to 20%.



- Minimum corporate income tax (MCIT) rate reduced from 2% to 1% of gross income effective July 1, 2020 to June 30, 2023.

As clarified by the Philippine Financial Reporting Standards Council in its Philippine Interpretations Committee Q&A No. 2020-07, the CREATE Act was not considered substantively enacted as of December 31, 2020 even though some of the provisions have retroactive effect to July 1, 2020. The passage of the CREATE Act into law on March 26, 2021 is considered as a non-adjusting subsequent event. Accordingly, current and deferred income taxes as of and for the year ended December 31, 2020 continued to be computed and measured using the applicable income tax rates as of December 31, 2020 (30% RCIT and 2% MCIT) for financial reporting purposes.

Applying the provisions of the CREATE Act, the Group would have been subjected to lower RCIT and MCIT of 25% and 1%, respectively, effective July 1, 2020.

Based on the provisions of Revenue Regulations (RR) No. 5-2021 dated April 8, 2021 issued by the BIR, the prorated RCIT rate of the Parent Company and NC and prorated MCIT rate of ABERDI for the year ended December 31, 2020 is 27.5% and 1.5%, respectively. This will result in a lower provision for current income tax for the year ended December 31, 2020 by ₱4.3 million. The reduced amounts will be reflected in the annual income tax return of the Parent Company, NC and ABERDI in 2020. However, for financial reporting purposes, the changes will only be recognized in the 2021 financial statements.

21. Business Combination

Acquisition of VEC

On June 18, 2020, the Parent Company signed a share purchase agreement with Argo Group Pte. Ltd., to acquire Argo Group Pte. Ltd.'s 99.995% ownership interest in VEC for a total consideration of ₱50.2 million pertaining to the transfer of the Parent Company's EIFVPL through a deed of assignment of shares.

The following are the fair values of the identifiable assets and liabilities assumed:

Assets:	
Cash	₱51,507
Receivables	1,674,693
Other current assets	1,537,086
Property and equipment (Note 12)	78,575,418
	81,838,704
Liabilities:	
Trade and other payables	29,009,627
Total net assets acquired	52,829,077
Acquisition cost	(50,170,000)
Gain on bargain purchase	₱2,659,077
Cash flow on acquisition:	
Cash acquired with the subsidiary	₱51,507



The valuation had not been completed by the date the financial statements were approved for issue by the BOD on April 23, 2021. The purchase price allocation resulted in gain on bargain purchase of ₱2.7 million which is presented under “Gain on bargain purchase” in the consolidated statements of comprehensive income. VEC was sold at a discount since Argo Group Pte. Ltd. is no longer interested in pursuing its liquified natural gas projects and was keen to divest its investment related to such.

The determination of final amount of the fair value of the assets acquired, liabilities assumed and gain on bargain purchase are subject to change within one (1) year of measurement period after the acquisition date.

For the seven-months period ended December 31, 2020, VEC has contributed ₱0.4 million in net losses in the consolidated financial statements of the Group.

22. Lease Agreements

Group as a Lessor

The Group leased its various properties under operating leases. The term of the lease agreements is for one year and is renewable upon mutual agreement of both parties. The agreements provide that the lessees shall pay for all major and minor repairs, business taxes, and charges for water, light, telephone and other utilities expense. There is no escalation clause and the leases are classified as operating leases.

In 2020 and 2019, lease agreements have expired and were not renewed. In 2018, rental income from third parties under these operating leases amounted to ₱0.9 million (see Note 23).

Group as a Lessee

In 2020 and 2019, the Group entered into lease agreements with related and non-related parties for its office spaces in Cagayan de Oro City and Metro Manila and on certain transportation equipment which have lease terms of 12 months or less and are renewable upon the agreement of both parties. The Group applies the ‘short-term lease’ recognition exemption for these leases.

There are no other significant restrictions imposed by lease agreements such as those concerning dividends, additional debt and further leasing.

In 2020, 2019 and 2018, rent expense amounted to ₱8.6 million, ₱13.4 million and ₱14.8 million, respectively (see Note 18).

The Group paid advance rentals for the rights to use parcels of land in Impasugong, Kalabugao, Salawaga Tingalan, Opol, Misamis Oriental and Tignapoloan, Cagayan de Oro City and to develop them as palm oil commercial plantations under the Group’s development contracts (DC) with KASAMAKA and KMBT identified as contracts containing leases scoped in under PFRS 16. There are no future lease payments related to these lease contracts.



In 2020 and 2019, the movements in the Group's right-of-use asset follows (Note 12):

	2020	2019
Cost		
Balance at beginning and end of year	₱30,535,735	₱30,535,735
Accumulated depreciation		
At January 1	1,237,695	–
Depreciation	1,101,967	1,237,695
At December 31	2,339,662	1,237,695
Net book value	₱28,196,073	₱29,298,040

23. Other Income - net

	2020	2019	2018
Tapping fees, transfer fees and other water charges	₱4,349,008	₱8,361,245	₱7,240,732
Income from forfeited deposits	2,373,565	1,276,766	5,906,511
Interest income (Notes 4 and 5)	2,045,174	2,741,357	2,281,600
Dividend income (Note 9)	201,219	–	–
Gain (loss) on sale of property and equipment (Note 12)	(184,474)	3,475,684	2,966,668
Gain on sale of investment property (Note 11)	–	5,138,414	–
Management fees income (Note 15)	–	–	16,000,000
Rental income (Notes 11 and 22)	–	–	905,206
	₱8,784,492	₱20,993,466	₱35,300,717

Income from forfeited deposits pertains to collections from potential buyers deemed nonrefundable due to prescription of the period for entering into a contracted sale and/or payment from defaulting buyers upon prescription of the period for payment of the required amortizations subject to the provisions of Republic Act 6552, *Realty Installment Buyer Act*.

24. Financial Risk Management Objectives and Policies

The Group is exposed to a variety of financial risks, which resulted from its operating, investing and financing activities in relation to its financial instruments which include financial assets comprising cash, receivables (excluding advances to officers and employees), receivables from related parties, EIFVPL, EIFVOCI and refundable deposits included under “Other assets”. This also includes financial liabilities comprising accounts and other payables (excluding statutory payables), short-term and long-term debts. The main types of risks are market risk (mainly interest rate and equity price risks), credit risk and liquidity risk which arise in the normal course of the Group’s business activities.

The objective of financial risk management is to contain, where appropriate, exposures in these financial risks to limit any negative impact on the Group’s results and financial position. The Group actively measures, monitors and manages its financial risk exposures by various functions pursuant to the segregation of duties principle. The management takes charge of the Group’s overall risk management strategies and for approval of risk strategies and policies under the direction of the Group’s BOD.



The Group's overall risk management program focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the Group's financial performance.

There were no changes in the Group's financial risk management objectives and policies in 2020 and 2019.

The main risks arising from the use of financial instruments are credit risk, liquidity risk and interest rate risk. The Group's BOD reviews and agrees with policies for managing each of these risks. These are summarized below:

Credit Risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss.

The Group trades only with recognized, creditworthy third parties. The Group's receivables are monitored on an ongoing basis to manage exposure to bad debts and to ensure timely execution of necessary intervention efforts. The Group's debt financial assets are not subject to collateral and other credit enhancement except for real estate receivables. Real estate buyers are subject to standard credit check procedures, which are calibrated based on payment scheme offered. The Group's respective credit management units conduct a comprehensive credit investigation and evaluation of each buyer to establish creditworthiness.

In addition, the credit risk for ICRs is mitigated as the Group has the right to cancel the sales contract without need for any court action and take possession of the subject real estate property in case of refusal by the buyer to pay on time the due ICR. This risk is further mitigated because the corresponding title to the subdivision units sold under this arrangement is transferred to the buyers only upon full payment of the contract price. In case of default, after enforcement activities, the Group has the right to cancel the sale and enter into another CTS to another customer after certain proceedings (e.g. grace period, referral to legal, cancellation process, reimbursement of previous payments) had been completed. Given this, based on the experience of the Group, the maximum exposure to credit risk at the reporting date is nil considering that fair value less cost to repossess of the real estate projects is higher than the exposure at default (i.e., recovery rate is more than 100%).

With respect to credit risk arising from the other debt financial assets of the Group, which comprise cash and due to a related party, the Group's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments. The Group transacts only with institutions or banks which have demonstrated financial soundness for the past 5 years.

The Group's maximum exposure to credit risk is equal to the carrying values of its debt financial assets and contract assets except for ICRs as discussed above. The table below shows the credit quality and aging analysis of the Group's financial assets and contract assets:

	2020	2019
Financial assets:		
Cash in banks (Note 4)	₱229,951,733	₱73,834,354
Receivables (Note 5)*	1,032,467,314	891,377,189
Receivables from related parties (Note 15)	117,690,925	114,385,359
Refundable deposits (Note 8)	46,869,053	43,363,477
Contract assets (Notes 14 and 27)	96,865,190	135,230,678
	₱1,523,844,215	₱1,258,191,057

* Excluding advances to officers and employees amounting to ₱2,985,026 and ₱1,318,906 in 2020 and 2019, respectively.



The following are the analyses of financial assets and contract assets that were neither past due nor impaired and past due but not impaired, and impaired as at December 31, 2020 and 2019:

	2020						
	Total	Neither Past Due nor Impaired	Past Due But not Impaired				Impaired
			Less than 30 Days	30-60 Days	61-90 Days	More than 90 Days	
Financial assets:							
Cash in banks	₱229,951,733	₱229,951,733	₱-	₱-	₱-	₱-	₱-
Receivables*	1,032,467,314	903,735,194	10,353,194	7,595,720	6,662,291	99,860,055	4,260,860
Receivables from related parties	117,690,925	117,690,925	-	-	-	-	-
Refundable deposits	46,869,053	46,869,053	-	-	-	-	-
Contract assets	96,865,190	96,865,190	-	-	-	-	-
	₱1,523,844,215	₱1,395,112,095	₱10,353,194	₱7,595,720	₱6,662,291	₱99,860,055	₱4,260,860

* Excluding advances to officers and employees amounting to ₱2,985,025.

	2019						
	Total	Neither Past Due nor Impaired	Past Due But not Impaired				Impaired
			Less than 30 Days	30-60 Days	61-90 Days	More than 90 Days	
Financial assets:							
Cash in banks	₱73,834,354	₱73,834,354	₱-	₱-	₱-	₱-	₱-
Receivables*	891,377,189	794,117,072	7,622,717	3,899,061	1,135,236	84,128,723	474,380
Receivables from related parties	114,385,359	114,385,359	-	-	-	-	-
Refundable deposits	43,363,477	43,363,477	-	-	-	-	-
Contract assets	135,230,678	135,230,678	-	-	-	-	-
	₱1,258,191,057	₱1,160,930,940	₱7,622,717	₱3,899,061	₱1,135,236	₱84,128,723	₱474,380

* Excluding advances to officers and employees amounting to ₱1,318,906.

The following are the details of the Group's assessment of credit quality and the related ECLs as at December 31, 2020 and 2019.

General approach

- *Cash* – These are of high quality as the amounts are deposited in reputable banks which have good bank standing and is considered to have low credit risk. Accordingly, management assessed that no ECL relating to the cash of the Group is recognized.
- *Receivables (except ICR and trade receivables), receivables from related parties and refundable deposits* – These are high grade since these pertain to counterparties who have a very remote likelihood of default and have consistently exhibited good paying habits. Accordingly, management assessed that no ECL relating to these receivables and deposits of the Group is recognized. This assessment is undertaken each financial year through examining the financial position of the counterparties and the markets in which they operate.

Simplified approach

- *ICR and contract assets* – These are high grade since these pertain to counterparties who have a very remote likelihood of default and have consistently exhibited good paying habits. Accordingly, management assessed that no ECL relating to these receivables of the Group is recognized. Exposure to bad debts is not significant as title to real estate properties are not transferred to the buyers until full payment has been made and the requirement for remedial procedures is minimal given the profile of buyers. This assessment is undertaken each financial year through examining the financial position of the counterparties and the markets in which they operate.



- *Trade receivables* – These are high grade since these pertain to receivables from customers who have established good credit standing with the Company. The Group applied the simplified approach under PFRS 9, using a ‘provision matrix’. Accordingly, management assessed and recognized ECL relating to trade receivables amounting to ₱2.8 million and ₱0.4 million in 2020 and 2019, respectively. Trade receivables are regarded as short-term and while there are certain accounts that are past-due, the Group evaluates the credit risk with respect to trade receivables as low as there were no history of default payments.

Exposures more than 90 days past due will normally be classified as stage 3.

Credit quality per class of the Group’s financial assets and contract assets are as follows:

	2020					
	Neither Past Due nor Impaired			Past Due but Not Impaired	Overdue and Impaired	Total
	High	Medium	Low			
Financial assets:						
Cash in banks	₱229,951,733	₱–	₱–	₱–	₱–	₱229,951,733
Receivables*	903,735,194	–	–	124,471,260	4,260,860	1,032,467,314
Receivables from related parties	117,690,925	–	–	–	–	117,690,925
Refundable deposits	46,869,053	–	–	–	–	46,869,053
Contract assets	96,865,190	–	–	–	–	96,865,190
	₱1,395,112,095	₱–	₱–	₱124,471,260	₱4,260,860	₱1,523,844,215

* Excluding advances to officers and employees amounting to ₱2,985,025.

	2019					
	Neither Past Due nor Impaired			Past Due but Not Impaired	Overdue and Impaired	Total
	High	Medium	Low			
Financial assets:						
Cash in banks	₱73,834,354	₱–	₱–	₱–	₱–	₱73,834,354
Receivables**	794,117,072	–	–	96,785,737	474,380	891,377,189
Receivables from related parties	114,385,359	–	–	–	–	114,385,359
Refundable deposits	43,363,477	–	–	–	–	43,363,477
Contract assets	135,230,678	–	–	–	–	135,230,678
	₱1,160,930,940	₱–	₱–	₱96,785,737	₱474,380	₱1,258,191,057

* Excluding advances to officers and employees amounting to ₱1,318,906

The credit quality of the financial assets was determined as follows:

- High quality financial assets include cash in banks which are entered into with highly reputable counterparties and receivables with no default in payments.
- Medium quality financial assets are accounts which are typically not impaired as the counterparties generally respond to credit actions and update their payments accordingly. The Group’s receivables with up to 3 defaults in payment, receivables from related parties and refundable deposits are classified under this because these assets are susceptible to untoward consequences due to the current financial positions of counterparties.
- Low quality financial assets are accounts which have probability of impairment based on historical trend. These accounts show propensity to default in payment despite regular follow-up actions and extended payment terms. This includes receivables with up to 3 defaults in payment.

For financial assets recognized on the balance sheet, the gross exposure to credit risk equals their carrying amount except for ICR and contract assets where exposure to credit risk is not significant given that title of the real estate property is only transferred to the customer if the consideration had been fully paid.



Applying the expected credit risk model resulted to recognition of impairment loss of ₱2.4 million and nil from receivables in 2020 and 2019, respectively.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk may result from either the inability to sell financial assets quickly at their fair values; or the counterparty failing on repayment of a contractual obligation; or inability to generate cash inflows as anticipated.

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank loans and advances from related parties. The Group monitors its cash flow position and overall liquidity position in assessing its exposure to liquidity risk. The Group maintains a level of cash deemed adequate by management to finance its operations and capital requirements and to mitigate the effects of fluctuations in cash flows. The Group considers its available funds and its liquidity in managing its long-term financial requirements. It matches its projected cash flows to the projected amortization of long-term borrowings. For its short-term funding, the Group's policy is to ensure that there are sufficient operating inflows to match repayments of short-term debt. As part of its liquidity risk management, it regularly evaluates its projected and actual cash flows.

The tables below summarize the Group's financial assets that can be used to manage its liquidity risk and the maturity profile of its financial liabilities as of December 31, 2020 and 2019 based on contractual undiscounted payments:

	2020			
	On Demand	One Year and Below	More than One Year	Total
Financial Assets				
Cash in banks	₱229,951,733	₱-	₱-	₱229,951,733
Receivables*	212,236,117	789,631,882	26,338,455	1,028,206,454
EIFVOCI	-	-	175,587,105	175,587,105
Receivables from related parties	117,690,925	-	-	117,690,925
Refundable deposits	-	7,462,263	39,406,790	46,869,053
	₱559,878,775	₱797,094,145	₱241,332,350	₱1,598,305,270
Financial Liabilities				
Accounts and other payables**	₱194,587,038	₱403,587,874	₱-	₱598,174,911
Short-term debt				
Principal	8,000,000	406,177,400	-	414,177,400
Interest	-	26,236,653	-	26,236,653
Long-term debt				
Principal	-	254,200,759	566,655,809	820,856,568
Interest	-	9,713,247	21,652,445	31,365,692
	202,587,038	1,099,915,933	588,308,254	1,890,811,225
Net Inflow (Outflow)	₱357,291,737	(₱302,821,787)	(₱346,975,904)	(₱292,505,954)

* Excluding advances to officers and employees amounting to ₱2,985,025.

** Excluding statutory payables amounting to ₱30,436,046.



	2019			
	On Demand	One Year and Below	More than One Year	Total
Financial Assets				
Cash in banks	P74,999,881	P-	P-	P74,999,881
Receivables*	278,420,213	466,255,436	146,227,160	890,902,809
EIFVPL	-	63,484,441	-	63,484,441
EIFVOCI	-	-	167,561,453	167,561,453
Receivables from related parties	114,385,359	-	-	114,385,359
Refundable deposits	-	7,296,467	36,067,010	43,363,477
	P467,805,453	P537,036,344	P349,855,623	P1,354,697,420
Financial Liabilities				
Accounts and other payables**	P574,697,130	P-	P-	P574,697,130
Short-term debt				
Principal	8,000,000	370,100,000	-	378,100,000
Interest	-	11,835,904	-	11,835,904
Long-term debt				
Principal	-	212,402,746	609,287,221	821,689,967
Interest	-	46,817,436	114,282,429	161,099,865
	582,697,130	641,156,086	723,569,650	1,947,422,866
Net Inflow (Outflow)	(P114,891,677)	(P104,119,742)	(P373,714,027)	(P592,725,446)

* Excluding advances to officers and employees amounting to P1,318,906.

** Excluding statutory payables amounting to P7,998,026.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The value of a financial instrument may change as a result of changes in interest rates, foreign currency exchanges rates, commodity prices, equity prices and other market changes.

Interest Rate Risk. Interest rate risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market interest rates. The Group's interest rate risk management policy centers on reducing the overall interest expense and exposure to changes in interest rates. Changes in market interest rates relate primarily to the Group's interest-bearing debt obligations with floating interest rates or rates subject to repricing as it can cause a change in the amount of interest payments. The following table demonstrates the sensitivity to a reasonably possible change in interest rates, with all variables held constant, of the Group's income before tax and equity, through the impact on floating rate borrowings:

2020		2019	
Increase (decrease) in basis points	Effect on profit before tax	Increase (decrease) in basis points	Effect on profit before tax
300	(P12,725,118)	300	(P10,684,467)
200	(8,483,412)	200	(7,122,978)
100	(4,241,706)	100	(3,561,489)
(100)	4,241,706	(100)	3,561,489
(200)	8,483,412	(200)	7,122,978
(300)	12,725,118	(300)	10,684,467

Equity Price Risk. The Group's equity investments listed in the PSE and golf and club shares are susceptible to market price risk arising from uncertainties about future values of the investment securities.

The Group is exposed to equity price risk with respect to EIFVOCI.



The analysis below demonstrates the sensitivity to a reasonably possible change of market index with all other variables held constant, of the Group's net income and equity as of December 31, 2020 and 2019.

Change in index	Effect on net income		Effect on equity	
	2020	2019	2020	2019
+5%	₱3,286,877	₱3,174,222	₱8,289,498	₱7,739,022
-5%	(3,286,877)	(3,174,222)	(8,289,498)	(7,739,022)

The following table presents a comparison by category of carrying values and estimated fair values of the Group's financial instruments as at December 31:

	2020		2019	
	Carrying Values	Fair Values	Carrying Values	Fair Values
Financial Assets				
Cash	₱231,321,649	₱231,321,649	₱74,999,881	₱74,999,881
Receivables*	1,032,467,314	1,035,037,593	891,377,189	893,596,231
Receivables from related parties	117,690,925	117,690,925	114,385,359	114,385,359
EIFVPL	–	–	63,484,441	63,484,441
EIFVOCI	175,587,105	175,587,105	167,561,453	167,561,453
Refundable deposits	46,869,053	46,869,053	43,363,477	43,363,477
	1,603,936,046	1,606,506,325	1,355,171,800	1,357,390,842
Financial Liabilities				
Accounts and other payables**	598,174,911	598,174,911	574,697,130	574,697,130
Short-term debt	414,177,400	414,177,400	378,100,000	378,100,000
Long-term debt	820,856,568	897,701,778	821,689,967	903,019,072
	₱1,833,208,879	₱1,910,054,089	₱1,774,487,097	₱1,855,816,202

* Excluding advances to officers and employees amounting to ₱2,985,025 and ₱1,318,906 in 2020 and 2019, respectively.

** Excluding statutory payables amounting to ₱30,436,046 and ₱7,998,026 in 2020 and 2019, respectively.

The following methods and assumptions were used to estimate the fair value of each class of financial instrument for which it is practicable to estimate such value:

- *Cash, receivables (except ICR), accounts and other payables and short term-debt.* The fair values approximate their carrying amounts as of reporting dates due to the short-term maturity of these financial instruments.
- *ICR.* The fair value of ICR due within one year approximates its carrying amount. Noncurrent portion of ICR are discounted using the applicable discount rates (Level 3 input).
- *Receivables from related parties.* Carrying amounts of receivables from related parties which are collectible on demand approximate their fair values. Receivables from related parties are unsecured and have no foreseeable terms of repayments.
- *EIFVPL.* The carrying value is equivalent to its fair value. The fair values have been determined directly by reference to published prices in an active market (Level 1 input).
- *EIFVOCI.* For unquoted equity securities, the fair value is determined using valuation techniques with inputs and assumptions that are based on market observable data and conditions and reflect appropriate risk adjustments that market participants would make for credit and liquidity risks existing at the end each of reporting period. The fair values are determined based on average selling price of price per share of similar or identical assets traded in an active market (Level 3 input).



- *Refundable deposits.* The fair values of refundable deposits are not determinable since the timing of each refund is not reasonably predictable, hence presented at cost.
- *Long-term debt.* The fair value of borrowings with fixed interest rate is based on the discounted net present value of cash flows using the PH BVAL. Discount rates used range from 5.4% to 7.5% in 2020 and 5.5% to 7.5% in 2019. The Group classifies the fair value of its long-term debt under Level 3.

Fair Value Hierarchy

The Group uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

- Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities;
- Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly; and,
- Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data.

As at December 31, 2020 and 2019, there were no transfers between Level 1 and Level 2 fair value measurements, and no transfers into and out of Level 3 fair value measurements.

25. Segment Information

Business segment information is reported on the basis that is used internally for evaluating segment performance and deciding how to allocate resources among operating segments. Accordingly, the segment information is reported based on the nature of service the Group is providing.

The segments where the Group operate follow:

- Real estate development - Development of land into commercial and residential subdivision, sale of lots and residential houses and the provision of customer financing for sales;
- Agricultural - Development of land for palm oil production and sale of palm oil and other palm products including, but not limited to refined bleached deodorized oil, palm olein, crude palm oil, palm stearin, palm acid oil, palm fatty acid distillate, and palm kernels.
- Power and utilities - Operating of power plants and/or purchase, generation, production supply and sale of power. However, there was no commercial operations yet as of December 31, 2020;
- Holding - Holding of properties of every kind and description.

Segment performance is evaluated based on operating profit or loss and is measured consistently with operating profit or loss in the consolidated financial statements.

For the years ended December 31, 2020, 2019 and 2018, there were no revenue transactions with a single external customer which accounted for 10% or more of the consolidated revenue from external customers.



The financial information about the operations of these operating segments is summarized below (in thousands):

For the Year Ended December 31, 2020						
	Real Estate Development	Agricultural	Power and Utilities	Holding	Eliminations	Consolidated
Revenue	₱784,956	₱79,089	₱-	₱-	₱-	₱864,045
Costs and expenses	(359,165)	(60,136)	-	-	-	(419,301)
Gross profit	425,791	18,953	-	-	-	444,744
General, administrative and selling expenses	(180,720)	(62,500)	(636)	(1,386)	3,251	(241,992)
Other income (expenses)	1,761	(19,811)	366,871	79,817	(285,466)	143,172
Income (loss) before income tax	246,832	(63,358)	366,235	78,431	(282,215)	345,924
Provision for (benefit from) income tax	70,594	(2,811)	(1)	-	(15,962)	51,820
Net income (loss)	₱176,238	(₱60,547)	₱366,236	₱78,431	(₱266,254)	₱294,104
Net income attributable to:						
Owners of the Parent Company	₱381,238	(₱60,547)	₱161,263	₱78,431	(₱266,280)	₱294,104
Non-controlling interests	-	-	(26)	-	26	-
	₱381,238	(₱60,547)	(₱161,289)	₱78,431	(₱266,306)	₱294,104

As of December 31, 2020						
	Real Estate Development	Agricultural	Power and Utilities	Holding	Eliminations	Consolidated
Other information						
Segment assets	₱6,348,797	₱1,242,680	₱1,408,608	₱1,112,873	(₱3,626,992)	₱6,485,966
Deferred tax assets	-	7,248	-	24	9,215	16,487
Total Assets	₱6,348,797	₱1,249,928	₱1,408,608	₱1,112,897	(₱3,617,777)	₱6,502,452
Segment liabilities	₱1,994,736	₱1,115,177	₱40,727	₱831,735	(₱1,888,593)	₱2,093,781
Deferred tax liabilities	168,919	-	2	-	(14,681)	154,239
Total Liabilities	₱2,163,655	₱1,115,177	₱40,729	₱831,735	(₱1,903,274)	₱2,248,020

For the Year Ended December 31, 2019						
	Real Estate Development	Agricultural	Power and Utilities	Holding	Eliminations	Consolidated
Revenue	₱964,086	₱63,724	₱-	₱-	₱-	₱1,027,810
Costs and expenses	(367,222)	(49,684)	-	-	-	(416,906)
Gross profit	596,864	14,040	-	-	-	610,904
General, administrative and selling expenses	(201,509)	(66,302)	(472)	(457)	3,538	(265,202)
Other income (expenses)	(74,293)	(16,806)	452,649	104,834	(185,700)	280,684
Income (loss) before income tax	321,062	(69,068)	452,177	104,377	(182,162)	626,386
Provision for income tax	(120,042)	1,326	1	-	(12,878)	(131,593)
Net income (loss)	₱201,020	(₱67,742)	₱452,176	₱104,377	(₱195,040)	₱494,793
Net income attributable to:						
Owners of the Parent Company	₱273,226	(₱67,742)	₱380,010	₱104,377	(₱195,078)	₱494,793
Non-controlling interests	-	-	(38)	-	38	-
	₱273,226	(₱67,742)	₱379,972	₱104,377	(₱195,040)	₱494,793

As of December 31, 2019						
	Real Estate Development	Agricultural	Power and Utilities	Holdings	Eliminations	Consolidated
Other information						
Segment assets	₱5,740,190	₱1,275,544	₱1,423,671	₱1,193,626	(₱3,578,405)	₱6,054,626
Deferred tax assets	-	3,775	-	-	9,239	13,014
Total Assets	₱5,740,190	₱1,279,319	₱1,423,671	₱1,193,626	(₱3,569,166)	₱6,067,640
Segment liabilities	₱1,769,159	₱1,084,596	₱41,241	₱829,590	(₱1,784,043)	₱1,940,543
Deferred tax liabilities	148,849	-	3	-	1,759	150,611
Total Liabilities	₱1,918,008	₱1,084,596	₱41,244	₱829,590	(₱1,782,284)	₱2,091,154



For the Year Ended December 31, 2018						
	Real Estate Development	Agricultural	Power and Utilities	Holdings	Eliminations	Consolidated
Revenue	₱725,628	₱103,940	₱-	₱-	(₱3,500)	₱826,068
Costs and expenses	(303,291)	(82,826)	-	-	-	(386,117)
Gross profit (loss)	422,337	21,114	-	-	(3,500)	439,951
General, administrative and selling expenses	(256,676)	(60,960)	(3,267)	(1,155)	3,657	(318,401)
Other income (expenses)	(3,277)	(22,401)	4	94,106	158,848	227,280
Income (loss) before income tax	162,384	(62,247)	(3,263)	92,951	159,005	348,830
Benefit from income tax	32,626	15,064	48	325	12,011	60,074
Net income (loss)	₱129,758	(₱77,311)	(₱3,311)	₱92,626	₱146,994	₱288,756
Net income attributable to:						
Owners of the Parent Company	₱129,758	(₱77,311)	(₱3,296)	₱92,626	₱146,979	₱288,756
Non-controlling interests	-	-	(15)	-	15	-
	₱129,758	(₱77,311)	(₱3,311)	₱92,626	₱146,994	₱288,756

As of December 31, 2018						
	Real Estate Development	Agricultural	Power and Utilities	Holdings	Eliminations	Consolidated
Other information						
Segment assets	₱5,318,537	₱1,285,269	₱278,403	₱1,115,954	(₱2,544,469)	₱5,453,694
Deferred tax assets	-	37,503	4,968	154	(30,093)	12,532
Total Assets	₱5,318,537	₱1,322,772	₱283,371	₱1,116,108	(₱2,574,562)	₱5,466,226
Segment liabilities	₱1,709,631	₱-	₱210,046	₱-	₱-	₱1,919,677
Deferred tax liabilities	51,938	1,049,719	-	890,705	(1,934,529)	57,833
Total Liabilities	₱1,761,569	₱1,049,719	₱210,046	₱890,705	(₱1,934,529)	₱1,977,510

26. Notes to Consolidated Statements of Cash Flows

Changes in liabilities arising from financing activities

2020

	Beginning Balance	Availments	Payments	Others	Ending Balance
Short-term debt	₱370,100,000	₱241,252,000	(₱197,174,600)	₱-	₱414,177,400
Long-term debt	829,689,967	171,903,700	(180,737,099)	-	820,856,568
Interest (Note 13)	5,169,768	-	(64,436,684)	61,423,581	2,156,665
	₱1,204,959,735	₱413,155,700	(₱442,348,383)	₱61,423,581	₱1,237,190,633

2019

	Beginning Balance	Availments	Payments	Others	Ending Balance
Short-term debt	₱687,048,719	₱245,805,000	(₱193,780,200)	(₱368,973,519)	₱370,100,000
Long-term debt	597,847,737	265,676,700	(402,807,989)	368,973,519	829,689,967
Interest (Note 13)	9,964,349	-	(64,524,147)	59,729,566	5,169,768
	₱1,294,860,805	₱511,481,700	(₱661,112,336)	₱59,729,566	₱1,204,959,735

Others include reclassification of loan from shareholder from short-term debt to long-term debt in 2019 (see Notes 15 and 16), interest expense and capitalized borrowing costs.

The Group's noncash investing and financing activities pertain to the following:

- Dividend receivable amounting to ₱182.2 million in 2019, which is presented under "Receivables" line item in the consolidated statements of financial position, was paid in 2020.
- Dividend receivable amounted to ₱138.0 million and ₱182.2 million as of December 31, 2020 and 2019, respectively.



- In 2020, there was a transfer of the Parent Company's EIFVPL shares amounting to ₱50.2 million through a deed of assignment.
- In 2020 and 2019, capitalized borrowing cost amounted to ₱36.2 million and ₱35.7 million, respectively.
- In 2020, there were additions to construction in progress as a result of the Group's acquisition of VEC amounting to ₱78.6 million (Note 12).

27. Revenue from Contracts with Customers

Revenue Disaggregation

The Group derives revenue from the transfer of services and goods over time and at a point in time, respectively, in different product types. The Group's disaggregation of each sources of revenue from contracts with customers are presented below:

	2020	2019	2018
<i>Type of product:</i>			
Real estate sales			
Lot-only units	₱397,771,805	₱461,979,547	₱357,952,543
House and lot units	363,766,554	480,756,219	347,233,146
Sale of agricultural goods			
Crude palm oil	57,177,025	45,945,063	75,205,185
Palm olein	9,364,000	9,546,393	8,367,151
Palm fatty acid distillate	5,382,220	579,857	387,964
Palm acid oil	3,501,581	1,836,356	2,081,326
Palm stearin	3,327,197	865,857	4,746,991
Palm kernel cake	336,763	1,348,977	3,132,811
Palm kernel	-	3,602,097	-
Refined bleached deodorized oil	-	-	6,518,927
Water service	23,417,340	21,349,825	20,441,816
	₱864,044,485	₱1,027,810,191	₱826,067,860

The real estate sales and water service revenue are revenue from contracts with customers that are recognized over time while revenue from sale of agricultural goods are recognized at a point in time.

Contract Balances

	2020	2019
ICR	₱754,553,748	₱598,655,904
Current portion of contract assets	76,301,227	128,936,113
Noncurrent portion of contract assets	20,563,963	6,294,565
Costs to obtain contracts	16,005,309	16,355,255
Contract liabilities	168,966,097	139,504,435

ICR are from real estate sales which are collectible in equal monthly installments with various terms up to a maximum of two years, and bear interest ranging from 10% to 18% in 2020 and 2019. The transfer certificates of title remain in the possession of the Group until full payment has been made by the customers



Contract assets represent the right to consideration that was already delivered by the Group in excess of the amount recognized as ICR. This is reclassified as ICR when the monthly amortization of the customer is already demandable for collection or when the remaining balance of the total contract price once the equity payments have been settled by the customer is already collectible for collection from the bank for real estate sales under bank financing. The movement in contract asset is mainly due to new real estate sales contract recognized during the period and increase in percentage of completion, less reclassification to ICR.

Cost to obtain contract are derecognized if sales are subsequently cancelled. The balances below pertain to the costs to obtain contracts:

	2020	2019
Balance at January 1	₱16,355,255	₱12,217,593
Additions	35,198,176	32,697,831
Amortization	(35,548,122)	(28,560,169)
Balance at end of the year	₱16,005,309	₱16,355,255

The amortization of prepaid commissions which are expensed as the related revenue is recognized totaling ₱35.5 million, ₱28.6 million and ₱35.8 million in 2020, 2019 and 2018, respectively, are recognized as marketing expenses presented under “General, administrative and selling expenses” account in the consolidated statements of comprehensive income (see Note 18).

Contract liabilities consist of collections from real estate customers which have not reached the equity threshold to qualify for revenue recognition and excess of collections over the goods and services transferred by the Group based on percentage of completion. The movement in contract liability is mainly due to sales reservations and advance payments of buyers less real estate sales recognized upon reaching the buyer’s equity and from increase in POC.

Performance Obligation

Information about the Parent Company’s significant performance obligation is summarized below:

Real estate sales

The Parent Company entered into contracts to sell with one identified performance obligation, which is the sale of the real estate unit together with the services to transfer the title to the buyer upon full payment of contract price. The amount of consideration indicated in the contract to sell is fixed and has no variable consideration. The sale of real estate unit may cover the contract for either the (i) serviced lot; (ii), and service lot and house and the Parent Company concluded that there is one performance obligation in each of these contracts. The Parent Company recognizes revenue from the sale of these real estate projects under pre-completed contract over time during the course of the construction.

Payment commences upon signing of the contract to sell and the consideration is payable in cash or under various financing schemes entered with the customer. The financing scheme would include payments of 10% and 25% in 2020 and 2019, respectively, of the contract price spread over a certain period (e.g., three months to four years) at a fixed monthly payment with the remaining balance payable (a) in full at the end of the period either through cash or external financing; or (b) through in-house financing which ranges from two (2) to fifteen (15) years with fixed monthly payment, in 2020 and 2019. The amount due for collection under the amortization schedule for each of the customer does not necessarily coincide with the progress of construction, which results to either a contract asset or contract liability.



The remaining performance obligation is expected to be recognized within one year which relate to the continuous development of the Group's real estate projects. The Group's real estate projects are completed within 6 months to 12 months, from start of construction.

28. Other Matters

Impasug-Ong and Kalabugao Plantations

The Group entered into a DC with KASAMAKA at the Municipality of Impasug-ong, Bukidnon concerning the development of palm oil commercial plantation on August 2006.

KASAMAKA had been granted with Community Based Forest Management Agreement (CBFMA) no. 55093, by the Department of Environment and National Resources (DENR) on December 22, 2000 covering an area of 2,510.80 hectares. Under the CBFMA, KASAMAKA is mandated to develop, manage and protect the allocated community forest project area. Moreover, it is allowed to enter into agreements or contracts with private or government entities for the development of the whole or portion of the CBFMA area.

The project's objectives are to establish approximately 894 hectares into a commercial palm plantation within 5 years (2006-2011). However, ABERDI may intercrop suitable agricultural crops in the plantation and raise livestock, the harvest and produce of which shall belong to ABERDI.

The responsibilities of KASAMAKA with regards to the project follow:

- To provide the land area of 894 hectares within CBFMA area for oil palm plantation; and,
- To provide manpower needs of the Group in all developmental activities such as land preparation, planting, weeding, fertilization, harvesting, maintenance and others.

On the other hand, the responsibility of ABERDI in regard to the project is to provide technical and financial resources to develop the 894 hectares into palm oil plantation for a period of 20 years up to 2026.

Opol Plantation

The Group entered into a DC for the establishment of palm oil commercial plantation in Tingalan, Opol, Misamis Oriental with KMBT.

KMBT has been granted CBFMA No. 56297 by DENR on December 31, 2000 covering a total area of 1,000 hectares of forest lands located in Tingalan, Opol, Misamis Oriental to develop, manage and protect the allocated Community Forest Project Area.

The roles and responsibilities of KMBT under the Development Contract are as follows:

- To provide the land area within the CBFMA for oil plantation; and,
- To provide manpower needs of NC in all developmental activities such as land preparation, planting, weeding, fertilization, harvesting, maintenance and others.

On the other hand, the responsibility of NC in regard to the project is to provide technical and financial resources to develop the covered area into palm oil plantation for a period of 25 years.



In 2019, the Group entered into a contract with the landowners' association in Tingalan, Opol, Misamis Oriental providing the landowners a royalty fee of ₱10.0 per metric ton of fresh fruit bunches harvested. The royalty fee is included as part of the costs of purchase of FFB recognized under "Other inventories - at cost" in the consolidated statements of financial position.

COVID-19 Pandemic

The declaration of COVID-19 by the World Health Organization (WHO) as a pandemic and declaration of nationwide state of calamity and implementation of community quarantine measures in various levels throughout the country has caused disruption in the Group's business activities. The Group has adjusted its operations in accordance with the required measures and safety protocols.

Construction and real estate development activities have resumed at various level of activities following safety protocols mandated by the national and local government.

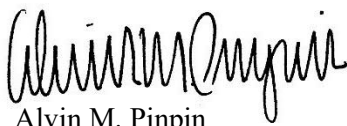


INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTARY SCHEDULES

The Board of Directors and Stockholders
A Brown Company, Inc. and Subsidiaries
Xavier Estates Uptown, Airport Road
Balulang, Cagayan de Oro City

We have audited in accordance with Philippine Standards on Auditing, the consolidated financial statements of A Brown Company, Inc. and its subsidiaries (the Group) as at December 31, 2020 and 2019, and for each of the three years ended December 31, 2020, included in this Form 17-A, and have issued our report thereon dated April 23, 2021. Our audits were made for the purpose of forming an opinion on the basic consolidated financial statements taken as a whole. The schedules listed in the Index to the Consolidated Financial Statements and Supplementary Schedules, are the responsibility of the Group's management. These schedules are presented for purposes of complying with the Revised Securities Regulation Code Rule 68 and are not part of the basic consolidated financial statements. These schedules have been subjected to the audit procedures applied in the audit of the basic consolidated financial statements, and in our opinion, fairly state, in all material respects, the financial information required to be set forth therein in relation to the basic consolidated financial statements taken as a whole.

SYCIP GORRES VELAYO & CO.



Alvin M. Pinpin

Partner

CPA Certificate No. 94303

Accreditation No. 94303-SEC (Group A)

Valid to cover audit of 2020 to 2024

financial statements of SEC covered institutions

Tax Identification No. 198-819-157

BIR Accreditation No. 08-001998-070-2020,

December 3, 2020, valid until December 2, 2023

PTR No. 8534344, January 4, 2021, Makati City

April 23, 2021

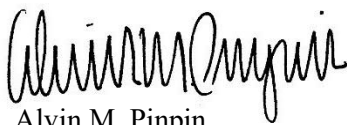


INDEPENDENT AUDITOR'S REPORT ON COMPONENTS OF FINANCIAL SOUNDNESS INDICATORS

The Board of Directors and Stockholders
A Brown Company, Inc. and Subsidiaries
Xavier Estates Uptown, Airport Road
Balulang, Cagayan de Oro City

We have audited in accordance with Philippine Standards on Auditing, the consolidated financial statements of A Brown Company, Inc. and its subsidiaries (the Group) as at December 31, 2020 and 2019 and for each of the three years in the period ended December 31, 2020, and have issued our report thereon dated April 23, 2021. Our audits were made for the purpose of forming an opinion on the basic consolidated financial statements taken as a whole. The Supplementary Schedule on Financial Soundness Indicators, including their definitions, formulas, calculation, and their appropriateness or usefulness to the intended users, are the responsibility of the Group's management. These financial soundness indicators are not measures of operating performance defined by Philippine Financial Reporting Standards (PFRSs) and may not be comparable to similarly titled measures presented by other companies. This schedule is presented for the purpose of complying with the Revised Securities Regulation Code Rule 68 issued by the Securities and Exchange Commission, and is not a required part of the consolidated financial statements prepared in accordance with PFRSs. The components of these financial soundness indicators have been traced to the Group's consolidated financial statements as at December 31, 2020 and 2019, and for each of the three years in the period ended December 31, 2020 and no material exceptions were noted.

SYCIP GORRES VELAYO & CO.



Alvin M. Pinpin

Partner

CPA Certificate No. 94303

Accreditation No. 94303-SEC (Group A)

Valid to cover audit of 2020 to 2024

financial statements of SEC covered institutions

Tax Identification No. 198-819-157

BIR Accreditation No. 08-001998-070-2020,

December 3, 2020, valid until December 2, 2023

PTR No. 8534344, January 4, 2021, Makati City

April 23, 2021



A BROWN COMPANY, INC. AND SUBSIDIARIES
INDEX TO THE CONSOLIDATED FINANCIAL STATEMENTS AND
SUPPLEMENTARY SCHEDULES

CONSOLIDATED FINANCIAL STATEMENTS

Statement of Management's Responsibility for Consolidated Financial Statements

Report of Independent Auditors' Report

Consolidated Statements of Financial Position as of December 31, 2020 and 2019

Consolidated Statements of Comprehensive Income for the Years Ended
December 31, 2020, 2019 and 2018

Consolidated Statements of Changes in Equity for the Years Ended
December 31, 2020, 2019 and 2018

Consolidated Statements of Cash flows for the Years Ended
December 31, 2020, 2019 and 2018

Notes to Consolidated Financial Statements

SUPPLEMENTARY SCHEDULES

Report of Independent Auditors on Supplementary Schedules

- I. Schedules required by Annex 68-J:
 - A. Financial Assets
 - B. Amounts Receivable from Directors, Officers, Employees,
Related Parties and Principal Stockholders (Other than Related Parties)
 - C. Amounts Receivable from Related Parties which are Eliminated during
the Consolidation of Financial Statements
 - D. Intangible Assets - Other Assets
 - E. Long-term Debt
 - F. Indebtedness to Related Parties (Long-term Loans from Related Companies)
 - G. Guarantees of Securities of Other Issuers
 - H. Capital Stock
- II. Reconciliation of Retained Earnings Available for Dividend Declaration (Annex 68-D)
- III. Schedule of Financial Soundness Indicators (Annex 68-E)
- IV. Map showing the relationships between and among the companies in the Group and its ultimate
parent company and co-subsidiaries

A BROWN COMPANY, INC. AND SUBSIDIARIES
SUPPLEMENTARY SCHEDULE OF FINANCIAL ASSETS
DECEMBER 31, 2020

	Number of shares or principal amount of bonds and notes	Amount shown in the consolidated statement of financial position	Income received or accrued
Cash	–	₱231,321,649	₱116,682
Receivables			
Dividend receivable	–	138,000,000	–
Trade receivable	–	19,672,704	–
ICR	–	798,623,667	1,928,492
Other receivables	–	80,431,803	–
EIFVPL	–	–	–
EIFVOCI	29,387,017	175,587,105	201,219
Receivables from related parties	–	117,690,925	–
Refundable deposits	–	46,869,053	–
	29,387,017	₱1,608,196,906	₱2,246,393

A BROWN COMPANY, INC. AND SUBSIDIARIES

**SUPPLEMENTARY SCHEDULE OF AMOUNTS RECEIVABLE FROM
DIRECTORS, OFFICERS, EMPLOYEES, RELATED PARTIES, AND
PRINCIPAL STOCKHOLDERS (OTHER THAN RELATED PARTIES)
DECEMBER 31, 2020**

Name and Designation of debtor	Balance at beginning of period	Additions	Amounts collected	Current	Not Current	Balance at the end of the period
<i>Not applicable. The Group's receivables from officers and employees pertain to ordinary purchases subject to usual terms, travel and expense advances and other transactions arising from the Group's ordinary course of business.</i>						

A BROWN COMPANY, INC. AND SUBSIDIARIES

**SUPPLEMENTARY SCHEDULE OF AMOUNTS RECEIVABLE FROM
RELATED PARTIES WHICH ARE ELIMINATED DURING THE
CONSOLIDATION OF FINANCIAL STATEMENTS
DECEMBER 31, 2020**

Intercompany receivable and payable

	Receivable Balance	Payable Balance	Current Portion
ABCI	P78,586,132	(P66,029,159)	P12,556,973
ABERDI	31,391,832	(17,102,867)	14,288,965
ABBWCI	—	(15,220,495)	(15,220,495)
SHDI	—	(1,499,762)	(1,499,762)
BAC	—	(1,248,257)	(1,248,257)
NC	18,530,328	(3,373,308)	15,157,020
BCL	—	(24,034,444)	(24,034,444)
Total Eliminated Receivables/Payables	P128,508,292	(P128,508,292)	P—

Deposit for future stock subscription (DFFS) classified as liability

	Receivable Balance	Payable Balance	Current Portion
ABCI	P1,549,431,333	P—	P—
ABERDI	248,037,878	(770,290,657)	—
NC	—	(248,037,603)	—
HLPC	—	(25,984,253)	—
PTCHC	—	(747,906,698)	—
BCL	—	(5,250,000)	—
Total Eliminated DFFS	P1,797,469,211	(P1,797,469,211)	P—

A BROWN COMPANY, INC. AND SUBSIDIARIES

**SUPPLEMENTARY SCHEDULE OF INTANGIBLE ASSETS - OTHER ASSETS
DECEMBER 31, 2020**

Description	Beginning Balance	Additions at cost	Charged to cost and expenses	Charged to other accounts	Other changes additions (deductions)	Ending Balance
Not applicable						

A BROWN COMPANY, INC. AND SUBSIDIARIES
SUPPLEMENTARY SCHEDULE OF LONG-TERM DEBT
DECEMBER 31, 2020

Long-term Debt			
Title of Issue and type of obligation	Amount authorized by indenture	Amount shown under caption "current portion of long-term debt" in related consolidated statement of financial position	Amount shown under caption "long-term debt" in related consolidated statement of financial position
Term Loan	₱2,411,274,523	₱254,200,759	₱566,655,809

A BROWN COMPANY, INC. AND SUBSIDIARIES
SUPPLEMENTARY SCHEDULE OF INDEBTEDNESS TO RELATED PARTIES
(LONG-TERM LOANS FROM RELATED COMPANIES)
DECEMBER 31, 2020

Indebtedness to related parties (Long-term loans from Related Companies)		
Name of related party	Balance at beginning of period	Balance at end of period
Shareholders	₱317,645,014	₱293,445,014

A BROWN COMPANY, INC. AND SUBSIDIARIES

**SUPPLEMENTARY SCHEDULE OF GUARANTEES OF SECURITIES OF
OTHER ISSUERS
DECEMBER 31, 2020**
Guarantees of Securities of Other Issuers

Name of issuing entity of securities guaranteed by the company for which this statement is filed	Title of issue of each class of securities guaranteed	Total amount guaranteed and outstanding	Amount owned by person for which statement is file	Nature of guarantee
Not applicable				

SCHEDULE I - H

A BROWN COMPANY, INC. AND SUBSIDIARIES
SUPPLEMENTARY SCHEDULE OF CAPITAL STOCK
DECEMBER 31, 2020

Title of Issue	Number of shares		Number of shares reserved for options, warrants, conversion and other rights	Number of shares held by		
	Number of shares authorized	Number of shares issued and outstanding as shown under related consolidated statement of financial position caption		Affiliates	Directors, officers and employees	Others
Capital stock	3,300,000,000	2,452,004,911	–	1,351,556,468	215,389,848	885,058,595

A BROWN COMPANY, INC. AND SUBSIDIARIES**RECONCILIATION OF RETAINED EARNINGS AVAILABLE FOR DIVIDEND
DECLARATION****DECEMBER 31, 2020**

Unappropriated Retained Earnings, as adjusted to available for dividend distribution, beginning	₱992,643,412
Add: Net income actually earned/realized during the period	
Net income during the period closed to Retained Earnings	381,477,799
Less: Non-actual/unrealized income net of tax	–
Equity in net income of associate/joint venture	–
Add (Less):	
Treasury shares	(21,236,419)
<hr/> TOTAL RETAINED EARNINGS AVAILABLE FOR DIVIDEND	<hr/> ₱1,352,884,792

SCHEDULE III

A BROWN COMPANY, INC. AND SUBSIDIARIES
SCHEDULE OF FINANCIAL SOUNDNESS INDICATORS
DECEMBER 31, 2020

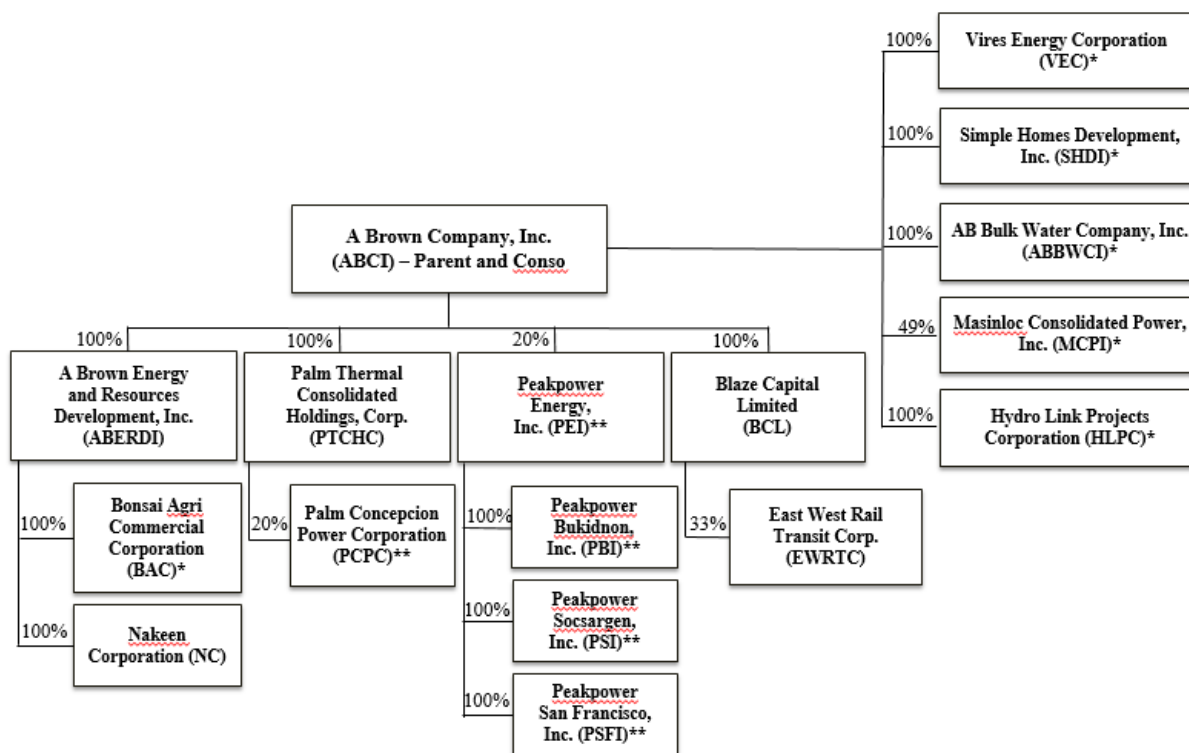
Below are the financial ratios that are relevant to the Group for the years ended December 31, 2020, 2019 and 2018.

Ratios	Formula	2020	2019	2018
Current ratio	$\frac{\text{Current assets}}{\text{Current liabilities}}$	2.50	2.45	1.73
Acid test ratio	$\frac{\text{Quick assets}}{\text{Current liabilities}}$	0.93	0.76	0.34
Solvency ratio	$\frac{\text{Net income} + \text{Depreciation}}{\text{Total liabilities}}$	0.14	0.25	0.16
Debt to equity ratio	$\frac{\text{Total liabilities}}{\text{Total equity}}$	0.53	0.53	0.57
Asset to equity ratio	$\frac{\text{Total assets}}{\text{Total equity}}$	1.53	1.53	1.57
Interest rate coverage ratio	$\frac{\text{EBITDA}}{\text{Total interest paid}}$	6.20	10.45	5.54
Return on equity	$\frac{\text{Net income}}{\text{Average total equity}}$	0.07	0.13	0.09
Return on assets	$\frac{\text{Net income}}{\text{Average total assets}}$	0.05	0.09	0.05
Net profit margin	$\frac{\text{Net income}}{\text{Net revenue}}$	0.34	0.48	0.35

A BROWN COMPANY, INC. AND SUBSIDIARIES

MAP SHOWING THE RELATIONSHIPS BETWEEN AND AMONG THE COMPANIES IN THE GROUP, ITS ULTIMATE PARENT COMPANY AND CO-SUBSIDIARIES

DECEMBER 31, 2020



*Subsidiary

**Associate

Annex A: 2020 Sustainability Reporting Template

(For additional guidance on how to answer the Topics, organizations may refer to Annex B: Topic Guide)

Contextual Information

Company Details	
Name of Organization	A BROWN COMPANY, INC.
Location of Headquarters	Cagayan de Oro City
Location of Operations	Luzon and Mindanao
Report Boundary: Legal entities (e.g. subsidiaries) included in this report*	<p>A Brown Company, Inc. covers the following divisions:</p> <ul style="list-style-type: none"> • A Brown Company, Inc (Parent) • A Brown Energy Resources & Development, Inc. • Nakeen Corporation • Simple Homes Corporation • AB Bulk Water Corporation • Bonsai Corporation • Palm Thermal Corporation • Masinloc Corporation • Hydro Link Corporation • Blaze Capital Limited • Vires Energy Corporation
Business Model, including Primary Activities, Brands, Products, and Services	<p>A Brown Company, Inc is a publicly listed company primarily engaged in the business of property development and to invest in shares of stocks of publicly listed companies. A Brown Company, Inc. is strongly involved in both vertical and horizontal development in the Misamis Oriental and Caraga Region. We are the developer of the following projects:</p> <ul style="list-style-type: none"> • Xavier Estates • Coral Resort Estates • Teakwood Hills • Butuan West Highlands • Mangoville • Mountain View Homes • Adelaida Park Residences • Ignatius Enclave • Ventura Residences • St Therese Subdivision • Xavierville Homes Subdivision • Valencia Estates • The Terraces <p>A Brown Energy Resources Development, Inc is engaged in the manufacture and trading of Crude Oil and Petroleum products and its by products.</p>
Reporting Period	January 1 – December 31, 2020

Highest Ranking Person responsible for this report	Robertino E. Pizarro, President and Chief Executive Officer
--	---

**If you are a holding company, you could have an option whether to report on the holding company only or include the subsidiaries. However, please consider the principle of materiality when defining your report boundary.*

Materiality Process

Explain how you applied the materiality principle (or the materiality process) in identifying your material topics. ¹
<p>The materiality assessment helped A Brown Company, Inc. focus their efforts to better allocate limited resources, integrate sustainability issues into the core business strategy, anticipate emerging issues, meet sustainability reporting expectations, strengthen sustainability communications and provide the basis for development of performance measures. In the process, the following steps were taken:</p> <ol style="list-style-type: none"> 1. Gathering of a project team from the different discipline of the business. 2. Brainstorm the material issues of the business 3. Rank each material issue according to importance 4. Present before a stakeholder 5. Plot the issues in the material chart to determine where sustainability efforts should focus

ECONOMIC

Economic Performance

Direct Economic Value Generated and Distributed

Disclosure	Amount		Units
	2020	2019	
Direct economic value generated (revenue)	1,064,039,579	1,429,101,390	PhP
Direct economic value distributed:	779,738,372	796,355,097	
a. Operating costs	552,894,523	575,475,564	PhP
b. Employee wages and benefits	85,877,490	92,048,239	PhP
c. Payments to suppliers, other operating costs	*	*	PhP
d. Dividends given to stockholders and interest payments to loan providers	64,656,355	64,524,147	PhP
e. Taxes given to government	76,066,934	64,232,860	PhP
f. Investments to community (e.g. donations, CSR)	243,070	74,287	PhP

* Payment to suppliers amounting to PhP 61,435,382 and PhP 75,247,980 is already part of Operating Costs for 2020 and 2019, respectively.

¹ See [GRI 102-46](#) (2016) for more guidance.

IMPACT

About 73% (in 2020) and 56% (in 2019) of our revenue (including other income) is given back to the society through our employees, suppliers, government as well as stakeholders.

About 6% (in 2020) and 5% (in 2019) went back to the Suppliers while 7% (in 2020) and 4% (in 2019) went to the government in form of taxes. Employees shared 8% (in 2020) and 6% (in 2019) of the total revenue through salaries and benefits. The remaining 27% (in 2020) and 44% (in 2019) will be used for reinvest in business growth.

RISK

Knowing our suppliers is as important as knowing the supplies that they provide. Continuous mapping over the suppliers is required otherwise their unfortunate outcome will cause delays in the delivery, dip in customer satisfaction and damage to the corporate' goodwill.

MANAGEMENT APPROACH IN CONTROLLING THE IMPACTS AND RISKS

1. **Define supplier population.** We have developed a comprehensive supplier database providing visibility and real-time information.
2. **Segmented supplier into risk categories.** From the data, suppliers are identified as to who shall pose a high level of risk, who are likely to disrupt operations in the event of an unforeseen event, or those whose ability to consistently meet regulatory compliance is difficult to verify, and who are potentially unstable for financial, geopolitical, or other reasons.
3. **Translate the data into predictive intelligence.** Based on the data, plans are in place to contend a potential risk before it arises.
4. **Periodic supplier assessments.** A periodic assessment of the supplier is conducted. Consistent measurable compliance standard is set and continuous verification of the supplier is done.

Climate-related risks and opportunities²

Many assets held by A Brown Company, Inc. are in areas that are less vulnerable to the effects of climate change such as flooding, sea level rise, heat waves and earthquake. Recognition has been made that these risks may increase likely over time. Thus, the Company has ensured that investments in the different areas are covered by insurance to address damages from catastrophic events. Furthermore, the Company has engaged in adaptation measures to climate change which in turn has exploited opportunities for cost reduction. This includes implementing policies on recycling of water, utilization of energy efficient equipment, reducing, recycling and reusing office supplies and others of similar import.

With regard to ABERDI, on the other hand, considering the critical role of agriculture in the country's economic growth and development, heavy investment in research and development on the most appropriate adaptation interventions such as development of drought resistant crops and promoting the development of water resources management infrastructure would be vital in moving forward.

² Adopted from the Recommendations of the Task Force on Climate-Related Financial Disclosures. The TCFD Recommendations apply to non-financial companies and financial-sector organizations, including banks, insurance companies, asset managers and asset owners.

Procurement Practices

Proportion of spending on local suppliers

Disclosure	Quantity		Units
	2020	2019	
Percentage of procurement budget used for significant locations of operations that is spent on local suppliers	100%	100%	%

IMPACT, INVOLVEMENT IN THE IMPACT, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

Procurement practices impact our business operations and quality of services provided to our clients. The Company's business operation involves real estate development specifically land development and housing projects. Procurement practices should be dealt with the acquisition of quality inputs (e.g. materials, labor, overhead) at a very reasonable and at lowest price among accredited suppliers in order to generate cost efficiencies.

Customers, employees, vendors, and suppliers are affected in the procurement process. Materials and supplies purchased are used by the employees in other department within the Company. The construction of the housing project which will be ultimately owned by Company's customers also involves the building of a new community. The Purchasing Department is the liaison of the requirements of the employees and the materials, labor and overhead in the construction of houses of the customers with the suppliers.

The Company maintains a mutually beneficial business relationship with vendors and/or suppliers that uphold the core values of fairness, integrity, transparency in their businesses. Suppliers (e.g. construction materials, contractors) are required to undergo accreditation process before they can engage in any business transaction with the Company. While cultivating such relationships with our suppliers, we must also maintain an honest, objective and efficient procurement process. The purchase of materials and services must be in accordance with the Company's procurement policies and procedures.

Among others, the Company policies and procedures states that when available locally, materials, supplies and services shall be purchased from local suppliers unless buying from foreign supplier is more practical and economical to the company. The Purchasing Department follows its procurement process and procedures and quality of materials are tested by Engineering team.

IDENTIFIED RISK/S, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

Disruption to our supply chain will negatively impact the delivery and quality of service to our customers. When this happens, customers, employees, vendors and suppliers are affected. Scarcity of the materials in local market is a problem encountered by Purchasing Department. Thus, aggressive search for potential/alternative roster of suppliers is practiced to ensure that these critical materials are readily available from an additional alternative source.

The Company's Procurement Policy adopts the processes of suppliers' accreditation and competitive bidding for significant transaction to ensure that contracts are awarded only to qualified and duly-accredited suppliers and vendors who offer the best value for money for our requirements.

Considering that these materials are supply-and-demand driven, any disruption of the supply is affected by price fluctuations. Thus, the Company has to develop a stable supplier base to stabilize prices. Likewise,

the Company regularly evaluate the suppliers’ performance (e.g. quality per order, timely delivery) and forecasting of requirements with reference to historical purchases and the necessary lead time from ordering to delivery.

IDENTIFIED OPPORTUNITY/IES, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

The Company’s Procurement Policy acknowledges that the suppliers are essential team members in the business value chain. They deserve fair and equitable treatment, clear agreements and honest feedback on performance and delivery. While cultivating friendly and professional relationship with the suppliers, the Company must also maintain an honest, objective and efficient procurement process in all business transactions. The purchase of materials and services must be in accordance with the Company’s procurement policies and procedures. The customers, employees, vendors, and suppliers are involved in this process.

Should there be adequate supplies and materials in the local market, there would be no disruption in the Company’s operation. Then, it is preferable to purchase materials from local suppliers to save time and reduce cost of construction of housing projects due to delays and procurement inefficiencies.

Anti-corruption

Training on Anti-corruption Policies and Procedures

Disclosure	Quantity		Units
	2020	2019	
Percentage of employees to whom the organization’s anti-corruption policies and procedures have been communicated to	100%	100	%
Percentage of business partners** to whom the organization’s anti-corruption policies and procedures have been communicated to	12.9%	None (0)	%
Percentage of directors* and management that have received anti-corruption training	*	*	%
Percentage of employees that have received anti-corruption training	100	100	%

*Directors and officers attended annually Corporate Governance Seminar. Topics on anti-corruption practices, conflict of interest, related party transactions and whistleblowing are included in the seminar.

**Business Partners includes service providers, security agencies, regular suppliers and housing subcontractors

IMPACT, INVOLVEMENT IN THE IMPACT, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

We are committed to provide relevant governance training, including, as necessary, training on the Company’s anti-corruption policies to its employees, officers and directors. Training on anti-corruption will result to an educated workforce, compliance with anti-bribery and anti-corruption policies in the workplace and will create a culture of integrity in the Company.

The Company conducts orientation and training during recruitment, on-boarding & training & development of employees. An annual seminar on Corporate Governance is attended by directors and officers from duly accredited SEC training providers.

Our directors, officers, and employees are duty bound to uphold the Company's policies, including the Code of Business Conduct and Ethics including its related Company policies on Conflict of Interest Policy, Related Party Transaction Policy, Insider Trading Policy and Whistle-blower Policy as well as the Revised Manual on Corporate Governance. Likewise, vendors, suppliers, consultants and business partners who transact with the Company observe the same policies as part of contracts and engagements. The Company's commitment to the observance of these policies inure to the benefit of customers, stockholders, regulators, and communities in which the Company operates, among other stakeholders.

The Company proactively supports the anti-corruption policy in the workplace; walk the talk and conducts Virtue Talk every Monday with virtue of integrity included in the subject matter.

IDENTIFIED RISK/S, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

The Company believes that education and communication to employees of the Company's policies, including the Code of Business Conduct and Ethics build employees' awareness of the standards of behavior that is expected by the Company as well as employees' confidence in their ability to deliver the Company's goods and services to its customers and the commitments made to its other stakeholders.

The risk of anti-corruption violation and its effects include the following:

1. *High risk of employees becoming involved in corrupt behavior in the workplace resulting to disciplinary action, dismissal, termination of employment, criminal charges*
2. *informal under-the-table payments or gifts in the course of business operations poses reputational risk*
3. *Financial loss*
4. *Damage to employee morale*
5. *Damage to organization's reputation organizational focus & resources diverted away from delivering core business and services to the community*

Anti-corruption violation will greatly affect the Company posed by reputational risk with suppliers, business partners, community and customers will shy away to avoid association from such scandal. Government may also impose penalties and/or prosecution.

To prevent the risk of an anti-corruption violation, in addition to education and info dissemination initiatives, the Company has established internal control measures aimed at ensuring compliance with Company's policies, including anti-corruption policy and applicable laws. The Company also has to sustain the training and re-orientation on the Company's policies at least once a year; continue to conduct virtual talk every Monday and Company leaders' walk their talk toward cultivating a culture of integrity, compliance and good governance in the Company.

IDENTIFIED OPPORTUNITY/IES, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

The training and information dissemination on Company's policies including anti-corruption policy provides opportunities for cooperation within the Company, among various business units within the Group and outside the Company with business partners, suppliers and contractors. Employees,

customers, suppliers, contractors are partners in the anti-corruption drive in reporting violations of Company policies through Whistle-blower mechanism and other means. The close cooperation between the Company and its stakeholders promotes the culture of integrity, compliance and good governance.

Incidents of Corruption

Disclosure	Quantity		Units
	2020	2019	
Number of incidents in which directors were removed or disciplined for corruption	None (0)	None (0)	#
Number of incidents in which employees were dismissed or disciplined for corruption	None (0)	None (0)	#
Number of incidents when contracts with business partners were terminated due to incidents of corruption	None (0)	None (0)	#

IMPACT & RISKS

Corruption does not only tamper profits but also undermines the credibility of the business. Risks can exist in key areas such as in procurement, and those functions that directly interface with government.

MANAGEMENT APPROACH IN CONTROLLING THE IMPACTS AND RISKS

The Company is committed to promoting transparency and fairness to all stakeholders. This commitment is formalized through Company policies that set rules with respect to

1. Receiving gifts and hospitality which must not influence upcoming decisions, approval or contract award, nor create a sense of obligation on the part of the recipient
2. Consensus efforts to avoid conflict of interest situations
3. Compliance with all the laws, statutes and regulations
4. Safeguard of the Company assets
5. Whistleblowing

ENVIRONMENT

Resource Management

Energy consumption within the organization:

Disclosure	Quantity		Units
	2020	2019	
Energy consumption (renewable sources) *	None (0)	None (0)	GJ
Energy consumption (gasoline)	13,496.30	16,159	liters
Energy consumption (LPG)*	None (0)	None (0)	GJ
Energy consumption (diesel)	167,266.72	232,684	liters
Energy consumption (electricity)	171,883.90	276,030.70	kWh

Reduction of energy consumption

Disclosure	Quantity		Units
	2020	2019	
Energy reduction (renewable sources) *	None (0)	None (0)	GJ
Energy reduction (LPG) *	None (0)	None (0)	GJ
Energy reduction (diesel)	65,417.28	None (0)	liters
Energy reduction (electricity)	104,146.8	None (0)	kWh
Energy reduction (gasoline)	2,662.7	None (0)	liters

* - No energy consumption. Thus, no reduction of energy consumption.

IMPACT, INVOLVEMENT IN THE IMPACT, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

The impact of energy consumption could be an additional greenhouse effect in the environment which occurs from our primary business operations. Likewise, the reduction of energy consumption will somehow decrease its contribution to greenhouse gas emissions. The impact of the pandemic showed the reduction of energy consumption because of quarantine that limited the use of electricity due to work from home arrangement and reduced use of motor vehicles.

Since our primary business is into mass housing production and land development, we used various types of equipment that emits carbon footprints which contributes air pollutants.

Employees, customers, communities, and government regulators are affected by our energy consumption and energy-reduction measures.

The thrust of the management is to build and manage property in the most environmentally friendly manner possible. Considering the unstable and costly power supply, property owners are encouraged to conserve and use electricity wisely such as changing of busted fluorescent lamps with LED lights; use of more energy-efficient air-conditioning units and turning -off of appliances when not in use.

Energy conservation and resource consumption efficiency are among the key result areas that are monitored and measured for long-term solutions. The Company through its Administrative Department and motor pool that maintains the efficiency of our equipment through a scheduled monthly preventive

maintenance so that each equipment can be monitored especially the smoke emission of each units. In the acquisition of vehicles and equipment, a more fuel-efficient models are being considered.

IDENTIFIED RISK/S, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

The inefficiencies of energy consumption affect the Company’s overhead expenses and the cost of doing business. Likewise, improper storage of these materials (i.e. gasoline and diesel) could cause fire or explosion.

Employees, customers, shareholders and communities are affected by our energy consumption and reduction measures.

Energy conservation and resource consumption efficiency are among the key result areas that are monitored and measured for long-term solutions. The Company provided a division that maintains the safety and hygiene in the workplace on which these materials (i.e. gasoline and diesel) are kept.

IDENTIFIED OPPORTUNITY/IES, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

The Company looks into process and flow improvements, equipment and energy optimization measures that result in cost savings. While these measures can be initially costly and time-consuming and may temporarily pose a threat to current stable processes, there are positive results for improving environmental sustainability.

Employees, customers, shareholders and communities are affected by our energy consumption and reduction measures.

The Company is finding ways to reduce energy consumption considering technological innovations such as using more energy-efficient lighting and air-conditioning options as well as more fuel-efficient vehicles and equipment.

Water consumption within the organization

Disclosure	Quantity		Units
	2020	2019	
Water withdrawal	956,660	1,206,157.50	Cubic meters
Water consumption	717,665	964,926.00	Cubic meters
Water recycled and reused	None (0)	None (0)	Cubic meters

IMPACT, INVOLVEMENT IN THE IMPACT, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

Water is an important commodity in the household ----- a necessity of life. We ensure that there’s an available water to provide our home owners and their family, clean and potable water supply for drinking, bathing, washing of clothes, flushing toilet, cleaning premises and many others. As a natural resource, the Company considers responsible water consumption as part of its drive for resource efficiency. For every liter of consumption, there could be communities that are potentially deprived of the water that they need given that clean and potable water is a scarce resource.

The impact of water consumption is dependent on the water supply. The higher the water consumption and the lower is the reserve water supply. If there's a lower water consumption and higher the reserve water supply, the Company will have an opportunity to extend water services to the community that are adjacent to our projects. Since our primary business is mass housing and land development to provide our customers a high valued property, the company provided own source of water supply in each projects (subdivisions).

The affected stakeholders include communities where the water supply is extracted; customers (home owners); employees and shareholders.

The Company's Construction Department monitors and maintains the water resource to provide water services and good quality of water supplies. The Company also delivers information campaign to customers regarding water conservation tips.

IDENTIFIED RISK/S, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

Insufficient water supply may result from water distribution line leakage and water distribution machineries breakdown. In turn, this would result in higher cost as operations is forced to find costly alternate sources. Homeowners will be inconvenienced for the failure to deliver enough water supply to the households.

The affected stakeholders include communities where the water supply is extracted; customers (home owners); employees and shareholders. The Company may incur additional operating expenditures to meet the growing water demand of the community it serves. While the community is inconvenienced for any water supply interruption due to machinery breakdown or insufficient water supply to households, the problems may create bad image to the Company from home owners perspective and may discouraged prospective clients.

The Company created back-up plan whenever or before these risks will occur e.g. purchasing spare of the water distribution machineries and set-up a quick response team for any water related problem.

IDENTIFIED OPPORTUNITY/IES, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

We see an opportunity to conserve more water by setting up every household a rainwater harvesting facility as also encouraged by the local government unit.

The Company provides water supply in every subdivision that are being developed. In this case, as the project expands, the demand for water consumption will increase, capacity will also be increased and hopefully additional income will flow to the Company. This would provide an additional source of income for the Company, taxes for the government and sufficient and quality supply of water for the community.

The Company usually conducts first a due diligence before purchasing a piece of land for a certain project. In this way, the Company can check whether the area is suitable for drilling/deep well that can produce enough water for the future consumers.

Materials used by the organization

Disclosure	Quantity		Units
	2020	2019	
Materials used by weight or volume			
• renewable	235,500 (steel forms)	235,500 (steel forms)	kg/liters
• non-renewable	14,901,233.76 (ready mixed concrete)	9,265,140.50 (ready mixed concrete)	kg/liters
Percentage of recycled input materials used to manufacture the organization's primary products and services	1.58	2.54	%

IMPACT, INVOLVEMENT IN THE IMPACT, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

As a real estate company, the business entails the use of significant amount of materials for the construction of houses and pavement of roads in our subdivisions, mixed-use developments and townships.

We acknowledge that materials such as cement are non-renewable and requires considerable amount of energy and emissions to produce them. In the mining of minerals needed for glass, steel, and cement production, it could impact biodiversity which will affect the communities nearby. These mineral deposits are also finite, hence conserving the use of minerals will help extend the life of these finite resources for future generations. Materials use impacts all stakeholders (e.g. suppliers, customers, employees) in general. Scarcity of materials also impacts pricing which indirectly affects the Company's competitiveness.

IDENTIFIED RISK/S, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

If the resource of these materials will be depleted, there would be shortage of supply of inputs in the construction of houses. Scarcity of materials impacts all stakeholders (e.g. suppliers, customers, employees) in general.

To ensure that construction materials are available including alternatives, the Company regularly monitor our materials consumption and inventory. The designs and construction practices are continuously improved to ensure that material use is optimized without compromising quality and durability.

IDENTIFIED OPPORTUNITY/IES, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

Materials comprise a large part in the construction of houses. Reducing material use and wastage will translate to financial benefit. The Company will look for better designs and construction systems to increase the efficiency in the use of materials including more renewable materials.

Ecosystems and biodiversity (whether in upland/watershed or coastal/marine)

Disclosure	Quantity		Units
	2020	2019	
Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas	None (0)	None (0)	
Habitats protected or restored	None (0)	None (0)	ha
IUCN ³ Red List species and national conservation list species with habitats in areas affected by operations	None (0)	None (0)	

IMPACT, INVOLVEMENT IN THE IMPACT, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

As a real estate company, the business owns land-banking that are near to bodies of water or other protected areas and development of such, affecting community residents and the local government units, may require protection and/or restoration as part of its regulation.

The Company ensures strict compliance with environmental compliance certificates (ECC), environmental laws and local ordinances as well as regular engagement with the community to ensure that environmental commitments are followed through.

The Company, as may be required and applicable, will monitor water quality of well/catchment area; conduct clean water awareness campaign towards the communities around catchment area; reforestation of cleared areas; proper design of facilities; area protection through perimeter fencing/lighting and deployment of security personnel and tree planting activities within the protected areas.

IDENTIFIED RISK/S, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

Non-compliance with ECC conditions may threaten the continued real estate operation of existing project or can't be allowed to develop the area when permits are not yet secured. Thus, we apply relevant construction, operational, and resource-use permits/clearances from national and local government agencies prior to site establishment and operation.

Water pollution and disturbance of the flora and fauna when the development is near bodies of water. The community residents and the local government units will be affected of such environmental disturbance. Discontinued project may also affect employees if there would be retrenchment. Regulators may impose penalty for non-compliance of ECC conditions.

The Company ensures strict compliance with environmental compliance certificates (ECC), environmental laws and local ordinances as well as regular engagement with the community to ensure that environmental commitments are followed through.

³ International Union for Conservation of Nature

IDENTIFIED OPPORTUNITY/IES, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

The Company has an opportunity to promote environmental stewardship that goes beyond compliance but as corporate social responsibility and sustainability of business that protects the environment for future generations. The Company's customers, its employees, the community and future's children may benefit from this initiative.

Environmental impact management

Air Emissions

GHG

Disclosure	Quantity		Units
	2020	2019	
Direct (Scope 1) GHG Emissions	11,869.32	11,869.32	Tonnes CO ₂ e
Energy indirect (Scope 2) GHG Emissions	28,580.43	28,580.43	Tonnes CO ₂ e
Emissions of ozone-depleting substances (ODS)	NONE (0)	NONE (0)	Tonnes

IMPACT, INVOLVEMENT IN THE IMPACT, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

The Company's business operations necessitate the use of gasoline- and diesel-fueled equipment (Scope 1) and the purchase of energy (Scope 2) which produce emissions to the atmosphere. These emissions will affect our environment and those of neighboring regions. Since GHG emissions has global warming and climate change impacts, all stakeholders (e.g. customers, employees, community) are generally affected, primarily those that are most vulnerable to climate impacts.

In order to reduce GHG emissions, the Company requires that vehicles and equipment are fuel-efficient, conduct scheduled monthly preventive maintenance and always perform innovativeness to reduce cost and consume less energy including environmentally friendly gensets.

IDENTIFIED RISK/S, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

Increase energy consumption and GHG emissions will impact global climate and will produce a warming effect. If industries will continue to increase their contribution on carbon footprint, more harmful climate events may affect the business operations. All stakeholders e.g. the customers, employees and the community are affected by these climate-related risks.

To reduce the risks, the Company is committed to control its GHG emissions by ensuring that vehicles and equipment are fuel-efficient and consumption of energy are efficiently utilized in its operations.

IDENTIFIED OPPORTUNITY/IES, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

The Company is committed to manage its carbon emission, if not to reduce it, through the opportunity of using renewable energy. Though energy efficiency programs entail significant capital investment, if in the long run will be financially-viable and contribute to develop environmentally-friendly community, the Company may explore this GHG mitigation strategy. This will benefit our employees, customers and the neighborhood.

Air pollutants

Disclosure	Quantity		Units
	2020	2019	
NO _x	NONE (0)	NONE (0)	kg
SO _x	NONE (0)	NONE (0)	kg
Persistent organic pollutants (POPs)	NONE (0)	NONE (0)	kg
Volatile organic compounds (VOCs)	NONE (0)	NONE (0)	kg
Hazardous air pollutants (HAPs)	NONE (0)	NONE (0)	kg
Particulate matter (PM)	50	50	kg

IMPACT, INVOLVEMENT IN THE IMPACT, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

Impacts of any pollutant are usually in the nearby area of the source. As a real estate company that currently focused on construction of residential housing units, construction sites are the areas that would generate dusts from roadworks and construction of houses, excessive noise generation from operation of equipment generator sets may occasionally be used for power outage, vehicles and construction equipment that emit smoke and also produce noise. The customers, employees and the community are affected by these air pollutants and noise.

These air pollutants will cause air quality degradation and may cause noise production. Air pollution is a risk factor for a number of pollution-related diseases including respiratory infections, heart diseases and lung cancers.

In order to reduce air pollutants, the Company take steps to manage the environmental impact in a more responsible way. Air pollution control devices on vehicles and equipment are being practiced. Utilization of more environmentally friendly gensets that serve as back-up in case of power outages. Strict good housekeeping is followed especially on preventive maintenance of equipment and vehicles. Control vehicles speed to lessen suspension of road dust. Conduct water spraying on roadworks to suppress dust sources and minimize discomfort on nearby residents and provide PPEs to employees working in areas with excessive noise.

IDENTIFIED RISK/S, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

The risks that may be encountered is the release of air pollutants from the use of vehicles and equipment; generation of dusts from roadworks and construction of houses; noise generated from operation of equipment. The customers, employees and the community are affected by these air pollutants and noise.

In order to reduce air pollutants, the Company take steps to manage the environmental impact in a more responsible way. Utilization of more environmentally friendly gensets that serve as back-up in case of power outages. Strict good housekeeping is followed especially on preventive maintenance of equipment and vehicles. Control vehicles speed to lessen suspension of road dust. Conduct water spraying on roadworks to suppress dust sources and minimize discomfort on nearby residents and provide PPEs to employees working in areas with excessive noise.

IDENTIFIED OPPORTUNITY/IES, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

The Company acknowledges the importance of controlling the release of air pollutants to the environment as it affects the health of all the stakeholders – the customers; employees; the residents of the neighborhood. The Company will continuously find ways to improve energy efficiency and mitigate impact of air pollutants.

Solid and Hazardous Wastes

Solid Waste

Disclosure	Quantity		Units
	2020	2019	
Total solid waste generated	12,350	12,350	kg
Reusable	NONE (0)	NONE (0)	kg
Recyclable	950 approx. (combined wood planks and various carpentry works materials)	950 approx. (combined wood planks and various carpentry works materials)	kg
Composted	NONE (0)	NONE (0)	kg
Incinerated	NONE (burning of waste in the project site are discouraged)	NONE (burning of waste in the project site are discouraged)	kg
Residuals/Landfilled	11,400	11,400	kg

IMPACT, INVOLVEMENT IN THE IMPACT, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

Wastes generated from our operations are collected by waste haulers and disposed properly in the landfills closest to our locations. The wastes that are being collected are either recycled or considered residuals/end up in landfills. Some landfills may not be effective in storing wastes and could potentially contribute to marine litter; soil/land contamination and health hazard. Solid wastes may affect employees, customers, and communities. Biodegradable wastes in landfills are also a major source of GHG emissions.

The Company’s approach to manage solid wastes includes the proper implementation of Ecological Solid Waste Management Plan; proper solid waste segregation; encouraged the recycling and reuse of solid wastes; provision of appropriate and sufficient solid waste receptacles and bins and coordination with local government units for other solid wastes collections.

IDENTIFIED RISK/S, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

When consumers begin to demand that Companies are to be held more accountable for their operations’ environmental impact, at large and in particular, on their GHG emissions, air pollutants generation; solid wastes and hazardous wastes and effluents that impact the health and safety of people – employees,

customers and residents of communities; Companies that do not sufficiently address the concern on waste management may face backlash from their stakeholders.

Local government units are acting on solid waste management issues and proactively banning plastics and institutionalizing waste segregation programs. The Company is subject to relevant regulations and ordinances. The Company has to follow the solid waste management schemes as provided in the Environmental Management Plan.

IDENTIFIED OPPORTUNITY/IES, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

Monitoring the amount of solid wastes has allowed the Company to improve waste management practices; optimize resource usage and will introduce initiatives to influence the habits of our employees, suppliers, partners and customers.

Considering that improper disposal of solid wastes may increase marine litter, the Company continues to find ways to improve waste management systems including to replace non-recyclables with recyclables in the workplace. We are also working with recyclers to ensure that the recyclable wastes the Company generates are recycled. Biodegradable waste that can be composted are considered to reduce waste that will be sent to landfills.

Hazardous Waste

Disclosure	Quantity		Units
	2020	2019	
Total weight of hazardous waste generated	NONE (0)	NONE (0)	kg
Total weight of hazardous waste transported	NONE (0)	NONE (0)	kg

Note: We consider No Hazardous waste in the organization since most of the materials used are concrete, metal and soil.

IMPACT, INVOLVEMENT IN THE IMPACT, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

The Company recognizes that hazardous waste materials and their impact, considers special consideration and does not simply end in trash bins. Hazardous wastes, like batteries and chemicals, need to be handled properly for the safety and health of people. Otherwise, employees, customers and communities may be affected. The Company may also be penalized by the regulator non-compliance to rules and regulations.

Hazardous wastes that may be generated from our operations will follow the environmental compliance guidelines for the identification, labelling, segregation, and proper handling and disposal of hazardous wastes, which are based on existing government regulations on hazardous waste management (RA 6969).

The Company’s approach to manage hazardous wastes that maybe generated during operation includes strict adherence to Occupational Safety and Health Standards and practices; appropriate use of PPEs in handling hazardous materials segregation and tagging of waste material containers into hazardous, nonhazardous, biodegradable and recyclables; and properly transport and disposal spent containers of hazardous materials through DENR accredited/licenses haulers.

IDENTIFIED RISK/S, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

When consumers begin to demand that Companies are to be held more accountable for their operations' environmental impact, at large and in particular, on their GHG emissions, air pollutants generation; solid wastes and hazardous wastes and effluents that impact the health and safety of people – employees, customers and residents of communities; Companies that do not sufficiently address the concern on waste management may face backlash from their stakeholders.

Company's spillage of hazardous substances that would be considered as health and safety hazard to the community is at risk of litigation and additional cost for decommissioning of such hazardous waste.

The Company's approach to manage hazardous wastes that maybe generated during operation includes strict adherence to Occupational Safety and Health Standards and practices; appropriate use of PPEs in handling hazardous materials segregation and tagging of waste material containers into hazardous, nonhazardous, biodegradable and recyclables; and properly transport and disposal spent containers of hazardous materials through DENR accredited/licenses haulers.

IDENTIFIED OPPORTUNITY/IES, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

The Company may trade in used motor vehicle batteries to accredited recyclers for proper disposal. It may also explore other solutions to minimize other hazardous waste. Those stakeholders who are impacted by hazardous wastes that affect the health and safety of people – employees, customers and residents of communities are the ones that will also benefit for reduction of these hazard wastes.

Effluents

Disclosure	Quantity		Units
	2020	2019	
Total volume of water discharges	964,926.00	964,926.00	Cubic meters
Percent of wastewater recycled	NONE (0)	NONE (0)	%

IMPACT, INVOLVEMENT IN THE IMPACT, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

The Company recognizes that wastewater generated and ultimately discharged by the Company's office and households need to be handled properly for the safety and health of people. Otherwise, employees, customers and communities may be affected. The Company may also be penalized by the regulator for non-compliance to rules and regulations.

The Company has adopted appropriate wastewater facility in its effluents by using detention pond. It likewise has to regularly monitor wastewater quality being discharged and may adopt other wastewater technologies as the rules and regulations may further require. It continually adopts "treat-at-point source" strategy.

IDENTIFIED RISK/S, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

When consumers begin to demand that Companies are to be held more accountable for their operations' environmental impact, at large and in particular, on their GHG emissions, air pollutants generation; solid

wastes and hazardous wastes and effluents that impact the health and safety of people – employees, customers and residents of communities; Companies that do not sufficiently address the concern on waste management may face backlash from their stakeholders.

Contamination of land and water due to effluents brought about by Company’s office use and improper discharge by households may result to suspension or revocation of discharge permit by regulatory body. Penalty may be imposed for violation of rules and regulations on the proper handling of effluents.

The Company has adopted appropriate wastewater facility in its effluents by using detention pond. It likewise has to regularly monitor wastewater quality being discharged and may adopt other wastewater technologies as the rules and regulations may further require. It continually adopts “treat-at-point source” strategy.

IDENTIFIED OPPORTUNITY/IES, AFFECTED STAKEHOLDERS & MANAGEMENT APPROACH

The Company has an opportunity to have additional revenue from treated wastewater reuse if the demand of water from households increase and the cost of the set-up of wastewater treatment facility is lower as compared to the revenues that will be generated. Those stakeholders – employees, customers and residents of communities are the ones that will also benefit for reduction of these effluents and meeting the demand of water in the office and households. The increase in income will likewise benefit the shareholders.

Environmental compliance

Non-compliance with Environmental Laws and Regulations

Disclosure	Quantity		Units
	2020	2019	
Total amount of monetary fines for non-compliance with environmental laws and/or regulations	None (0)	None (0)	PhP
No. of non-monetary sanctions for non-compliance with environmental laws and/or regulations	None (0)	None (0)	#
No. of cases resolved through dispute resolution mechanism	None (0)	None (0)	#

IMPACT & RISKS

The property development process lies at the heart of the production of the built environment, thus having the greatest impact on the natural environment. With the increased individual and governmental concern about the environment, much pressure is being exerted on the real estate industry to take more account of environmental considerations.

Non-compliance with the Environmental Laws and Regulations await sanctions which will impact the bottom line as well as the repute of the Company.

MANAGEMENT APPROACH IN CONTROLLING THE IMPACTS AND RISKS

Our Compliance Department ensures that all Environmental Laws and Regulations are complied with. Continuous trainings are provided to both our Operations and Compliance Department with the aim of eliminating the probability of non-compliance.

SOCIAL

Employee Management

Employee Hiring and Benefits

Employee data

Disclosure	Quantity		Units
	2020	2019	
Total number of employees ⁴	136	132	
a. Number of female employees	44	45	#
b. Number of male employees	92	87	#
Attrition rate ⁵	5.88%	12.8%	rate
Ratio of lowest paid employee against minimum wage	1.02:1.00	1.02:1.00	ratio

The decrease in attrition rate can be attributed to the pandemic since there is a decrease both in number of new hires and in number of turn over.

Employee benefits

List of Benefits	Y/N		% of female employees who availed for the year		% of male employees who availed for the year	
	2020	2019	2020	2019	2020	2019
SSS	Y	Y	100%	100%	100%	100%
PhilHealth	Y	Y	100%	100%	100%	100%
Pag-ibig	Y	Y	100%	100%	100%	100%
Parental leaves	Y	Y	4.5%	4%	6.5%	3%
Vacation leaves	Y	Y	100%	100%	100%	100%
Sick leaves	Y	Y	100%	100%	100%	100%
Medical benefits (aside from PhilHealth))	Y	Y	100%	93.%	100%	80%
Housing assistance (aside from Pag-ibig)	Y	Y	2.3%	-	1%	1.1%
Retirement fund (aside from SSS)	Y	Y	-	-	1%	0.01%
Further education support	N	N	-	-	-	-
Company stock options	N	N	-	-	-	-
Telecommuting	Y	N	84%	-	35.9%	-
Flexible-working Hours	Y	Y	100%	12%	100%	12%
(Others)						

⁴ Employees are individuals who are in an employment relationship with the organization, according to national law or its application ([GRI Standards 2016 Glossary](#))

⁵ Attrition are = (no. of new hires – no. of turnover)/(average of total no. of employees of previous year and total no. of employees of current year)

IMPACT & MANAGEMENT APPROACH

The Company believes that human capital is an indispensable investment in the achievement of its goals and objectives. Failure to hire the right people is crucial as it could slow down the realization of such corporate goals and long-term growth. Hiring of employees is based on qualifications and standards being set with the requirements of the job. Aspiring applicants are assessed to determine their capability to deliver results expected of them by the Company. Likewise, the Company provides the employees the benefits to keep their well-being that increases motivation, loyalty and productivity towards work.

To improve talent retention and employee engagement, the Company conducts regular benchmarking on industries' best practices on hiring and compensation and benefits.

From recruitment, onboarding, employee-development and all throughout their employment, the Company find ways employees to be engaged: training new hires when they can ask questions, offer ideas and voice concerns; involving them in business plan with list of goals to accomplish; acknowledging them for their hard work and providing employee development support that allow room for professional growth. Company should give clear vision on the career path of the employees.

IDENTIFIED RISK/S & MANAGEMENT APPROACH

Employee retention is among the challenges the Company is facing. High turn-over rate adds to the cost of the organization, disrupts the operation and affects overall productivity. Likewise, disengaged workforce will not deliver quality output and may hamper the targeted increased productivity.

To address employee turnover, the Company will promote people programs on employee engagement. The Company will ensure that employment opportunities are geared towards development of employee skill sets through training, coaching, mentoring, effective retention programs, multiple and attractive benefits and fair compensation. Management succession program is maintained to identify and develop high potential candidates as possible replacements. The Company should continue sourcing for external and internal candidates for succession planning purposes.

IDENTIFIED OPPORTUNITY/IES & MANAGEMENT APPROACH

High retention rate and attractive compensation packages will promote "good employer branding". As a good employer, it will stand out to candidates who are looking for jobs. It will help the recruiting team attract and improve the talent pool of applicants. Engaged employees will become the Company's employer brand advocates who share company content in social media and speak positively about the Company. These brand advocates will amplify recruiting messages, improve Company's reputation and work culture to attract more top talent.

When the Company will benchmark its benefit structure with the industry standards and adjust accordingly to stay within the industry average, the increase in employee benefits will contribute to the employee's quality of life. Employees who enjoy good quality of life will tend to be more engaged and productive in the workplace which impacts the business positively. The Company will continue to innovate on compensation structures that better responds to the real needs of our employees.

Employee Training and Development

Disclosure	Quantity		Units
	2020	2019	
Total training hours provided to employees			
a. Female employees	77	181	hours
b. Male employees	74	181	hours
Average training hours provided to employees			
a. Female employees	18	28.94	hours/employee
b. Male employees	13	17.13	hours/employee

Due to the pandemic, scheduled activities for the year such as training were paused, some were cancelled. We were able to transition to virtual trainings beginning June of 2020, hence the decrease in number of training hours.

IMPACT & MANAGEMENT APPROACH

The Company's provision on training to employees ensures continuous learning and development of its people and the acquisition of new skills will inure to the ultimate benefit of the organization. These new skills acquired by the employees is an important driver of employee growth and development. Highly trained and highly engaged employees are more productive and have higher propensity of innovative ideas to get things done. The Company's ability to meet its employee training needs will result to a well-informed and engaged workforce.

Training is given to employees from its recruitment, on-boarding and continuously as part of employee training & development programs. The Company supports the people program aimed to develop needed competencies based on required knowledge, skill sets and attitude by providing budget allocation.

IDENTIFIED RISK/S & MANAGEMENT APPROACH

An ill-suited employee training and development programs will lead to low performance and low leadership maturity, preventing the Company from its expansion, innovation, and competitiveness. It may also result to interpersonal conflict, communication problems; gossip; bullying; harassment; discrimination; low motivation and job satisfaction and performance issues.

The Company conducts semi-annual briefing about the company Vision, Mission, Core Values and Code of Conduct; onboarding orientation of new hires; performance appraisal and interview; mentoring; Training Need Assessment (TNA); Focused Group Discussion (FGD) and Employee Engagement Survey.

Likewise, it is highly possible that employees would be tempted to seek greener pastures if and when their skills are enhanced. To make the employee stay, the Company may require training bond for the cost of training or management may review compensation structure for any salary adjustments to maintain a competitive rate.

IDENTIFIED OPPORTUNITY/IES & MANAGEMENT APPROACH

The Company is continuously looking for innovative learning channels in anticipation of new skills and capability needed by the employees to keep abreast of new trends in technology and industry practices. It considers that employee training and development as part and parcel of its corporate goals.

Having a good employer branding especially of engaged employees acting as employer brand advocates will create opportunity to prospective applicants as an employer of choice.

Labor-Management Relations

Disclosure	Quantity		Units
	2020	2019	
% of employees covered with Collective Bargaining Agreements	None (0)	None (0)	%
Number of consultations conducted with employees concerning employee-related policies	23	53	#

IMPACT & MANAGEMENT APPROACH

Good labor-management relations create a healthy workplace between the Company and its employees. This smooth employee-employer relationship will result to industrial peace. An open line of communication provides employees an avenue to raise concerns to the management and in turn management find ways to address those concerns (e.g. workplace conditions; health and occupational hazards; employee benefits). However, poor labor-management relations will affect productivity as it disrupts operation when employees who are members of labor unions will initiate strike and create reputational risk for the Company.

Currently, the Company has no Collective Bargaining Agreements with its employees.

The Company ensures adherence in the implementation of employment and labor laws and policies with regard to recruitment, employment, retention and benefits of the employees. The Company is committed to promote labor education, promote people program, fair treatment of employees and organize employee committees (e.g. Family Welfare Committee, Safety and Health, Labor-Management Committee, Quality Control Circle and Productivity). The Company also listen to the employees through employee engagement surveys and other ad hoc surveys that are conducted by the Human Resource Development Department.

IDENTIFIED RISK/S & MANAGEMENT APPROACH

The inexistence of Union in the Company would be at risk of being organized anytime should concerns are not given attention. Even with the mechanism in place for addressing grievances, for example between the Union and Management, there is still the possibility that the matter may be resolved adversely against the Company, which would be detrimental to its operations.

Hostility and animosity between employer and employee lead to strikes and lockouts resulting to a decrease in productivity and low efficiency.

The Company will address these risks through a constructive and healthy relationship with our employees and Union if there's any, making sure that all concerns are heard and addressed for the benefit of all parties involved. Management should be attentive to the sentiments of its employees. The Company is committed to promote labor education, promote people program, fair treatment of employees, follow the Code of Business Conduct and Ethics and organize employee committees (e.g. Family Welfare Committee, Safety and Health, Labor-Management Committee, Quality Control Circle and Productivity, Efficiency and Cost Savings Initiatives (PECSI)).

IDENTIFIED OPPORTUNITY/IES & MANAGEMENT APPROACH

Labor union and management may provide an opportunity for an employee-employer cooperation that promotes industrial peace. The Company believes that an open communication with all stakeholders involved which includes the employees and the Unions, if any, is a mechanism to solicit feedback to improve the general management of the Company and help employees ease their burden by hearing out their needs. It is also an avenue to foster discussion to address current and potential bottlenecks in the workplace.

Diversity and Equal Opportunity

Disclosure	Quantity		Units
	2020	2019	
% of female workers in the workforce	32	34	%
% of male workers in the workforce	68	66	%
Number of employees from indigenous communities and/or vulnerable sector*	4	6	#

**Vulnerable sector includes, elderly, persons with disabilities, vulnerable women, refugees, migrants, internally displaced persons, people living with HIV and other diseases, solo parents, and the poor or the base of the pyramid (BOP; Class D and E).*

IMPACT & MANAGEMENT APPROACH

The Company aspire for a working environment characterized by openness, trust, respect and understanding where rapport exists acknowledging every employees' diverse backgrounds. Employees are hired not on the basis of gender, age, religious affiliation or if they belong to a particular sector but on the basis of their abilities, knowledge, skills, experiences, attitude and other qualifications.

If there's no diversity and equal opportunity policy, it will result to discrimination of applicants belonging in the vulnerable group during the recruitment, work assignment and promotion and stereotyping which affects self-esteem of employee and will reduce work productivity.

The Company should promote the right of all employees and workers to be treated with fairness in terms of compensation, benefits, promotion, training and other employment opportunities. In the recruitment, there should be no discriminatory qualifications on job ads and training of recruiters, panel and

interviewers as to non-discriminatory approach in dealing with applicants. Drafting of policy on diversity, equality and inclusion in the workplace and provide equal opportunity for vulnerable groups in the recruitment and promotion.

IDENTIFIED RISK/S & MANAGEMENT APPROACH

Without the diversity and equal opportunity policy, there’s a risk that in-breeding would occur in the workplace. Likewise, there would be risk of litigation if there are recruitment, promotion and termination practices that do not conform to the labor laws and laws against discrimination in employment.

The Company should promote the right of all employees and workers to be treated with fairness in terms of compensation, benefits, promotion, training and other employment opportunities. In the recruitment, there should be no discriminatory qualifications on job ads and training of recruiters, panel and interviewers as to non-discriminatory approach in dealing with applicants. Drafting of policy on diversity, equality and inclusion in the workplace and provide equal opportunity for vulnerable groups in the recruitment and promotion.

IDENTIFIED OPPORTUNITY/IES & MANAGEMENT APPROACH

The Company believes that the organization needs to attract best talent and develop a human resource pool that is reflective of the diversity of the communities in which it operates. Moreover, diversity allows us to better engage our employees, understand customers, and generate creativity and share new ideas for a better products and services.

A gender-balanced and diversified environment will be conducive to equal opportunities for all employees to work hand in hand with the Company toward realization of corporate goals and greater compliance and flexibility in the ever-evolving market place.

The Company should promote the right of all employees and workers to be treated with fairness in terms of compensation, benefits, promotion, training and other employment opportunities. In the recruitment, there should be no discriminatory qualifications on job ads and training of recruiters, panel and interviewers as to non-discriminatory approach in dealing with applicants. Drafting of policy on diversity, equality and inclusion in the workplace and provide equal opportunity for vulnerable groups in the recruitment and promotion.

Workplace Conditions, Labor Standards, and Human Rights

Occupational Health and Safety

Disclosure	Quantity		Units
	2020	2019	
Safe Man-Hours	342,584	329,072	Man-hours
No. of work-related injuries	None (0)	None (0)	#
No. of work-related fatalities	None (0)	None (0)	#
No. of work related ill-health	None (0)	None (0)	#
No. of safety drills	None (0)	16	#

In 2020, the total safe man-hours of one employee is 2,519. 2,519 x 136 (total number of employees) which resulted in 342,584.00 hours the whole year total. Due to the COVID-19 pandemic, the restriction of social distancing and the Work from Home (WFH) set up that started in March 2020, the safety drill was not pushed through.

IMPACT & MANAGEMENT APPROACH

Having an occupational health and safety standards will provide employees a safe working environment, increase employee morale and job satisfaction and increase productivity. All throughout business operations, the safety, health and wellness of employees remain a priority whether in the construction sites, in the warehouses or in the offices.

Impaired working capacity due to sickness and accidents lowers productivity and impacts the quality and timely delivery of products and services to the customers as well as the well-being and quality of life of the employees.

The Company is committed to continuously comply labor laws and regulatory requirements on Occupational Safety and Health and maintain a safe and healthy workplace by strict implementation of safety and health protocols. The Company shall conduct a mandatory 8-hour training for all employees with regard to Occupational Safety and Health. The creation of Safety & Health Committee will help monitor the status of the implementation of these protocols that may include site visits to determine risk-prone areas and observe actual use of machineries and heavy equipment. The Company also sponsors “Big Loser challenge” to fight obesity along with periodic conduct of wellness classes by the Company’s HMO service provider.

IDENTIFIED RISK/S & MANAGEMENT APPROACH

If safety and health protocols are not strictly implemented e.g. proper labeling and wearing of personal protective equipment in the construction site, there’s a risk that work-related injuries and illnesses would occur in the workplace.

The Company is committed to continuously comply labor laws and regulatory requirements on Occupational Safety and Health and maintain a safe and healthy workplace by strict implementation of safety and health protocols. The Company shall conduct a mandatory 8-hour training for all employees with regard to Occupational Safety and Health. The creation of Safety & Health Committee will help monitor the status of the implementation of these protocols that may include site visits to determine risk-prone areas and observe actual use of machineries and heavy equipment. Any breached in safety and health protocols should be reported to the Company for appropriate action.

IDENTIFIED OPPORTUNITY/IES & MANAGEMENT APPROACH

A safe and healthy working environment promotes productivity, job satisfaction and motivation, thereby, increasing employee retention. It is also an opportunity to save cost for any work-related injuries and/or accidents and illnesses that the Company may incur should they arise.

The Company is committed to continuously comply labor laws and regulatory requirements on Occupational Safety and Health and maintain a safe and healthy workplace by strict implementation of safety and health protocols. The Company shall conduct a mandatory 8-hour training for all employees with regard to Occupational Safety and Health. The creation of Safety & Health Committee will help monitor the status of the implementation of these protocols that may include site visits to determine risk-prone areas and observe actual use of machineries and heavy equipment. Any breached in safety and health protocols should be reported to the Company for appropriate action.

Labor Laws and Human Rights

Disclosure	Quantity		Units
	2020	2019	
No. of legal actions or employee grievances involving forced or child labor	None (0)	None (0)	#

Do you have policies that explicitly disallows violations of labor laws and human rights (e.g. harassment, bullying) in the workplace?

Topic	Y/N		If Yes, cite reference in the company policy
	2020	2019	
Forced labor	Yes	Yes	Recruitment and Hiring Manual, Section IV, Item B.4
Child labor	Yes	Yes	Recruitment and Hiring Manual, Section IV, Item B.4
Human Rights	Yes	Yes	Code of Conduct Article I, Sections 1 to 7

IMPACT & MANAGEMENT APPROACH

Labor legislation, specifically on forced labor, child labor and human rights, is important to protect workers’ rights and promote employee welfare. Non-compliance with such laws is detrimental in a company as penalties may be imposed by regulators and criticisms may come from employees, customers, and shareholders of such violation. The Company adheres with the principles of human rights and strict compliance to labor standards set forth by laws and governmental rules and regulations.

The Company’s Recruitment and Hiring Manual explicitly disallows violations of labor laws specifically, on forced labor and child labor while the Code of Conduct explicitly disallows violations of human rights (e.g. harassment, bullying, etc.).

IDENTIFIED RISK/S & MANAGEMENT APPROACH

The risk of non-compliance with labor laws and human rights may expose the Company to penalties by the regulators for the violations committed and the risk of litigation that the aggrieved party may file.

The Company will strictly comply labor laws and related government issuances regarding Labor and Human Rights.

IDENTIFIED OPPORTUNITY/IES & MANAGEMENT APPROACH

The Company’s adherence to labor and human rights will expose the organization from nil labor cases and savings for the payment of penalties should there be any committed violations. The Company will remain a child-friendly organization and that its operations do not directly, nor potentially expose children to any risk of harm or abuse. It will continue to raise awareness and the rule of law against violation of human rights (e.g. harassment, bullying, etc.)

Supply Chain Management

Do you have a supplier accreditation policy? If yes, please attach the policy or link to the policy:

The Company has a deeply rooted policy on supplier accreditation policy. In the accreditation process, suppliers are required to fill-up Supplier’s Information Sheet.

Do you consider the following sustainability topics when accrediting suppliers?

Topic	Y/N		If Yes, cite reference in the supplier policy
	2020	2019	
Environmental performance			
Forced labor			
Child labor			
Human rights			
Bribery and corruption	Y	Y	xxx All personnel involved in the bidding process including the Bidding Committee, Technical Group, and the Contractors shall observe the highest standard of ethics during the procurement and execution of such contracts. Thus, corrupt, fraudulent, collusive, and coercive practices are strictly not allowed. xxx

IMPACT, INVOLVEMENT IN THE IMPACT & MANAGEMENT APPROACH

About 5% of our revenues (including other income) is given back to our suppliers.

Knowing our suppliers is as important as knowing the supplies that they provide. Continuous mapping over the suppliers is required otherwise their unfortunate outcome will cause delays in the delivery, dip in customer satisfaction and damage to the corporate’ goodwill.

The Company regard its suppliers as essential team members and that they deserve fair and equitable treatment, clear agreements and honest feedback on performance and delivery. We consider our suppliers’ needs in conducting all aspects of our business. While cultivating friendly, professional relationships with our suppliers, the Company also maintain an honest, objective and efficient procurement process. The purchase of materials and services must be in accordance with the Company’s procurement policies and procedures.

The Company's officers and employees are prohibited to solicit or accept gifts, payment or gratuities from our suppliers. Any financial interests in a Company's supplier or someone seeking to become a supplier must be reported to the company. The Company's policies in this area go beyond the law of prohibiting kickbacks, even the appearance of improper conduct in all our business dealings must be avoided.

The accreditation process involves submission by applicant-supplier of the Supplier's Information Sheet together with its corporate papers and company profile including services offered and accreditations attained as well as the list of finished projects with address. The Supplier's Information Sheet contains basic information about the supplier's company, organization's owner/directors; contact person or authorized representatives; products and services offered, contact numbers, previous customers and other relevant information necessary for evaluation as applicant-supplier.

After receiving the Supplier's Information Sheet, the applicant-supplier's projects when necessary will be visited by the accrediting committee which will be composed of representatives from the bidding committee and the technical group to evaluate the quality of the bidder's output. The evaluation shall be based on ocular inspection, interviews, surveys, feedback from existing customers, etc. Findings and observations during visitation shall be documented.

IDENTIFIED RISK/S & MANAGEMENT APPROACH

Non-compliant suppliers may lead for them to more DOLE, BIR, SEC and other related case exposure. There's also a risk that there would be lack of offers from suitable vendors which can result to higher prices of goods and services or loss business opportunities. With regard to forecasting of needs, failure to forecast, plan and consult with end users can result in delay in lead time and/or disrupted delivery schedules.

The Company has to assign personnel to monitor and evaluate supplier's compliance with Procurement Guidelines; establish and develop a wider base of suppliers by securing firm contracts; more efficient procurement planning and forecasting; active collaboration between purchasing and the requesting departments; procurement planning- identifying and consolidating requirements and hopefully determine just in time schedules

IDENTIFIED OPPORTUNITY/IES, & MANAGEMENT APPROACH

With the trend of building relationship with the suppliers in consideration of sustainability impacts, which comprise of economic, social, and environmental aspects, the Company will advocate that promoting sustainability in suppliers' operations can bring opportunities to reduce our waste and cost, improve our product and service quality, spur innovation growth and tap consumer interest in sustainable products.

The Company will also plan to add the concepts of sustainability to the fundamental supply chain requirements of competitive quality, cost, service, and delivery. We will also plan to develop credible sustainability assessments that will help incentivize suppliers and vendors for innovative, affordable and eco-friendly products and services.

Relationship with Community

Significant Impacts on Local Communities

For 2020:

Operations with significant (positive or negative) impacts on local communities (exclude CSR projects; this has to be business operations)	Location	Vulnerable groups (if applicable)*	Does the particular operation have impacts on indigenous people (Y/N)?	Collective or individual rights that have been identified that or particular concern for the community	Mitigating measures (if negative) or enhancement measures (if positive)
Employment of local residents	- Balulang - Bonbon / Kinamlutan Butuan Sitio Malubog, Impasug-ong, Bukidnon	Indigenous people	Y	Employment	To continue considering applicants from residents of project area
Improvement of Road (>1KM)	Brgy Agusan, Cagayan de Oro	Indigenous, Senior Citizen, Children, Youth	Y	Access to good roads	Continue to help in improving roads in project areas
Blood Letting	XSCC, Cagayan de Oro		Y	Saving life	To get more participants in blood donations
Scholarship Program	Opol , Misamis Oriental	Children and youth	Y	Access to education	Regular Monitoring of scholarship grants for those who availed the program

**Vulnerable sector includes children and youth, elderly, persons with disabilities, vulnerable women, refugees, migrants, internally displaced persons, people living with HIV and other diseases, solo parents, and the poor or the base of the pyramid (BOP; Class D and E)*

For 2019:

Operations with significant (positive or negative) impacts on local communities (exclude CSR projects; this has to be business operations)	Location	Vulnerable groups (if applicable)*	Does the particular operation have impacts on indigenous people (Y/N)?	Collective or individual rights that have been identified that or particular concern for the community	Mitigating measures (if negative) or enhancement measures (if positive)
Employment of local residents	- Balulang - Bonbon / Kinamlutan Butuan Sitio Malubog, Impasug-ong, Bukidnon	Indigenous people	Y	Employment	To continue considering applicants from residents of project area
Improvement of Road (>1KM)	Brgy Agusan, Cagayan de Oro	Indigenous, Senior Citizen, Children , Youth	Y	Access to good roads	Continue to help in improving roads in project areas
Blood Letting	XSCC , Cagayan de Oro		Y	Saving life	To get more participants in blood donations
Scholarship Program	Opol , Misamis Oriental	Children and youth	Y	Access to education	Regular Monitoring of scholarship grants for those who availed the program

**Vulnerable sector includes children and youth, elderly, persons with disabilities, vulnerable women, refugees, migrants, internally displaced persons, people living with HIV and other diseases, solo parents, and the poor or the base of the pyramid (BOP; Class D and E)*

For operations that are affecting IPs, indicate the total number of Free and Prior Informed Consent (FPIC) undergoing consultations and Certification Preconditions (CPs) secured and still operational and provide a copy or link to the certificates if available: _____

Certificates	Quantity		Units
	2020	2019	
FPIC process is still undergoing	0	0	#
CP secured	0	0	#

IDENTIFIED RISK/S & MANAGEMENT APPROACH

The Company’s operation involves stakeholder engagement with the communities and governments to ensure that critical operations continue without any untoward incident. This approach allows the Company to build trust-based relationships with the community. Negative impacts in the community could have significant impact in the Company’s reputation and social license to operate.

The Company is partner in local community development. Local concerns may influence the importance of these stakeholders and environmental matters including long-term risks and cumulative impacts. The Company has regularly open communication and timely information dissemination of the concerned communities about decisions and actions that will have impact on them. Delivering positive benefits to the community will enable the Company to build stronger partnerships such as in local sourcing of goods and talents.

IDENTIFIED OPPORTUNITY/IES & MANAGEMENT APPROACH

As part of Corporate Social Responsibility, the Company’s initiatives of delivering positive benefits to the community will build a stronger partnership. Community social and environmental programs may include reforestation, school supplies donation, classroom donations, scholarship program and employment of local residents.

Customer Management

Customer Satisfaction

Disclosure		Score	Did a third party conduct the customer satisfaction study (Y/N)?
Customer satisfaction	2020	High Satisfaction	Aside from the Internal Quality Control Officer, the company shall hire A Customer Care Specialist which shall respond to customer concerns (house construction and documentation) from the front row. New house designs are being offered to cater to customer house requirements.

	2019	High Satisfaction	There is an Internal Quality Control Officer independent from the Construction and Sales and Marketing Team
--	------	-------------------	---

A Certificate of Acceptance is signed by the house owner signifying acceptance and conformance to the house constructed.

IMPACT & MANAGEMENT APPROACH

Customer satisfaction indicates the importance of the value of the product and service provided which fulfills the clients’ expectation. This great customer experience is essential to meeting overall business goals and help increase sales due to referrals of customers who were satisfied from its previous purchase. However, dissatisfaction of the products and services can affect brand loyalty and sales, ultimately hurting the bottom line. The Company’s ability to keep its customers satisfied is at the core of the Company’s performance.

The Certificate of Acceptance Form is being signed by the owners before they move-in to the houses, to ensure that they are satisfied with the construction of their houses. In order for the Company to be ensured that houses being constructed is within clients’ expectations, the independence of the Quality Control Officer from the Construction and Sales and Marketing Team was set-up for speedy actions to rectify any defects or complaints reported.

Listening and feedback tools are used to discover and identify customer pain points and how the Company’s brand is enhanced or harmed by the customer experience as delivered. The Company performs post-transaction surveys through customer calls or house visits. Customer commendations and complaints are also monitored so that commitment and actions may be addressed.

Moreover, pro-active efforts are being done to satisfy customers. One of which shall be the hiring of the Customer Care Specialist who shall be front-line in responding to customers concerns. Also, new model house units are being offered to satisfy to customer house requirements.

IDENTIFIED RISK/S & MANAGEMENT APPROACH

Dissatisfaction of customers on the products and services delivered can affect brand loyalty and sales, ultimately hurting the bottom line. For example, the foundation and construction of houses should never be compromised and should be built based on approved plan.

To ensure that the construction of houses is built based on approved plan, the Company’s quality control and monitoring team should exert its effort to check the houses being built by the Construction Team and provide feedback should there be any work to be re-done that are sub-par based on as built approved plan.

IDENTIFIED OPPORTUNITY/IES & MANAGEMENT APPROACH

Great customer experience will attract more clients by the referral of those previous clients who were satisfied to the houses constructed. This will provide an opportunity to increase sales and keeping the customers satisfied will help the Company stand out from the competition.

By using best practices in house construction, it will provide the Company a competitive advantage as compared to its peers. Also, by providing them several house design options, chances of purchase and word-of-mouth recommendations are higher.

Health and Safety

Disclosure	Quantity		Units
	2020	2019	
No. of substantiated complaints on product or service health and safety*	None (0)	1	#
No. of complaints addressed	None (0)	1	#

**Substantiated complaints include complaints from customers that went through the organization’s formal communication channels and grievance mechanisms as well as complaints that were lodged to and acted upon by government agencies.*

IMPACT & MANAGEMENT APPROACH

The Company recognizes its responsibility to ensure that the housing units built and lots subdivided including its amenities do not pose any risk to health and safety of our customers. This is assured from the design process to construction as well as operations that it meets the highest building standards that ensures it is resilient to any geohazards and structural threats. An internal quality control system is in place to monitor that the housing units --- e.g. materials used and housing design and other housing components is built based on approved plan.

Home owners’ health and safety complaints may lead to customer dissatisfaction and immediate intervention should be given to resolve customers’ complaints. The Company’s reputation will be in question should the housing units delivered to its owners are not safe (e.g. hazardous like asbestos) and structurally not sound. The Company is committed to construct housing units using environment-friendly materials and **conforms to generally approved standards based on approved plans, e.g. cast-in-place standard is 4inches, while company uses 6inches; usage of pvc ceilings, above-standard on ceilings.**

IDENTIFIED RISK/S & MANAGEMENT APPROACH

The risk of using non-fire-resistant materials in the construction of houses poses safety threat to the household in case of **fire**. The use of hazardous materials like asbestos will also cause health concerns of the residents. Non-conformity in the approved housing design would entail cost of reconstructing the housing units based on the approved plan. The sub-par quality product and/or service will cause the Company to loss customers, risk of lawsuits and may receive cease and desist order from regulatory agencies.

The Company shall construct houses based on the approved plan, using environmentally-friendly materials (e.g. **fire-resistant materials**; non-hazardous materials like asbestos-free) in flood-free and geohazard-free housing sites.

IDENTIFIED OPPORTUNITY/IES & MANAGEMENT APPROACH

The company's commitment to using environment-friendly materials are in place. They also conform to general approved building standards. Marketing materials develop highlight the usage of environment-friendly materials enticing and assuring buyers of a safe and secured unit.

With the presence of the COVID-19 virus, management has taken a pro-active stance in fighting the pandemic by ensuring trees are planted, and natural environment is being taken care of.

The Company's products and services which are environmental-friendly contributes to the country's sustainable development goals.

Marketing and labelling

Disclosure	Quantity		Units
	2020	2019	
No. of substantiated complaints on marketing and labelling*	**None (0)	**None (0)	#
No. of complaints addressed	**None (0)	**None (0)	#

**Substantiated complaints include complaints from customers that went through the organization's formal communication channels and grievance mechanisms as well as complaints that were lodged to and acted upon by government agencies.*

****Complaints are very minimal and does not need management or regulatory bodies intervention.**

IMPACT, INVOLVEMENT IN THE IMPACT & MANAGEMENT APPROACH

The primary impact of the marketing and labelling of marketing materials are the customers. The Sales and Marketing Team ensures that messages, most particularly the amenities, indicated in the marketing collaterals are true and compliant with the Housing and Land Use Regulatory Board (HLURB) regulations. Complains may arise if a promised amenity is not delivered.

The company brings to front its master-planned community concept featuring open spaces with fresh air and scenic view; low density with single detached housing units sufficiently spaced from each other; model houses are built with bigger spacious area and modern lines and solid concrete walls and interior partition; security is top priority; accessibility; centralized water system; with parks and playgrounds; gated community and nature-themed resort community, mountain haven community, greens community. These features are the modes of marketing the product.

With the Company's thrust of sustainable business providing sustainable products and/or services that considers the projects' impact to the economy, society and environment, green and sustainable living is top of the mind. Since competition exists in a free-market world, the Company's Sales and Marketing Team ensures that the products and/or services sold to prospective home owners have competitive edge in terms of its uniqueness, identity and prestige, fair price, reasonable promotional discounts and more distribution channels in its execution as it progresses with the selling of products and/or services until post-sales customer care. Its concept design of green spaces and landscapes have the health benefits and personal well-being of its buyers as its core thrust.

Brokers’ engagement programs are being implemented to ensure that brokers are taken care of. They are the company’s frontline partners, selling the real estate products directly to customers. Aside from the regular commission, company provides them incentives and other perks to ensure.

IDENTIFIED RISK/S & MANAGEMENT APPROACH

The risk of marketing the housing units and/or lots only with an amenity that will not be pushed through and home buyers consider such amenity as the reason of buying the property would be a room for complaints.

The Company has to ensure that information contained in its marketing materials such as flyers, tarpaulins, bill boards, etc. is correct. Simultaneously, it shall also ensure that it will build the amenities described in the subdivision plan as submitted with the regulating agencies.

Brokers are the ones who do selling thus they need to be satisfied, too. They must have a buy-in of our products, so the risk of losing sales is negative.

IDENTIFIED OPPORTUNITY/IES & MANAGEMENT APPROACH

The Company enters the era of the new normal with its latest concept design dedicated to green spaces and landscapes. The company brings to front its metropolis perfected concept of development.

These new developments will feature areas with lots of open spaces and fresh flowing air, bike lanes, and open patios in its home designs with the health benefits and personal well-being of its residents as its core thrust. The company shall also continue its competitive edge of nature-themed subdivisions, with well-developed infrastructure facilities, integrated development, wide main roads, high elevation and flood-free locations.

The company also intensified its online presence: revamping its website and facebook pages.

Customer privacy

Disclosure	Quantity		Units
	2020	2019	
No. of substantiated complaints on customer privacy*	None (0)	None (0)	#
No. of complaints addressed	None (0)	None (0)	#
No. of customers, users and account holders whose information is used for secondary purposes	None (0)	None (0)	#

**Substantiated complaints include complaints from customers that went through the organization’s formal communication channels and grievance mechanisms as well as complaints that were lodged to and acted upon by government agencies.*

IMPACT & RISKS

Bad experiences can quickly drive consumers away, with many saying that they would stop doing business with a company due to unfriendly service, lack of company trust and unknowledgeable employees. However, it is speed and efficiency, knowledgeable and helpful employees and convenience that matter the most when it comes to customer experience.

Rather than providing an end product, customers opt for personalised service that is delivered on-demand, while ensuring transparency at every stage of the customer journey.

The real estate operation is all about relationships and referrals. Getting good word-of-mouth is crucial. Not getting talked about at all will be just as bad, in the long run, as being discussed negatively. The cost can largely affect the bottom line.

MANAGEMENT APPROACH IN CONTROLLING THE IMPACTS AND RISKS

The Company has well defined customer service policies and procedures which are focused on generation of positive synergies, which will eventually be converted into a huge value added to the organization.

One of these policies is to reduce response times to the customers. A database of customers is adequately maintained. However, in light of the myriad concerns raised by data privacy risks, the Company has begun adopting new precautions and regulations to keep data secure. The Company strictly adheres to the laws of data privacy. The Company, further, aims to have a:

1. Well designed data architecture that has a clear documentation starting from business requirements, business to data mapping, business glossaries, naming conventions, and standards,
2. Clear data retention policy is also critical for a company's privacy compliance,
3. Centralized Customer Information with Security, and
4. Robust data control processes and to automatically detect non-compliance

Data Security

Disclosure	Quantity		Units
	2020	2019	
No. of data breaches, including leaks, thefts and losses of data	None (0)	None (0)	#

IMPACT, INVOLVEMENT IN THE IMPACT & MANAGEMENT APPROACH

Customers' personal information such as names, addresses, contact information, signature, and other details that the Company is collecting in the course of our transactions can be accessed only by duly authorized personnel.

Any data leak or security breach puts the customers at risk like identity theft. Flawed data security also affects business reputation translating to negative repercussions including financial loss. Thus, data security is a priority.

To protect customer data as well as all the Company's confidential information, we continue to implement strong security policy, put in place network security protection and monitoring process in every aspects of our data management system.

IDENTIFIED RISK/S & MANAGEMENT APPROACH

The risks for data security come from data breaches, distributed denial of service (DdoS) attacks, phishing, and related acts. These data breaches occurred when information is stolen, taken from a system or accessed without the knowledge or authorization of the system's owner which may result to data losses, data leaks and thefts.

The Company counters these risks with preventive security measures and will be updating its policies regarding data security. Constant reminders, cascades and mandatory e-learning on data privacy and security will also be given to all employees to prevent data security misconduct and create a data privacy culture in the workplace.

IDENTIFIED OPPORTUNITY/IES & MANAGEMENT APPROACH

As technology continue to evolve including processing and storage of data, threats of data breach will continue as well. Through collaboration among industry players; strong government regulations on network security; enhance data privacy and security defenses and sharing best practices may address and combat data security threats.

UN SUSTAINABLE DEVELOPMENT GOALS

Product or Service Contribution to UN SDGs

Key products and services and its contribution to sustainable development.

Key Products and Services	Societal Value / Contribution to UN SDGs	Potential Negative Impact of Contribution	Management Approach to Negative Impact
Real Estate Services (House and Lot and Lot only)	Use, Management and Operation are well-aligned towards responsible stewardship and sustainable development	Land-use patterns, planning and design, and construction practices and materials are sources of pollutants	Metropolis Perfected Concept: Greens, Open Spaces, Healthy Living, Lots of Trees, Nature-themed, Wide Main Roads
	Availability of Quality Housing that the Company keeps on top of mind is a major determinant of a life well-lived.	Housing for the Poor	Socialized Housing Counterpart
	Focus on creating enlightened and happier communities makes better quality of life	Waste Generation	Proper Disposal
		Cutting of Trees	Tree Planting
		Energy Usage	Design of Open Air, Well-lighted Houses (Adopting to Green Architecture)
Water Supply Concessionaire	Economic growth by providing jobs and decent work places – managerial, technical and nontechnical Creating Sustainable Communities by using the Metropolis Perfected Concept in Planning and Design Provides good quality of potable water for the community	Printing of Tarpaulins and Paper Flyers	Recycling and Adopting to Online Marketing
Crude Palm Oil and its By-products	Produce palm oil and its by-products for use as cooking oil, commercial food and personal care products and may be converted into biofuel	Invasion of natural habitat	Providing Tree planting schemes for every development to create natural habitat
		Invasion of natural habitat	Follow regulations on conservation and mitigation of inevitable impacts, on-site restoration and sustainability practices

Key Products and Services	Societal Value / Contribution to UN SDGs	Potential Negative Impact of Contribution	Management Approach to Negative Impact
	<p>With its Key Products and Services, the Company is aligned with UN Sustainable Developments Goals (SDG):</p> <p>2 – Zero Hunger <i>*ensure sustainable food production systems and implement resilient agricultural practices...</i></p> <p>6 – Clean Water and Sanitation <i>*achieve universal and equitable access to safe and affordable drinking water for all</i></p> <p>8 – Decent Work and Economic Growth <i>*achieve full and productive employment and decent work for all women and men</i></p> <p>11 – Sustainable Cities and Communities <i>*access for all to adequate, safe and affordable housing and basic services and upgrade slums</i> <i>*provide universal access to safe inclusive and accessible, green and public spaces</i></p>		
	<p>As a consequence of decent work provided to its employees, the Company has contributed to UN SDG:</p> <p>1 – No Poverty <i>*for eradication of extreme poverty measured as people living on less than \$1.25 a day</i> <i>*reduction of the proportion of people living</i></p>		

	<i>below national poverty line</i>		
	5 – Gender Equality <i>* end all forms of discrimination against all women</i> <i>*women’s full and effective participation and equal opportunities for leadership at all levels of decision-making (ex. managerial positions)</i>		

** None/Not Applicable is not an acceptable answer. For holding companies, the services and products of its subsidiaries may be disclosed.*